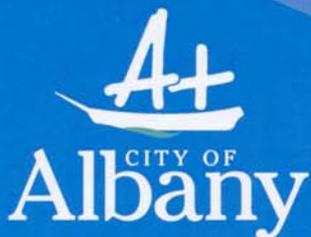




City of Albany

Annual Report

2004/2005



City of Albany

2004/2005 Annual Report

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Mayor's message

It is with great pride that I reflect on the significant milestones reached over the 2004-2005 financial year.

One of the highlights of the year was the completion of the City of Albany Administration and Civic Centre building, which was officially opened on 19th June 2005 by the Hon John Bowler JP MLA, Minister for Local Government and Regional Development and the Great Southern. The building is the culmination of a dream that has been in the pipeline for more than a decade and in the planning stages for the past three years. It is a significant step in the amalgamation of the Town and Shire of Albany, consolidating City services and staff under the one roof. It was a proud and historic moment for the City of Albany.

I am encouraged by the achievements and development that have taken place across many projects during the 2004-2005 financial year. The City continued to work with State Government agencies in the planning of the Albany waterfront redevelopment. The Minister for Planning and Infrastructure presented alternative concept plans for the project in September 2004, integrating the port with a proposed boat harbour and short-stay tourist accommodation.



In January 2005 the Minister for the Great Southern announced that the State Government would provide a contribution of \$14.9m to the proposed Albany entertainment and convention centre. After considering preliminary designs submitted by LandCorp for the waterfront development, Council endorsed a concept plan to locate the Albany entertainment centre within the waterfront precinct.

Plans were also developed for a proposed Peace Park at the western end of the waterfront project to recognise Albany's Anzac traditions.

Tourism development received major focus from Council with the adoption of a strategic plan to market and promote Albany as an outright tourist destination, establish a tourism brand and review visitor servicing. The City of Albany also participated in a number of conferences and planning sessions to support projected growth in our region as a result of the "sea change" phenomenon.

Sister city relationships also featured prominently this year. In November 2004 a delegation consisting of myself, Deputy Mayor Milton Evans and CEO Andrew Hammond travelled to Japan to participate in the 50th anniversary celebrations of Tomioka City, at the invitation of Tomioka's Mayor Seijiro Imai. The visit provided the opportunity for valuable cultural exchange, reinforcing the friendship agreement that exists between our two cities.

In February the Governor of Canakkale, Mr Suleyman Kamci, visited Albany, accompanied by the Australian Ambassador to Turkey, Ms Jean Dunn. I was deeply honoured to then travel to Gallipoli in April, accompanied by Deputy Mayor Milton Evans, CEO Andrew Hammond and president of the RSL Albany Sub-Branch Digger Cleak OAM to participate in the 90th anniversary of the landing of Anzac troops at Anzac Cove. I will never forget the experience of standing on the very ground where the Anzac troops fought and died on such an historic anniversary of Anzac Day. It was a fitting conclusion to the day that the Mayor of Gallipoli, Cihat Bingol and myself signed a reciprocal friendship agreement to continue to strengthen the relationship between Gallipoli and Albany. The hospitality we received from Mayor Bingol and the Turkish people over the duration of our

visit was overwhelming and indicative of the value they place on the friendship agreement between our two cities.

The adoption of the City of Albany 3D Corporate Plan on the 19th October 2004 incorporates the community vision for Albany and forms the principal strategic guide for future projects and initiatives over the next three years. The plan endorses three key goals: that by 2025 Albany will be ‘a learning City’, ‘a healthy City’ and ‘a thriving City’ enhanced by a spirit of generosity, enterprise and opportunity.

I look forward to witnessing the continued progression and development of our beautiful City in the year ahead.

Alison Goode JP
Her Worship the Mayor

Chief executive officer's report

The 2004-2005 financial year brought a significant moment of closure for the amalgamation process that started in 1998 when Albany's Town and Shire administrations were combined into a single entity. Until 2005, the office staff of the new City of Albany operated out of two administration buildings, one on the outskirts of Albany's urban area, the other in the main street and badly overcrowded. On the weekend of April 30, employees from both buildings moved in to the new Administration and Civic Centre in North Road. For the first time since amalgamation, all the office staff worked in a single premises.



Construction of the building was completed on time and on budget. City staff can take pride in their smooth management of the project – certain other major building projects in town struck serious trouble at the time the City's building followed its set schedule. In another display of competent organisation, the shift from the old premises into the new building went off without a hitch. Staff closed the doors at York Street on a Friday lunchtime, shifted 7000 boxes of files and equipment and reopened at North Road on Tuesday morning with fully operational office facilities including all IT and telephone services.

Other significant developments in the City during 2004-2005 included the opening of 77 On Sanford, the new youth centre that brings together PCYC, Southern Edge Arts and other youth activities. The City of Albany was proud to be part of developing the new facility and we expect it will provide an exciting range of activities for the City's young people.

Similar expectations hold for the new hockey turf. Volunteers, grants and City contributions combined to upgrade the old turf to a new, laser-levelled surface that has gained glowing reports from players.

Progress continued in 2004-2005 on the waterfront development and the Peace Park. The groundwork was laid for the long-awaited works on the town's foreshore.

Continued population growth in the City of Albany brings the challenge of ensuring that facilities and services keep up with the needs of the City's residents. Great interest focused on the 'sea change' phenomenon in 2004-2005. Deputy Mayor Dennis Wellington and I gained positions on national bodies examining sea change and its implications for local governments.

Flooding rains in April 2005 tested the City's resources. Credit must go to City of Albany staff who showed admirable dedication on the weekend of the flooding. Their hard work meant hundreds of telephone enquiries were dealt with and the inconvenience of road closures and flood damage was minimised. However, the floods exposed a need for more work on drainage in various areas of the City, an issue that will be taken up in future years.

On October 19, 2004, the City adopted its 3D Corporate Plan, which sets out a vision for the development of Albany to the year 2025. The key elements of the plan are reproduced in this annual report. Significant progress has been achieved on some of the actions that flow from the corporate plan. We are making a start on other areas and in all cases we look forward to moving Albany towards the vision of being a healthy, thriving, learning city.

I thank the Mayor, Councillors and community for their support in 2004-2005 and look forward to continuing to see Albany thrive.

Andrew Hammond
Chief Executive Officer

Albany in brief



The City of Albany is a municipality of 4315 square kilometres and 31,652 residents. Forest, coastal bush and farmland surround its thriving urban centre. Albany is an attractive town on a beautiful natural harbour and is Western Australia's oldest European settlement.

Aboriginal connections to Albany's landscape go back at least 25,000 years. A ground-breaking accord is in place between the City of Albany and the region's Aboriginal people, the Noongars. At the opening in May 2005 of the City's new administration building and civic centre, Noongar elders played a key role by 'smoking' the building.

Albany's European settlement history started on Christmas Day, 1826, when Sir Edmund Lockyer sailed into Princess Royal Harbour in the Brig Amity to create a British penal outpost then called Frederickstown. In 1832 WA Governor Sir James Stirling visited the new town and named it Albany.

Over the decades, European settlement expanded into the hinterland. Albany evolved into a busy port, servicing the immigration and produce needs of the goldfields and exporting timber and agricultural products. In 1914, Australian troops sailed from Albany on a voyage via Egypt to Gallipoli, where they landed on April 25, 1915. Many soldiers' last glimpse of Australia was at the start of that voyage as the hills of Albany faded into the distance.

The municipality is bounded by the shires of Denmark to the west, Plantagenet to the north and Jerramungup to the east. Albany is an established holiday playground – its natural attractions, history and recreation and adventure opportunities make it a magnet for Australian and international visitors.

Tourism ventures in accommodation, recreation, food and hospitality continue to grow in and around the City. Migrating whales and spring wildflowers offer unique seasonal drawcards while year-round attractions like the impressive wind farm, coastal walk trails and museums bring with them abundant opportunities for tourism enterprise.

Albany has a temperate climate, characterised by soft winters and mild, sparkling summers. The average annual rainfall is 801mm – less than both Perth (869mm) and Bunbury (871mm). Winter temperatures in July range from 7C to 16C on average and mid-summer temperatures in January average a comfortable 14C to 25C.

Agricultural industries of the region – wool, grain and livestock – continue to feed into the City, and the capacity to value-add and diversify has never been greater. Wine, aquaculture, timber, fishing, olive oil, organic produce, dairy, essential oils and cosmetics are examples of existing industries serving local, tourist and export markets.

These industries are backed by expanding education and training facilities and support a growing population. Further opportunities now exist in a range of small business enterprises and service industries.

Plantation timbers have changed the local landscape and are the backbone of a growing woodchip export industry. The potential to value-add in this emerging field exists in construction lumber, bio-mass energy and pulp manufacture.

Albany's port is a first-class shipping facility servicing the agricultural sector. It supports the capacity for new industry with its expanded berthing facilities, cold storage and road and rail access. For the processing of local resources including fish, timber and agricultural products, special industrial sites are available at Mirambeena. A world-class export abattoir generates ongoing employment and trade for the City.

The planned redevelopment of the harbour and land near the town jetty will return a lively bustle to the City's waterfront, including plans for a Peace Park to recognise Albany's links to the Anzac legend.

The Albany waterfront will host boating, fishing and water-based tourism ventures to coexist with other commercial activities to bring vitality and colour to the harbour.

Real estate in Albany covers the range of housing options from modern to heritage, beachside or inner city, riverfront or semi-rural. The cost of commercial land and property is competitive for potential business ventures.

The region's mild climate and magnificent lifestyle make investment in retirement accommodation attractive. Continued strong residential and non-residential building activities signal robust consumer confidence in the future of Albany.

Advances in technology and telecommunications have conspired to bridge the distance between cities and Albany has stayed abreast of the changes to ensure it is a viable business centre. Facilities for meetings and conventions have the added appeal of great location and accessibility. Albany's revamped modern airport allows for fast and convenient travel to and from the City for those needing national and international connections.

Albany has a steady population growth rate of around two per cent per annum and the forecast is for accelerated growth. Long-standing residents and people from around the world continue to be drawn to Albany's abundance. A broad mix of expertise in business, the arts, hospitality and the professions is among the happy outcomes of a growing and diverse population.

On a promise of location, lifestyle and opportunity, Albany continues to deliver.

City of Albany Council

The City of Albany consists of a Mayor and 14 Councillors who are elected for a four-year term to fill two positions in each of the seven wards that exist within the municipality. The current members of Council and the wards they represent are:

Mayor

Alison Goode JP (2007)

Yakamia Ward

Milton Evans JP (2007)

Judith Williams (2009)

Hassell Ward

Ian West (2007)

John Walker (2009)

Kalgan Ward

Merryn Bojcun (2007)

Bob Emery (2009)

West Ward

Des Wolfe (2007)

John Jamieson (2009)

Breaksea Ward

Paul Lionetti (2007)

Daniel Wiseman (2009)

Vancouver Ward

Roley Paver (2007)

Steve Marshall (2009)

Frederickstown Ward

Jan Waterman (2007)

Dennis Wellington, Deputy Mayor, (2009)



Elections are held every two years on the first Saturday in May and are subject to electoral procedures governed by the Local Government Act.

Although voting at Council elections is not compulsory, participation by residents in elections is greatly encouraged as it is the basis for effective government. Residents not included in the Electoral Roll should contact the Australian Electoral Commission.

Council meetings are held every third Tuesday of each month at the City of Albany Civic Centre at 102 North Road, Yakamia. Meetings start at 7:30pm and are open to the public. Minutes are available for viewing at the City of Albany's North Road office, the Albany Public Library and on the City's website at www.albany.wa.gov.au.

On the second Tuesday of each month, one week before each Council meeting, an agenda briefing session is held. Members of the public interested in witnessing the proceedings are welcome to attend. This practice was introduced to help increase information flow between Councillors, staff and project proponents and is an opportunity to discuss in a relatively informal setting the agenda items to be considered by Council at the forthcoming meeting.

The agenda briefing session is also an opportunity for Councillors to seek further information and clarification, especially on complex issues, directly from project proponents in an open and public forum.

An annual general meeting of electors is held each financial year, notice of which is published in the local newspaper. Additional information about elections and the Council process is available from the City's North Road administration office.

The City of Albany is one of 144 Western Australian local councils, and in 2004/2005 had an operational budget of \$24 million, employing around 210 full-time and part-time staff who deliver a broad range of services to the community.

With careful strategic planning, Council's commitment to City services and facilities has seen more than \$42 million dedicated to the capital works program in the past three years with \$16.9 million expended in 2004/2005.

The City also provides community services helping children, youth, aged and people with disabilities; recreation and leisure facilities; events, arts and cultural activities; health and local laws; fire prevention and management, Council information and publications; citizenship, building and planning services; environmental programs; waste services; maintenance of roads, drains, gardens, parks and other physical assets; and support to business and industry.

Organisational structure



Andrew Hammond
Chief Executive Officer

- General Management Services
- Economic Development
- Corporate Planning and Development
- Public Relations
- Strategic Projects
- Human Resource Management and Payroll



Robert Fenn
Executive Director
Development Services

- Strategic Land Use Planning
- Property Development and Approvals
- Building Approvals
- Emergency Management
- Reserve Planning
- Environmental Health
- Ranger Services
- Dog Licensing
- Bushfire Prevention



Peter Madigan
Executive Director
Corporate and
Community Services

- Finance
- Administration
- Customer Service
- Rates, Payments and Accounts
- Community Development
- Information Technology
- City Events
- Albany Town Hall
- Albany Public Library
- Princess Royal Fortress
- Albany Leisure and Aquatic Centre
- Perth Dive Wreck



Les Hewer
Executive Director
Works and Services

- Design, Survey and Engineering
- Asset Management
- Parks and Reserves Development and Maintenance
- Roads
- Paths
- Drainage
- Waste Management and Recycling
- Harry Riggs Regional Airport

Vision statement



Our Community's vision for Albany is by 2025 Albany will be:

"Historic Albany - A vibrant, learning and culturally diverse City, nestled around a spectacular natural harbour in a region of unique beauty, enhanced by a spirit of generosity, enterprise and opportunity."

A Learning City:

Albany will be Western Australia's premier Learning City, through:

- Recognition of education, research and training as an economic development driver;
- Strong links with knowledge-based organisations;
- A well-educated work force that recognises and commits to life long learning;
- International university town recognition;
- Wide availability of technical skills development through TAFE and other training organisations;
- Excellent primary and secondary schooling options; and
- A collaborative education, research and training environment that allows seamless pathways to professional and workplace skills.

A Healthy City:

Albany's community will enjoy healthy, fulfilling lifestyles, and a flourishing natural environment through:

- Diverse and affordable cultural, recreational and sporting opportunities;
- Major regional health services providing a complete range of quality health services, for all ages;
- Encouraging alternative forms of transport and implementing an effective public transport system; and
- Restoration and protection of areas of high biodiversity within land, river and sea ecosystems.

A Thriving City:

Albany's community will enjoy economic growth and outstanding opportunities for our youth through:

- Excellent community infrastructure and services;
- Dynamic promotion and marketing of Albany's advantages and opportunities;
- Innovative development complementing Albany's unique character, natural environment and heritage;
- Being the regional retailing and services hub;
- Providing a complete tourism experience; and
- A unique economically sustainable waterfront facility providing a functional boat harbour and shore based facilities accessible to the community and attractive to investment.

Council's New Mission Statement ... *"Making the difference for Albany"*.

What do we do?

The City of Albany is committed to...

- Sustainably managing Albany's municipal assets;
- Delivering excellent community services;
- Providing sound governance; and
- Promoting our Community's vision for the future.

What are we renowned for?

The City of Albany will always be renowned for...

- Our customer focus;
- Our strategic integration;
- Our commitment to training and development; and
- Our high-performance system of governance.

How do we do this? (Our Values)

At all times we will...

- Respect the Community's aspirations and resources;
- Actively keep abreast of best practice;
- Demonstrate integrity, leadership and teamwork;
- Value and develop our people; and
- Seek innovative approaches.

Budget summary: 2004-2005

The City of Albany committed almost \$23 million dollars in its 2004/2005 Budget to roads, footpaths, community amenities, recreation and culture when the budget was adopted on 20th July 2004. The balanced budget of \$47 million included operating expenditure of \$24 million (excluding depreciation) and capital works expenditure of \$23 million.

Sound financial management allowed the City to keep the average residential rate rise of 4.8 per cent to a minimum, as the City experienced continued growth and demand for essential services and infrastructure.

Capital works

Roads: Council continued to build on the work completed in the previous financial year through its Roads Master Plan. Total expenditure for 2004/05 on road upgrades and preservation was \$42 million, of which \$1.92 million was funded from external sources.

Some of the major road projects for the year included:

Lower Denmark Road	\$737,000
Lower King Road	\$264,000
Frenchman Bay Road - Chipana to Quaranup Road	\$508,000
Ulster Road	\$273,000
Nanarup Road - Morilla Drive to bridge	\$190,000
Mercer Road	\$159,000
Palmdale Road	\$176,000

Some of the major works under the Federal Government's Blackspot program included: Ulster, Angove and Martin Roads; Middleton Beach Road to Seymour Street; Sanford Road and Minna Street intersection.

Drainage: Programmed drainage construction and preservation works continued across the City. The April 1 floods were a major, one-in-a-hundred-year natural disaster that severely disrupted the City's works program. The City responded to more than 600 works requests. Consultants have been commissioned to study stormwater drainage catchment areas within the urban district as part of the planning and implementation of the Drainage Masterplan Program.

Waste: The City continued its waste minimisation strategy of reducing the amount of waste going to landfill. Rehabilitation work was undertaken at Bakers Junction.

Parks and reserves: Reserves Master Plan expenditure was \$555,000 on projects such as Lange Park and renewal of playground equipment across the City.

Pathways: This was the third year of the implementation of the Pathway Master Plan with expenditure of \$559,000.

Economic development: The Albany waterfront received attention in 2004/2005, setting the scene for major funding in subsequent years.

Council spent \$154,000 on improving tourist facilities at the Wind Farm. Community events were supported through the Community Events Financial Assistance Program and marketing activities using the Albany Advantage package. The development continued in 2005 with significant funds allocated to tourism strategy and implementation. Other projects included concept designs for the proposed Convention and Entertainment Centre.

Administration and Civic Centre: The construction of the City of Albany's new Administration and Civic Centre finished in May 2005 within budget. The merging of the two existing offices into one central location was cost efficient and eliminated duplicated resources.

Aboriginal Accord: Council approved a budget of \$24,000 for the extension of an Aboriginal Liaison Officer in partnership with the Department of Indigenous Affairs in light of the successful work of fostering and incorporating the principles of the Aboriginal Accord, which has received much recognition by the Aboriginal community and government.

Major plant replacement: As part of the third year of the Asset Replacement Program, Council expended \$3.4 million on upgrading the plant fleet to provide the City with a more efficient and effective service. Almost a third of this allocation was carried forward from last year due to prudent planning of contracts and delaying purchases, resulting in significant savings to the City.

Operational expenditure

Operational expenditure supports the day-to-day operations of Council and the provision of services such as the weekly refuse collection. The City had an operational budget of \$24 million for 2004/2005.

Budget preview: 2005-2006

Albany City Council adopted a \$42.8 million budget at its June 2005 meeting. Preparation of the 2005/2006 budget balanced delivery of high levels of service to the community with the need for responsible financial management.

New projects enhancing community life in the City of Albany are included in the budget along with a continuing commitment to maintain services and facilities for residents in both urban and rural areas.

Average residential rates will rise 3.8 per cent in 2005/06, just one percentage point above the projected average CPI increase of 2.8 per cent.

Where is your money being spent? This year the City's total budget of \$42.8 million comprises \$25 million in operating expenses and \$17.8 million in capital expenses. Top priorities for the year include continuing to improve local roads as well as maintaining paths, parks and other basic infrastructure and amenities around the City.

Capital works

Albany Leisure and Aquatic Centre: A big new item in the budget for 2005-2006 is the first \$3.3 million for the leisure centre upgrade. This project has been supported by a Federal Government grant and is set to go ahead at the start of 2006. The upgrade includes a 25m leisure pool with a beach entry, improved water treatment, a giant slide (subject to public fundraising) and better customer facilities.

Roads: Road maintenance, preservation and construction are always major priorities for the Council and in 2005-2006 the budget allocates \$8.8 million to this important area, \$3.9 million of which is externally funded.

The biggest component of roads spending is the \$5.1 million masterplan, which this financial year includes:

Lower Denmark Road	\$745,000
Palmdale Road	\$511,000
Frenchman Bay Road	\$354,000
Ulster Road	\$365,000
Lower King Road	\$275,000

Road maintenance apart from the masterplan is budgeted at \$3 million. A further \$668,000 will be spent on road construction apart from the masterplan expenditure.

Bridge works on Lower Denmark Road will proceed at a cost of \$325,000.

Drainage: Investigations into drainage needs in the City of Albany will cost \$150,000 in 2005/06 and will establish priorities for major works in subsequent years.

Pathways: Construction and preservation works under the pathway masterplan amount to \$747,600, including path construction along Frenchman Bay Road, Lower King Road, Campbell Road and Ulster Road. Preservation works include Collie Street, Lockyer Avenue, Grey Street and Stirling Terrace.

Parks and reserves: Expenditure in 2005/06 on the Peace Park on harbour-front land near the Residency Museum will amount to \$350,000 to start detailed design and development work; \$250,000 of the cost will be externally funded by a government grant.

New recreation facilities will be established at Weerlara Lake at a cost of \$125,000, part of the \$260,000 total expenditure on playgrounds in the 2005/06 budget. Spending on reserves amounts to \$244,000, including \$50,000 for urban vegetation renewal.

The budget allocates \$65,000 to construction of a finger jetty at Nullaki and \$110,000 for public art and entry statements.

Tourism: The 2005/06 budget includes \$217,000 for the development and implementation of a tourism strategy. In addition, a tourism project officer will be appointed to boost the City's promotion of Albany.

The City has allocated \$120,000 to meet a mutual agreement with the Albany Visitor Centre under which the City will station customer service staff at the centre while tour and accommodation bookings will be handled within the centre by either private enterprise or a cooperative of industry members.

Airport: Rising security standards for all regional airports prompted the allocation of \$143,000 to upgrade security at the Albany terminal.

