

ATTACHMENTS

Ordinary Meeting of Council

Tuesday 25 October 2022

ORDINARY COUNCIL MEETING ATTACHMENTS – 25/10/2022

TABLE OF CONTENTS

Report No.	Description	Page No.
	Corporate and Community Services	
CCS479	Financial Activity Statement-August 2022	1
CCS480	List of Accounts for Payment September 2022	11
CCS481	Delegated Authority Reports-16 august 2022-15 September 2022	30
CCS482	Great Southern Arts, Culture and Heritage Strategy and City of Albany Arts, Culture and Heritage Plan. <i>This attachment is only available electronically</i> <i>and can be accessed here: <u>Agenda Minutes</u></i>	38
CCS483	Corporate Scorecard	174
CCS485	Quarterly Report-Tenders Awarded-July to September 2022	186
CCS486	Wards and Representation Review	187
	Development and Infrastructure Services Committee	
DIS320	Enclosed Dog Exercise Area	218
DIS321	Proposed Closure of Crown Right of Way, Lower King	223
DIS324	Building and Planning Reports-September 2022	243
	Local Emergency Management Committee	
LEMC030	Receive the Minutes of the Local Emergency Management Committee- 23 June 2022	256



CITY OF ALBANY

MONTHLY FINANCIAL REPORT (Containing the Statement of Financial Activity) FOR THE PERIOD ENDED 31 AUGUST 2022

LOCAL GOVERNMENT ACT 1995 LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

Compliation Report

Statement of Financial Activity by Nature or Type

Basis of Prepapration

- Note 1 Explanation of Material Variances
- Note 2 Net Current Funding Position
- Note 3 Cash Investments
- Note 4 Receivables
- Note 5 Capital Acquisitions

CITY OF ALBANY COMPILATION REPORT FOR THE PERIOD ENDED 31 AUGUST 2022

Report Purpose

This report is prepared to meet the requirements of Local Government (Financial Management) Regulations 1996, Regulation 34.

Overview

The opening Surplus/(Deficit) position carried forward from FY21/22 is subject to audit. No other significant matters are noted.

Statement of Financial Activity by reporting nature or type

Shows a Closing Funding Position for the period ended 31 August 2022 of \$43,707,017.

Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary.

Preparation
Prepared by:

P. Martin *Financial Accountant*

Reviewed by: S. Van Nierop Manager Finance

Date prepared: 23-Sep-2022

CITY OF ALBANY STATEMENT OF FINANCIAL ACTIVITY BY NATURE OR TYPE FOR THE PERIOD ENDED 31 AUGUST 2022

	Ref Original ote Annual Budget	Revised Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a) Vai /(a)
OPERATING ACTIVITIES	\$	\$	\$	\$	\$	%
Revenue from operating activities						
Rates	42,130,150		42,036,301	41,996,053	(40,248)	(O%)
Operating grants, subsidies and contributions	4,850,431		1,008,446	1,033,641	25,195	2%
Fees and charges	19,750,395		4,559,554	4,670,173	110,619	2% 🔺
Profit on asset disposal	9,348		-	14,663	14,663	0% 35%
Interest Earnings	619,802	1 . 1	164,421	222,468	58,047 (4,785)	(20%)
Other Revenue	194,946 67,555,072		23,738 47,792,460	<u>18,953</u> 47,955,951	(4,785)	(20%)
Expanditure from appreting activities	07,355,072	00,994,071	47,792,400	47,900,901		
Expenditure from operating activities	(20 (02 (71)	(20 (01 (71)	(4 700 50()	(4.107.701)		(100/)
Employee costs	(30,602,671)	(,	(4,732,536)	(4,186,731)	545,805	(12%)
Materials and contracts	(20,843,395)	, , ,	(3,484,724)	(3,525,231)	(40,507)	1%
Utility charges	(1,808,128)	()	(247,292)	(303,381)	(56,089)	23%
Depreciation on non-current assets	(17,889,792)	· · · · /	(3,018,142)	(3,132,555)	(114,413)	4% 🔺
Finance costs	(508,471)	, ,	(3,587)	(3,268)	319	(9%)
Insurance expenses	(821,692)	(821,692)	(102,489)	(127,142)	(24,653)	24%
Loss on asset disposal	(512,080)	(512,080)	(137,203)	-	137,203	(100%) 🔻
Other expenditure	(3,463,109)	(3,438,109)	(430,786)	(511,316)	(80,530)	19%
	(76,449,338)	(76,626,951)	(12,156,759)	(11,789,623)		(3%)
Non-cash amounts excluded from operating activ	vities					
Add: Depreciation on assets	17,889,792		3,018,142	3,132,555	114,413	4% 🔺
Add: Loss on disposal of assets	512,080		137,203	-	(137,203)	(100%) 🔻
Less: Profit of disposal of assets	(9,348)	()	=	(14,663)	(14,663)	0%
Less: Implicit Interest	184,709 18,577,233		3,587 3,158,932	<u>2,816</u> 3,120,708	(771)	(21%)
Amount attributable to operating activities	9,682,967	10,944,353	38,794,633	39,287,036		
INVESTING ACTIVITIES						
Non-operating grants, subsidies and contributions	28,540,751	-1	-	712,885	712,885	0% 🔺
Proceeds from disposal of assets	1,031,000		227,123	61,364	(165,759)	(73%) 🔻
	5 (13,831,810)		(1,202,401)	(857,988)	344,413	(29%)
	5 (42,408,902)		(1,725,860)	(750,521)	975,339	(57%) 🔺
Amount attributable to investing activities	(26,668,961)	(25,066,785)	(2,701,138)	(834,261)		
FINANCING ACTIVITIES						
Repayment of borrowings	(2,020,083)		-	-	-	
Proceeds from borrowings	1,495,000		-	-	-	
Proceeds from self-supporting loans	14,163		-	-	-	(40)
Payments for principal portion of lease liabilities	(189,578)	(, , ,	(31,584)	(31,382)	202	(1%)
Transfers to reserves (restricted assets) Transfers from reserves (restricted assets)	(15,012,910) 26,596,380		- 11,292	-	- (11,292)	(100%)
Amount attributable to financing activities	10.882.972		(20,292)	(31,382)	(11,292)	(100%)
	10,002,772	0,000,007	(20,272)	(31,302)		
Surplus/(Deficit) for current financial year	(6,103,022)	(5,285,625)	36,073,203	38,421,393		
Surplus/(Deficit) at start of financial year	6,103,022	5,285,625	5,285,625	5,285,624	(1)	(O%)
Surplus/(Deficit): closing funding position	-	-	41,358,828	43,707,017		
, , , ,						

BASIS OF PREPARATION

BASIS OF PREPARATION

The City has reclassified a small number of accounts for comparative purposes. The impact of these reclassifications are considered minor and immaterial and have been made to improve the reporting alignment of the monthly financial report and the annual financial statements.

REPORT PURPOSE

This report is prepared to meet the requirements of *Local Government (Financial Management) Regulations 1996, Regulation 34.* Note: The statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The Local Government (Financial Management) Regulations 1996 take precedence over Australian Accounting Standards. Regulation 16 prohibits a local government from recognising as assets Crown land that is a public thoroughfare, such as land under roads, and land not owned by but under the control or management of the local government, unless it is a golf course, showground, racecourse or recreational facility of State or regional significance. Consequently, some assets, including land under roads acquired on or after 1 July 2008, have not been recognised in this financial report. This is not in accordance with the requirements of AASB 1051 Land Under Roads paragraph 15 and AASB 116 Property, Plant and Equipment paragraph 7.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 31 August 2022

SIGNIFICANT ACCOUNTING POLICES

CRITICAL ACCOUNTING ESTIMATES

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements.

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

NOTE 1 EXPLANATION OF MATERIAL VARIANCES TO YTD BUDGET IN EXCESS OF \$100,000

	Var. \$	Var. % Var	Timing/ Permanent	Explanation of Variance
OPERATING ACTIVITIES				
Revenue from operating activities				
Rates	(40,248)	0%		No material variance.
Operating grants, subsidies and contributions	25,195	2%		No material variance.
Fees and charges	110,619	2% 🔺	Timing	Fees and charges income recognised for the period ending August FY22/23 is tracking \$147k (3.16%) higher than for the same period in FY21/22 & \$814k (17.42%) higher than for the same period in FY20/21. Business units with notable positive deviations to YTD budget include Hanrahan Rd (landfill charges) - \$71k (16.50%) & the Airport (landing fees) \$56k (15.37%).
Profit on Asset disposal	14,663	0%		No material variance.
Interest earnings	58,047	35%		No material variance.
Other revenue	(4,785)	-20%		No material variance.
Expenditure from operating activities				The budget incorporates a salary increase in line with the City's offer to staff as part of Enterprise
Employee costs	545,805	-12% 🔻	Timing	Bargaining, budgeted from 1 July 2022. An agreement has not been reached and bargaining is continuing.
Materials and contracts	(40,507)	1%		No material variance.
Utility charges	(56,089)	23%		No material variance.
Depreciation on non-current assets	(114,413)	4% 🔺	Timing	Variance is resultant from an increase in depreciation charges following the revaluation of Infrastructure and Building type assets conducted for the period ending 30 June 2022. Variance is to be addressed in the next budget review.
Finance costs	319	-9%		No material variance.
Insurance expenses	(24,653)	24%		No material variance.
Loss on asset disposal	137,203	-100% 🔻	Timing	All YTD PPE disposals made in accordance with the City's fleet replacement program have been sold at a profit. This is attributable to the buoyant market for second hand vehicles observed in the Western Australia.
Other expenditure	(80,530)	19%		No material variance.