Waste management: Waste disposal charges remain unchanged in 2005-2006. The City of Albany will continue its commitment to waste minimisation and recycling. The budget includes \$190,000 to control leachate at the Hanrahan Road tip.

Operational Expenditure

Operational expenditure supports the day-to-day activities of Council and the provision of services. Street lighting, for example, costs \$300,000 a year and waste management \$3 million a year. The City has an operational budget of \$25 million for 2005/06 (excluding depreciation).

Albany City scorecard report

The City of Albany Scorecard is a performance measurement tool, which forms an important component in the overall strategic management of the organisation. The Scorecard was developed during 2001/02 following the adoption of the Albany 2020 Charting Our Course strategic plan, and has since been aligned to Council's current strategic plan entitled "Albany 3D" which identifies three major objectives, namely for Albany to become a Learning City, a Healthy City and a Thriving City.

Three components make up the City Scorecard: an annual community satisfaction survey, six-monthly organisational climate surveys and an end-of-year assessment of key strategic performance indicators. Each of these components is discussed below. Throughout the City Scorecard report symbols have been used to aid interpretation of the results, and an explanation of those symbols is shown below.

 No real change or slight improvement in performance	 Slight drop in performance
 Significant improvement in performance	 Significant drop in performance

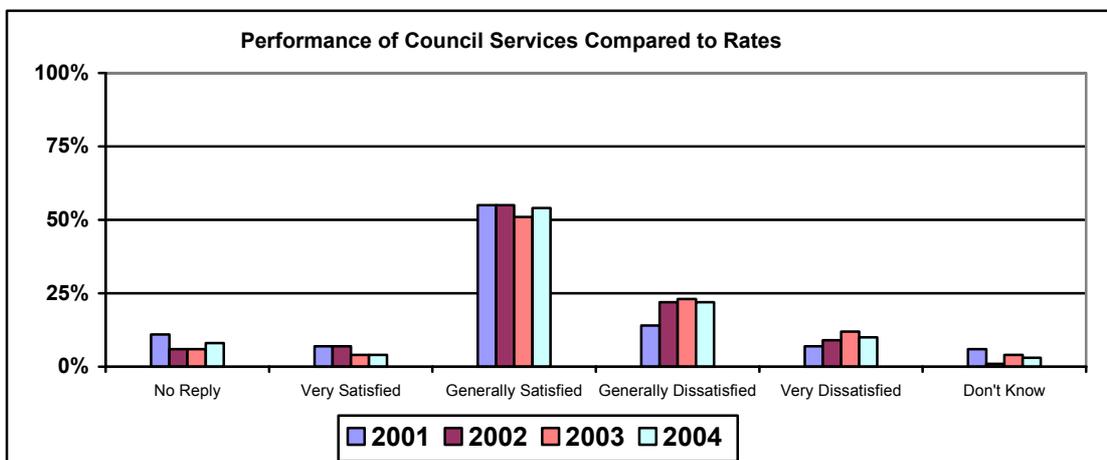
Scorecard 1: Community Satisfaction Survey

Each December since 2001, the Council has mailed a survey to 1000 randomly selected residents and ratepayers. The survey consists of 49 questions, relating to seven service areas. For each question in these sections, the respondent is asked to rate the council service according to the importance of the service and the performance of the City in relation to that service. Additionally, there are four basic demographic questions and three questions about the level of rates and charges. The number of surveys returned each year is almost identical, with 410, 409, 410 and 400 received in the years 2001 to 2004, respectively.



Performance of Council compared to level of rates

Overall the survey response demonstrates that in December 2004, 58% of residents were either generally or very satisfied while 32% were either generally or very dissatisfied with the performance of Council services when compared with the amount of rates they paid. This represents a slight improvement in performance in comparison with previous years.



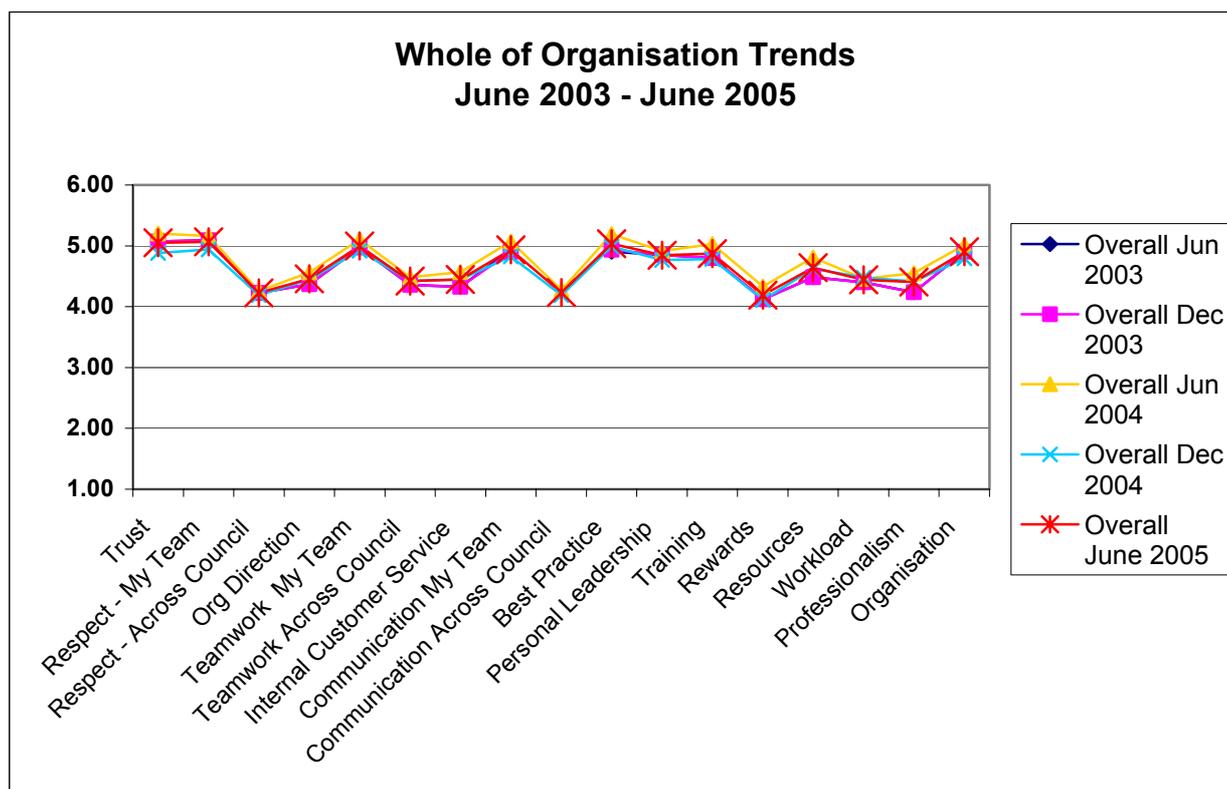
Scorecard 2: Organisational Climate Survey

Every June and December an organisational climate survey is undertaken to assess how well the 'internal dynamics' of the organisation are developing. The City of Albany is a complex organisation with around 210 permanent staff, of whom 85 are depot-based, 75 administration-based and the remaining 50 employees are based at various community services facilities across the City and as such the climate survey provides extremely useful management information, that would otherwise be difficult to gather.

All employees are invited to participate in the survey process where they are asked to provide anonymous feedback on 17 key factors such as teamwork within their teams and across the organisation. June 2004 was the first time that a question about cross-organisational communication was included in the survey.

Whole of organisation trends June 2003 – June 2005

Over the two-year period between June 2003 and June 2005, the results have been generally steady although there is a slight fall in overall results across most factors over the last twelve months. This slight downturn in overall staff satisfaction is thought to be attributable to the impacts of workload increases resulting from staff vacancies in some hard-to-fill technical and managerial positions, additional duties associated with the move of the administration staff into North Road and some initial subtle change in workplace dynamics following the move. The following graph depicts the responses over the 17 key factors. In general, the results for each key factor may be interpreted as a response to the question "How often is this factor achieved at a high level in the area noted?"



SCALE DESCRIPTOR

6 = ALWAYS 5 = MOSTLY 4 = USUALLY 3 = SOMETIMES 2 = ALMOST NEVER 1 = NEVER

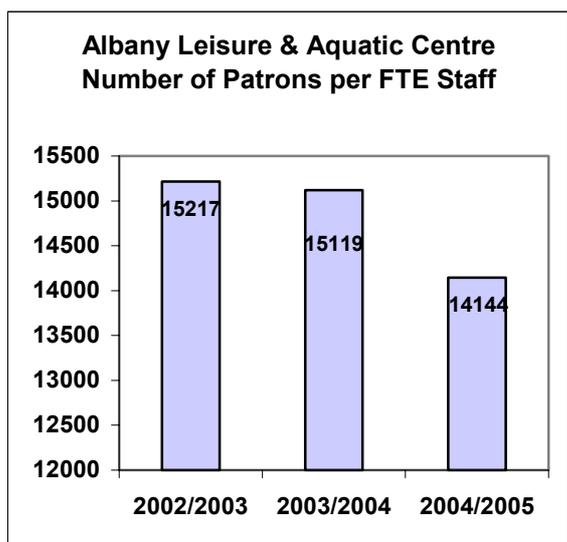
Scorecard 3: Key Strategic Performance Indicators

Strategic Performance Indicators have been developed for the majority of the City's strategic objectives, as shown below.

ALBANY 3D OBJECTIVE: HEALTHY CITY

Healthy City: Diverse and affordable cultural, recreational and sporting opportunities

Albany Leisure and Aquatic Centre



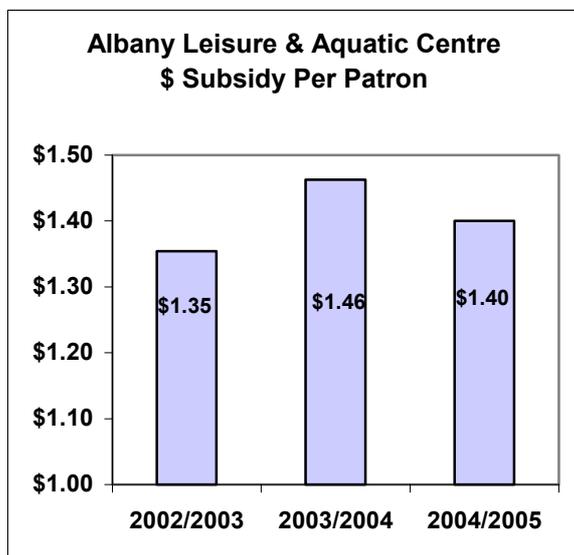
STAFFING COVER

This performance indicator measures the coverage of Albany Leisure and Aquatic Centre staff to patrons.



During 2004/2005 the Centre was patronised by 236,212 people who were serviced by 16.7 FTE (full time equivalent) staff members, resulting in an average of 14,144 patrons per staff member, 6% below that achieved during 2003/04.

Even though staffing cover remained relatively static compared to 2003/2004 the decrease in staffing cover is representative of the flooding in April 2005 that caused the pool to close for a month and reduced overall patronage levels by almost 10% for the year.



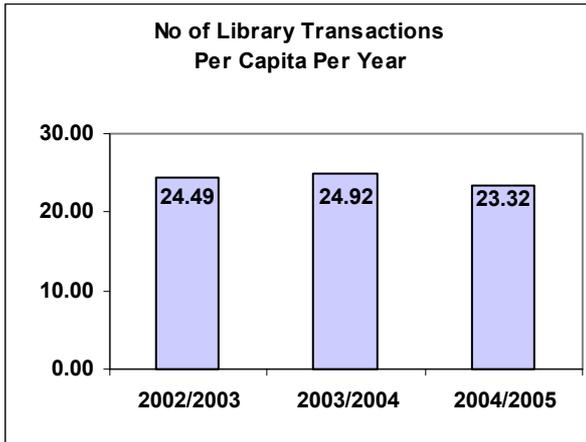
COST PER PATRON

This performance indicator measures the unit cost of providing this service.



During 2004/05 the Centre's patrons were subsidised by the Council 4% less than in the previous year, partly as a result of the one-month closure of the pool due to a major flooding event in April 2005, and partly due to improved program participant numbers in the remainder of the year.

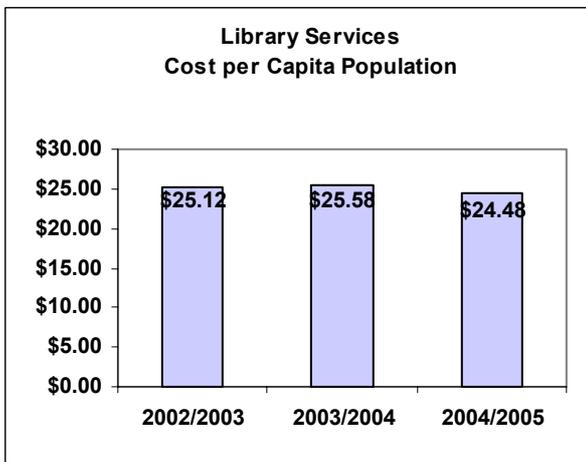
Albany Public Library



LIBRARY TRANSACTIONS PER CAPITA
This indicator measures the usage of the library's stock in terms of transactions (i.e. loans), but does not measure other types of usage such as Albany History Collection, Children's programs or the use of Library IT facilities.



The usage of the library in terms of transactions or loans decreased 6.4% over the last two-year period. However over the same period the number of bookings of IT facilities has risen by 82% from 3230 bookings from 2002/03 to 5872 in 2004/05. Clearly the pattern of use of the Library is changing.



LIBRARY – COST PER CAPITA
This indicator measures the cost of library usage.



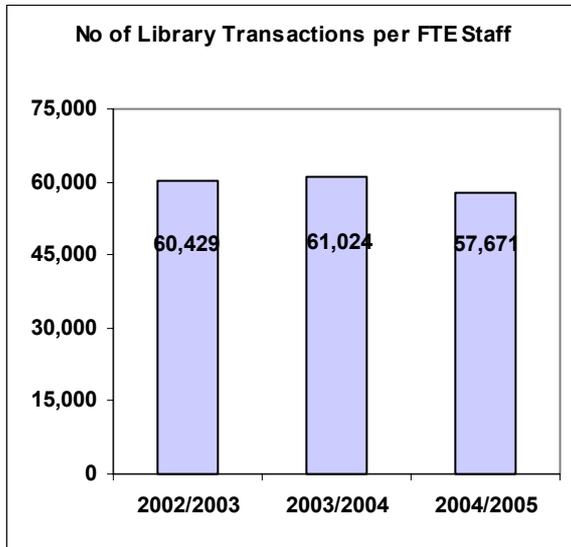
Despite the 60% increase in Library floor space that was created when the Library was refurbished in December 2002, which has placed upward pressure on utility costs, the overall cost of Library services have been contained and the cost per capita population has decreased by 4% over the 2004/05 period.



LIBRARY COST PER TRANSACTION
This indicator measures the net operating cost of loan transactions.



The slightly reduced loan levels have resulted in a 2.2% increase in the cost per library transaction.

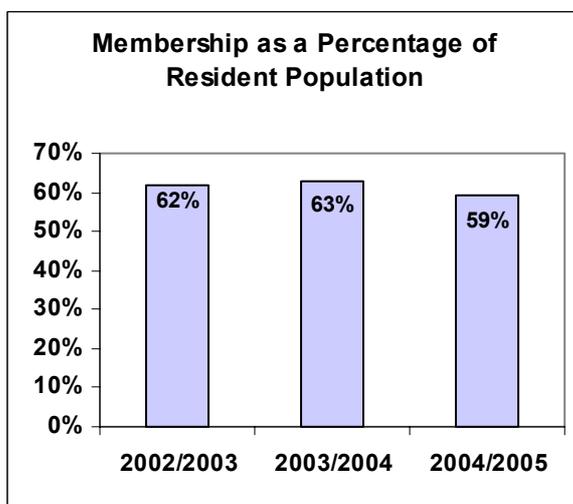


LIBRARY TRANSACTIONS PER FTE STAFF MEMBER

This indicator measures staffing involvement against annual transaction activity.



The number of transactions per full time equivalent staff member fell by 5.4% over the two-year period due to the fall in transactions. These figures do not take into consideration other types of Library activities such as Albany History Collection, children's programs or the use of Library IT facilities.



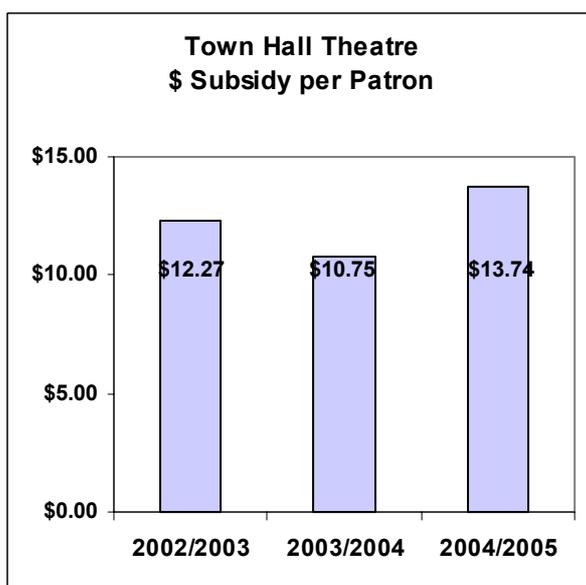
MEMBERSHIP AS A PROPORTION OF RESIDENT POPULATION

This indicator measures participation rates for the Albany community. Library members from outside the Albany municipal boundary are excluded.



The number of Albany residents taking up membership of the Library fell by 5% however this is partly due to the deletion of non-active members from the Library's membership database during 2004/05. The total number of Albany based Library members is now 21,700.

Town Hall

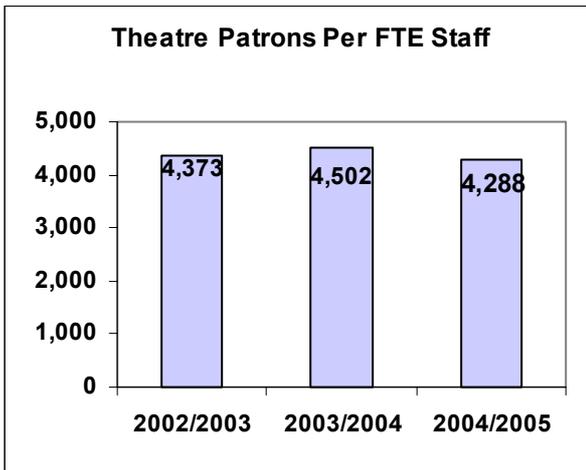


TOWN HALL SUBSIDY LEVEL

This performance indicator measures the unit cost of providing the Town Hall Theatre.



During 2004/2005 the Theatre's patrons were subsidised by the Council 28% more than in the previous year and 12% more than during 2002/03 period. The net cost of running the theatre rose by almost \$16,000 mainly as a result of fewer commercial hirers during the latter part of 2004 and the subsequent requirement for the Town Hall Theatre to underwrite more shows to fill in some of the gaps in the program. Underwriting shows always represents an increased risk to the budget.



THEATRE PATRONS PER FTE STAFF MEMBER

This indicator measures coverage of staff to patrons.

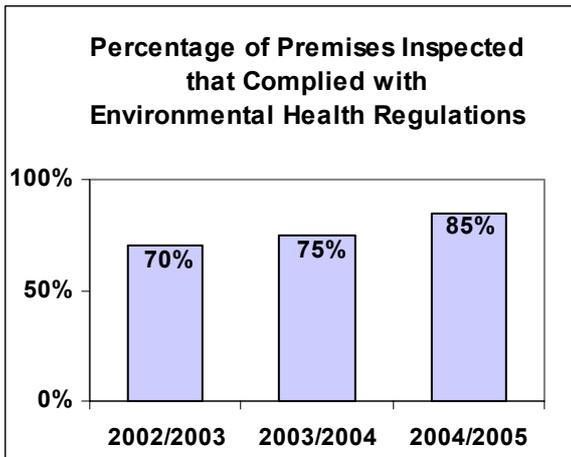


The number of patrons decreased by almost 5% from 13,507 in 2003/04 to 12,866 during 2004/05 while the number of staff remained unchanged at 3.

Commercial hirers were hard to attract during the latter part of 2004, and there were some very disappointing attendance numbers for some performances, mostly due to the quality of the promotional information provided by the hirers.

Healthy City: Major regional health services providing a complete range of quality health services, for all ages.

Environmental Health



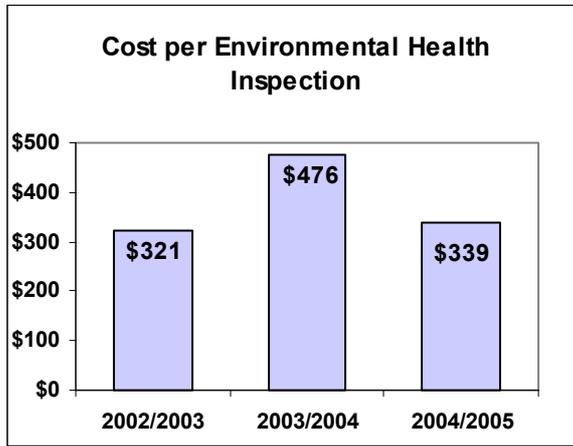
ENVIRONMENTAL HEALTH INSPECTION COMPLIANCE

This performance indicator measures effectiveness of Environmental Health inspection/education programs.



During 2003/04 there was a 13% increase in premises that complied with Environmental Health Regulations. Contracting out some of the inspection program has resulted in an increase in the number of inspections carried out, a more even assessment of food premises and the ability to work with operators wanting to upgrade their premises.

Nevertheless, the graph shows that 15% of all premises inspected are still not fully compliant with the Health Regulations.