NOTE 1 (Continued) EXPLANATION OF MATERIAL VARIANCES TO YTD BUDGET IN EXCESS OF \$100,000

	Var. \$	Var. %	Var.	Timing/ Permanent	Explanation of Variance
Non-cash amounts excluded from operating activities					
Add: Depreciation on assets	114,413	4%	6 ▲	Timing	Variance is resultant from an increase in depreciation charges following the revaluation of Infrastructure and Building type assets conducted for the period ending 30 June 2022. Variance is to be addressed in the next budget review.
Add: Loss on disposal of assets	(137,203)	-100%	⁄₀ ▼	Timing	All YTD PPE disposals made in accordance with the City's fleet replacement program have been sold at a profit. This is attributable to the buoyant market for second hand vehicles observed in the Western Australia.
Less: Profit of disposal of assets	(14,663)	0%	0		No material variance.
Movement in Value of Investments	-	100%	0		No material variance.
INVESTING ACTIVITIES					
Non-operating grants, subsidies and contributions	712,885	0%	6	Permanent	Income recognition for non-operating grants is directly tied to the achievement of milestones for projects reported in the City's capital works budget under note 5. Reporting variances to budget will exist throughout the budget cycle. The current budget variance is in favour of the City & is resultant from the recognition of income relating to construction milestones for the new SES Facility ahead of budget phasing.
Proceeds from disposal of assets	(165,759)	-73%	″ ▼	Timing	YTD PPE disposals made in accordance with the City's fleet replacement program are lower than prescribed in the budget. The timing of disposals is largely influenced by the availability of new vehicles & heavy plant, noted global supply shortages in these markets are likely to impact on actual to budget performance throughout the budget cycle.
Purchase of property, plant and equipment	344,413	-29%	∕° ▲	Timing	Variance is attributable to the timing of expenditure to budget phasing for multiple projects. Several major projects are still in the planning phase & it is anticipated that project expenditure will gain traction in the coming months.
Purchase and construction of infrastructure	975,339	-57%	6	Timing	Variance is attributable to the timing of expenditure to budget phasing for projects in all classes of infrastructure. Multiple major projects are still in the planning or tender phase & funding arrangements are being finalised for others. Works commencing in September & October for several core road projects.

FINANCING ACTIVITIES

Repayment of borrowings	-		No	material variance.
Proceeds from borrowings	-		No	material variance.
Proceeds from self-supporting loans	-		No	material variance.
Payments for principal portion of lease liabilities	202	-1%	No	material variance.
Restricted Cash Utilised	-		No	material variance.
Transfers to reserves (restricted assets)	-		No	material variance.
Transfers from reserves (restricted assets)	(11,292)	-100%	No	material variance.
Surplus/(Deficit) at start of financial year	(1)	0%	Permanent Pe	nding audit/final closing position as at 30 June 2022

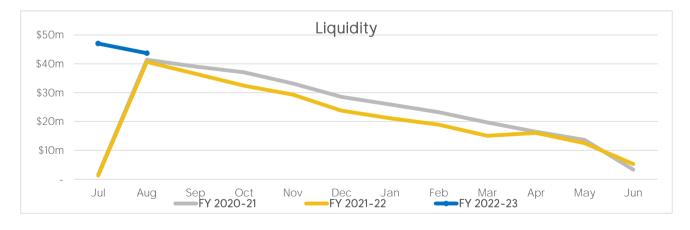
REPORT ITEM CCS 479 REFERS

CITY OF ALBANY NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY FOR THE PERIOD ENDED 31 AUGUST 2022

NOTE 2 NET CURRENT FUNDING POSITION

	Ref Note	FOR THE PERIOD ENDED 31 AUGUST 2022	FOR THE PERIOD ENDED 31 JULY 2022	FOR THE PERIOD ENDED 31 AUGUST 2021
		\$	\$	\$
Current Assets				
Cash - Unrestricted		18,552,409	15,279,630	
Cash - Restricted		41,236,073	41,140,807	37,247,194
Trade Receivables - Rates and Rubbish	4	46,845,476	54,281,540	44,359,204
Trade Receivables - Other		1,561,331	1,402,877	1,025,020
Inventories		725,749	712,652	1,094,466
Grants Receivable		968,370	1,599,284	219,000
Other Current Assets		1,444,208	2,129,982	1,132,618
Other Financial Assets - Self Supporting Loan		14,163	14,163	13,729
		111,347,780	116,560,936	100,050,113
Less: Current Liabilities				
Trade & Other Payables		(13,880,941)	(15,647,173)	(10,448,892)
Contract Liabilities		(5,922,080)	(6,014,942)	(5,881,109)
ROU Liabilities		(158,196)	(173,898)	(151,486)
Borrowings		(2,020,084)	(2,020,084)	(2,413,321)
Provisions		(6,705,541)	(6,731,969)	(5,809,105)
		(28,686,842)	(30,588,065)	(24,703,912)
Adjustments				
Add Back: Borrowings		2,020,084	2,020,084	2,413,321
Add Back: ROU liabilities		158,196	173,898	151,486
Add Back: Head-lease liability amortisation		48	48	-
Add Back: Implicit Interest		2,816	1,419	-
(Less): Cash Backed Reserves		(41,120,902)	(41,120,902)	(37,224,752)
(Less): Other Financial Assets - Self Supporting Loan		(14,163)	(14,163)	(13,729)
		(38,953,921)	(38,939,617)	(34,673,674)
Net Current Funding Position		43,707,017	47,033,254	40,672,527

Net Current Funding Position



COMMENTS:

The Net Current Funding Position (NCFP) for August FY22/23 is \$2.95m (6.77%) higher than for the same period in FY21/22 and \$2.19m (5.04%) higher than for the same period in FY20/21.

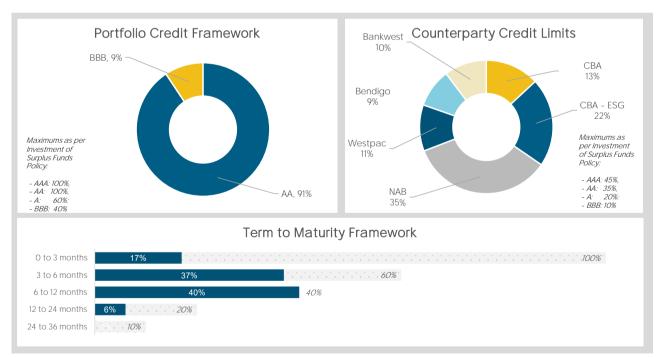
This improvement in liquidity is attributable to increased revenue generated from rates, fees & charges and nonoperating grants for the reporting period.

NOTE 3 CASH INVESTMENTS

Investment Type	Institution	S&P Rating	Interest Rate	Deposit Date	Maturity	Investment Term Category	Amount Invested (\$)	Expected Interest (\$)
General Municipal	СВА	AA	2.40%	23-Jun-22	21-Oct-22	3 to 6 months	2,000,000	15,781
General Municipal	CBA	AA	3.04%	25-Jul-22	25-Nov-22	3 to 6 months	3,000,000	30,733
General Municipal	Bankwest	AA	2.80%	09-Aug-22	09-Dec-22	3 to 6 months	2.000.000	18,718
General Municipal	NAB	AA	2.95%	31-Aug-22	29-Nov-22	0 to 3 months	3,000,000	21,822
General Municipal	CBA - ESG	AA	2.83%	31-Aug-22	29-Nov-22	0 to 3 months	2,500,000	17,445
	00,1 200	7.0.1	210070	<u>-</u>			12,500,000	
		DDD	1.000/	00.14 00	00.0	(10 11	1 000 000	5.0.41
Restricted	Bendigo	BBB	1.00%	28-Mar-22	28-Sep-22	6 to 12 months	1,000,000	5,041
Restricted	Westpac	AA	0.42%	30-Nov-21	30-Sep-22	6 to 12 months	4,000,000	13,992
Restricted	Westpac	AA	0.82%	16-May-22	16-Oct-22	3 to 6 months	2,000,000	6,875
Restricted	Bankwest	AA	0.70%	26-Apr-22	26-Oct-22	6 to 12 months	3,500,000	12,284
Restricted	CBA - ESG	AA	2.47%	10-Aug-22	10-Nov-22	0 to 3 months	2,000,000	12,452
Restricted	CBA	AA	2.14%	23-May-22	21-Nov-22	3 to 6 months	2,000,000	21,341
Restricted	NAB	AA	2.85%	22-Aug-22	21-Nov-22	0 to 3 months	1,500,000	10,658
Restricted	NAB	AA	2.55%	08-Jun-22	05-Dec-22	3 to 6 months	4,000,000	50,301
Restricted	Bendigo	BBB	2.85%	10-Aug-22	08-Dec-22	3 to 6 months	2,000,000	18,740
Restricted	NAB	AA	3.00%	12-Aug-22	12-Dec-22	3 to 6 months	3,000,000	30,082
Restricted	NAB	AA	2.95%	27-Jun-22	28-Dec-22	6 to 12 months	4,000,000	59,485
Restricted	CBA - ESG	AA	3.22%	06-Jul-22	06-Jan-23	6 to 12 months	7,000,000	113,626
Restricted	Bendigo	BBB	2.45%	09-May-22	03-Feb-23	6 to 12 months	2,000,000	36,247
Restricted	NAB	AA	0.60%	14-Sep-21	14-Sep-23	12 to 24 months	3,000,000	36,000
							41,000,000	427,124

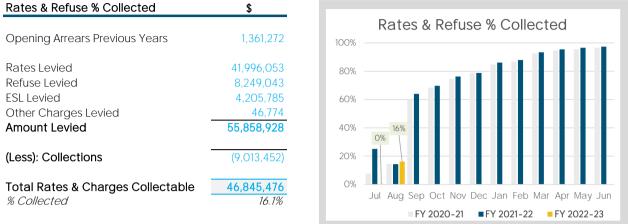
Weighted Average Interest Rate: 2.51%

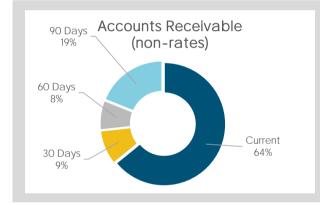
Total: 53,500,000 531,623



Year-on-year move	ment in cash inve	estment portfo	lio:	
· · · · · · · · · · · · · · · · · · ·	FY22/23	FY21/22	\$ MVT	% MVT
Municipal	\$12.5m	\$12.0m	\$.5m	4%
Reserve	\$41m	\$27m	\$14m	52%
Total	\$53.5m	\$39.Om	\$14.5m	37%
Average Return	2.51%	0.25%		2.26%

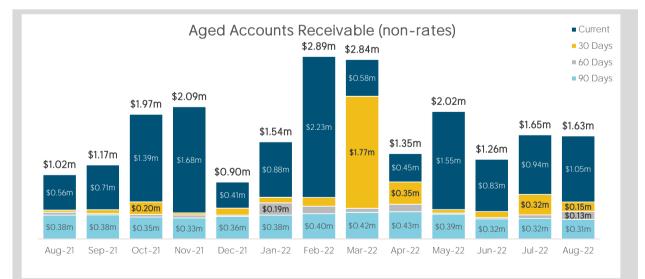
NOTE 4 RECEIVABLES





Accounts Receivable (non-rates)					
	\$	%			
Current	1,045,377	64%			
30 Days	149,176	9%			
60 Days	127,245	8%			
90 Days	308,374	19%			
	1,630,171	100%			

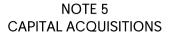
Amounts shown above include GST (where applicable)

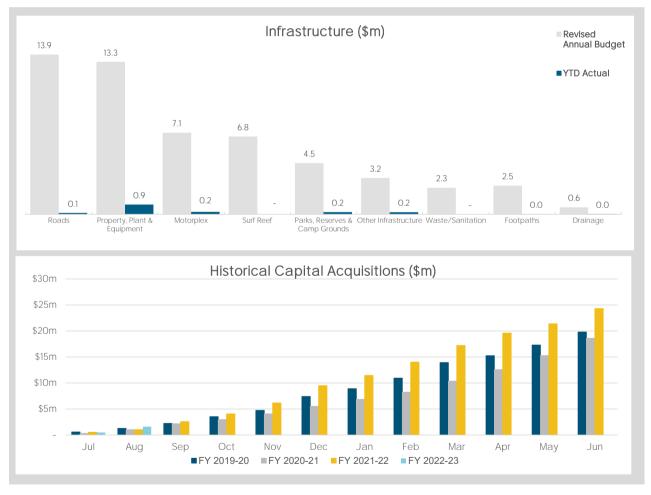


COMMENTS:

No significant matters noted.

Capital Acquisitions	Original Annual Budget	Revised Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
	\$	\$	\$	\$	\$	%	
Roads	14,583,223	13,931,230	357,502	123,583	(233,919)	(65%)	▼
Property, Plant & Equipment	13,831,810	13,286,899	1,202,401	857,988	(344,413)	(29%)	▼
Motorplex	7,119,502	7,117,125	0	214,737	214,737	-	
Surf Reef	6,781,998	6,781,998	0	0	0		
Parks, Reserves & Camp Grounds	4,788,031	4,461,621	495,036	196,081	(298,955)	(60%)	▼
Other Infrastructure	3,467,697	3,170,829	596,650	187,453	(409,197)	(69%)	▼
Waste/Sanitation	2,310,605	2,310,198	6,000	0	(6,000)	(100%)	
Footpaths	2,515,590	2,504,000	212,068	6,433	(205,635)	(97%)	▼
Drainage	842,256	608,923	58,604	22,234	(36,370)	(62%)	
Total Capital Acquistions	56,240,712	54,172,823	2,928,261	1,608,509	(1,319,752)	(45%)	▼





COMMENTS:

The FY22/23 budget was not adopted until OCM 26th July, consequently YTD Capital Expenditure recorded has been minimal. Per comments provided in Note 1, several major projects are still in the planning or tender phase.