INSPECTION EFFICIENCY

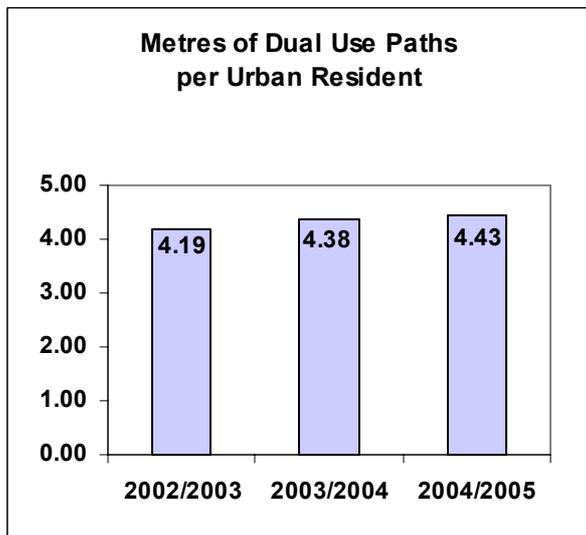
This performance indicator measures team focus and efficiency in inspection activities.



There was a 29% decrease in the cost of conducting the environmental health inspections for 2004/2005 compared to the previous year. These savings were achieved by changes in work practices, contracting out a portion of the yearly inspection program and reduced staff levels for 25% of the year.

Healthy City: Encouraging alternative forms of transport and diverse and affordable cultural, recreational and sporting opportunities.

Transport



ALTERNATIVE TRANSPORT: METRES OF DUAL USE PATH PER URBAN RESIDENT

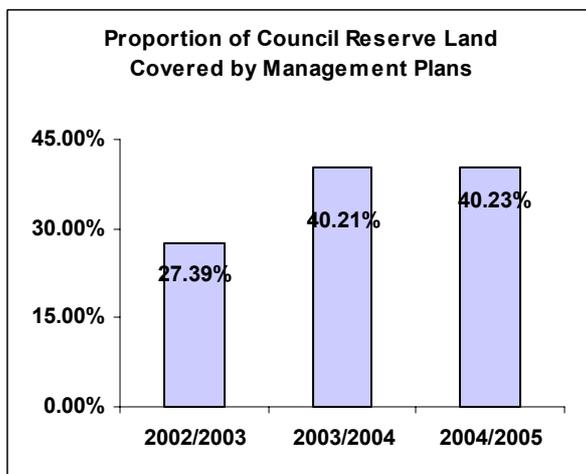
This indicator measures the provision of alternative transport options against a growing urban population.



During 2004/05 an additional 1.1 kilometres of dual use paths were installed, bringing the length of dual-use paths to a total of 93.9km across the City's urban area.

Healthy City: Restoration and protection of areas of high biodiversity within land, river and sea ecosystems

Reserves management

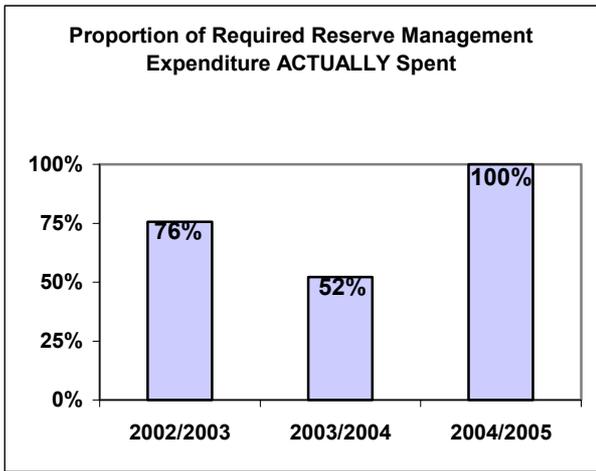


RESERVES MANAGEMENT RATIO

Council aims to have all the reserve land under its control managed through formal management plans. This can be achieved in two ways, either by reducing the amount of reserve land it controls, or by developing management plans for those reserves that do not yet have them.



During 2004/05 Council adopted the Becker Park Management Plan covering an area of 2.3 hectares of land, increasing the proportion of Council reserve land covered by management plans to just over 40%.



RESERVES MANAGEMENT EXPENDITURE PERFORMANCE

This performance measure indicates the extent to which Council implements its Reserve Management Masterplan, which guides Council on the amount of resources required to meet the demands of reserve management across the City of Albany.



During 2004/05 all the resources required to implement the reserve management masterplan were spent.

Fire services



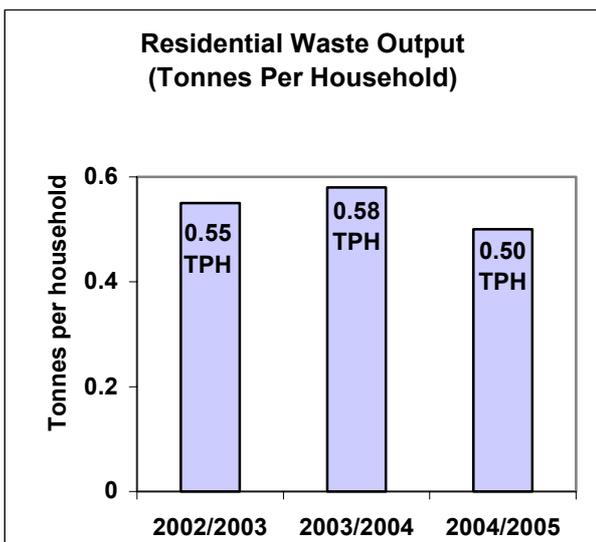
FIREBREAK COMPLIANCE

This indicator measures community reaction to compliance education programs.



During 2004/05 4813 of 4970 of properties inspected complied with firebreak regulations. This represents an improvement of 3.34% upon last year's performance, and an overall 20% improvement on 2002/2003 performance. This significant improvement was brought about by an increase in the community's awareness of the danger a wildfire poses to life and property following extensive consultation with community groups across the district and media exposure of bushfires across the nation.

Waste management

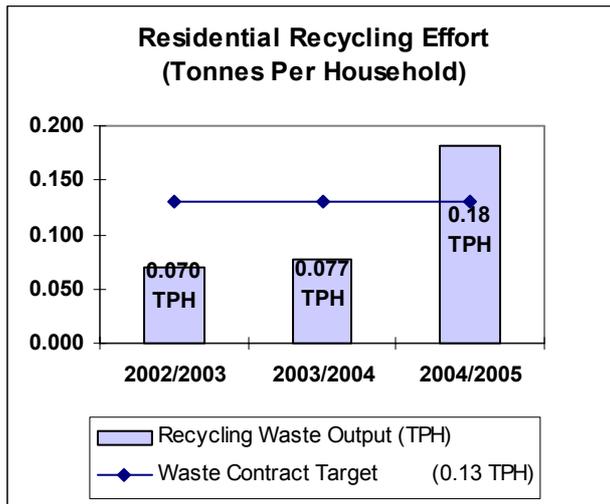


RESIDENTIAL WASTE RATIO

This indicator monitors the performance of the waste strategy in minimising the amount of residential waste going into landfill. The Waste Strategy was adopted in December 2002 and a new waste service emphasising recycling started in May 2004.



The amount of non-recyclable household waste collected per residence decreased by 14% in 2004/05 compared with the previous year. Just 14 months after the start of the new waste operations, this reduction of household waste going to landfill combined with new management practices in relation to commercial waste has extended the life of City of Albany tip sites by seven to eight years.



RESIDENTIAL RECYCLING RATIO

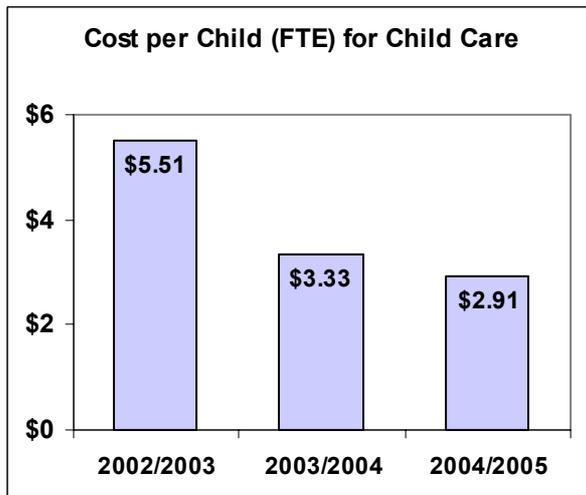
Council aims to maximise recycling of residential waste and this indicator monitors the performance of the waste strategy in meeting that objective. The Waste Strategy was adopted in December 2002 and a new waste service emphasising recycling started in May 2004.



The amount of recycled waste collected per residence increased by almost 140% in 2004/05 when compared with the previous year and is above the targets set by the Waste Management Strategy. This increase in the amount of domestic waste being diverted away from landfill is a significant contributor to the extension of operational life of the City’s landfill facilities.

Thriving City: Excellent community infrastructure and services.

Child care

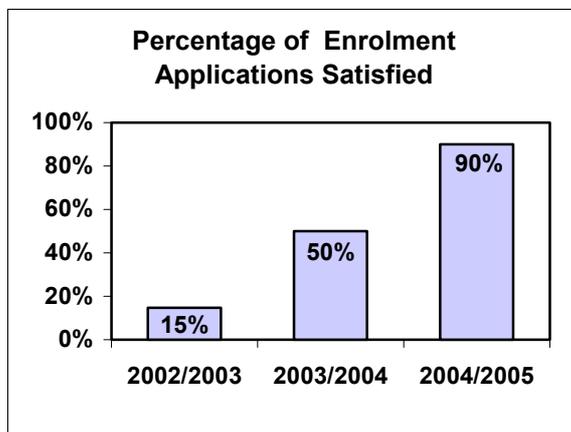


CHILD CARE - COSTS PER CHILD

This performance indicator measures unit cost of providing service.



During 2004/05 there was a 12% reduction in the overall cost per child compared to the previous year. This reduction was achieved by changes to management practices and the licensing arrangements, and has resulted in increased usage of the Regional Day Care Centre. Throughout the year the centre achieved an average 95% occupancy rate and therefore the level of income achieved was greater than in previous years.



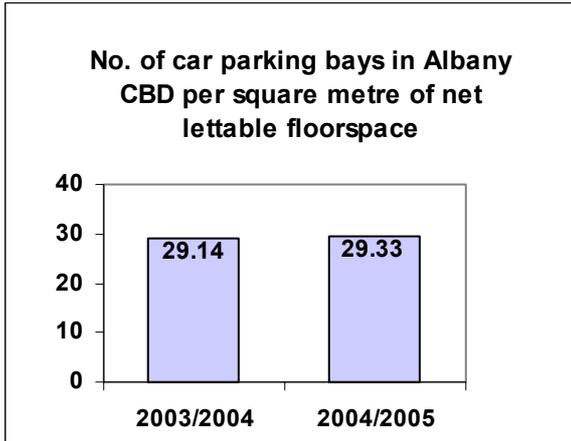
CHILD CARE - DEMAND SATISFACTION

This performance indicator measures ability to satisfy community demand for service.



During 2004/05 there was 40% increase in the percentage of enrolment applications satisfied compared to the previous year. This improved performance was achieved by instigating some changes to the enrolment procedures, and by changing some elements of the operating license in the toddler area, which enabled more childcare places for the age in demand, and therefore more requests were met.

Transport planning

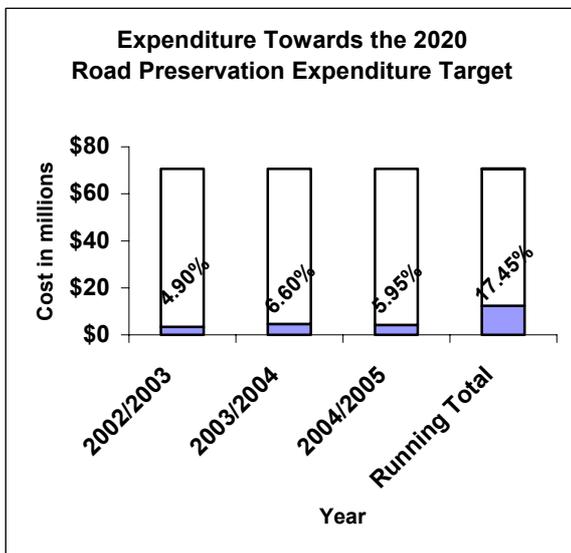


CAR PARKING RATIO IN CENTRAL BUSINESS DISTRICT

This performance indicator measures development growth against parking availability.



During 2004/05 an additional 22 bays were created in the central area. There has been no increase in additional floorspace within the central area. The slight increase in overall numbers has been due to redevelopment of existing premises and subsequent completion of the required parking. This figure represents an average ratio over the entire CBD and conforms to industry standards. In sections of the CBD an oversupply will remain and in others there will be a deficiency of parking bays.



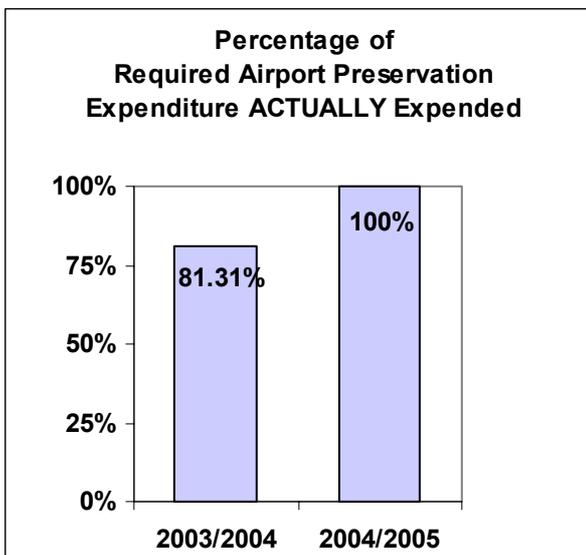
ROAD PRESERVATION

This indicator measures road preservation by comparing actual expenditure to the level of expenditure needed to properly maintain the City's road system to standards identified in the Road Assets Masterplan. The Masterplan identifies that a total of \$70,594,000 needs to be invested in the City's road system by 2020.



During 2004/05 \$4.2m worth of road preservation activities were completed, bringing the total of the works undertaken over the past three years to 17.5% of the required level of works to meet the road standards that are envisaged to be required in Albany by 2020.

Airport

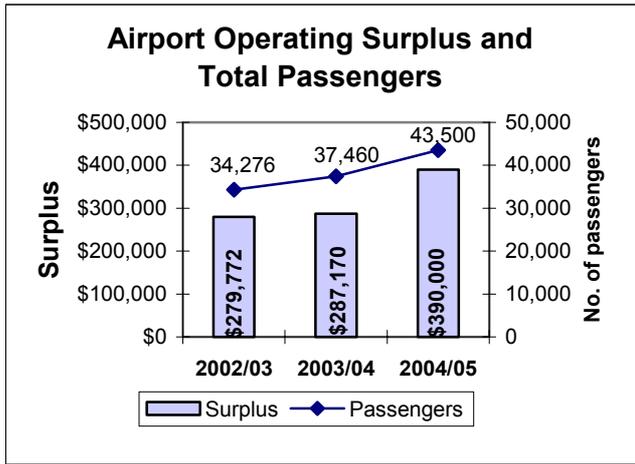


AIRPORT PRESERVATION PERFORMANCE RATIO

This performance indicator measures airport asset preservation performance, by comparing actual expenditure to the level of expenditure needed to properly maintain the airport to the standards identified in the adopted Airport Asset Masterplan.



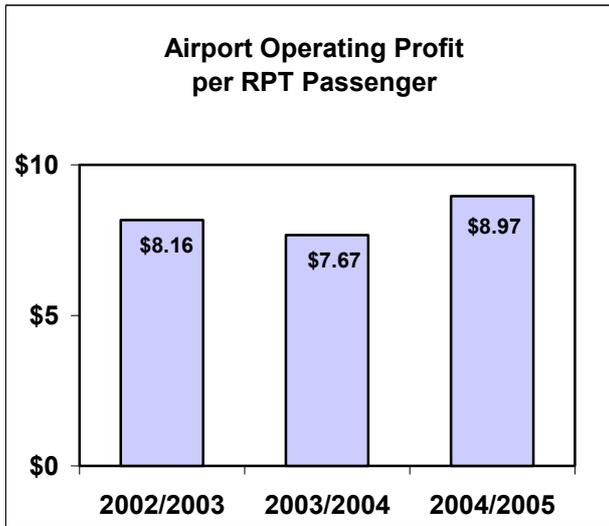
During 2004/05 100% of the resources required to maintain the airport to the standards identified in the Airport Asset Masterplan were expended.



AIRPORT NET OPERATING SURPLUS
 This performance indicator measures total level of operating surplus and total number of passengers using the Albany Airport.



There was a 16% increase in Skywest passengers between 2004/05 and the previous year, and an increase of 36% in operating surplus over the same time. Not all the surplus increase is derived from the Skywest passenger services as the airport also services charter and general aviation passengers.



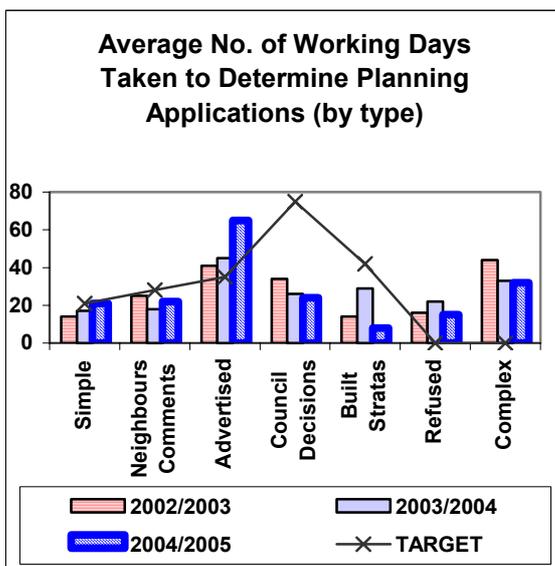
AIRPORT NET OPERATING SURPLUS PER PASSENGER
 This performance indicator measures level of operating surplus per passenger using the Albany Airport.



There was a 17% increase in operating surplus per passenger during 2004/2005, compared to the surplus levels of the previous year, due to a combination of increased passenger numbers and a reduction of some maintenance related operating costs. Other services such as the leasing of hangar space also contribute to airport operating costs.

Thriving City: Innovative development complementing Albany's unique character, natural environment and heritage.

Development services



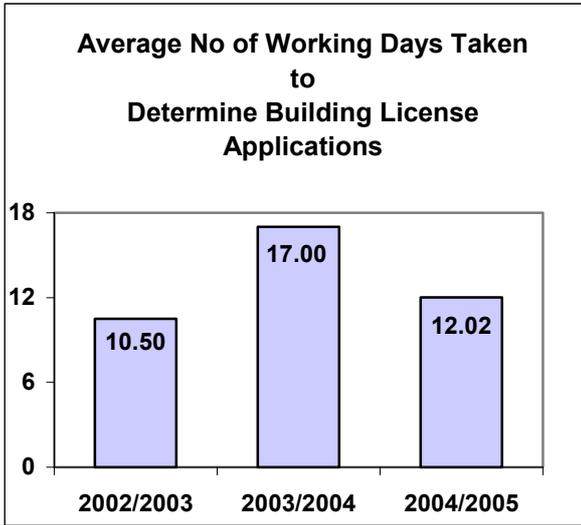
APPROVAL TIMES - PLANNING

This performance indicator measures average approval time taken for typical planning applications.



During 2004/2005, approval times increased for simple applications and those requiring public advertising and/or neighbours' comments. However, on average, all types of applications, other than those requiring public advertising, were processed within target turnaround times.

This is quite an achievement given that there was a 17% increase in the number of planning applications received in comparison with the previous year.

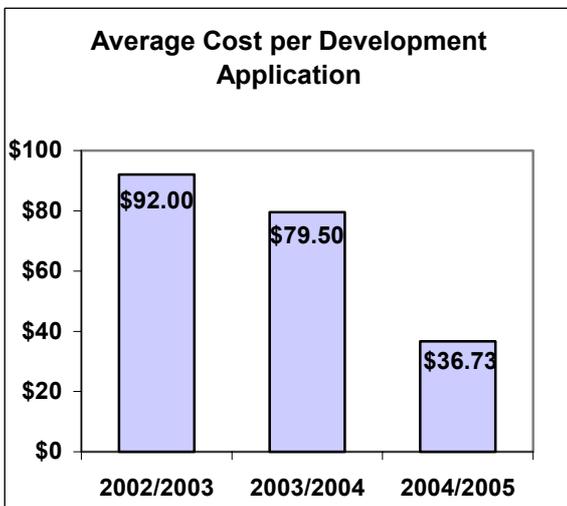


APPROVAL TIMES - BUILDING

This performance indicator measures average approval time taken for typical building applications.



During 2004/2005 there was a 28% reduction in the time it took to determine building licence applications compared to the previous year

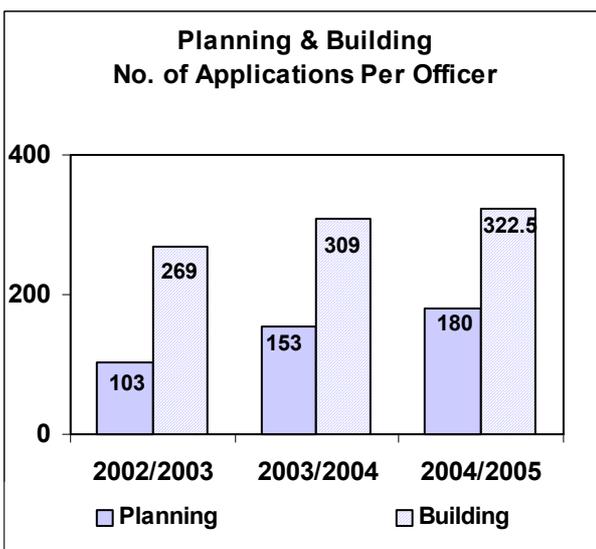


COST OF APPROVAL PROCESS

This indicator measures the unit cost of development applications.



During 2004/2005 there was a 53% reduction in the cost of processing a development application due to the increased revenue received by Council as a result of an increase in contract values of dwellings and commercial projects, combined with a period of time at the end of 2004 where staffing levels were reduced due to staff turnover.



STAFFING COVER

This indicator measures staffing levels against annual activity.



The Planning Section saw an increase of 17% of applications processed per officer during 2004/2005, while the Building Section saw an overall increase of 5% of productivity. This improvement in productivity was achieved by streamlining some internal processes and the continuing increase in Development activity across the City of Albany.

Divisional reports

General Management Services

Economic Development

Albany Waterfront Redevelopment: The City of Albany continued to participate in planning for development of the Albany Waterfront in a partnership arrangement with State Government agencies, including the Great Southern Development Commission, Department for Planning and Infrastructure and Landcorp.

In September 2004, the Minister for Planning and Infrastructure presented an alternative concept plan for the foreshore that integrated the port with a proposed boat harbour incorporating short stay tourist accommodation.

After further consideration of the Albany Waterfront concept plans, Council endorsed a proposal put forward by Member for Albany Mr Peter Watson MLA to locate the planned Albany entertainment centre within the Waterfront precinct, after the State Government announced it would provide \$14.9 million for the centre. A final concept plan incorporating the entertainment centre was endorsed by Council on 21 June 2005.

Wind Farm Tourist Facilities: Work continued on planning new tourist facilities at the Albany Windfarm. Financial assistance of \$80,000 was committed by Tourism WA and \$35,000 from Western Power to support a \$90,000 allocation by Council.

Council commenced construction of visitor conveniences including toilets, public furniture; information shelters and interpretation panels. An interpretation plan was finalised with a view to enhancing the visitor experience through a series of information panels located around the site.

Tourism Development: In late 2004, the City of Albany prepared a strategic plan to identify its roles and responsibilities in tourism development. Council adopted the plan on 15 March 2005 and resolved to implement strategies in a number of key focus areas including:

- Development and management of tourist attractions and facilities;
- Marketing and promotion;
- Town planning and development; and
- Visitor servicing.

Council resolved to take an elevated role in marketing Albany as an outright destination and allocate financial resources for the next five years to promote Albany in key target markets. A Tourism Marketing Advisory Committee was established to steer the development of a marketing plan and Council resolved to establish a new position of tourism development officer. Work started on developing a new brand for Albany tourism and a review of visitor servicing started in conjunction with the Albany Visitor Centre.

The City also led a number of tourism initiatives including a welcome program to visiting cruise vessels, financial and logistical assistance to Mago films to research and produce an Albany episode of the popular television program Surfing the Menu and logistical and planning support to a French film producer to shoot an episode of X-Adventure which was beamed to a global audience. The City provided support planning to Bicycle Victoria to support the Great Western Australian Bike Ride from Albany to Perth in 2006. The City of Albany also prepared and staffed a major Albany exhibition and promotion at WA on Show at the opening of the Perth Convention and Exhibition Centre in Perth in August 2004. Other promotional activities included producing an updated version of Discover Albany, a brochure that is distributed throughout the metropolitan area at hotels, motels, car-hire outlets and other tourism attractions. The City prepared a promotional display at the State Rotary Conference, promoting a major conference to be held in Albany in 2006.

Albany Entertainment and Convention Centre: In August 2004, the City launched concept plans and probable capital cost estimates for a proposed Entertainment and Convention Centre at the site of the former City of Albany administration building in York Street.

The plans aimed to provide a cultural precinct around central York Street that included the existing town hall, redeveloped library and the proposed entertainment and convention centre. The proposed venue would be capable of holding 620 people for performing arts events and would be convertible to enable sit-down dinners and functions for up to 500 people involved in conferences and conventions. The centre was planned as a multi-functional facility that would be suitable for a range of cultural activities, including the conference, meetings and convention market.

The City used the plans to lobby the Premier and State Government Ministers to provide capital funding for the building. In January 2005 the Minister for the Great Southern the Hon Kim Chance MLC announced that the State Government would provide a contribution of \$14.9m to the centre. After considering public comments on the draft concepts and consideration of the potential fit with the waterfront preliminary designs prepared by Landcorp, Council subsequently resolved to locate the centre as part of the foreshore redevelopment.

National Sea Change Taskforce: In anticipation of future rapid population growth on the South Coast, the City of Albany participated in a number of conferences and planning sessions to support a strategic national approach to planning and financing infrastructure development in coastal areas. There are many coastal councils around the nation that are experiencing the so-called sea change phenomenon and the City of Albany is keen to ensure it is at the forefront of planning for projected growth in southern Western Australia. The City's Deputy Mayor Cr Denis Wellington was appointed to the National Sea Change Taskforce and is supported by CEO Andrew Hammond who was appointed to a CEO Seachange Policy forum.

Sister City Relations: The City strengthened its sister city relationships with Tomioka (Japan) and Gallipoli (Turkey) with formal delegations visiting the cities during the year.

In November 2004 the Mayor, Deputy Mayor and CEO visited Tomioka to participate in the 50th year celebrations of the municipality. Albany schools continued an exchange program with Tomioka students, which forms the foundation for the friendship agreement between the cities.

Albany's Mayor, Deputy Mayor and CEO visited Gallipoli for Anzac Day 2005, hosted by the Mayor of Gelibolu Mr Chiat Bingol. The two cities signed a reciprocal friendship agreement reinforcing the bonds between the two cities and committed to developing symbols of peace within their respective municipalities. A presentation on the proposed Peace Park at Albany's foreshore was made and warmly received by the Mayor of Gelibolu.

The Governor of the province of Canakkale also visited the Albany Peace Park site in February 2005 and participated in a civic reception and tour of Albany's military heritage sites including the Forts, Atatürk statue and Desert Mounted Corps memorial.

Peace Park Planning: The City commissioned Syrinx Environmental PL and Freeman Ryan Design to prepare a concept plan for a proposed Peace Park at the western end of the Albany waterfront project. The plans were developed during the first half of 2005 and received favourable comments from the community. The aim of the Peace Park is to establish a quality public open space that will serve to:

- Recognise Albany's Anzac tradition with outdoor interpretive systems;
- Accommodate the mid morning Anzac Day memorial service; and
- Generally provide quality passive recreation opportunities for the general community and tourists.

The plans were subsequently integrated into a concept plan for the foreshore being developed by Landcorp. Funding will be sought from a variety of State, Commonwealth and philanthropic sources.

Economic Development Activities Strategy: A document entitled Making it Happen – A Strategy for Council's Involvement in Economic Development was prepared during the reporting period. The City of Albany completed a strategy to define Council's involvement in economic development over the period 2005-2010. The strategy identifies priority focus areas the City will lead including tourism development, economic and community infrastructure, enterprise development and investment attraction.

The strategy highlights the need for Council to participate in collaborative partnerships with local stakeholders and other tiers of government if it is to be successful in facilitating economic growth.

Community Events Financial Assistance Program: In recognition of the importance of an active and vibrant events calendar to support tourism and community interest, the City financially assisted sixteen community events including the Albany Agricultural Show and Trade Exhibition, the Albany Classic Motor Event and the Perth International Arts Festival Great Southern Program.

Corporate and Community Services

Customer Service

Complaints system: During the 2004/05 financial year, the City of Albany developed a comprehensive customer feedback system that aims to capture service complaints in a quick and efficient manner. The new system combines the City's corporate computer system with a formal procedure for dealing with service complaints. Service complaints can be registered with the City via telephone, e-mail, in writing or by completing a service complaint form available at the City's North Road Administration Office.

Synergy Management Reporting: During the 2004/05 financial year the City developed a series of uncomplicated reports that measure the City's efficiencies against our predetermined business rules and the Customer Service Charter. These reports are used by senior management to ensure that correspondence and works requests are either responded to or acknowledged within 10 working days. This new reporting system encourages staff to be more accountable for their incoming correspondence in an overall effort to either meet or ultimately exceed our customers' expectations.

Installation of Spectrum Customnet Software: The City purchased a suite of software to complement the existing Telstra phone system. The Spectrum Customnet Software added a range of functions to the City's main switchboard that allows the telephonist to monitor the incoming queue of callers and distribute incoming calls to a back-up telephone operator during busy periods. The overall objective of installing this software was to minimise customers' waiting time when calling the City.

New Archives Facility: The State Records Act 2000 places increased responsibilities on Councils to maintain their vital documents. In response to the State Records Act and in conjunction with the administration building development, the City constructed a state-of-the-art archives facility that provides an environment that prolongs the storage life of vital documents.

Community Development

Disability: The City of Albany Disability Services and Community Access Advisory Committee continued to meet throughout the year to provide advice to Council in relation to disability and access issues, to highlight areas of concern within the City and to raise awareness of disability issues throughout the community.

As part of Disability Awareness Day the City of Albany conducted a 'Disable Your Boss Day', which saw a number of businesses around Albany put their boss into a wheelchair for the day, to give them a first-hand experience of life in a wheelchair and a graphic demonstration of wheelchair access into and around their premises. Local member of State Parliament Peter Watson, Liberal electoral candidate Andrew Partington and City of Albany Mayor Alison Goode also contributed to the event by spending a couple of hours each confined to a wheelchair on York Street and talking to passers-by about disability awareness.

Seniors: The City of Albany Seniors Advisory Committee met throughout the year to consider issues relevant to the City's already large and growing population of seniors. It oversaw implementation of the City's Seniors Policy recommendations, including the development of a Seniors Services Directory and conduct of the third Albany Seniors Information Expo, held in May at the Albany Leisure & Aquatic Centre. The City distributed 4500 copies of the Seniors Services Directory. The Directory provides a convenient reference guide and contact details for services relevant to seniors.

Youth: The new youth recreation venue, 77 on Sanford, was completed and opened for business in 2004-05. Albany now boasts the biggest and best purpose-built youth recreation venue in Western Australia. Providing a home base for Albany PCYC, Southern Edge Arts, CRANK Youth Group, Albany Noongar Youth group and the City's Youth Advisory Council, 77 on Sanford is also probably the busiest. An outdoor entertainment and activities area is currently being planned and will add to the already impressive list of facilities available.

Aboriginal: Implementation of the recommendations of the City's Aboriginal Accord continued throughout 2004-05, overseen by the City's Aboriginal Accord Advisory Committee. The secondment of an Aboriginal Liaison Officer from the Department of Indigenous Affairs to the City was renegotiated. This officer is responsible for developing and implementing projects identified in the Accord.

Notable projects carried out during 2004-05 include delivery of Aboriginal cultural awareness training to all City of Albany staff, formation of an Aboriginal Heritage Reference Group and the implementation of an Aboriginal Heritage Survey. A number of oral histories of Aboriginal families have been recorded, a register of Aboriginal names has been developed for use in nomenclature processes and a traditional Aboriginal smoking ceremony was a feature of the opening of the City's new Administration building.

The City also continued to provide educational scholarships for young Aboriginal people and to support the Aboriginal Education Achievement Awards.

Volunteering: The Albany Volunteer Centre continued to provide a valuable service to the Albany community through the recruitment, selection, training and referral of volunteers throughout the Community. Anyone interested in becoming a volunteer or organisations seeking volunteers should contact the Albany Volunteer Centre.

Community Safety and Security: In 2005 the City's Community Safety and Security project was completed. It involved implementation of recommendations contained in a community security audit. Issues such as car park and laneway lighting, street lighting, Neighbourhood Watch, Operation ID (engraving property), and the Look, Lock and Leave car park security signage program came under the Safer Albany Co-ordinator's spotlight. The Safer Albany Coordinator made many presentations to community groups on improving safety and security around the home.

Community Financial Assistance Program: Since its inception in 1998, The City of Albany has increased its Community Financial Assistance Program budget from just \$80,000 to more than \$400,000 in 2004-05. The aim of the program is to assist community based organisations to build and maintain their facilities, carry out emergency services, support economic development, provide community services and to host community events. Many organisations have benefited greatly from this generous program funded by the City of Albany.

Recreation Development

In response to grant submissions, external funding for the Albany Leisure and Aquatic Centre upgrade was approved comprising a Lotterywest grant of \$328,000 (ex-GST) and Commonwealth Government Regional Partnerships funding of \$634,000 (ex-GST). The City of Albany Council approved the funding of \$4.2 million from land sales and loans and approved the start of the project.

The Albany synthetic hockey surface was completely refurbished at an approximate cost of \$456,000. This started with the removal and salvage of worn surface layers, which were sold and generated revenue of about \$36,000. The refurbishment involved regrading and laser levelling the sub-base with turtleback profile and the installation of a lateral drainage system. After the sub-base preparation, an asphalt layer was added followed by a rubberised shock pad and the final high grade synthetic carpet.

Additional elements were completed at the cost of the Lower Great Southern Hockey Association and using revenue generated by the turf sale. They included a concrete hit-up wall, a perimeter fence, code of conduct signage, a sub-meter for the lights, a dual-use path from ALAC to the hockey clubroom and turf entrance and the relocation of perimeter sprinklers to increase efficiency of water usage.

Records

In March 2004, a generic record-keeping plan was submitted to the State Records Commission on behalf of the City of Albany. The plan detailed the development of the Council's compliance requirements for the next three years.

The generic plan will be reviewed regularly by Council to ensure adherence to the State Records Commission requirements. Evaluation of performance against the record-keeping plan will occur through three yearly reviews.

The City of Albany includes a session on records management in all staff inductions and holds training sessions for both general staff and staff within the records section. These induction and training sessions assist in ensuring all staff are aware of their responsibilities within the record-keeping plan. Topics covered include an overview of individual record-keeping responsibilities, legislative framework and records management tools such as records thesaurus, operational procedures and retention and disposal requirements. A folder of information is provided to all attendees and feedback is sought on the information provided. This feedback is used to improve the effectiveness of the training.

Albany Public Library

UWA Partnership: The Library's partnership with UWA continues to strengthen with the renegotiation of the formal agreement for a further two-year period. Curtin University has also joined forces with the UWA Albany Centre to offer a Bachelor of Education program in Albany. The library is working towards formalising an agreement with Curtin for library services for its students in Albany.

Promotion, Events and Activities: A program of visiting authors and other events at the library continue to provide enriching opportunities for our community and promote access to library services and resources. Highlights included the UWA Perth International Arts Festival Words and Ideas program in February. Its inaugural One Book community book club featured *Rhubarb*, by budding Fremantle author Craig Silvey. Other literary events for the year included guest author Gregory Robertson, the Poetry Roadshow with five new Australian poets in August and entertainer, comedian and author Jon Doust in April.

The Library took its services out to the community with promotional stands at the Leisure Centre for the Australia Day Family Fun Day and the Seniors Expo. Another partnership collaboration saw the Library hosting a series of successful seminars on Financial Literacy for Seniors conducted by local Centrelink staff.

Services for children and young people were strengthened with the appointment of a dedicated Young People's Services Officer. Children's programs include weekly pre-school storytime, school holiday activities and Children's Book Week celebrations. A special "Parenting Collection" has been established to assist parents and families with information and resources.

Online Services: Much work has been done to upgrade the library's information technology network infrastructure to provide stable access to online services for both onsite and remote customers. The State Library of WA has purchased a State-wide licence to Encyclopaedia Britannica Online. All library members can access this amazing resource for free via the Albany Public Library website: <http://library.albany.wa.gov.au>.

Rural Services: Rural residents of the City now have greater access to library and online services with facilities available at the Youngs Siding Store and the Wellstead Community Resource Centre.

Albany History Collection: The collection received another Community Heritage Grant from the National Library of Australia for \$5000 for the digitisation of photographs. This project will be completed by November 2005. Funding has been secured from the Department of Indigenous Affairs for a survey of the documentary resources of Noongar information within the Albany and Great Southern regions. Work will start in early 2005-06. A project to document the Albany Pioneer Cemetery gravesites has begun in conjunction with the Albany Cemetery Board and the Albany Regional Family History Society.

The Collection was involved in the inauguration of VoicePrints of Albany, an oral history project involving the use of stories, images and music on DVD. These VoicePrints were shown as the curtain-raiser to the PIAF Film Festival in Albany in 2005.

The formal agreement linking the archives of the Albany History Collection and the Albany Historical Society was signed at a ceremony in November 2004.

Town Hall Theatre

Performances and patronage: During the second half of 2004 there was a lack of shows touring to regional areas of WA but a busy period in the first six months of 2005 more than made up. Overall use of the theatre increased slightly and the venue hosted several small conferences and seminars.

There was a significant increase in the number of stand-up comedy shows coming to the region. The theatre also presented significantly more plays in 2004-05 due to the successful outcome of a number of touring funds and a general increase in activity of one of the main touring companies, Hit Productions, of Victoria. There was a significant increase in the number of seniors enjoying shows with the use of the Theatre's LotteryWest grant as a ticket subsidy for seniors on selected shows.

The theatre continued to present quality performances on a regular basis although programming was frustrated by the limited seating capacity in comparison with other regional venues and variable outcomes for Federal funding applications.

Achievements: Significant performing arts events included Skin Tight (theatre), Funky Beats (dance), Saffire Guitar Quartet, Amajuba – Like Doves We Rise (Perth International Arts Festival), Wil Anderson (comic) and many others.

Installation of a new lighting control system greatly increased the facility and flexibility of the theatre's lighting. Installation of security cameras throughout most of the venue allowed it to be opened up more for tourists and also gives weekend exhibitors better peace of mind.

Marketing: The theatre's three-year marketing plan is nearing the end of its life but many of its strategies still focus the organisation's marketing activities. Data collected indicate that marketing shows in the Albany Advertiser will continue to be the mainstay of advertising activities. Television advertising campaigns have had a mixed yield and there has been a significant decrease in the success of television advertising in recent years. Television advertisements must be of the highest quality and the artist must have broad appeal before they are cost effective.

The theatre is about to introduce a new ticketing system with more comprehensive data capture and marketing features. It is hoped this will add value to the already successful marketing activity of direct mailing.

The use of emails and the theatre's web pages continues to yield only minor increases in ticket sales. The theatre does not intend to move over to this form of on-line sales in the short to medium term. The cost of this activity is still around 10% added to the existing ticket price and is too expensive to justify the significant increase in work and infrastructure.

Community Arts

The Vancouver Arts Centre is the only facility in Albany dedicated to the delivery of an inclusive and diverse arts program for all sectors of the community across all art forms. Through its community arts program, artists in residence program, events workshops, exhibitions and policy development associated with the centre exhibitions and partnerships with other organisations, the VAC provides a vibrant and dynamic basis for arts in our community and a resource for outlying communities.

The Albany Arts Advisory Committee, the voice of the arts community, planned the foundation for the exciting 2004-2005 program. Many of the events, such as Sprung, Unhiding, Smoke-free concert series and the Albany Art Prize, are well established and have a long history with the centre. The co-ordination of many programs for the VAC has been outsourced leaving more time for development into new areas.

Professional Development Projects: A strong focus on professional development in the arts encourages economic growth for the region. This was shown in projects such as Inhouse – artists supporting artists exhibition whereby artists had a vehicle to promote themselves in a professional way and support others in a financial manner. The VAC currently emphasises supporting emerging artists and with the Inhouse exhibition we

hope to achieve this through the Emerging Artist Fund, funded through the City of Albany, and the sale of the 9 by 5 art works. With this fund the centre hopes to encourage economic growth within creative industries.

The Creative Networks Expo was initiated to provide opportunities at a grassroots level. Emerging artists and practicing artists are growing in the Great Southern Region and linking them to the broader network, through the Creative Networks Expo, assisted with the promotion of local talent. The Expo was also used as a vehicle to promote an understanding of the importance of art to the wider community.

Development Services

Planning

Planning activity increased in 2004-05 to 712 applications, up from 646 applications in 2003-04. The \$50.8 million worth of work approved in 2004-05 was down from \$73.6 million approved in 2003-04.

Approval was given for a \$6.5 million retail development at the old Albany Primary School site in Albany Highway. The development includes a discount department store, nine specialty stores and a mini-major store.

Building

In 2004-05 the value of building approvals rose by 39% to \$101.94 million, from \$73.09 million in 2003-04. The increased activity reflected the buoyant economy being experienced across Western Australia.

Major developments approved during the year included a shopping centre, a warehouse and an aged persons complex in Lange. A commercial redevelopment was approved in Mira Mar and the multi-use youth centre in Centennial Park was also approved.

Environmental Health

The major focus for the environmental health team in 2004-05 was to increase the number of inspections undertaken on food premises to ensure they meet the expected State-wide standard of hygiene. Staff shortages complicated the task as one experienced environmental health officer left for another local government and one went on maternity leave. However, an increase in inspections was achieved by contracting out a portion of the inspection program.

Contracting out some of the inspections resulted in a more even assessment of food premises and the ability to work with operators wanting to upgrade their premises.

The environmental health team maintained its involvement in other environmental programs including:

- Regular testing of rural water supplies;
- Investigating household noise complaints;
- Caravan park inspections;
- Routine inspections of public buildings; and
- Assessment of major public events.

Rangers

The City's rangers continued to provide a high level of service to the community through regular patrols in reserves, recreation areas and throughout the suburbs to reduce the incidence of unlawful activity. The primary focus of the rangers was the management of community requests for assistance on issues such as animal control, fire prevention, firebreaks and parking.

Rangers dealt with 345 requests for assistance during 2004-05, with animal control continuing to demand a large portion of the ranger team's resources. A considerable amount of time was spent on stray dogs, resulting in the impoundment of 432 dogs. As part of a public awareness campaign to remind the community of the need to register dogs, City rangers conducted a dog registration amnesty program, which was well received.

Works and Services

City Assets

Population growth creates a continuing challenge for the Council to effectively manage its assets for the maximum benefit of the community. The estimated replacement value of City assets is \$265 million. Expenditure during 2004/05 to improve and preserve existing assets was about \$5.04 million.

Council is addressing its strategic objectives through the development of Asset Management Strategies and Asset Master Plans, which outline the processes and principles used to plan upgrading and preservation of City assets. The City Assets team will continue to focus on the development and refinement of the asset management Master Plans to ensure that decisions are informed and appropriate.

The Road and Pathways Master Plans are into the second year of implementation. Stage 1 of the Building Master Plan, which identifies required preservation works, has been completed. Stage 2, which is the development of a strategy for implementation, is under way.

The database of drainage information has been improved and major studies are under way for catchments within the urban areas of the City. These studies will establish the major network requirements and provide the framework for the development of Master Plans for the management of stormwater drainage systems.

Infrastructure accounts for about 60% of normal expenditure. Sensible and integrated management of infrastructure assets is critical to ensuring optimum outcomes for City residents and provides a stronger foundation for staff responses to customer enquiries about future development.

City Services

Albany Regional Airport: The City of Albany's Harry Riggs Regional Airport provides access to Albany and the Great Southern Region. Located 10km north of the city centre, it provides airline services to and from Perth, general aviation, flight training, RAAF operations and airfreight requirements.