CREDIT CARD TRANSACTIONS

TE	PAYEE	DESCRIPTION	4	AMOUNT
28/07/2022	DWER - WATER PERTH	Clearing Permit Amendment - Down Road West	\$	50.
	REGIONAL EXPRESS	Flight Amendment - W Turner - Training	\$	59.
	EB *DIG CONFERENCE 202	Tickets - P Bockman & K McAllister - DIG Conference	\$ \$	381.
		Accommodation - P Bockman & K McAllister - DIG Conference	э \$	411.
	EXECUTIVEESCAPES.COM.AU			
	EXECUTIVEESCAPES.COM.AU	Accommodation - P Bockman & K McAllister - DIG Conference	\$	411
	REGIONAL EXPRESS	Flight Amendment - W Turner - Training	\$	66
	WESTERN POWER	Design Fee - Boundary Street	\$	497
	DBCA WILDLIFE LICENSE	License - Seed Collection	\$	90
	PLANNING INSTITUTE	Tickets - A Goodall - PIA WA State Conference	\$	255
06/08/2022	DROPBOX FT22JCTK357P	Business Standard Plan	\$	302
08/08/2022	DMIRS - ONLINE PAYMENT	High Risk Licence Renewal - M Stanton-Halligan	\$	44
12/08/2022	REGIONAL EXPRESS	Flights - Insurance Reimbursement Pending	\$	406
13/08/2022	SKYMESH	Monthly Fee for Cape Riche Internet Service	\$	54
22/08/2022	REGIONAL EXPRESS	Flights - M Randall - Contractor Meeting	\$	409
	REGIONAL EXPRESS	Flights - Mayor D Wellington & Deputy Mayor S Smith - RCAWA Meeting	\$	1.083
	REGIONAL EXPRESS	Flights - L Rosher - Learning Horizon Consultant - CEO Performance Review	\$	644
	EB * THE FOYER ADVANTAGE	Registration - Mayor D Wellington - Workshop & Conference	\$	722
		Tickets - Mayor D Wellington, L Paterson & husband - Cinefest Oz	э \$	140
	FERVE FERVE CINEFEST OZ		э \$	
	FERVE FERVE CINEFEST OZ	Tickets - L Paterson, husband & friend - Cinefest Oz Dinner - 2 tickets to be recouped	+	140
	FERVE FERVE CINEFEST OZ	Tickets - L Paterson, husband & friend - Cinefest Oz Dinner - 2 tickets to be recouped	\$	26
	EB *RSL ALBANY 105TH	Tickets - Mayor D Wellington, L Paterson and partners - 105th Black Tie Dinner for the RSL Function	\$	29
9/08/2022	EB *RSL ALBANY 105TH	Tickets - Mayor D Wellington, L Paterson and partners - 105th Black Tie Dinner for the RSL Function	\$	14
)9/08/2022 I	EB *RSL ALBANY 105TH	Tickets - Mayor D Wellington, L Paterson and partners - 105th Black Tie Dinner for the RSL Function	\$	148
1/08/2022	FERVE FERVE CINEFEST OZ	Tickets - Cinefest Oz - Credit	-\$	135
16/08/2022	WESTERN DIAGNOSTIC	Employee Pathology Testing	\$	66
19/08/2022	DUXTON HOTEL PERTH	Accommodation - Mayor D Wellington - RCAWA Meeting	\$	453
19/08/2022	DUXTON HOTEL PERTH	Accommodation - Deputy Mayor S Smith - RCAWA Meeting	\$	466
	DUXTON HOTEL PERTH	Accommodation - A Sharpe - RCAWA Meeting	\$	242
	REGIONAL EXPRESS	Flight Credit - L Rosher - Learning Horizon Consultant - CEO Performance Review	-\$	630
	ALBANY ENTERTAINMENT CENTRE	Meeting - Mayor D Wellington, A Sharpe, N Watson & M Gilfellon	\$	11:
	FACEBOOK	Advertising	у \$	39
	REGIONAL EXPRESS	Flights - A Sharpe - RCAWA Meeting	\$	486
	HEASPACE	B2C - Annual Membership	\$	9
	FACEBOOK	Advertising	\$	12
	HEADSPACE	B2C - Annual Membership	\$	10 ⁻
08/08/2022	INTERNATIONAL TRANSACTION FEE	International Transaction Fee	\$	2
)8/08/2022 I	MARGARET RIVER MOTEL	Accommodation - H Bell & H Loncar - LG Professional Conference	\$	222
8/08/2022	MARGARET RIVER MOTEL	Accommodation - H Bell & H Loncar - LG Professional Conference	\$	222
2/08/2022	DK HOSPITALITY	Meeting - A Sharpe & J Zendler	\$	53
6/08/2022	THE ALBANY AGRICULTURAL	Member Payment - Albany Agricultural Show - Participant Entry Fee	\$	35
	SQ *BAY MERCHANTS	Meeting - A Sharpe & G Thompson	\$	10
	8 YOLKS BELMONT	Meal RCAWA Perth. Deputy Mayor Sandie Smith (check this) and CEO Andrew Sharpe	\$	58
	SPOTTO WA	Taxi - A Sharpe - RCAWA Meeting	\$	29
		Taxi - A Sharpe - RCAWA Meeting	э \$	31
	SWAN TAXIS PTY LTD			
19/08/2022	RADICAL NOMINEES PTY LTD	Meals - Mayor D Wellington, Deputy Mayor S Smith & A Sharpe - RCAWA Meeting	\$	196

E	PAYEE	DESCRIPTION	AMOUNT	
9/08/20	22 DOME EASTEND	Meals - Mayor D Wellington, Deputy Mayor S Smith & A Sharpe - RCAWA Meeting	\$	70.05
2/08/202	22 LITTLE ITALY RESTAURANT	Thank you lunch for R Lynn - Mayor D Wellington, Deputy Mayor S Smith, A Sharpe, P Camins & S Jamieson	\$	158.00
23/08/202	22 LOCAL GOVERNEMENT	Registration LG Pro Annual State Conference	\$	1,350.00
4/08/202	22 R U OK LIMITED	Merchandise - RU Ok Day	\$	131.95
28/07/202	22 DEPT OF RACING GAMING	Occasional Liquor Licence - Albany Town Hall - gARmenT Gala Event	\$	54.50
28/07/202	22 REGIONAL EXPRESS	Flights - T Church & K Baker - WA Museum Visit	\$	982.50
28/07/202	22 SHOPIFY	Forts Store - Online Postal Shipping Calculator	\$	14.45
28/07/202	22 INTERNATIONAL TRANSACTION FEE	International Transaction Fee	\$	0.36
28/07/202	22 WIX.COM	Premium Membership Subscription for the Great Southern Creative Exchange Website	\$	31.83
28/07/202	22 INTERNATIONAL TRANSACTION FEE	International Transaction Fee	\$	0.80
2/08/202	22 COLES ONLINE	Catering - Community Open House	\$	250.00
2/08/202	22 GOOGLE ADS	Advertising	\$	1.58
3/08/202	22 CAFÉ ESPRESSO ONE	Catering - Stidwell Bridle Trail Meeting	\$	15.00
4/08/202	22 REZDY	Monthly Subscription - Rezdy - National Anzac Centre	\$	286.22
5/08/202	22 MAILCHIMP	Monthly Marketing Plan - Communications	\$	637.83
5/08/202	22 DOUBLETREE HILTON NORTH	Accommodation - S Majidi - Public Libraries WA General Meeting	\$	223.18
5/08/202	22 WIX.COM	Premium Events Calendar Subscription - National Anzac Centre Website	\$	7.30
7/08/202	22 FACEBOOK	Facebook and Instagram Advertising	\$	198.81
7/08/202	22 DROPBOX T53Y5Y44Y4SG	Dropbox Plus Annual Membership - Communications	\$	184.67
8/08/202	22 SOUNDTRACK YOUR BRAND	Albany Leisure & Aquatic Centre - Monthly Subscription - Music Service	\$	36.38
8/08/202	22 INTERNATIONAL TRANSACTION FEE	International Transaction Fee	\$	0.91
0/08/202	22 COLES ONLINE	Catering for Menang Noongar Community Lunch	\$	115.30
1/08/202	22 PSA *RADICAL FITNESS	Albany Leisure & Aquatic Centre - Monthly Subscription - Music Service - KIMAX	\$	19.95
1/08/202	22 VANCOUVER STREET CAFÉ	Catering - Bicentenary 2023 Meeting	\$	41.00
6/08/202	22 SUBWAY ALBANY	Catering - Gov Hack 2022 Participants	\$	110.00
6/08/202	22 SUBWAY ALBANY	Catering - Gov Hack 2022 Participants	\$	110.00
20/08/202	22 REZDY	Rezdy Booking Account - Albany Visitors Centre	\$	36.00
24/08/202	22 REGIONAL EXPRESS	Flights - B Findlay - Strategic Plan Workshop, Albany Bicentenary	\$	440.66
24/08/202	22 ZOOM.US	Monthly Charge - Zoom Conferencing & Webinar - Corporate Services	\$	181.94
2/08/202	22 JB HI-FI	Wireless Headset Microphone	\$	154.99
25/08/202	22 ASIC	Company Search	\$	9.00

\$ 15,056.94

PAYROLL TRANSACTIONS

DATE	DESCRIPTION		AMOUNT
17/08/2022	Superannuation	\$	135,829.72
25/08/2022	Salaries	\$	716,422.70
26/08/2022	Salaries	\$	1,626.55
26/08/2022	Salaries	\$	513.98
01/09/2022	Superannuation	\$	137,982.15
08/09/2022	Salaries	\$	742,563.78
14/09/2022	Superannuation	\$	138,572.26
		\$ 1	,873,511.14
CHEQUE TRANSACTIONS			

UNEQU					
DATE	CHEQUE NAME	DESCRIPTION	A	MOUNT	
32761	18/08/2022 DEPARTMENT OF TRANSPORT	Amazing South Coast Number Plates	\$	200.00	
32762	25/08/2022 DEPARTMENT OF TRANSPORT	Amazing South Coast Number Plates	\$	400.00	
32763	08/09/2022 DEPARTMENT OF TRANSPORT	Amazing South Coast Number Plates	\$	200.00	
32764 15/09/2022 DEPARTMENT OF TRANSP	15/09/2022 DEPARTMENT OF TRANSPORT - MARINE SAFETY	Community Jetty Renewal Fee	\$	43.70	
			\$	843.70	