The principles of the Albany Airport Master Plan establish a 15-year program that links the objectives of Albany 2020 to a prioritised expenditure program which will help ensure that the airport's operations are sustainable and meet regional and local needs into the future.

Waste and Recycling: The current domestic service includes a weekly kerb-side domestic rubbish collection, a fortnightly recycled goods collection, a green waste collection every four weeks and at least one hard waste collection each year. A full-time waste education officer employed by Cleanaway promoted community understanding of the waste minimisation strategy.

A drive-through, undercover recycling station has been set up at the Hanrahan Road site. This is to ensure drivers recycle as much as possible before they enter the weighbridge.

A recycling facility has been made available at all rural transfer stations. Waste is transferred from the rural stations to Bakers Junction and recycling material is taken to Hanrahan Road for sorting. Kronkup, Redmond, Manypeaks, Cheynes Beach and Wellstead have all become rural transfer stations.

The Waste Management Plan will maximise resource recovery and minimise waste going to landfill. This will extend the life of Hanrahan Road and Bakers Junction sites by about seven years, saving the community \$1.2 million a year.

As a result of the Council's initiatives the community is depositing 50% less waste in landfill and thereby extending the life of the landfills by eight years.

Workshop: The mechanics team at the City's workshop has continued to investigate new methods and improved efficiencies in plant maintenance and scheduling. With the introduction of regular pre-programmed

service schedules, staff in other teams have been able to program their works whilst still maintaining productivity levels. Service methods include the provision of service kits for each item of plant, where all parts and equipment required to conduct the service are held in a central location.

Various plant strategies have been introduced into Council. These include replacement of major plant and equipment at optimum levels, reducing maintenance costs to Council over the whole of life and achieving realistic trade prices. Evaluation panels comprising of all the relevant stakeholders have been introduced to evaluate any new purchase of equipment, encouraging ownership and input into the decision making process.

Council has been able to reduce the costs of both light fleet and commercial vehicles. Contracts with local suppliers provide Council with significantly reduced maintenance costs and guaranteed buy-back prices.

Options for the use of fuel will continue to be investigated, given the rising prices for this commodity. Waste oil from Council's maintenance and servicing of plant and equipment is collected and recycled. Council staff will continue to explore other opportunities to recycle waste by-products from the workshop.

The City continues to support youth in Albany by hosting both apprentice mechanics and work experience students from the surrounding high schools. The work experience students receive training and an opportunity to observe and experience life in a workshop environment.

City Works

Capital Upgrades: Council continued to build on the work completed in previous financial years through its Roads Master Plan. Total expenditure for 2004/05 on road upgrades and preservation was \$6.2 million, of which \$1.92 million was funded from external sources. Some of the major road projects included:

- Lower Denmark Road \$550,000
- Lower King Road \$496,000
- Frenchman Bay Road \$462,000
- Ulster Road \$226,000
- Mercer Road \$170,000
- Roberts Road \$105,000
- Palmdale Road \$100,000

Several planned projects have been carried forward to the next financial year due to the April floods.

Road Maintenance: The City has been successful in attracting funds through the Great Southern Regional Road Group and other Commonwealth road funding programs. Total grant funding received during 2004-05 for road construction and preservation was \$1.86 million.

More than \$450,000 was committed to repair flood damage.

Continued maintenance of sealed roads, streets and the unsealed road network was undertaken as part of the annual program, including repair and restoration.

Concrete pathways were constructed along Middleton Road, Campbell Street, Chester Pass Road, and Ulster Road, and brick paving pathways were completed along Aberdeen Street and Stirling Terrace.

From 1 July 2004 to 30 June 2005, 973 customer enquiries and requests were investigated and, where appropriate, works were implemented in response.

Parks and Reserves: The Albany area contains many beautiful parks, gardens and natural reserves. Many of these areas have recreational facilities, which are enjoyed by local residents and visitors each year. There are 356 reserves with 200,000 hectares of reserve land, of which the City is responsible for managing 12,068 hectares. Of this, 4000 hectares of the City's reserves have been developed for either active or passive recreation, leisure and community use purposes. The balance is natural bush.

The City has prepared a Reserves Master Plan identifying:

- The number of reserves within the City and their size
- The current use, state and management requirements of the reserves
- Desired standards for each reserve
- A prioritised program of works, which is regularly reviewed and refined in order to bring the reserves up to desired standards

The Reserves Master Plan looks at sustaining and managing the reserves over a 15-year period, taking into account economic, social, environmental, educational and aesthetic values. The primary purpose for most reserves is for recreation, such as bushwalking, bird watching and horse riding.

Work continued in 2004-2005 to address recreational and environmental issues on the mounts, including Mounts Clarence, Melville, Adelaide and Martin. Other key achievements included starting the review of the Reserves Master Plan and Asset Management Strategy – Reserves, completion of the new trails booklet called Walking Naturally in Albany, and completion of the Lake Seppings car park and signage. Rehabilitation work was undertaken at the Lowlands car park area.

Children's playgrounds were a major focus in the City's parks and reserves this past year with seven playgrounds upgraded with equipment and soft fall surfaces. Other projects in the urban area included Stage 2 of the North Road median landscape, the landscaping of 12 roundabouts and Stage 3 of the Lange Park redevelopment.

Bush care: Weed infestations in Albany continue to increase and so does the cost of controlling them. The Environmental Weeds Strategy adopted by the Council provided a framework and tools to effectively control environmental weeds. The City of Albany has both a statutory and civic responsibility to protect and manage the natural bushland on land managed by and vested in the City. This includes parks, road reserves and bushland reserves.

The weed strategy identifies priority environmental weeds for Albany. The implementation of the strategy not only depends on funding but also on support from the community.

During 2004-2005, the focus was on mapping and controlling declared weeds on land vested with the City, control techniques for large woody weeds as identified in the strategy and the education and awareness of the general community through the publication of a regular bush care column in the media. Work continued on monitoring weeds that have been controlled and mapping the condition of the vegetation in reserves to be worked on in the future.

Bridges: The City of Albany has taken over the maintenance of all Council controlled bridges from Main Roads WA. The developed maintenance program includes regular inspections for termites, timber and metal deterioration and any other factors that may impact on the safety of the public using the bridges. Clearing debris from around the bridge environs, weed spraying, checking of appropriate signage and ensuring traffic visibility standards are maintained are also part of the program.

Trades and Buildings: During the year the trades team carried out regular inspections and maintenance of 28 barbecue facilities. Four timber finger jetty boat ramps received an annual oiling, replacement or treatment for corrosion, cleaning and maintenance of signage. The team carried out painting and repairs on 102 bus shelters and 17 information bays. Maintenance at 40 public toilets included repainting internal and external surfaces, repair and clean gutters and downpipes, service door hinges and locks, service cisterns, basins and taps, and service hot water units where applicable.

Principal activity plans

Airport operations

Activities: Provide a safe and effective regional aviation service.

Objectives:

- That the Albany Airport continues to deliver outstanding service to all its clients within and outside of the Great Southern Region, and within that role to provide a prompt and flexible response to all client needs and operational requirements.
- That the Albany Airport operates on a financially sustainable basis, whilst continuing to take a flexible and innovative approach to expanding business operations.
- That the Albany Airport endeavours to maintain a high standard of operating procedures specifically in meeting the requirements of the Civil Aviation Safety Authority Regulations.

Performance Measures:

- Increase in airport passengers.
- Increase in associated users.
- Implement the airport master plan.

Funding:

1. Passenger levy and landing charges for arrival and departure.
2. Sundry income from hangar leases and landing fees.

Achievements 2004/2005:

- Airport Master Plan being implemented with fund in excess of budget being transferred to reserve.
- An additional 5 hangar sites have been leased.
- Passengers have increased from 37,000 in 2003/2004 to 42,500 in 2004/2005
- Commonwealth Security Signage has been erected on airport perimeter.
- Funding submission for security measures has been submitted to Regional Airport Funding Program

Parks and reserves maintenance

Activities: Maintain a diverse range of passive and active recreational areas.

Objective: To manage the City's parks and reserves to provide creative, attractive, safe & enjoyable recreational experiences for the community.

Performance Measures:

- Develop management plans for the City's parks and reserves.
- Community feedback and satisfaction level.
- Annual inspection of all street trees and prune where necessary to meet safety requirements.

- Construct reticulation systems to provide grassed and planted areas with adequate water supply to ensure vigorous growth.

Achievements:

- Installation of Playground equipment at Clifton Park, Foundation Park, Herbert Park, Worra Park, North Road Sporting Complex and Sherwood Park
- 12 roundabouts landscaped (funded by the Urban Vegetation Renewal budget)
- Stage 3 of Lange Park upgrade completed
- ANZAC Park connection to alternative water source 90% complete
- Stage 2 of the North Road medial landscaping renewal completed
- Connection and piping of water from bore at Apex Park to Albany Highway median strip.

Maintenance of road network

Activities:
an effective and efficient manner.

The maintenance of the road network in

Objectives:

- To provide a high quality service
- To meet community expectations

Performance Measures:

- Unsealed road and streets are graded to the appropriate standard for the function of the road.
- Implement annual crack sealing program in major urban roads.
- Maintain preventative maintenance programs including resurfacing, re-sheeting and re-sealing.
- Roads and streets are to be swept to Council's standards to remove aggregate, dirt and debris to prevent danger to traffic and pedestrians and to enable free drainage of roadway.
- Sealed road network is inspected on a regular basis for potholes, edge failures, signs and guideposts.
- All storm water sumps are cleaned on an annual basis.
- Maintain bridge maintenance program to ensure safety.

Achievements:

- Continued maintenance of unsealed roads and streets was undertaken as part of the annual grading program including minor repair and restoration
- The continuation of roadside vegetation cleanup program on major rural roads was included as part of the Council's annual maintenance program
- Roads and streets were swept to Council's current standard contract to remove aggregate, dirt and debris to prevent danger to traffic and pedestrians and to enable free drainage of roadway
- Sealed road network was inspected and repairs/replacement organised for potholes, edge failures, signs and guideposts. 973 customer enquiries and requests were investigated and works implemented for period of 01/07/2004 to 30/06/2005
- Storm water drainage system underwent continued maintenance including gully education, pipe clearing, open drain vegetation control and roadside drainage refurbishment
- Council's bridge maintenance program continued through the financial year. This included, but not limited to clearing, vegetation pruning/mowing, painting, spraying for termites and other minor works
- April 1st storm damage was effectively managed in a timely manner with over 50% of the works crew actively involved in repairing damaged roads for 3 months.

Street and road construction

Activity: Provide the City's road transport infrastructure

Objectives:

- Ensure road transport infrastructure is of a suitable standard & quality
- Take into account community expectations, in alignment with transport plans.

Performance Measures

- Implementation & review of the City's capital upgrade expenditure program for streets and roads.
- Amount of funds attracted and spent on streets and roads.
- Kilometres of urban streets constructed and sealed.
- Kilometres of rural roads constructed and sealed.
- Kilometres of footpath and shared pathways constructed.
- Development and implementation of Local Area Traffic Management Plan (LATM).

Achievements:

- The adoption of the Asset Management Plan – Roads has seen the implementation of a structured plan for the upgrade of roads within the City
- The implementation of preventative maintenance consisted of major maintenance in such areas a reconstruction of Frenchman Bay Road and Lower Denmark Road
- Other roads that were upgraded included Elphinstone Road and Gladville Road
- Implementation of Council's Asset management strategy consisted of re-sheeting 13 unsealed roads at a cost of \$465,000, asphalt overlays at a cost of \$110,000, and bitumen reseals of \$535,000
- The City has been successful in attracting funds through the Great Southern Regional Road Group and other Commonwealth road funding programs. Total grant funding received during 2004 / 2005 from various government departments for road construction and preservation was \$1,680,229. Additionally, Roads to Recovery funds, which had been paid in advance and totalled \$1,243,000, were available for expenditure in 2004/2005
- The National and State Black Spot Programmes assisted with funding to the value of \$442,550 for the reconstruction of several intersections and road sections including:
 - Ulster Road-Martin Road intersection
 - Ulster Road-Hardie Road intersection
 - Campbell Road-Bathurst Street intersection
 - Seymour Street-Nelson Street intersection
 - Frederick Street-Spencer Street intersection
 - Ulster Road-Angove Road to Martin Road
 - York Street-St Emilie Way
 - Middleton Road-Hay Street to Seymour Street
- The construction of concrete pathways along Middleton Road, Campbell Street, Chester Pass Road and Ulster Road, in addition to brick paving of pathways along Aberdeen Street and Stirling Terrace. Phase One of the Local Area Traffic Management Plans was implemented for Emu Point with the construction of bitumen pathway along Bay View Drive.
- New drainage was constructed along Knight Street and the soccer fields.

Waste management

Activities:

- The collection of domestic refuse from the urban areas of the City.
- The collection of recyclable materials from the urban areas of the City and reduce the quantity of refuse disposal of at landfill sites.
- The disposals of refuse from the domestic collection service, rural and commercial premises.

Objectives:

- To provide, improve and maintain an efficient and effective refuse collection, disposal and recycling service that embraces environmental considerations and waste minimisation.

Performance Measures:

- Ensure landfill sites meet Department of Environmental Protection requirements.
- Quantity of recyclable material and green waste diverted for landfill.
- Cost of collection service.
- Quality of service provided.
- Develop & implement waste management strategy
- Formation of a regional waste council

Funding:

1. Rubbish charges.
2. Tip fees.

Achievements 04/05:

- Operating all landfill sites within Department of Environment licences. The cities testing regime is in excess of the Departments requirements
- Approximately 60% of waste is now diverted from landfill, representing some 25,000 tonne of material. This can be broken down as:

- Green waste	2850 tonnes	
- General recyclable	3750 tonnes	
- Bulk recyclable	18,400	tonnes
- The waste management strategy has been effectively implemented
- The cost of the domestic service has not risen and the amount that residents can take to the landfill for free has risen from 20kg to 40kg
- The effective life of our landfills has increased from 5 years to 12 years.

ALAC operations

Activity: Provision of Leisure and Aquatic Centre facilities for the people of the City of Albany.

Objective:

- To provide a range of products and services required by the community to increase customer satisfaction and attendance.
- To provide accountable, cost effective products and services that promote “user-pay” to a subsidy level and to monitor this using industry specific computer technology.
- To respond promptly and effectively to the requirements of existing and prospective customers, ensuring that staffing, product and facility resources are matched appropriately to those needs, and ALAC is capable of fulfilling agreed requirements.
- To conduct market research and promote to current “non-users” of ALAC.

- To promote the positive benefits of exercise and involvement in physical activity to the people of Albany.

Performance Measures:

- Business relationships – Customer complaints, suggestions and service problems to be considered and actioned within 5 working days.
- Financial – Operating costs and revenue reviewed quarterly to meet annual levels approved by Council.
- Marketing & promotion – Increases in facility utilisation during identified “off-peak” times, and comprehensive data base of client needs, expectations, and possible requirements matched to target markets.
- Products & services – Increase market share for ALAC’s range of core products and services. Introduce new programs in line with the ALAC program policy document.
- Develop and implement a communication strategy for internal and external customers.

Achievements:

- Successful State and Federal government funding secured for planned redevelopment.
- Adoption of customer service standards resulting from Customer Service forum held with key stakeholders, including communication strategy.
- Formed alliance with Great Southern Regional College of TAFE in training of personnel and facility usage.
- Gained substantial Federal funding for provision of disability access to ALAC including pool hoist and specialist adaptive sporting equipment.
- Remained within budget adopted by Council.

Administration Building and Civic Centre

Activity: To provide a single building to meet the City’s future administrative and Civic Centre requirements.

Objectives: Continually develop Council Services and facilities to meet the needs of all stakeholders by providing a single administration building and civic centre to meet the long term needs of the City by determining the method of funding the building, and progressing to building design and construction.

Performance Measures (2004/05): Finalise construction of the building, within budget.

Achievement: The building was constructed on time within budget.

Financial statements

INDEPENDENT AUDIT REPORT

To: Council
City of Albany
PO Box 484
ALBANY WA 6331

Scope

I have audited the financial report of the City of Albany for the year ended 30th June 2005 as set out on Pages 1 to 45. The Council is responsible for the preparation and presentation of the financial report and the information contained therein. I have conducted an independent audit of the financial report in order to express an opinion on it to the City of Albany.

My audit has been conducted in accordance with Australian Auditing Standards to provide a reasonable level of assurance as to whether the financial report is free of material misstatement. My procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with the requirements of the Local Government Act 1995, Local Government (Financial Management) Regulations 1996 and Australian Accounting Concepts and Standards so as to present a view of the Council which is consistent with my understanding of its financial position and the results of its operations.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In my opinion the financial report presents fairly the financial position of the City of Albany as at 30th June 2005 and the results of its operations for the year then ended in accordance with the requirements of the Local Government Act 1995, the Local Government (Financial Management) Regulations 1996 and Statements of Accounting Concepts and applicable Australian Accounting Standards.

Statutory Compliance

I did not during the course of my audit become aware of any instances where the Council did not comply with the requirements of the Local Government Act 1995 and the Local Government (Financial Management) Regulations 1996.

Signature: _____



Date: 8th November 2005

Auditor: Russell Harrison
Firm: Lincolns Accountants and Business Advisers
Address: PO Box 494
ALBANY WA 6331

CHIEF EXECUTIVE OFFICER'S STATEMENT

The attached financial report of the City of Albany, being the annual financial report and supporting notes and other information for the financial year ended 30 June 2005, is in my opinion properly drawn up to represent fairly the financial position of the City of Albany at 30 June 2005 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards (except to the extent that these have been varied in the Statement of Accounting Policies required by Australian Accounting Standard AAS6 "Accounting Policies" and the accompanying notes to the annual financial report) and comply with the provisions of the Local Government Act 1995 and the regulations under that Act.

Signed on the fourteenth day of November, 2005

A handwritten signature in black ink, appearing to read "Andrew Hammond", with a long diagonal stroke at the end.

Andrew Hammond
Chief Executive Officer

FINANCIAL STATEMENTS 2004/2005

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**OPERATING STATEMENT FOR THE
PERIOD ENDED JUNE 30, 2005**

(a) Function / Activity

	YTD Actual 2004/2005	Budget-Total 2004/2005	Actual 2003/2004
INCOME			
General Purpose Funding	18,534,662	18,405,233	17,697,733
Governance	77,910	81,300	(199,240)
Law Order & Public Safety	625,999	667,769	826,431
Health	52,393	35,786	21,379
Education & Welfare	710,169	769,899	593,929
Community Amenities	3,361,163	3,707,443	3,229,209
Recreation and Culture	1,743,681	1,887,605	1,633,453
Transport	4,408,343	5,374,010	4,520,914
Economic Services	1,166,229	2,158,916	1,242,857
Other Property and Services	376,077	363,933	252,497
	31,056,626	33,451,894	29,819,161
EXPENDITURE			
General Purpose Funding	291,693	329,122	274,529
Governance	1,057,116	1,472,871	1,103,695
Law Order & Public Safety	1,327,754	1,341,475	1,202,630
Health	257,958	343,538	329,820
Education & Welfare	877,100	1,001,316	1,057,947
Community Amenities	4,661,123	5,077,146	4,970,270
Recreation and Culture	6,769,964	7,034,214	6,409,794
Transport	11,041,226	11,166,046	9,732,727
Economic Services	2,150,054	3,133,116	2,172,636
Other Property and Services	(221,450)	(584,129)	116,664
	28,212,538	30,314,715	27,370,713
Change in net assets from operations	2,844,088	3,137,179	2,448,448

(b) Nature / Type

	YTD Actual 2004/2005	Budget-Total 2004/2005	Actual 2003/2004
INCOME			
Rates	14,874,151	14,814,733	13,927,262
Grants & Subsidies	4,911,851	7,126,358	6,399,174
Contributions. Reimb & Donations	2,532,157	2,307,883	1,874,138
Fees & Charges	6,885,628	6,603,833	6,014,294
Interest Earned	722,695	700,000	828,533
Profit (loss) on asset disposal	(186,903)	69,602	(158,951)
Other Revenue / Income	7,634,460	8,510,383	2,476,398
less: applicable to loan capital	(6,317,413)	(6,680,898)	(1,541,687)
	31,056,626	33,451,894	29,819,161
EXPENDITURE			
Employee Costs	10,271,253	9,852,671	10,456,436
Utilities	799,539	935,690	991,539
Interest Expenses	872,783	978,172	765,573
Depreciation on non current assets	7,947,374	7,775,000	7,438,160
Contracts & materials	17,298,332	25,543,996	12,139,835
Insurance expenses	265,689	356,113	348,119
Other Expenses	9,740,090	8,809,524	8,473,043
less: capital works & loan capital repayment	(18,982,523)	(23,936,451)	(13,241,993)
	28,212,538	30,314,715	27,370,713
Change in net assets from operations	2,844,088	3,137,179	2,448,448

**STATEMENT OF FINANCIAL POSITION
AT JUNE 30, 2005**

	Note	Actual 30-Jun-05	Budget 30-Jun-05	Actual 30-Jun-04
CURRENT ASSETS				
Cash	6	1,205,165	1,885,683	1,061,999
Restricted Funds - Grants/loans				196,750
Restricted cash	26	1,015,559	1,079,280	1,081,604
Reserve Funds	12	10,825,020	3,778,185	9,181,209
Receivables & Other	7	2,488,904	1,669,276	2,451,792
Stock on hand	8	284,120	80,354	87,379
		15,818,768	8,492,779	14,060,732
CURRENT LIABILITIES				
Borrowings	10	579,092	641,364	646,034
Creditors prov - Annual leave & LSL	11	1,420,167	1,230,640	1,444,152
Trust Liabilities	11	875,053	974,409	974,409
Creditors prov & accruals	11	2,442,654	4,015,571	3,269,246
		5,316,966	6,861,984	6,333,841
NET CURRENT ASSETS		10,501,802	1,630,795	7,726,892
NON-CURRENT ASSETS				
Receivables	7	285,461	264,355	200,588
Pensioners Deferred Rates	7	288,883	241,284	247,971
Property, Plant & Equip	9	222,618,716	233,874,303	218,188,629
		223,193,060	234,379,942	218,637,188
NON-CURRENT INVESTMENTS				
Local Govt House Shares	9a	19,501	19,501	19,501
NON-CURRENT LIABILITIES				
Borrowings	10	17,772,209	19,031,337	13,299,792
Creditors & Provisions	11	206,344	114,442	192,068
		17,978,553	19,145,779	13,491,860
NET ASSETS		215,735,809	216,884,458	212,891,721
EQUITY				
Accumulated Surplus		186,109,020	194,331,639	184,920,129
Reserves	12	10,852,155	3,778,185	9,196,959
Asset Revaluation Reserve		18,774,634	18,774,634	18,774,634
		215,735,809	216,884,458	212,891,721

**STATEMENT OF CHANGES IN EQUITY
FOR THE PERIOD ENDED JUNE 30, 2005**

	Actual 2004/2005	Budget 2004/2005	Actual 2003/2004
RESERVES			
Opening Balance	9,196,959	8,276,559	8,812,540
Transfers to Municipal Fund	(6,209,566)	(5,775,537)	(5,609,130)
Transfers from Municipal Fund	7,864,762	1,277,163	5,993,549
	10,852,155	3,778,185	9,196,959
ASSET REVALUATION RESERVE			
Opening balance	18,774,634	18,774,634	18,774,634
add: Land revaluations			
Asset revaluation	18,774,634	18,774,634	18,774,634
ACCUMULATED SURPLUS			
Opening Balance	184,920,129	186,696,086	182,856,099
Changes in net assets from Operations	2,844,088	3,137,179	2,448,448
Transfers from reserves	6,209,566	5,775,537	5,609,130
Transfers to reserves	(7,864,762)	(1,277,163)	(5,993,549)
	186,109,020	194,331,639	184,920,129
TOTAL EQUITY	215,735,809	216,884,458	212,891,721

STATEMENT OF CASH FLOWS
CASH FLOWS FROM OPERATING ACTIVITIES

	Actual 04/05	Budget 04/05	Actual 03/04
RECEIPTS			
Rates	14,672,419	14,814,733	13,736,505
Contributions & Donations	2,532,157	990,658	1,193,763
Fees & Charges	6,979,630	6,603,833	5,421,115
Interest Earnings	722,695	727,749	828,533
Other	1,317,048	1,828,929	934,712
	26,223,948	24,965,902	22,114,627
EXPENDITURE			
Employee Costs	9,128,381	9,016,397	9,170,429
Materials & Contracts	4,823,182	7,345,182	3,760,370
Utility Charges	714,509	935,690	961,322
Insurance	265,689	356,113	348,119
Interest	984,140	826,924	802,948
Other	5,454,085	3,908,161	4,954,970
	21,369,986	22,388,467	19,998,159
NET CASH PROVIDED BY OPERATING ACTIVITIES	4,853,962	2,577,435	2,116,468
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for purchase and construction of Assets	(16,987,844)	(21,327,202)	(12,052,228)
Proceeds from sale of Assets	4,423,480	1,914,602	1,306,672
Proceeds from self supporting loans	42,259	42,258	44,201
	(12,522,106)	(19,370,342)	(10,701,355)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of loans	(1,869,678)	(911,765)	(644,014)
Proceeds from new loans	6,275,154	6,638,640	1,497,486
Loan Advanced	(125,000)		
	4,280,476	5,726,875	853,472
CASH FLOWS FROM GOVERNMENT			
Grants & Subsidies	4,911,851	7,126,358	6,399,174
	4,911,851	7,126,358	6,399,174
NET INCREASE (DECREASE) IN CASH HELD	1,524,182	(3,939,674)	(1,332,240)
Cash at beginning of year	11,521,562	10,682,822	12,853,802
Cash at end of year	13,045,744	6,743,148	11,521,562
CASH SUMMARY			
Municipal Account - unrestricted	1,199,915	1,880,843	1,057,159
Municipal Account - restricted	-		196,750
Petty Cash	5,250	4,840	4,840
Restricted Cash	1,015,559	1,079,280	1,081,604
Reserve Account	10,825,020	3,778,185	9,181,209
	13,045,744	6,743,148	11,521,562

This statement to be read in accordance with the accompanying notes.

**RECONCILIATION OF NET CASH IN OPERATING ACTIVITIES
TO CHANGES IN NET ASSETS ARISING FROM OPERATIONS
YEAR ENDED 30 JUNE 2005**

	Actual 30-Jun-05	Actual 30-Jun-04
NET CHANGE IN ASSETS FROM OPERATIONS	2,844,088	2,448,448
ADD: ITEMS CLASSIFIED AS GOVERNMENT ACTIVITIES		
Government Grants Received	(4,911,851)	(6,399,174)
Add/(Deduct) Non Cash Items		
Provision for doubtful debts	(1,111)	1,814
Depreciation	7,947,374	7,438,160
(Profit) Loss on sale of assets	186,903	158,951
	6,065,404	3,648,199
CHANGE IN ASSETS AND LIABILITIES		
Debtors - Rates and Service Charges	(224,404)	(44,450)
Debtors - Sundry	(671,263)	376,978
Stock	(196,741)	(65,686)
Rates Received in advance	312	27,284
Income received in advance	1,520	(239,823)
Prepaid Expense	29,406	50,438
GST Expenditure	267,241	(153,751)
Provision for Gravel	161,777	
Accrued Income - other	519,976	
Accruals - Sundry	(342,044)	(405,498)
Creditors - Sundry	(668,896)	(501,045)
Net Movement in Long Service Leave Provision	41,125	140,146
Net Movement in Annual Leave Provision	(50,834)	(38,344)
Net Movement in Employee Entitlements	11,638	79,064
Net Movement in Provision for rate refund		(189,504)
Work in progress adjustment	0	(536,202)
GST Income	21,102	6,037
Net Interest Expense Accrual	(12,001)	(7,989)
Consolidation of Trust Controlled Transactions	(99,355)	(29,386)
NET CASH FROM OPERATING ACTIVITIES	4,853,962	2,116,468

RATING/GENERAL PURPOSE INCOME INFORMATION

RATE TYPE	Rate in \$	Number of Properties	Rateable Value \$	2004/05 Actual Total Revenue \$	2004/05 Budget Total Revenue \$
General Rate					
GRV TPS 1A	10.3196	7,497	83,432,949	8,609,947	8,609,947
GRV TPS 2,3,3.2B & 7	10.3196	3,729	29,356,565	3,028,958	3,029,480
GRV -Urban Farmland	10.3196	1	10,244	1,057	1,057
UV TPS 2,3,3.2B & 7	0.6211	2,300	390,128,280	2,423,087	2,423,087
UV -Urban Farmland	0.6211	1	510,000	3,167	3,167
Sub-Totals		13,528	503,438,038	14,066,216	14,066,738
Minimum Rates					
	\$				
GRV TPS 1A	466	456	1,301,601	212,496	212,496
GRV TPS 2,3,3.2B & 7	466	508	1,466,399	236,728	236,728
UV TPS 2,3,3.2B & 7	466	645	32,815,490	300,570	300,570
Sub-Totals		1,609	35,583,490	749,794	749,794
Rates Levy		15,137	539,021,528	14,816,010	14,816,532
Interim Rates				130,862	120,000
Discount				(277,648)	(290,000)
Total Rates Raised				14,669,224	14,646,532
Rates Written off				(831)	(3,000)
Back Rates				1,885	
Instalment Charges				24,867	25,000
Instalment Interest				60,910	56,201
Late Payment Interest				77,004	50,000
Ex Gratia Rates				41,091	40,000
Total made up from rates				14,874,150	14,814,733
Grants Commission				1,681,057	1,661,300
Local Roads Grants				1,205,552	1,193,700
Rates - Street Directories				3,090	1,500
Rates Sundry Income				38,085	22,000
Reserves Interest				328,749	300,000
T/F Reserves - Interest				(328,749)	(300,000)
Interest On Investments				393,945	400,000
Interest On Deferred Pensioner				10,032	12,000
Total General Purpose Funding				18,205,912	18,105,233

**SCHEDULE TWO GENERAL FUND SUMMARY OF FINANCIAL
ACTIVITY STATEMENTS FOR PERIOD ENDING JUNE 30, 2005**

PARTICULARS		'2004/2005 YTD ACTUAL YEAR TO DATE		'2004/2005 BUDGET FULL YEAR	
		INCOME	EXPEND	INCOME	EXPEND
		\$	\$	\$	\$
OPERATING SECTION					
General Purpose Income	3	(18,534,662)	620,443	(18,105,233)	329,122
Governance	4	(212,563)	1,338,866	(181,100)	1,439,371
Law,Order,Public Safety	5	(212,564)	1,327,754	(231,081)	1,341,475
Health	7	(52,393)	269,958	(41,800)	343,538
Welfare & Education	8	(725,169)	943,390	(769,899)	1,005,996
Community Amenities	10	(3,614,836)	5,377,513	(2,885,026)	5,203,939
Recreation and Culture	11	(1,681,779)	7,016,539	(1,849,885)	7,130,214
Transport	12	(1,050,028)	11,436,051	(919,350)	11,349,667
Economic Services	13	(2,063,616)	2,277,973	(2,257,916)	3,166,616
Other Property and Services	14	(242,599)	475,081	(183,272)	(18,060)
Sub Total		(28,390,209)	31,083,567	(27,424,562)	31,291,878
CAPITAL SECTION					
Governance	4	(5,666,619)	5,835,980	(5,588,100)	6,233,625
Law,Order,Public Safety	5	(369,277)	477,076	(436,688)	556,210
Health	7	0	0	6,014	21,603
Welfare & Education	8	(6,291)	0	(5,710)	0
Community Amenities	10	(118,254)	704,930	(1,088,417)	1,691,217
Recreation and Culture	11	(830,886)	2,785,800	(880,113)	2,965,957
Transport	12	(7,418,477)	8,391,223	(9,860,597)	11,191,563
Economic Services	13	(1,081,780)	1,523,395	(417,120)	597,494
Other Property and Services	14	352,559	3,684,786	64,464	701,282
Sub Total		(15,139,026)	23,403,190	(18,206,267)	23,958,951
Total Operating & Capital		(43,529,235)	54,486,757	(45,630,829)	55,250,829
Less Depreciation			(7,947,374)		(7,775,000)
Less WDV Sale of Assets		(4,610,382)		(1,845,000)	
TOTAL OPERATING & CAPITAL		(48,139,618)	46,539,382	(47,475,829)	47,475,829

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

1. SIGNIFICANT ACCOUNTING POLICIES

The significant policies that have been adopted in the preparation of the Financial Statements are:

(a) Basis of Accounting: This financial report is a general purpose financial report which has been prepared to comply with the Local Government Act of Western Australia 1995 and Local Government (Financial Management) Regulations 1996 and applicable Australian Accounting Standards. In accordance with those legislative requirements, forms and content, the financial statements have been prepared to meet the requirements of the applicable Australian Accounting Standards and the Statements of Accounting Concepts. They have been prepared on the accrual basis under the convention of historical cost accounting.

(b) The Local Government Reporting Entity: All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated. Certain monies held in the Custodial Trust Fund are excluded from the Financial statements, but a separate statement of those monies appears at Note 28 to the financial statements.

(c) Non-Current Assets

(i) Valuations of Non Current Assets: Property, plant, equipment and infrastructure assets are brought to account at cost or independent or management valuation, less, where applicable, any accumulated depreciation or amortisation.

(ii) Valuations of Land and Buildings Measured at Cost Basis: In accordance with the requirements of AAS36 'Statement of Financial Position' the current valuation of land and buildings disclosed above and measured on the cost basis is as follows:

Current Valuation: \$26,700,000

The above valuation is a management valuation based on the written down replacement cost of all of Council's land and buildings as at 30th June 2005. It is not considered independent in nature.

(iii) Depreciation of Non-Current Assets: All non-current assets having a limited useful life are systematically depreciated over their life in a manner which reflects the consumption of the future economic benefits embodied in those assets. Depreciation will be applied on the following prime cost basis:

Land	n/a
Buildings	2%
Furniture and Office Equipment	15%
Electronic Equipment	30%
Light Vehicles-	
passenger vehicles	n/a
utilities	10%
Sundry Plant and Equipment	15%-25%
Heavy Plant	10%
Freehold Land for Sale	n/a
Roads and Other Infrastructure-	
Sealed	7%
Unsealed	15%
Road Base	2%
Culverts and Bridges	5%
Other	Useful Life

(iii) Depreciation of Non-Current Assets (Cont): Depreciation on each asset will be charged to the program to which the asset principally relates or, where possible, to the activity for which the asset was used. Depreciation is included in expense calculations when assessing service charges to be imposed but has been excluded from calculations when determining the amount of rates to be levied.

(iv) Infrastructure Assets: All infrastructure assets of the City of Albany are recognised in the Statement of Financial Position in accordance with AAS27 Financial Reporting by Local Governments and the Local Government {Financial Management} Regulations 1996.

(d) Non-Current Assets – Investments: Local Government House Unit Trust - refer note 9 (a) disclosure. During the financial year ended 30 June 1998 the above asset class was revalued. The valuation has been provided by the trustees of Local Government House. The valuation is based on the value of equity held in the Local Government House Unit Trust. There is no policy of regular revaluation.

(e) Capitalisation of Fixed Assets - Materiality Level: The materiality threshold for the capitalisation of fixed assets is \$1,000.

(f) Rates, Grants, Donations and Other Contributions: Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates. Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in note 23. That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operations for the current reporting period.

(g) Investments: All cash investments are valued at cost and interest on those investments is recognised when accrued.

(h) Provision for Employee Entitlements: The estimates for employee entitlements relates to amounts expected to be paid to employees for long service leave, annual leave based on legal and contractual entitlements and assessment having regard to experience of staff departures and leave entitlements. Expected future wage rates are used in the calculation of the provisions. Long service leave is accrued on the basis of the number of years employed (continuously) in Local Government in Western Australia.

(i) Superannuation Funds: The City of Albany contributes the statutory 9% of employee salaries to a superannuation fund plus a further 2% where the employee makes a contribution to the fund of 5% .

(j) Stock on Hand: Stock and materials are recorded at the lower of cost, including freight and cartage, and net realisable value.

(k) Cash: For the purposes of the Statement of Cash Flows, cash is considered to include cash on hand and in banks, cash floats and investments.

(l) Comparative Information: Comparative figures are shown where appropriate.

(m) Changes in Accounting Policy: The accounting policies adopted are consistent with those of the prior financial year unless otherwise stated.

(n) Interest Rate Risk: The Council's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates, is considered negligible for all financial instruments other than borrowings. Information on interest rate risk as it applies to borrowings is disclosed in note 10.

(o) Goods and Services Tax: In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

(p) Credit Risk: The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets is the carrying amount, net of any provisions for doubtful debts, as disclosed in the statement of financial position and notes to and forming part of the financial report. The City does not have any material credit risk exposure to any single debtor or group of debtors under the financial instruments entered into by the City.

(q) Net Fair Values: The net fair values of assets and liabilities approximate their carrying values. No financial assets and financial liabilities are readily traded on organised markets in standardised form. Financial assets where the carrying amount exceeds net fair values have not been written down as the Council intends to hold these assets to maturity.

The aggregate net fair value and carrying amounts of financial assets and financial liabilities are disclosed in the statement of financial position and in the notes to and forming part of the financial report.

(r) Rounding Off Figures: All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar.

(s) Leases: Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the company, are classified as finance leases. Finance leases are capitalised recording an asset and a liability equal to the present value of the minimum lease payments including any guaranteed residual value. Leased assets are amortised over their estimated useful lives. Lease payments are allocated between the reduction of the lease liability and the lease interest for the period.

Lease payments under operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

(t) Joint Venture: The municipality's interest in a joint venture has been recognised in the financial statements by including its share of any assets, liabilities, revenues, and expenses of the joint venture within the relevant items reported in the statement of financial position and operating statement. Information about the joint venture is set out in note 19.

2. COMPONENT FUNCTIONS/ACTIVITIES

The Operating Statements are presented in a program format using the following titles in accordance with Part 1 of Schedule 1 Reg. 3 of the Local Government (Financial Management) Regulations 1996:

General Purpose Income: General purpose grants, untied road grants, interest on deferred rates.

Governance: Members of Council, elections, citizenship ceremonies, receptions/functions general administration and public relations.

Law, Order & Public Safety: Fire prevention/fighting, WA Fire Brigades Levy, contributions to local brigades, animal control, general ranger duties to ensure public safety.

Health: Health inspections, analytical/bacteriological testing, donations to organisations and clinic operations.

Education and Welfare: Pre-school, Day Care Centre operations, Senior Citizens centre and Community Development Officer expenditure.

Community Amenities: Rubbish collections, recycling, refuse site operations, education and compliance control and studies, pollution control, urban drainage and donations to organisations. Public conveniences operations and protection of the environment issues.

Recreation & Culture: Beaches, parks, reserves, boat ramp maintenance, financial assistance grants to sporting bodies, library town hall and community arts programs operations. Sporting grounds, gardens maintenance and heritage buildings.

Transport: Roads, footpaths, drainage, road verges, street lighting, traffic management and airport

Economic Services: Building control, plant nursery, contributions to tourism bodies and tourist information bays. Economic development and Albany Business Centre.

Other Property & Services: Public works overheads, plant/vehicle operations, stock and materials, depot operations, Strategic planning operations and studies and private works.

3. COMPONENT NATURE OR TYPE

The Operating Statements are presented in a program format using the following titles in accordance with Part 2 of Schedule 1 Reg. 3 of the Local Government (Financial Management) Regulations 1996.

REVENUES

Rates: General Rate Revenue, instalment interest and administration cost, late payment interest, discount and ex gratia rates.

Grants & Subsidies: Grants and contributions toward operating activities and capital expenditure.

Fees and Charges: Fees and charges for the performance of services eg. private works. Income from buildings, facilities and equipment such as Airport landing fees.

Other Fees & Charges: Dog licences, BCITF levies.

Reimbursements: Self Supporting Loan interest repaid legal costs recouped.

Interest Earnings: Investment interest on bank accounts, reserves etc.

EXPENDITURE

Employee Costs: Direct labour (wages & salaries) leave entitlements, superannuation, allowances vacancy advertising, staff conferences, fringe benefits tax, uniforms, protective clothing, staff training, conference expenses, workers compensation insurance premiums, professional indemnity insurance.

Utilities: Telephone, water, electricity, gas etc.

Insurances: Members, bushfire, public liability, motor vehicles, buildings, plant, multiple risk.

Materials: All materials including fuel, oils, tyres, stationery, equipment maintenance, security cleaning, external plant hire, operating lease payments.

Interest on Loans: Interest on loans, loan overdraft and establishment fees etc.

Depreciation: Depreciation as a single total to disclose the expense on all non current assets.

Other: Civic receptions, postage, valuations, subscriptions, legal fees, bank charges, audit fees, elected members expenses etc.

4. CHANGES IN ACCOUNTING POLICY

From 1 July 1998, the City of Albany adopted Australian Accounting Standard 27 in accordance with a direction from the Minister for Local Government. There have been no changes in policy in the current financial year.

5. OPERATING REVENUES AND EXPENSES

(a) The change in net assets resulting from operations was arrived at after charging/(crediting) the following items:

	Actual 2004/2005	Actual 2003/2004
DEPRECIATION		
Buildings	777,972	774,179
Furniture and Fittings	554,035	539,341
Plant and Machinery	1,088,069	1110102
Infrastructure	<u>5,527,298</u>	<u>5,014,538</u>
	<u><u>7,947,374</u></u>	<u><u>7,438,160</u></u>
 Proceeds from Sale of Fixed Assets	 4,423,480	 1,306,672

(b) Depreciation Classified by Function & Activity

Governance	355,636	332,048
Law, Order, Public Safety	411,318	413,984
Health	5,219	9,212
Welfare and Education	13,147	12,649
Community Amenities	190,549	173,236
Recreation & Culture	990,447	1,002,390
Transport - roads etc	5,152,818	4,739,396
Economic Services	187,752	199,934
Other Property and Services	<u>640,488</u>	<u>555,310</u>
	<u><u>7,947,374</u></u>	<u><u>7,438,160</u></u>

Auditors' Remuneration

Audit Services	10,710	11,000
Other Services	<u>2,096</u>	<u>550</u>
<i>** Audit fees include grant acquittals</i>	<u><u>12,806</u></u>	<u><u>11,550</u></u>

Interest Expense

Loans	<u>872,783</u>	<u>765,573</u>
	<u><u>872,783</u></u>	<u><u>765,573</u></u>

	Actual	Actual
(c) Assets Classified by Function and Activity	2004/2005	2003/2004
Governance	8,915,351	3,736,091
Law, Order, Public Safety	2,117,086	2,121,184
Health	173,225	178,444
Welfare and Education	363,386	376,533
Community Amenities	13,641,632	13,819,055
Recreation & Culture	29,672,904	29,259,674
Transport	158,968,056	164,205,082
Economic Services	4,015,806	5,938,635
Other Property and Services	6,317,746	120,406
Other not reliably attributable	<u>14,846,137</u>	<u>12,962,319</u>
	<u><u>239,031,329</u></u>	<u><u>232,717,423</u></u>

General rates, debtors and investments for the City of Albany have not been attributed to functions or activities.