ELECTRONIC FUND TRANSFER PAYMENTS FFT DATE NAME

EFT	DATE	NAME	DESCRIPTION	AMOUNT
EFT161452	15/09/2022	2 35 DEGREES SOUTH	Surveying Services Q22010(A)	\$ 1,947.00
EFT161376	08/09/2022	2 4 STEEL SUPPLIES	Sign Maintenance Materials	\$ 139.00
EFT161414	15/09/2022	2 56 SOUTH PTY LTD	Road Maintenance Services	\$ 660.00
EFT161098	01/09/2022	2 A.B. ROOFING	Roofing Services	\$ 7,975.00
EFT161400	15/09/2022	2 A.B. ROOFING	Roofing Services	\$ 1,370.00
EFT160834	18/08/2022	2 ABA SECURITY AND ELECTRICAL	Security and Electrical Maintenance Services/Supplies	\$ 228.50
EFT161240	08/09/2022	2 ABA SECURITY AND ELECTRICAL	Security and Electrical Maintenance Services/Supplies	\$ 6,934.98
EFT161241	08/09/2022	2 ABBEY'S EARTHMOVING SERVICES	Landscaping Services	\$ 1,887.00
EFT160948	25/08/2022	2 ABBOTTS LIQUID SALVAGE PTY LTD	Liquid Waste Disposal Services	\$ 1,214.13
EFT161004	25/08/2022	2 ACE CAMERA CLUB (INC)	Photography / Workshop Services	\$ 240.00
EFT161159	01/09/2022	2 ACE CAMERA CLUB (INC)	Photography / Workshop Services	\$ 200.00
EFT161463	15/09/2022	2 ACE CAMERA CLUB (INC)	Photography / Workshop Services	\$ 1,080.00
EFT160835	18/08/2022	2 ACETOWN NOMINEES PTY LTD	Bond Return	\$ 2,154.50
EFT161099	01/09/2022	2 ACORN TREES AND STUMPS	Vegetation Maintenance Services C21005(A)	\$ 16,253.75
EFT161401	15/09/2022	2 ACORN TREES AND STUMPS	Vegetation Maintenance Services C21005(A)	\$ 3,641.00
EFT160836	18/08/2022	2 AD CONTRACTORS PTY LTD	Hire Of Plant / Equipment C22008(A)	\$ 17,411.98
EFT160949	25/08/2022	2 AD CONTRACTORS PTY LTD	Hire Of Plant / Equipment C22008(A)	\$ 39,909.65
EFT161100	01/09/2022	2 AD CONTRACTORS PTY LTD	Hire Of Plant / Equipment C22008(A)	\$ 24,578.58
EFT161242	08/09/2022	2 AD CONTRACTORS PTY LTD	Hire Of Plant / Equipment C22008(A)	\$ 22,414.65
EFT161402	15/09/2022	2 AD CONTRACTORS PTY LTD	Hire Of Plant / Equipment C22008(A)	\$ 32,467.75
EFT160950	25/08/2022	2 ADVERTISER PRINT	Printing Services	\$ 1,046.00
EFT161101	01/09/2022	2 ADVERTISER PRINT	Printing Services	\$ 6,854.00
EFT161403	15/09/2022	2 ADVERTISER PRINT	Printing Services	\$ 485.00
EFT160893	18/08/2022	2 AFGRI EQUIPMENT AUSTRALIA PTY LTD	Plant / Vehicle Parts	\$ 116.74
EFT161169	01/09/2022	2 AFGRI EQUIPMENT AUSTRALIA PTY LTD	Plant / Vehicle Parts	\$ 395.59
EFT161318	08/09/2022	2 AFGRI EQUIPMENT AUSTRALIA PTY LTD	Plant / Vehicle Parts	\$ 117.08
EFT160951	25/08/2022	AGQUIRE RURAL HOLDINGS PTY LTD T/AS WELLSTEAD RURAL SERVICES	Vegetation Maintenance / Gas Supplies	\$ 49.75
EFT161102	01/09/2022	2 AGQUIRE RURAL HOLDINGS PTY LTD T/AS WELLSTEAD RURAL SERVICES	Vegetation Maintenance / Gas Supplies	\$ 28.02
EFT160837	18/08/2022	2 AIRPORT LIGHTING SPECIALISTS PTY LTD	Lighting Supplies	\$ 504.30
EFT161404	15/09/2022	2 AKUBRA HATS PTY LTD	Stock Items - Forts Store	\$ 2,422.20
EFT161147	01/09/2022	2 AL CURNOW HYDRAULICS	Crane Inspection / Service	\$ 1,458.77
EFT161248	08/09/2022	2 ALBANY AGRICULTURAL SOCIETY INCORPORATED	Cleaning Services	\$ 660.00
EFT160952	25/08/2022	2 ALBANY AIR	Repairs / Maintenance	\$ 332.00
EFT160959	25/08/2022	2 ALBANY ALLSOILS LANDSCAPE SUPPLIES	Construction Materials	\$ 1,570.00
EFT161112	01/09/2022	2 ALBANY AND REGIONAL VOLUNTEER SERVICE	Catering	\$ 200.00
EFT161499	15/09/2022	2 ALBANY ARTABILITY	Garment Artist Mentor Fee	\$ 2,250.00
EFT161468	15/09/2022	2 ALBANY ASPHALT SERVICES - GORDON WALMSLEY PTY LTD	Asphalt Services	\$ 36,331.00
EFT161125	01/09/2022	2 ALBANY BITUMEN SPRAYING	Road Maintenance Services	\$ 7,711.00
EFT161252	08/09/2022	2 ALBANY CENTRAL CABINETS PTY LTD	Manufacture and Installation of Cabinetry	\$ 5,053.40
EFT161108	01/09/2022	2 ALBANY CHAMBER OF COMMERCE AND INDUSTRY INC	Advertising / Phone Listing	\$ 2,130.00
EFT161247	08/09/2022	2 ALBANY CHAMBER OF COMMERCE AND INDUSTRY INC	Advertising / Phone Listing	\$ 159.00
EFT161408		2 ALBANY CHAMBER OF COMMERCE AND INDUSTRY INC	Advertising / Phone Listing	\$ 4,989.50
EFT161186		2 ALBANY CITY MOTORS	Vehicle Parts / Maintenance	\$ 92.21
EFT161333		2 ALBANY CITY MOTORS	Vehicle Parts / Maintenance	\$ 478.24

EFT [DATE NAME	DESCRIPTION	AMOUN
EFT161498	15/09/2022 ALBANY CITY MOTORS	Vehicle Parts / Maintenance	\$ 1,03
EFT161506	15/09/2022 ALBANY CONTEMPORARY DANCE	Performance Fee	\$ 4,00
EFT161034	25/08/2022 ALBANY EVENT HIRE	Event Hire Services	\$ 50
EFT161332	08/09/2022 ALBANY EVENT HIRE	Event Hire Services	\$ 1,44
EFT161105	01/09/2022 ALBANY HYDRAULICS	Hydraulic Services / Supplies	\$ 99
EFT161243	08/09/2022 ALBANY HYDRAULICS	Hydraulic Services / Supplies	\$ 47
EFT160933	18/08/2022 ALBANY IGA	Catering Supplies	\$ 2
FT161380	08/09/2022 ALBANY IGA	Catering Supplies	\$ 22
FT160839	18/08/2022 ALBANY INDOOR PLANT HIRE AND SALES	Plant Hire And Maintenance	\$ 26
FT160954	25/08/2022 ALBANY INDOOR PLANT HIRE AND SALES	Plant Hire And Maintenance	\$ 49
FT161246	08/09/2022 ALBANY INDOOR PLANT HIRE AND SALES	Plant Hire And Maintenance	\$ 26
FT161244	08/09/2022 ALBANY INDUSTRIAL SERVICES PTY LTD	Drainage Repair Services C20016(B)	\$ 4,04
FT161255	08/09/2022 ALBANY IRRIGATION & DRILLING	Reticulation Parts / Maintenance	\$ 1,9 ⁻
FT161103	01/09/2022 ALBANY IT	IT Services	\$ 3,39
FT160956	25/08/2022 ALBANY LANDSCAPE SUPPLIES	Landscape Management Materials	\$ 2,55
FT161410	15/09/2022 ALBANY LANDSCAPE SUPPLIES	Landscape Management Materials	\$ 79
FT161072	25/08/2022 ALBANY LOCK & SECURITY	Locksmith And Security Services/Supplies	\$
FT161222	01/09/2022 ALBANY LOCK & SECURITY	Locksmith And Security Services/Supplies	\$ 2,49
FT161379	08/09/2022 ALBANY LOCK & SECURITY	Locksmith And Security Services/Supplies	\$ 65
FT161530	15/09/2022 ALBANY LOCK & SECURITY	Locksmith And Security Services/Supplies	\$ 5,28
FT161254	08/09/2022 ALBANY MILK DISTRIBUTORS	Delivery Of Milk	\$ 67
FT161043	25/08/2022 ALBANY NEWS DELIVERY	Newspaper Delivery	\$ 8
FT161195	01/09/2022 ALBANY NEWS DELIVERY	Newspaper Delivery	\$
FT161343	08/09/2022 ALBANY NEWS DELIVERY	Newspaper Delivery	\$ 10
FT160958	25/08/2022 ALBANY OFFICE PRODUCTS DEPOT	Office Supplies / Stationery	\$ 52
FT161111	01/09/2022 ALBANY OFFICE PRODUCTS DEPOT	Office Supplies / Stationery	\$ 4,97
FT161250	08/09/2022 ALBANY OFFICE PRODUCTS DEPOT	Office Supplies / Stationery	\$ 6,13
FT161412	15/09/2022 ALBANY OFFICE PRODUCTS DEPOT	Office Supplies / Stationery	\$ 2,85
FT160955	25/08/2022 ALBANY PANEL BEATERS AND SPRAY PAINTERS	Supply And Fit Windscreen	\$ 6
FT160916	18/08/2022 ALBANY PLUMBING AND GAS	Plumbing Services C21006	\$ 9,18
FT161051	25/08/2022 ALBANY PLUMBING AND GAS	Plumbing Services C21006	\$ 50
FT161359	08/09/2022 ALBANY PLUMBING AND GAS	Plumbing Services C21006	\$ 4,59
FT161510	15/09/2022 ALBANY PLUMBING AND GAS	Plumbing Services C21006	\$ 75
FT160840	18/08/2022 ALBANY QUALITY LAWNMOWING	Lawn Mowing Services	\$ 1 ²
FT161253	08/09/2022 ALBANY QUALITY LAWNMOWING	Lawn Mowing Services	\$ 1 ²
FT161256	08/09/2022 ALBANY RECORDS MANAGEMENT	Offsite Records Storage	\$ 1,2 ⁻
FT161109	01/09/2022 ALBANY RETRAVISION	IT Equipment	\$ 59
FT160924	18/08/2022 ALBANY SCAFFOLD HIRE	Scaffolding Hire	\$ 65
FT161110	01/09/2022 ALBANY SCREENPRINTERS	Screen-printing Services	\$ 58
FT161251	08/09/2022 ALBANY SHOE REPAIRS	Bag Repair	\$ 2
FT160866	18/08/2022 ALBANY SIGNS	Signage	\$ 32
FT160990	25/08/2022 ALBANY SIGNS	Signage	\$ 24
FT161145	01/09/2022 ALBANY SIGNS	Signage	\$ 85
FT161288	08/09/2022 ALBANY SIGNS	Signage	\$ 1,68