6. CASH AND INVESTMENTS

	Actual	Actual
	2004/2005	2003/2004
Restricted Trust	1,015,559	1,081,604
Restricted Reserves	10,825,020	9,181,209
Restricted Muni Fund (Loans)	0	196,750
Unrestricted Municipal Fund	<u>1,205,165</u>	<u>1,061,999</u>
	<u><u>13,045,744</u></u>	<u><u>11,521,562</u></u>

7. RECEIVABLES AND OTHER

	Actual 2004/2005	Actual 2003/2004
Current		
Rates & Charges Outstanding	599,771	416,279
Trade Debtors	1,663,564	1,258,021
Provision for Doubtful Debts	(703)	(1,814)
Prepaid Expenses	64,450	93,856
Other Accrued Income	123,215	643,191
Loans-Clubs & Institutions	<u>38,606</u>	<u>42,259</u>
	<u>2,488,904</u>	<u>2,451,792</u>
Non-Current		
Rates Outstanding Pensioners	288,883	247,971
Trade Debtors	0	1,521
Loans-Clubs,Institutions	<u>285,461</u>	<u>199,067</u>
	<u>574,344</u>	<u>448,559</u>

8. STOCK ON HAND

Construction materials & fuel at cost	284,120	87,379
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9. PROPERTY, PLANT AND EQUIPMENT

	Actual	Actual
	2004/2005	2003/2004
Land @ Independent Valuation	7,906,574	7,906,574
Land @ Historical Cost	<u>2,246,846</u>	<u>3,139,917</u>
	10,153,420	11,046,491
Paintings @ Council Valuation	326,610	326,610
Buildings @ Independent Valuation	2,099,100	2,099,100
Buildings @ Historical Cost	34,506,997	29,269,238
Less:Accumulated Depreciation	<u>(7,086,162)</u>	<u>(6,310,812)</u>
	29,519,935	25,057,527
Furniture & Equipment	6,624,843	5,294,638
Less:Accumulated Depreciation	<u>(3,917,053)</u>	<u>(3,363,018)</u>
	2,707,790	1,931,620
Plant & Machinery	12,923,576	12,305,330
Less:Accumulated Depreciation	<u>(4,345,926)</u>	<u>(4,706,547)</u>
	8,577,650	7,598,782
Infrastructure @ Council valuation	164,720,183	164,720,183
Infrastructure @ Historical cost	65,964,905	61,899,860
Less:Accumulated Depreciation	<u>(60,818,364)</u>	<u>(55,846,217)</u>
	169,866,724	170,773,826
Total Property, Plant & Equipment	297,319,634	286,961,450
Net Book Value	221,152,129	<u><u>216,734,857</u></u>
Work In Progress	1,466,587	1,453,773

9A. NON-CURRENT ASSETS - INVESTMENTS

Local Government House Unit Trust	19,501	19,501
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9B. NON-CURRENT ASSETS – DEVELOPER CONTRIBUTIONS

During the financial year ended June 30, 2005, there were developers' contributions for roads in new subdivisions.

	Code	Values 2004-2005
Oyster Bay View Est		
The Outlook	U	97,500
Manni Road		
Manni Road	R	85,800
Knight Place	R	19,800
La Perouse Court Ext		
La Perouse Court	U	39,000
Lakeside Estate 3A		
O'Keefe Parade	U	48,750
Gerdes Way	U	52,000
Gregory Drive	U	56,875
Cleave Close	U	58,500
Sanctuary Stage 1		
Lakeside Ext	U	48,750
Pluto Rise	U	39,000
Lunar Rise	U	32,500
Sanctuary Stage 2		
Leo Lane	U	26,000
Pluto Rise	U	71,500
Lunar Rise	U	26,000
Lakeside Stage 4		
Crispe	U	48,750
Kitcher	U	52,000
Lakeside Ext	U	48,750
Willyung Road Sub Stage 1		
Greenwood Drive Ext	R	99,000
	Total	950,475

10. BORROWINGS

	Actual 2004/2005	Actual 2003/2004
Current Loans	579,092	646,034
Non Current Loans	<u>17,772,209</u>	<u>13,299,792</u>
	<u><u>18,351,302</u></u>	<u><u>13,945,826</u></u>

In accordance with Section 6.20 (1) of the Local Government Act 1995, the following items were included in the budget estimates for the reporting period ending June 30, 2005.

Plant Purchases		700,000
Roadworks - Asset Upgrade Program	2,010,154	797,485
Administration Building - Interest Only	3,000,000	
Administration Building - Long Term	1,140,000	
Lower Great Southern Hockey Assn (self supporting)	<u>125,000</u>	
	<u><u>6,275,154</u></u>	<u><u>1,497,485</u></u>

Details of Loans Raised

Purpose	Financier	Amount	Term
Asset Upgrade Program	WA Treasury Corp	2,010,154	20 Years
Administration Building 2A	WA Treasury Corp	1,500,000	3 Years
Administration Building 2B	WA Treasury Corp	1,500,000	4 Years
Administration Building 1	WA Treasury Corp	1,140,000	20 Years
LGSHA - Self Supporting	WA Treasury Corp	<u>125,000</u>	7 Years
		<u><u>6,275,154</u></u>	

There were no unspent loan balances.

Interest Rate Risk		
Floating Interest Rate	Nil	Nil
Fixed interest rate maturing		
- Within one year	0	152,613
- One to five years	10,491,961	5,483,998
- Over five years	7,859,342	8,044,090
Non interest bearing		<u>265,125</u>
	Total borrowings	<u>13,945,826</u>
Weighted average interest rate	5.9%	6.0%

Loans are secured by a charge over the City's general purpose income.

11. CREDITORS, PROVISIONS & ACCRUALS

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Current		
Sundry Accruals	142,272	484,317
Creditors	1,648,825	2,296,618
Provision Annual Leave	666,831	717,665
Provision Long Service Leave	753,336	726,487
Provision - Gravel Pit regeneration	161,777	
Provision - Rate Refunds	0	
Prepaid Rates	98,236	97,925
Income received in advance	97,902	96,382
Trust Bonds & Deposits	875,053	974,409
Accrued Wages	226,851	215,212
Accrued Interest	<u>66,791</u>	<u>78,792</u>
	4,737,874	5,687,806
Non-Current		
Provision Long Service Leave	<u>206,344</u>	<u>192,068</u>
	206,344	192,068

12. RESERVES

Airport Reserve

To facilitate the future development and improvements at the Albany Airport

Opening Balance	577,869	290,032
Transferred to Accumulation	0	(12,690)
Transferred from Accumulation	252,464	287,170
Interest Earned	<u>28,907</u>	<u>13,357</u>
Closing Balance	859,240	577,869

ALAC - Future Development Reserve
To facilitate the development, redevelopment of future improvements at the Albany Leisure & Aquatic Centre.

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Opening Balance	7,152	21,824
Transferred to Accumulation	0	(15,000)
Transferred from Accumulation	310,000	0
Interest Earned	<u>364</u>	<u>328</u>
Closing Balance	317,516	7,152

ALAC - Synthetic Surface "Carpet" Reserve
To provide a replacement of the synthetic surface "carpet"

Opening Balance	180,895	151,584
Transferred to Accumulation	(180,895)	0
Transferred from Accumulation	19,500	21,000
Interest Earned	<u>4,401</u>	<u>8,311</u>
Closing Balance	23,901	180,895

Albany Classic Barriers
To provide funding for the roadside barriers for the Albany Classic Event.

Opening Balance	18,764	22,672
Transferred to Accumulation	(5,000)	(5,000)
Transferred from Accumulation	0	0
Interest Earned	<u>702</u>	<u>1,092</u>
Closing Balance	14,466	18,764

Amity Improvements Reserve
To facilitate maintenance and development works in respect to the Big Amity.

Opening Balance	76,320	77,584
Transferred to Accumulation	(41,995)	(5,000)
Transferred from Accumulation	0	0
Interest Earned	<u>1,956</u>	<u>3,736</u>
Closing Balance	36,281	76,320

Artwork Restoration Reserve

To facilitate the restoration of the City of Albany Art collection.

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Opening Balance	2,876	3,745
Transferred to Accumulation	(1,000)	(1,000)
Transferred from Accumulation	0	0
Interest Earned	145	131
Closing Balance	<u>2,021</u>	<u>2,876</u>

Bayonet Head Infrastructure Reserve

To hold owner funding for infrastructure items and works within the Bayonet Head Outline Development Plan Area.

Opening Balance	44,792	42,734
Transferred to Accumulation	0	0
Transferred from Accumulation	0	0
Interest Earned	2,280	2,058
Closing Balance	<u>47,072</u>	<u>44,792</u>

Car Parking Reserve

To provide for the acquisition of land, the development of land for car parking within the Central Business District.

Opening Balance	66,189	63,148
Transferred to Accumulation	0	0
Transferred from Accumulation	0	0
Interest Earned	3,369	3,041
Closing Balance	<u>69,558</u>	<u>66,189</u>

Concert / Cultural Reserve

To facilitate and enhance the development of Concert and Cultural facilities.

Opening Balance	475,855	457,310
Transferred to Accumulation	(6,600)	0
Transferred from Accumulation	0	0
Interest Earned	19,558	18,545
Closing Balance	<u>488,813</u>	<u>475,855</u>

Council Publications Reserve

To provide for reprinting of Council Publications.

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Opening Balance	2,980	2,844
Transferred to Accumulation	0	0
Transferred from Accumulation	4,801	0
Interest Earned	152	136
Closing Balance	<u>7,933</u>	<u>2,980</u>

Drainage Reserve

To facilitate drainage works..

Opening Balance	(0)	19,435
Transferred to Accumulation		(20,000)
Transferred from Accumulation		0
Interest Earned		565
Closing Balance	<u>(0)</u>	<u>(0)</u>

Economic Development Reserve

To facilitate the funding of Economic Development issues.

Opening Balance	48,330	383,588
Transferred to Accumulation	(25,000)	(337,478)
Transferred from Accumulation	48,354	0
Interest Earned	1,760	2,220
Closing Balance	<u>73,445</u>	<u>48,330</u>

Emu Point Boat Pens Development Reserve

*To provide for the development/ redevelopment of
the Emu Point Boat Pens.*

Opening Balance	41,796	94,753
Transferred to Accumulation	0	(55,500)
Transferred from Accumulation	0	0
Interest Earned	2,127	2,543
Closing Balance	<u>43,923</u>	<u>41,796</u>

Gravel Pit Regeneration

*To provide for regeneration of gravel pits used for
road construction.*

Opening Balance	57,640	10,196
Transferred to Accumulation	(60,573)	0
Transferred from Accumulation		45,200
Interest Earned	2,934	2,244
Closing Balance	<u>0</u>	<u>57,640</u>

Long Service Leave & Gratuities Reserve

To provide for lump sum and special payments to employees on retirement, resignation & termination.

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Opening Balance	245,782	48,140
Transferred to Accumulation	(3,225)	0
Transferred from Accumulation	228,357	195,324
Interest Earned	<u>41,905</u>	<u>2,318</u>
Closing Balance	512,819	245,782

Lost and Damaged Stock Reserve

To provide for replacement of lost or damaged library stocks.

Opening Balance	10,185	9,717
Transferred to Accumulation	0	0
Transferred from Accumulation	0	0
Interest Earned	<u>518</u>	<u>468</u>
Closing Balance	10,703	10,185

Masterplan Funding Reserve

To provide for funding of asset masterplans

Opening Balance	0	
Transferred to Accumulation	0	
Transferred from Accumulation	2,271,293	
Interest Earned	<u>0</u>	<u> </u>
Closing Balance	2,271,293	

Waste Trucks Major Maintenance Reserve

To provide for planned major maintenance on the two rubbish trucks.

Opening Balance	(0)	181,969
Transferred to Accumulation		(187,618)
Transferred from Accumulation		0
Interest Earned	<u> </u>	<u>5,649</u>
Closing Balance	(0)	(0)

Office Improvements Reserve

To facilitate the development, redevelopment and refurbishment of Council's offices, furnishings and equipment.

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Opening Balance	1,073,371	1,000,384
Transferred to Accumulation	(1,434,632)	(943,915)
Transferred from Accumulation	331,924	926,167
Interest Earned	<u>29,337</u>	<u>90,735</u>
Closing Balance	(0)	1,073,371

Parks Development Reserve

To provide for the development/enhancement of parks and park facilities.

Opening Balance	300,455	194,978
Transferred to Accumulation	0	0
Transferred from Accumulation	96,000	96,000
Interest Earned	<u>15,293</u>	<u>9,477</u>
Closing Balance	411,748	300,455

Parks, Recreation Grounds & Open Space Reserve

For the purchase of land for parks, recreation grounds or open spaces, in the locality in which the funds were received. For repaying loans raised for the purchase of any such land with the approval of the Minister, for the improvement or development as parks, recreation grounds or open space.

Opening Balance	7,459	7,117
Transferred to Accumulation	0	0
Transferred from Accumulation	0	0
Interest Earned	<u>380</u>	<u>342</u>
Closing Balance	7,839	7,459

Plant Replacement Reserve

To provide for the future replacement of plant, and reduce dependency on loans for this purpose.

Opening Balance	838,554	599,176
Transferred to Accumulation	(1,374,715)	(882,488)
Transferred from Accumulation	696,531	1,118,698
Interest Earned	<u>41,002</u>	<u>3,168</u>
Closing Balance	201,373	838,554

Property Acquisition-Traffic Management Reserve

To facilitate traffic management through the strategic acquisition of land.

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Opening Balance	369,553	464,598
Transferred to Accumulation	0	(112,025)
Transferred from Accumulation	0	0
Interest Earned	<u>18,810</u>	<u>16,980</u>
Closing Balance	388,362	369,553

Refuse Depot Reserve

To facilitate the rehabilitation, redevelopment and development of Refuse Sites.

Opening Balance	519,556	1,158,445
Transferred to Accumulation	0	(671,052)
Transferred from Accumulation	761,868	0
Interest Earned	<u>26,445</u>	<u>32,163</u>
Closing Balance	1,307,869	519,556

Roadworks Reserve

To facilitate roadworks

Opening Balance	1,833,199	2,007,330
Transferred to Accumulation	(1,037,574)	(1,126,792)
Transferred from Accumulation	0	819,778
Interest Earned	<u>68,454</u>	<u>132,883</u>
Closing Balance	864,079	1,833,199

Saleyards Agents Levy Reserve

To facilitate the development of Regional Saleyards joint venture from addl agents levy funds (above 70,000/yr)

Opening Balance	4,469	4,264
Transferred to Accumulation	(4,696)	0
Transferred from Accumulation	0	0
Interest Earned	<u>227</u>	<u>205</u>
Closing Balance	0	4,469

SBS Equipment Reserve

To provide for necessary maintenance, or replacement of the SBS antenna.

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Opening Balance	3,910	3,731
Transferred to Accumulation	0	0
Transferred from Accumulation	0	0
Interest Earned	<u>199</u>	<u>179</u>
Closing Balance	4,109	3,910

Software Enhancement Reserve

To provide for future software development

Opening Balance	24,955	23,809
Transferred to Accumulation	0	0
Transferred from Accumulation	0	0
Interest Earned	<u>1,270</u>	<u>1,146</u>
Closing Balance	26,225	24,955

Planning Reserve

Carryover planning funds from prior years

Opening Balance	2,033,661	984,711
Transferred to Accumulation	(2,033,661)	(1,039,032)
Transferred from Accumulation	2,511,846	2,087,716
Interest Earned	<u>0</u>	<u>266</u>
Closing Balance	2,511,846	2,033,661

Town Jetty Replacement Reserve

To facilitate the replacement of part of the Town Jetty as required in the license.

Opening Balance	280,382	243,700
Transferred to Accumulation	0	0
Transferred from Accumulation	0	23,800
Interest Earned	<u>13,710</u>	<u>12,883</u>
Closing Balance	294,092	280,382

Tyre Disposal Reserve

To facilitate the disposal of tyres deposited on Council land.

Opening Balance	19,711	18,806
Transferred to Accumulation	0	0
Transferred from Accumulation	0	0
Interest Earned	<u>1,003</u>	<u>905</u>
Closing Balance	20,714	19,711

VAC Reserve

To facilitate future development at the Vancouver Arts Centre

Council land.

	<u>30-Jun-05</u>	<u>30-Jun-04</u>
Opening Balance	30,300	28,895
Transferred to Accumulation	0	0
Transferred from Accumulation	3,075	0
Interest Earned	<u>1,542</u>	<u>1,405</u>
Closing Balance	34,917	30,300
Total		
Opening Balance	9,196,960	8,812,540
Transferred to Accumulation	(6,209,566)	(5,609,130)
Transferred from Accumulation	7,536,013	5,620,854
Interest Earned	<u>328,750</u>	<u>372,695</u>
Closing Balance	10,852,156	9,196,959

12 (a) RESERVES SUMMARY

	Balance 01-Jul-04	Interest Earned	Transfer ,	Transfer To Muni	Balance 30-Jun-05
Airport Reserve	577,869	28,907	252,464	-	859,240
ALAC-Future Development	7,152	364	310,000	-	317,516
ALAC-Synthetic Surface	180,895	4,401	19,500	180,895	23,901
Albany Classic Barriers	18,763	702		5,000	14,466
Amity Improvements	76,320	1,956		41,995	36,281
Artwork Restoration	2,876	145		1,000	2,021
Bayonet Head Infrastructure Reserve	44,792	2,280			47,072
Car Parking	66,189	3,369			69,558
Concert/Cultural Reserve	475,855	19,558		6,600	488,813
Council Publications	2,980	152	4,801	-	7,933
Economic Development	48,330	1,760	48,354	25,000	73,444
Emu Point Boat Pens Development	41,796	2,127			43,923
Gravel Pit Regeneration	57,640	2,934		60,573	
Long Service Leave	245,782	41,905	228,357	3,225	512,819
Lost and Damaged Stock	10,185	518			10,703
Masterplan Funding Reserve			2,271,293		2,271,293
Office Improvements	1,073,371	29,337	331,924	1,434,632	
Parks Development	300,455	15,293	96,000		411,748
Parks, Recreation Grounds, Open Space	7,459	380			7,839
Plant Replacement	838,554	41,002	696,531	1,374,715	201,373
Property Acquisition/Traffic Mgt	369,552	18,810			388,362
Refuse Depot	519,556	26,445	761,868		1,307,868
Roadworks	1,833,199	68,454		1,037,574	864,079
Saleyards- AGENTS	4,469	227		4,696	
SBS Equipment	3,910	199			4,109
Software Enhancement	24,955	1,270			26,225
Planning Community Liason	2,033,661		2,511,846	2,033,661	2,511,846
Town Jetty Restoration	280,382	13,710			294,092
Tyre Disposal	19,711	1,003			20,714
VAC Reserve	30,300	1,542	3,075		34,917
	9,196,959	328,749	7,536,013	6,209,566	10,852,155

13. RATING INFORMATION

In accordance with Section 6.2 (1) of the Local Government Act 1995 and Reg. 23 of the Local Government (Financial Management) Regulations 1996, the following general rates were adopted by the City:

	Minimum Rate	Rate in Dollar 2004/2005	Rate in Dollar 2003/2004
Gross Rental Value	466.00	10.3196c	9.8471c
Unimproved Value	466.00	.6211c	.6616c

Discounts, incentives and concessions: The City of Albany offered ratepayers the opportunity to claim a 3% discount on current rates, by making payment in full by the due date (i.e. within 35 days of the date of the service of the rate notice). Payment must include all arrears and accrued interest.

Council provided a 20% discount on current rates to owners of property deemed under the previous Act as "Urban Farmland".

Ratepayers who were registered in accordance with the Rates and Charges Rebates and Deferments) Act 1992 were eligible for a concession of up to 50% of the General Rate, in line with the conditions as set out under that Act.

The City of Albany offered incentives for those ratepayers who paid their rates in full and within 21 days of the date of the service of the rate notice. The prizes were supplied at no cost to Council by the Commonwealth Bank of Australia (a \$2000 Commonwealth Bank Streamline Account), suppliers of accommodation, and an Albany winery.

Options for payment of rates and refuse charge: Section 6.45 (1) Local Government Act 1995 states:

A rate or service charge is ordinarily payable to a local government by a single payment but the person liable for the payment of a rate or service charge may elect to make that payment to a local government subject to subsection (3), by:

- (a) four equal or nearly equal instalments; or
- (b) such other method of payment by instalments as is set out in the local government budget.

Section 6.45 (3) Local Government Act 1995 states:

A local government may impose an additional charge (including an amount by way of interest) where payment of a rate or service charge is made by instalments and that additional charge is, for the purpose of its recovery, taken to be a rate or service charge, as the case requires, that is due and payable.

The date of issue of the rate notices was 10 August 2004 and ratepayers were provided with three payment options.

Option 1 was payment in full, including all arrears of rates and charges, by the due date. This option attracted a discount calculated at 5% of the current rate. Due date for payment in full was 14 September 2004. Rates outstanding after 35 days and where no instalment option was taken attracted late penalty interest of 11% calculated daily at 0.0301%.

Option 2 was payment by two instalments. The first instalment required payment of all arrears and accrued interest charges. The second instalment attracted an additional administration charge of \$3 and instalment interest calculated at 5.5%. Instalment dates were 14 September 2004 and 14 January 2005. Instalments not paid by the due date attracted a late penalty interest of 11% calculated daily at 0.0301%.

Option 3 was payment by four instalments. The first instalment required payment of all arrears and accrued interest charges. The second, third and fourth instalments attracted an additional administration charge of \$3 per instalment and instalment interest of 5.5%. Instalment dates were 14 September 2004, 15 November 2004, 14 January 2005 and 15 March 2005. Instalments not paid by the due date attracted a late penalty interest of 11% calculated daily at 0.0301%.

14. MEMBERS OF COUNCIL – ALLOWANCES

The following fees, allowances and expenses were paid to elected members.

		Actual 2004/2005	Actual 2003/2004
Mayor	- Fees	12,000	12,000
	- Allowances	12,000	12,000
Deputy Mayor	- Fees	6,000	7,685
	- Allowances	3,000	3,842
Councillors	- Fees	78,000	78,000
Other expenses		<u>13,341</u>	<u>12,662</u>
		<u><u>124,341</u></u>	<u><u>126,189</u></u>

15. INVESTMENTS

The investment interest included within the accounts is as follows

	Actual 2004/2005	Actual 2003/2004
Various Reserve Funds	328,749	455,838
Surplus Municipal Funds	<u>393,945</u>	<u>372,695</u>
	722,695	828,533

16. FEES AND CHARGES

	Actual 2004/2005	Actual 2003/2004
Governance	120	
Law,Order,Public Safety	46,403	54,544
Health	50,997	20,413
Education and Welfare	565,883	549,634
Community Amenities	3,123,861	2,786,852
Recreation and Culture	1,260,622	1,031,362
Transport	806,404	665,504
Economic Services	885,991	833,096
Other Prop.and Services	<u>145,346</u>	<u>72,910</u>
Total	<u><u>6,885,628</u></u>	<u><u>6,014,294</u></u>

17. GRANT REVENUE

By Nature and type:

Grants - Operating	3,625,709	3,162,198
Grants - Capital	<u>1,286,142</u>	<u>3,236,975</u>
	4,911,851	6,399,174

Grants are included as operating revenues in the Operating Statement in the following programs:

General Purpose Income	2,886,610	2,903,427
Law,Order,Public Safety	0	514,944
Health	0	33,515
Education & Welfare	66,773	
Community Amenities	11,394	362,951
Recreation and Culture	225,195	157,150
Transport	1,165,919	2,350,015
Economic Services	555,960	77,173
Other Prop.and Services	<u>0</u>	<u>0</u>
Total	<u><u>4,911,851</u></u>	<u><u>6,399,174</u></u>

18. FINANCIAL RATIOS	2004/05	'2003/2004
Current Ratio	89.6%	70.9%
Untied Cash to trade creditors Ratio	80.8%	48.8%
Debt Ratio	9.7%	8.5%
Debt Service Ratio	9.8%	5.5%
Gross Debt to Revenue Ratio	59.6%	43.1%
Gross Debt to Economically Realisable Assets	26.9%	22.9%
Rate Coverage Ratio	55.1%	56.4%
Outstanding Rates Ratio	5.2%	4.2%

Formulae for Calculation of Ratios

Current Ratio: Current assets minus Restricted assets / Current liabilities minus Liabilities Pertaining to Restricted Assets

Untied Cash to trade creditors Ratio: Untied cash / Unpaid trade creditors

Debt Ratio: Total liabilities / Total assets

Debt Service Ratio: Debt service cost / Available operating revenue

Gross Debt to Revenue Ratio: Gross debt / Total revenue

Gross Debt to Economically Realisable Assets: Gross debt / Economically realisable assets

Rate Coverage Ratio: Rates revenues / Operating revenue

Outstanding Rates Ratio: Rates Outstanding / rates collectable

19. JOINT VENTURE

Sale of Saleyard Joint Venture interest: On 18 January 2005, Council resolved to sell its 50% interest to the Shire of Plantagenet effective 1 April 2005. On 21 January 2005, the Shire of Plantagenet resolved to purchase the City of Albany's 50% interest effective 1 April 2005.

Consideration of \$1,000,000 was received from the Shire of Plantagenet on 30 June 2005. The sale contract was not signed prior to the completion of these financial statements. This sale has been recognised in the 04/05 City of Albany accounts as sales proceeds have been received, physical management of the site and saleyards operations has passed to the Shire of Plantagenet, and appropriate government entities have been informed.

20. NON-OPERATING INCOME AND EXPENDITURES

(a) The following non-operating income and expenditure movements have been excluded from the Operating Statement.

Non Operating Income:	2004/05 Actual	2004/05 Budget
Transfers from reserves	6,209,566	5,609,130
Proceeds from sale of Assets	4,423,480	1,306,672
Contributions from Self Supporting Loans	42,259	44,201
Loans raised during the year	<u>6,275,154</u>	<u>1,497,486</u>
	16,950,458	8,457,489
Non Operating Expenditure:		
Transfers to reserves	7,864,762	5,993,549
Loan Principal repaid	1,869,678	644,014
Self Supporting loan advanced	125,000	0
Capital acquisitions	<u>16,987,844</u>	<u>12,597,979</u>
	26,847,285	19,235,541

(b) Current position at 1 July 2004

The current position balance carried forward from the previous financial year for the purpose of the 2004/2005 budget was \$0. The actual current position balance shown in the audited financial report as at 30th June 2004 was \$331,924. The difference was primarily attributable to cost savings in 2004/05.

21. CONTINGENT LIABILITIES

There are no known contingent liabilities.

22. SUBSEQUENT EVENTS

Nil.

23. CONDITIONS OVER CONTRIBUTIONS

Grants which were recognised as revenues during the reporting period and which were obtained on the condition that they be expended on the acquisition of assets but had yet to be applied in that manner as at the reporting date were:

	2004/05	2003/04
Community Arts Grants		8,000
Ethnographic Survey (Dept of Indigenous Affairs)		10,000
Roads to Recovery Programme	177,000	928,974
Forts Interpretation Plan		13,637
Community Security Plan		15,000
Albany Boat Harbour Implementation Plan		20,714
Main Roads - Pfeiffer Road	140,000	
Main Roads - Deep Creek Road	200,000	
Main Roads - Palmdale Rd	240,000	
OCY - YRV Outdoor Area Project	22,000	
OCY - Youth Concert	2,420	
Safer WA Grant	5,169	
	786,589	996,325

Reserve transfers for each of these grants have been executed in 2004/05. Expenditure for these grants will be undertaken in 2005/06.

24. EMPLOYEE NUMBERS

The number of full-time equivalent employees at

balance date:	183	198
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25. ECONOMIC DEPENDENCY

A significant portion of revenue is received by way of grants from the State and Federal governments. The total of grant revenue from government sources is disclosed in note 17.

26. IMPACTS OF ADOPTING AUSTRALIAN EQUIVALENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS (AIFRSs)

For reporting periods commencing on or after 1 January 2005, the City will be required to prepare its annual financial report using Australian equivalents to International Financial Reporting Standards and their related pronouncements (AIFRSs) as issued by the Australian Accounting Standards Board (AASB).

As the AASB has prohibited the early adoption of the AIFRSs, the City will report for the first time in compliance with AIFRSs in the annual financial report for the year ended 30 June 2006 (that is, the year commencing 1 July 2005).

The City is required to prepare an opening balance sheet in accordance with AIFRSs as at 1 July 2005. Most adjustments required on transition to AIFRSs will be made retrospectively against opening retained earnings on 1

July 2005 in accordance with AIFRSs. Transitional adjustments relating to those standards for which comparatives are not required will only be made with effect from 1 July 2005.

The transition to AIFRSs has been managed via a process of education that includes technical training and liaison with the City's auditors and industry groups. This has included a review of AIFRSs to determine the effect on the City's existing accounting policies and treatments.

The annual financial report for the year ended 30 June 2005 will be prepared in accordance with Australian Accounting Standards and other financial reporting requirements (Australian GAAP). The differences between Australian GAAP and AIFRSs identified to date as potentially having a significant effect on the City are summarised below.

The summary should not be taken as an exhaustive list as the City is still assessing the impacts of AIFRSs. Consequently, in some instances, quantified impacts of AIFRSs may not have been disclosed as disclosure of information may be misleading and not fully represent the overall impact of transition.

Property, plant and equipment: AIFRSs provide an option to value each class of property, plant, and equipment at either cost or fair value. At the transition date, an election is available under AIFRS transition rules to use cost, fair value or deemed costs as the opening carrying value. It is the current intention of the City to:

- Value property, plant and equipment, and infrastructure on the cost basis, adjusted for any accumulated impairment balances.
- Use deemed cost for any assets previously carried at a revalued amount adjusted for any accumulated impairment balances.
- Use fair value for the City's road infrastructure network and revalued with sufficient regularity to ensure carrying amounts are not materially different from their fair value at reporting date.

It is not anticipated any adjustments to carrying values will result from the above approach. If they do, they will be recognised against opening retained earnings or past revaluation reserves in the opening balance sheet.

Employee benefits: AIFRSs require all long-term benefits to be measured at present value. This treatment remains unchanged for the measurement of non-current long service leave entitlements under current Australian generally accepted accounting principles (GAAP).

Impairment of assets: Currently, assets are written down to recoverable amount when the asset's carrying amount exceeds recoverable amount. In determining recoverable amount, expected future cash flows are currently not discounted to their present value.

Under AIFRSs, both current and non-current assets are tested for impairment on an individual basis. If this is not possible, the City is required to test for impairment at the Cash Generating Unit (CGU) level. It is anticipated that the City's material assets will be able to be tested for impairment on an individual basis and the CGU level will not apply.

Assets are tested for impairment where an impairment trigger (per AIFRSs) has occurred. Intangibles with indefinite useful lives will be tested annually for impairment (or more frequently if events or circumstances indicate.) To the extent that any impairment is determined, this will be recognised immediately in the operating statement.

Assets may be considered impaired in one reporting period and not in subsequent periods. Therefore, it is not practical to determine the impact of the change in accounting policy for future financial reports as any impairment or reversal thereof will be affected by future conditions.

Intangibles: AIFRSs now require the recognition of intangibles not currently required under current Australian GAAP. Intangibles identified will be recognised against opening retained earnings. Intangibles with indefinite useful lives will be subject to impairment testing annually (or more frequently if events or circumstances indicate it might be impaired). Impairment losses will be recognised immediately in the operating statement as they occur.

This change in policy may result in increased volatility of future results if intangibles are recognised and impairment losses occur.

Financial assets and financial liabilities: Under current Australian GAAP, financial assets and financial liabilities are recognised at cost, at fair value or at net market value. On adoption of AIFRSs, the City will be required to classify these financial instruments into various specified categories (being either of trading assets, held to maturity, investments, loans and receivables or available for sale financial assets). The classification of the instrument determines the instrument's subsequent measurement.

It is anticipated, based on definitions contained with AIFRSs, the City's financial assets and liabilities will be classified in the loans and receivables category and will be measured at their initial recognition amount. Based on reviews performed to date, it is not anticipated any such adjustments will be significant.

However, in accordance with AIFRSs, such financial assets will be subject to annual impairment testing and to the extent that any impairment is determined, it will be recognised immediately in the operating statement.

Assets may be considered impaired in one reporting period and not in subsequent periods. Therefore, it is not practicable to determine the impact of the change in accounting policy for future financial reports as any impairment or reversal thereof will be affected by future conditions.

Investment property: Under Current GAAP, investment property is disclosed as land and buildings in the property, plant and equipment asset classification. It is recognised at either cost, fair value or at net market value. On adoption, AIFRSs provide an option to value investment property at either cost or fair value. It is currently the intention of the City to:

- Value investment property on the cost basis adjusted for any impairment balances.
- Value investment property at fair value and ensure that it reflects market conditions at each reporting date.

It is not anticipated that any adjustments will result from the above approach. If they do, they will be recognised against opening retained earnings or past revaluation reserves in the balance sheet. As the value of investment property is subject to fluctuation based on future conditions, it is not possible to reliably estimate the effect any adjustments may have on future financial reports.

27. EMPLOYEES' REMUNERATION

Set out below, in bands of \$10,000, is the number of employees of the City entitled to an annual salary of \$100,000 or more:

Salary Range	2005	2004
100,000 - 109,999		
110,000 - 119,999		
120,000 - 129,999		
130,000 - 139,999		1
140,000 - 149,999	1	

28. CITY OF ALBANY LOAN LIABILITIES

Program/Purpose	Loan No.	Loan Category	Original Principal	Lender Code	Interest Rate	Principal Outstanding 30/Jun/04	Principal Repaid 04/05	New Loans 04/05	Principal Outstanding 30/Jun/05	Maturity Date	SS Loan Repaid
Saleyards Const	2	BU	325000	WATC	6.63%	272,075	272,075		0	1-Jan-15	
Saleyards Const.	3	C	1400000	WATC	6.96%	1,264,558	748,960		515,598	1-Jan-20	
Depot Construction	4	C	210500	WATC	6.92%	142,942	19,962		122,980	17-Apr-09	
Plant Purchases	5	BU	403000	WATC	6.76%	91,657	91,657			17-Apr-05	
Plant Purchases	6	BU	189783	WATC	6.76%	43,312	43,312			17-Apr-05	
S/S P.R.S.Club	7	S/S	122740	WATC	6.98%	83,427	11,633		71,794	17-Apr-10	
Computer Upgrade	8	C	400000	WATC	5.45%	301,667	36,464		265,203	17-Apr-11	
Plant Purchases 2000-2001	9	BU	450000	WATC	5.45%	339,376	41,023		298,353	17-Apr-11	
Depot Construction	10	C	89695	WATC	5.52%	38,831	18,887		19,944	17-Apr-08	
Jetty	11	C	150000	WATC	5.95%	113,822	13,544		100,278	17-Apr-11	
Liquid Waste Project	12	BU	320000	WATC	7.03%	293,931	14,449		279,482	28-Jun-17	
Dive Ship	13	BU	300000	WATC	7.03%	367,413	18,061		349,352	28-Jun-17	
Plant	14	BU	487245	WATC	6.86%	414,174	40,399		373,775	28-Jun-12	
Airport-Loan 145 Renegotiated	15	BU	106696	WATC	6.86%	90,695	8,846		81,849	28-Jun-12	
Roadworks - Asset Upgrade	16	C	3766167	CBA	6.51%	3,766,167	-		3,766,167	27-Jun-07	
Library Development	17	C	612000	WATC	5.44%	584,718	28,786		555,932	30-May-18	
Recreation	18	C	205000	WATC	5.44%	195,861	9,642		186,219	30-May-18	
Waste Management	19	BU	202000	WATC	5.44%	192,995	9,501		183,494	30-May-18	
Plant Purchases	20	BU	443000	WATC	5.15%	388,948	56,872		332,076	30-May-10	
Roadworks - Asset Upgrade	21	C	1679000	WATC	5.17%	1,679,000	-		1,679,000	27-Jun-08	
Roadworks - Asset Upgrade	22	C	1500000	WATC	5.29%	1,500,000	-		1,500,000	27-Jun-10	

CITY OF ALBANY LOAN LIABILITIES (Cont.)

Program/Purpose	Loan No.	Loan Category	Original Principal	Lender Code	Interest Rate	Principal Outstanding 30/Jun/04	Principal Repaid 04/05	New Loans 04/05	Principal Outstanding 30/Jun/05	Maturity Date	SS Loan Repaid
Roadworks - 03/04	23	C	797485	CBA	6.62%	797,486	20,058		777,428	28-Jun-24	
Plant - 03/04	24	BU	700000	WATC	6.15%	700,000	82,775		617,225	29-Jun-11	
Admin Building 1	25	C	1140000	WATC	5.84%			1,140,000	1,140,000	29-Apr-25	
LGSHA - Synthetic Surface	27	SS	125000	WATC	5.62%			125,000	125,000	28-Jun-12	
Aseet Masterplan Capital	28	C	2010154	WATC	5.84%			2,010,154	2,010,154	28-Jun-25	
Saleyards-Convert To Grant	100	BU	265125	Grant		265,125	265,125		0	1-Mar-05	
LGSHA -Hockey Assn	262	SS	40000	CBA	10.88%	3159	3159		0	15-Apr-05	13,261
s/s Surf Club	263	SS	100000	CBA	9.17%	14,485	14,485		0	15-Apr-05	6,154
Admin Building 2A	26A	C	1500000	WATC	5.63%			1,500,000	1,500,000	28-Jun-08	
Admin Building 2B	26B	C	1500000	WATC	5.68%			1,500,000	1,500,000	28-Jun-09	
City of Albany Band											5,500
PRSC											11,633
Senior Citizens											5,710
TOTAL LOANS						13,945,826	1,869,677	6,275,154	18,351,303		42,258
Summary by Category		C	Council		*	10,385,053	896,304	6,150,154	15,638,903		
		BU	Business Unit		*	3,459,701	944,095	-	2,515,606		
		S/S	Self Supporting			101,071	29,277	125,000	196,794		
						13,945,826	1,869,677	6,275,154	18,351,303		
Summary by Lender		CBA	Commonwealth Bank			4,581,297	37,702	-	4,543,595		
		Grant	State Government			265,125	265,125	-	-		
		WATC	WA Treasury Corporation			9,099,404	1,566,850	6,275,154	13,807,708		
						13,945,826	1,869,677	6,275,154	18,351,303		

*Loan 3 (Saleyards) converted from Business Unit loan to Council loan.

29. ADDITIONAL INFORMATION ON BORROWINGS

Program/Purpose	Loan No.	New Loans 2004/05		Principal Repaid		Principal Outstanding <u>30/Jun/05</u>	Interest Repayment		SS Loan Repayments	
		Actual	Budget	Actual	Budget		Actual	Budget	Actual	Budget
Saleyards Const	2			272,075	17,477		17,754	17,754		
Saleyards Const.	3			748,960	45,039	515,598	145,101	87,243		
							incl early payment			
Depot Construction	4			19,962	19,963	122,980	9,552	9,552		
Plant Purchases	5			91,657	91,657		4,673	4,673		
Plant Purchases	6			43,312	43,312		2,270	2,270		
S/S P.R.S.Club	7			11,633	11,633	71,794	5,624	5,624		
Computer Upgrade	8			36,464	36,464	265,203	15,951	15,951		
Plant Purchases 2000-2001	9			41,023	41,023	298,353	17,945	17,945		
Depot Construction	10			18,887	18,887	19,944	1,886	1,886		
Jetty	11			13,544	13,544	100,278	6,574	6,574		
Liquid Waste Project	12			14,449	14,449	279,482	20,414	20,414		
Dive Ship	13			18,061	18,061	349,352	25,517	25,517		
Plant	14			40,399	40,401	373,775	27,731	27,731		
Airport-Loan 145 Renegotiated	15			8,846	8,847	81,849	6,073	6,073		
Roadworks - Asset Upgrade	16					3,766,167	244,496	244,496		
Library Development	17			28,786	28,786	555,932	31,422	31,422		
Recreation	18			9,642	9,642	186,219	10,525	10,525		
Waste Management	19			9,501	9,501	183,494	10,371	10,371		

ADDITIONAL INFORMATION ON BORROWINGS (Cont.)

Program/Purpose	Loan No.	New Loans 2004/05		Principal Repaid		Principal Outstanding <u>30/Jun/05</u>	Interest Repayment		SS Loan Repayments	
		Actual	Budget	Actual	Budget		Actual	Budget	Actual	Budget
Plant Purchases	20			56,872	56,872	332,076	19,308	19,308		
Roadworks - Asset Upgrade	21					1,679,000	86,804	86,804		
Roadworks - Asset Upgrade	22					1,500,000	79,350	79,350		
Roadworks - 03/04	23			20,058	20,663	777,428	52,470	52,470		
Plant - 03/04	24			82,775	82,775	617,225	41,797	41,797		
Admin Building 1	25	1,140,000	1,472,505			1,140,000				
Plant - 04/05			155,981							
LGSHA - Synthetic Surface	27	125,000				125,000				
Asect Masterplan Capital	28	2,010,154	2,010,154			2,010,154				
Saleyards-Convert To Grant	100			265,125	265,125					
LGSHA -Hockey Assn	262			3,159	3,159		172	172	13,261	13,261
s/s Surf Club	263			14,485	14,485		1,004	1,004	6,154	6,154
Admin Building 2A	26A	1,500,000	1,500,000			1,500,000				
Admin Building 2B	26B	1,500,000	1,500,000			1,500,000				
City of Albany Band									5,500	5,500
PRSC									11,633	11,633
Senior Citizens									5,710	5,710
		6,275,154	6,638,640	1,869,677	911,766	18,351,303	884,784	826,926	42,258	42,258

30. ADDITIONAL ASSET RECONCILIATION 2004/2005

	Balance 1-Jul-04	Asset Additions	Asset Disposals	Balance 30-Jun-05	Depreciation 1-Jul-04	Depreciation 2004/05	Depreciation Disposals 04/05	Accumulated Depreciation	Written Down Value 30 Jun 05
Land	11,046,491	81,929	(975,000)	10,153,420					10,153,420
Buildings	31,368,337	5,260,072	(22,312)	36,606,097	6,310,812	777,972	(2,622)	7,086,162	29,519,935
Plant & Equipment	12,305,330	3,902,410	(3,284,163)	12,923,576	4,706,547	1,088,069	(1,448,690)	4,345,926	8,577,650
Furniture & Fittings	5,294,637	1,330,205		6,624,843	3,363,018	554,035		3,917,053	2,707,790
Infrastructure	226,620,042	6,400,417	(2,335,371)	230,685,088	55,846,217	5,527,298	(555,151)	60,818,364	169,866,724
Paintings	326,610			326,610					326,610
TOTAL	286,961,448	16,975,032	(6,616,845)	297,319,634	70,226,594	7,947,374	(2,006,463)	76,167,505	221,152,129

DETAILS OF 2004/2005 DISPOSALS

	Historical Cost Budget	Historical Cost Actual	Accumul. Deprec. Budget	Accumul. Deprec. Actual	Sale Proceeds Budget	Sale Proceeds Actual	Profit/(Loss) Budget	Profit/(Loss) Actual
Plant & Equipment	3,373,520	3,284,163	1,528,520	1,448,690	1,914,602	2,052,926	69,602	217,454
Land sales		870,000				1,370,553		500,553
Regional Saleyards JV								
Land		105,000						
Building		22,312		2,622				
Infrastructure		2,335,371		555,151				
		2,462,683		557,773		1,000,000		(904,910)
TOTAL	3,373,520	6,616,845	1,528,520	2,006,463	1,914,602	4,423,480	69,602	(186,903)

31. CITY OF ALBANY TRUST FUND FOR THE PERIOD ENDING 30 JUNE 2005

Custodial: Funds over which the City of Albany has no control and which are not included in the financial statements.

	Balance 30-Jun-04	Receipts 04/05	Payments 04/05	Balance 30-Jun-05
Amity Trust	24,829	1,366		26,195
Point King Lighthouse	1,980			1,980
Recycling Committee	3,871			3,871
Auspiced Grants		50,000		50,000
Public Appeals				
	30,680	51,366		82,046
Custodial Bank Account	30,680	51,366		82,046

Controlled Trusts

	Balance 30-Jun-04	Receipts 04/05	Payments 04/05	Balance 30-Jun-05
Airport Housing Bond	617			617
Works Bonds	56,923	12,000	13,200	55,723
Contractor Retention Bonds	162,968	53,368	79,860	136,476
Circus Bonds				
Deposits	1,453			1,453
Development Bonds		1,700		1,700
Drainage Upgrade	1,358			1,358
Extractive Industry Deposits	71,561			71,561
Housing Deposits	33,320	25,000	26,500	31,820
Subdivision maintenance Bonds	155,150	82,837	85,022	152,965
Subdivision Contributions/Bonds	490,709	11,765	81,443	421,031
Unclaimed Monies	349			349
	974,409	186,670	286,025	875,053

Controlled Trusts - Revenue

	Balance 30-Jun-04	Receipts 04/05	Payments 04/05	Balance 30-Jun-05
Anzac 2001 Committee	1,000			1,000
Contribution to Roads	84,289	39,887	6,142	118,034
Lotteries House Management	11,702		1,784	9,918
Lotteries House Photocopier	9,351	1,350		10,700
Mt Clarence Seats	779			779
Nomination Deposits		1,280	1,280	
Promotion Videos	75			75
	107,195	42,517	9,206	140,506
Trust Bank Account	1,081,604	229,187	295,231	1,015,559