EFT	DATE NAME	DESCRIPTION	AMOUNT
EFT161249	08/09/2022 ALBANY SKIPS AND WASTE SERVICES PTY LTD	Waste Disposal Services	\$ 594.6
EFT161411	15/09/2022 ALBANY SKIPS AND WASTE SERVICES PTY LTD	Waste Disposal Services	\$ 321.2
EFT161257	08/09/2022 ALBANY STAINLESS STEEL	Fabrication Services	\$ 149.6
EFT161106	01/09/2022 ALBANY SWEEP CLEAN	Sweeping Services C18007	\$ 3,725.0
EFT161245	08/09/2022 ALBANY SWEEP CLEAN	Sweeping Services C18007	\$ 2,310.0
EFT160953	25/08/2022 ALBANY TOYOTA	Vehicle Parts / Maintenance	\$ 884.0
EFT161104	01/09/2022 ALBANY TOYOTA	Vehicle Parts / Maintenance	\$ 1,400.0
EFT161406	15/09/2022 ALBANY V-BELT AND RUBBER	Vehicle Parts / Maintenance	\$ 1,618.0
EFT160965	25/08/2022 ALBANY VEGETABLES EXPORT GROWERS (AVEG)	Catering Supplies	\$ 150.0
EFT160957	25/08/2022 ALBANY WINDOWS	Supply And Install Door	\$ 19,726.0
EFT160899	18/08/2022 ALBANY WORLD OF CARS	Vehicle Purchase / Parts / Maintenance	\$ 32,016.4
EFT161029	25/08/2022 ALBANY WORLD OF CARS	Vehicle Purchase / Parts / Maintenance	\$ 9,662.2
EFT160842	18/08/2022 ALINTA	Gas Usage Charges	\$ 81.9
EFT161258	08/09/2022 ALINTA	Gas Usage Charges	\$ 1,093.7
EFT161007	25/08/2022 ALISON GOODE	Mayoral And Councillor Fee	\$ 3,001.6
EFT161181	01/09/2022 A LAMBE	Staff Reimbursement	\$ 92.0
EFT161161	01/09/2022 ALL TRUCK REPAIRS	Vehicle Parts / Maintenance	\$ 4,296.9
FT161464	15/09/2022 ALL TRUCK REPAIRS	Vehicle Parts / Maintenance	\$ 3,037.5
FT160843	18/08/2022 ALLIANCE DISTRIBUTION SERVICES	Stock Items - Forts Store	\$ 762.3
FT161259	08/09/2022 ALLIANCE DISTRIBUTION SERVICES	Stock Items - Forts Store	\$ 685.3
EFT161172	01/09/2022 A IRISH	Staff Reimbursement	\$ 149.3
FT160994	25/08/2022 AMANDA CRUSE	Mayoral And Councillor Fee	\$ 3,001.6
FT161334	08/09/2022 AMANDA MARKEY (MAND MARKEY)	Garment Artist Mentor Fee	\$ 1,750.0
FT161130	01/09/2022 A BROWN	Rates Refund	\$ 2,695.0
FT160858	18/08/2022 AMPOL AUSTRALIA PETROLEUM PTY LTD	Bulk Diesel Delivery	\$ 34,430.8
EFT161135	01/09/2022 AMPOL AUSTRALIA PETROLEUM PTY LTD	Bulk Diesel Delivery	\$ 33,347.
EFT161439	15/09/2022 AMPOL AUSTRALIA PETROLEUM PTY LTD	Bulk Diesel Delivery	\$ 29,881.0
EFT161282	08/09/2022 AMPOL LIMITED	Ampol Fuel Cards	\$ 6,241.9
FT161416	15/09/2022 ANDREW HALSALL PHOTOGRAPHY	Stock Items - Forts Store	\$ 60.0
FT161302	08/09/2022 ANGELA EDWARDS	Cleaning Services Q21020	\$ 1,337.0
FT161298	08/09/2022 ANGELA LENA DILETTI	Garment Artist Fee	\$ 500.0
FT161116	01/09/2022 APPLEYARD'S HOMEWARES	Kitchen Organiser	\$ 237.7
FT161418	15/09/2022 ARDESS NURSERY	Purchase Of Plants	\$ 5,387.3
EFT161419	15/09/2022 ARTS HUB AUSTRALIA PTY LTD	Membership Renewal	\$ 880.0
EFT161540	15/09/2022 ASHLEY VARDEN	Artist Presentation	\$ 250.0
EFT161420	15/09/2022 ASHLEY WHITING CREATIVE	Garment Artist Mentor Fee	\$ 2,250.0
FT160844	18/08/2022 ATC WORK SMART	Casual Labour / Apprentices	\$ 1,891.4
FT160962	25/08/2022 ATC WORK SMART	Casual Labour / Apprentices	\$ 3,196.8
EFT161118	01/09/2022 ATC WORK SMART	Casual Labour / Apprentices	\$ 1,791.0
FT161263	08/09/2022 ATC WORK SMART	Casual Labour / Apprentices	\$ 572.6
FT161421	15/09/2022 ATC WORK SMART	Casual Labour / Apprentices	\$ 1,774.
FT161265	08/09/2022 AUSCOINSWEST	Stock Items - Forts Store	\$ 1,705.0
EFT160964	25/08/2022 AUSQ TRAINING - AUSQ (WA) PTY LTD ATD AUSQ UNIT TRUST	Staff Training	\$ 3,064.0
EFT161424	15/09/2022 AUSQ TRAINING - AUSQ (WA) PTY LTD ATD AUSQ UNIT TRUST	Staff Training	\$ 1,424.0

EFT	DATE NAME	DESCRIPTION		AMOUNT
EFT161090	25/08/2022 AUSSIE BROADBAND LIMITED	Broadband	\$	328.00
EFT161264	08/09/2022 AUSTRALIA POST	Postage	\$	17,058.87
EFT160963		Licence Renewal	\$	2,335.00
EFT161292		Garment Artist Fee / Artistic Design Services	\$	875.00
EFT160966		Name Badges	\$	334.79
EFT161266	08/09/2022 BADGEMATE	Name Badges	\$	77.78
EFT160967		Vegetation Management Services C21005(B)	\$	8,141.00
EFT161267		Vegetation Management Services C21005(B)	\$	1,589.50
EFT161425	15/09/2022 BARRETTS MINI EARTHMOVING & CHIPPING	Vegetation Management Services C21005(B)	\$	1,496.00
EFT161268		Advertising	\$	549.99
EFT160968	()	Menang Noongar Engagement Services	\$	50,600.00
EFT160970		Assorted Garden Plants	\$	13,200.61
EFT160847		Vehicle Parts / Maintenance	\$	343.20
EFT160971	25/08/2022 BENNETTS BATTERIES	Vehicle Parts / Maintenance	\$	906.40
EFT161123		Vehicle Parts / Maintenance	\$	695.20
EFT161269		Vehicle Parts / Maintenance	\$	316.80
EFT161426		Vehicle Parts / Maintenance	\$	3,687.20
EFT160848		Plant And Equipment Hire	\$	286.00
EFT161427		Plant And Equipment Hire	\$	726.00
EFT160905		Repairs / Maintenance	ŝ	154.00
EFT161270		Staff Reimbursement	\$	32.15
EFT160973		Catering Supplies	\$	30.00
EFT160974		Stock Items - Forts Store	\$	76.99
EFT161124		Stock Items - Forts Store	\$	43.98
EFT160881	18/08/2022 BILL GIBBS EXCAVATIONS	Plant And Equipment Hire C22008(C)	\$	24,112.00
EFT161467		Plant And Equipment Hire C22008(C)	\$	16,632.00
EFT160901	18/08/2022 BJ & AD LUCAS FAMILY TRUST	Stock Items - Forts Store	\$	550.00
EFT160978		Refund	\$	8,817.71
EFT160849		Construction / Concreting Services C20015(B)	\$	20,129.00
EFT161126		Construction / Concreting Services C20015(B)	\$	3,000.00
EFT161271	08/09/2022 BLACK AND WHITE CONCRETING	Construction / Concreting Services C20015(B)	\$	15,843.00
EFT161276		Thermal Energy Supply P17026	\$	45,842.46
EFT160851	18/08/2022 BOC GASES AUSTRALIA LIMITED	Container Hire	\$	109.44
EFT161429		Container Hire	\$	109.44
EFT161129		Bookings Fees	\$	556.68
EFT160976		Plant Maintenance Services	\$	119.00
EFT161048		Garden Maintenance	\$	490.00
EFT160852		Arts Engagement Services / Grant Funding	\$	21,000.00
EFT161274		Arts Engagement Services / Grant Funding	\$	5,532.33
EFT160853		Plant And Equipment Hire	φ \$	6,345.57
EFT161431	15/09/2022 BROOKS HIRE SERVICE PTY LTD	Plant And Equipment Hire	φ \$	4,908.18
EFT161497		Plant Maintenance Supplies	Ψ \$	1,549.72
EFT160980		Stormwater Pipe Maintenance Q21038	э \$	3,510.00
				2,160.00
EFT161434	15/09/2022 BULLSEYE PLUMBING & GAS	Stormwater Pipe Maintenance Q21038	\$	2,16

EFT	DATE NAME	DESCRIPTION		AMOUNT
EFT160855	18/08/2022 BUNNINGS GROUP LIMITED	Hardware Supplies / Tools	\$	130.22
EFT160981	25/08/2022 BUNNINGS GROUP LIMITED	Hardware Supplies / Tools	\$	223.98
EFT161131	01/09/2022 BUNNINGS GROUP LIMITED	Hardware Supplies / Tools	\$	703.28
EFT161278	08/09/2022 BUNNINGS GROUP LIMITED	Hardware Supplies / Tools	\$	148.94
EFT161435	15/09/2022 BUNNINGS GROUP LIMITED	Hardware Supplies / Tools	\$	428.62
EFT160856	18/08/2022 BURSON AUTO PARTS	Vehicle Parts / Maintenance	\$	138.60
EFT161436	15/09/2022 BURSON AUTO PARTS	Vehicle Parts / Maintenance	\$	70.40
EFT160857	18/08/2022 C & C MACHINERY CENTRE	Vehicle Parts / Maintenance	\$	2,815.40
EFT161132	01/09/2022 C & C MACHINERY CENTRE	Vehicle Parts / Maintenance	\$	117.9
EFT161279	08/09/2022 C & C MACHINERY CENTRE	Vehicle Parts / Maintenance	\$	3,089.55
FT160982	25/08/2022 CABCHARGE PAYMENTS PTY LTD	Taxi Fares	\$	159.08
EFT161280	08/09/2022 CABCHARGE PAYMENTS PTY LTD	Taxi Fares	\$	1,010.02
EFT161173	01/09/2022 C JAMESON	Staff Reimbursement	\$	87.00
EFT161142	01/09/2022 CAKES N BLOOMS	Workshops	\$	652.20
EFT161281	08/09/2022 CALDWELL LAND SURVEYS PTY LTD	Surveying Services	\$	4,724.5
FT161438	15/09/2022 CALDWELL LAND SURVEYS PTY LTD	Surveying Services	\$	7,661.5
FT161134	01/09/2022 CALIBRE CARE	Rubbish Collection Equipment	\$	235.0
EFT160983	25/08/2022 CAMLYN SPRINGS	Water Refills	\$	270.00
FT161136	01/09/2022 CAMTRANS ALBANY PTY LTD	Footpath Repair Materials / Delivery Services	\$	1,454.8
FT161440	15/09/2022 CAMTRANS ALBANY PTY LTD	Footpath Repair Materials / Delivery Services	\$	1,320.0
FT161018	25/08/2022 CAROLINE LOUISE HIGHAM	Purchase Of Books	\$	100.0
EFT161441	15/09/2022 C CAMPBELL	Rates Refund	\$	1,000.0
FT160986	25/08/2022 CENTENNIAL STADIUM INC	Function / Electricity Charges	\$	8,445.5
FT161139	01/09/2022 CENTENNIAL STADIUM INC	Function / Electricity Charges	\$	296.2
EFT161444	15/09/2022 CENTENNIAL STADIUM INC	Refund	\$	2,460.7
FT160861	18/08/2022 CENTIGRADE SERVICES PTY LTD	Air-conditioning Maintenance Services C18014 / C21008	\$	746.3
FT160985	25/08/2022 CENTIGRADE SERVICES PTY LTD	Air-conditioning Maintenance Services C18014 / C21008	\$	11,504.4
EFT161138	01/09/2022 CENTIGRADE SERVICES PTY LTD	Air-conditioning Maintenance Services C18014 / C21008	\$	1,232.3
FT161285	08/09/2022 CENTIGRADE SERVICES PTY LTD	Air-conditioning Maintenance Services C18014 / C21008	\$	292.6
FT161443	15/09/2022 CENTIGRADE SERVICES PTY LTD	Air-conditioning Maintenance Services C18014 / C21008	\$	2,949.7
EFT160869	18/08/2022 CGS QUALITY CLEANING	Cleaning Services C14036 / C20008	\$	631.2
FT161294	08/09/2022 CGS QUALITY CLEANING	Cleaning Services C14036 / C20008	\$	41,688.5
FT161453	15/09/2022 CGS QUALITY CLEANING	Cleaning Services C14036 / C20008	\$	60,963.5
FT161080	25/08/2022 CHRIS THOMSON	Mayoral And Councillor Fee	\$	3,001.6
FT160891	18/08/2022 C HEALES	Rates Refund	\$	796.5
FT161446	15/09/2022 CHRISTOPHER BURNELL	Construction Services	\$	51,828.0
FT160989	25/08/2022 CLEANAWAY PTY LIMITED	Waste Disposal Services	\$	440.0
FT161141	01/09/2022 CLEANAWAY PTY LIMITED	Waste Disposal Services	\$	221,175.0
FT161447	15/09/2022 CLEANAWAY PTY LIMITED	Waste Disposal Services	\$	3,273.9
FT160912	18/08/2022 CLEANFLOW ENVIRONMENTAL SOLUTIONS	Pipe Maintenance Services	\$	2,098.8
FT161409	15/09/2022 COASTAL CRANES ALBANY	Plant And Equipment Hire	\$	2,000.0
FT161287	08/09/2022 COASTAL TRANSPORT ENGINEERING	Modifications To Vehicle / Plant	Ψ \$	1,039.5
EFT161143	01/09/2022 COATES HIRE OPERATIONS PTY LIMITED	Plant And Equipment Hire	\$ \$	123.6
1 101145	18/08/2022 COLES SUPERMARKETS AUSTRALIA PTY LTD	Groceries	\$ \$	77.5

AMOUNT
543.40
550.00
5 11,649.00
6,710.00
5 1,100.00
5 25,149.80
\$ 280.00
\$ 28,021.84
\$ 424.60
\$ 416.00
\$ 2,930.00
\$ 931.83
5 1,005.40
4,827.14
\$ 247.50
653.46
3,084.38
\$ 1,000.00
500.00
5 134.00
\$ 300.00
5 3,001.67
5 170.00
12,020.93
1.257.00
1,258,856.20
5 11,722.32
5 17,198.50
57,148.08
5 73.80
\$ 1,100.33
\$ 450.00
\$ 255.30
325.05
532.40
4,351.60
§ 418.70
§ 261.00
\$ 1,600.00
45.50
5 720.18
,
\$

EFT	DATE NAME	DESCRIPTION	 AMOUNT
EFT160997	25/08/2022 DRG DIGITAL	Annual Subscription	\$ 6,270.00
EFT160877	18/08/2022 DYLANS ON THE TERRACE	Catering	\$ 912.50
EFT161002	25/08/2022 DYLANS ON THE TERRACE	Catering	\$ 478.00
EFT161154	01/09/2022 DYLANS ON THE TERRACE	Catering	\$ 3,277.60
EFT160862	18/08/2022 E CHAMPION	Rates Refund	\$ 788.82
EFT161355	08/09/2022 E PEARSON	Rates Refund	\$ 796.50
EFT160938	18/08/2022 ELEMENT ADVISORY PTY LTD	Engagement Outcomes Report Q21065	\$ 35,343.71
EFT161459	15/09/2022 ELITE STEEL FABRICATION	Fabrication Services	\$ 1,815.00
EFT161460	15/09/2022 ENVIROCLEAN VICTORIA	Hire Of Washer	\$ 140.00
EFT161156		Office Supplies	\$ 430.16
EFT160942		Staff Reimbursement	\$ 18.00
EFT160879	18/08/2022 E-STRALIAN PTY LTD T/A SPARQUE	Weekly E-Bike Lease	\$ 155.45
EFT161157	01/09/2022 E-STRALIAN PTY LTD T/A SPARQUE	Weekly E-Bike Lease	\$ 155.45
EFT161461		Weekly E-Bike Lease	\$ 371.26
EFT161121	01/09/2022 E AYLING	Rates Refund	\$ 1,000.00
EFT161303	08/09/2022 EVERTRANS	Plant Parts / Repairs	\$ 462.00
EFT160880	18/08/2022 EYERITE SIGNS	Signage	\$ 192.50
EFT161304	08/09/2022 F E TECHNOLOGIES PTY LTD	RFID Tags	\$ 985.60
FT161305	08/09/2022 FAMILIES AND FRIENDS OF THE FIRST AIF INC	Stock Items - Forts Store	\$ 1,140.00
FT161003	25/08/2022 FARMERS CENTRE (1978) PTY LTD	Vehicle Parts / Maintenance	\$ 154.00
FT161336	08/09/2022 F MARSHALL	Rates Refund	\$ 273.00
FT161005	25/08/2022 FORPARK AUSTRALIA	Playground Equipment	\$ 2,262.15
FT161308	08/09/2022 FRANCINE 'T HART	Performance Fee	\$ 200.00
EFT161162	01/09/2022 FRANGIPANI FLORAL STUDIO	Wreath	\$ 85.00
EFT161163	01/09/2022 FRANKS LOADER SERVICES	Plant And Equipment Hire C22008(D)	\$ 38,050.09
EFT161307	08/09/2022 FRANKS LOADER SERVICES	Plant And Equipment Hire C22008(D)	\$ 555.03
FT161465	15/09/2022 FRANKS LOADER SERVICES	Plant And Equipment Hire C22008(D)	\$ 19,170.58
EFT161466	15/09/2022 FRIDGE AND WASHER CITY	Whitegoods	\$ 660.00
FT161367	08/09/2022 G & L SHEETMETAL	Building Maintenance Materials	\$ 316.35
FT160999	25/08/2022 G AND M DETERGENTS AND HYGIENE SERVICES ALB.	ANY Cleaning / Hygiene Supplies and Services Q20026	\$ 561.82
FT161150	01/09/2022 G AND M DETERGENTS AND HYGIENE SERVICES ALB.	ANY Cleaning / Hygiene Supplies and Services Q20026	\$ 124.08
FT161297	08/09/2022 G AND M DETERGENTS AND HYGIENE SERVICES ALB.	ANY Cleaning / Hygiene Supplies and Services Q20026	\$ 124.08
FT161454	15/09/2022 G AND M DETERGENTS AND HYGIENE SERVICES ALB.	ANY Cleaning / Hygiene Supplies and Services Q20026	\$ 507.36
FT161275	08/09/2022 G BROWN	Rates Refund	\$ 784.01
FT160889	18/08/2022 GHD PTY LTD	Design Services	\$ 9,547.89
FT161312	08/09/2022 GHD PTY LTD	Design Services	\$ 5,654.00
FT161475	15/09/2022 GHD PTY LTD	Design Services	\$ 239,659.64
FT160945	18/08/2022 GLENDA WILLIAMS	Welcome To Country	\$ 300.00
FT160988	25/08/2022 GLOBAL ELEVATOR MANAGEMENT	Annual Lift Inspection	\$ 2,684.00
FT160883	18/08/2022 GLOBAL INTEGRATED SOLUTIONS LIMITED	Monthly Car Parking Subscription - Credit Card Fee	\$ 18.59
FT161309	08/09/2022 GLOBAL INTEGRATED SOLUTIONS LIMITED	Monthly Car Parking Subscription - Credit Card Fee	\$ 25.96
FT160882	18/08/2022 GLOBAL MARINE ENCLOSURES PTY LTD	Annual Maintenance Fees C20011	\$ 6,420.00
FT161006		Maritime Festival Footage	\$ 400.00
FT161167		Albany Heritage Park Trails Network	\$ 2,420.00

EFT	DATE	NAME	DESCRIPTION	AMOUNT
EFT160888	18/08/202	2 GREAT SOUTHERN HEAVY DIESEL	Plant Parts And Repairs	\$ 3,162.50
EFT161168	01/09/202	2 GREAT SOUTHERN HEAVY DIESEL	Plant Parts And Repairs	\$ 6,578.00
EFT161474	15/09/202	2 GREAT SOUTHERN HEAVY DIESEL	Plant Parts And Repairs	\$ 12,270.50
FT160886	18/08/202	2 GREAT SOUTHERN LIQUID WASTE	Liquid Waste Disposal Services Q22009	\$ 382.00
FT161012	25/08/202	2 GREAT SOUTHERN LIQUID WASTE	Liquid Waste Disposal Services Q22009	\$ 544.50
EFT161472	15/09/202	2 GREAT SOUTHERN LIQUID WASTE	Liquid Waste Disposal Services Q22009	\$ 858.00
FT161010	25/08/202	2 GREAT SOUTHERN PEST & WEED CONTROL	Pest Management Services Q21021	\$ 135.00
FT161165	01/09/202	2 GREAT SOUTHERN PEST & WEED CONTROL	Pest Management Services Q21021	\$ 2,740.75
EFT160885	18/08/202	2 GREAT SOUTHERN SUPPLIES	Uniforms / PPE / Cleaning and Hygiene Supplies Q22028	\$ 1,413.55
FT161011	25/08/202	2 GREAT SOUTHERN SUPPLIES	Uniforms / PPE / Cleaning and Hygiene Supplies Q22028	\$ 3,143.28
FT161166	01/09/202	2 GREAT SOUTHERN SUPPLIES	Uniforms / PPE / Cleaning and Hygiene Supplies Q22028	\$ 1,624.98
EFT161311	08/09/202	2 GREAT SOUTHERN SUPPLIES	Uniforms / PPE / Cleaning and Hygiene Supplies Q22028	\$ 9,365.48
FT161471	15/09/202	2 GREAT SOUTHERN SUPPLIES	Uniforms / PPE / Cleaning and Hygiene Supplies Q22028	\$ 1,010.72
EFT161009	25/08/202	2 GREEN SKILLS INCORPORATED	Vegetation Management Services C21005	\$ 6,297.80
EFT161470	15/09/202	2 GREEN SKILLS INCORPORATED	Vegetation Management Services C21005	\$ 1,448.47
EFT161071	25/08/202	2 GREGORY BRIAN STOCKS	Mayoral And Councillor Fee	\$ 3,001.67
EFT161473	15/09/202	2 GREYBIRD MEDIA	Advertising	\$ 968.00
EFT161286	08/09/202	2 GULL ROCK CONSTRUCTIONS	Construction Works Q22011	\$ 13,200.00
FT160894	18/08/202	2 H+H ARCHITECTS	Schematic Design Services	\$ 3,465.00
FT160914	18/08/202	2 HANSON CONSTRUCTION MATERIALS PTY LTD	Concrete Supply C22007	\$ 4,462.39
FT161050	25/08/202	2 HANSON CONSTRUCTION MATERIALS PTY LTD	Concrete Supply C22007	\$ 653.98
FT161201	01/09/202	2 HANSON CONSTRUCTION MATERIALS PTY LTD	Concrete Supply C22007	\$ 1,213.34
FT161509	15/09/202	2 HANSON CONSTRUCTION MATERIALS PTY LTD	Concrete Supply C22007	\$ 4,680.31
EFT161015	25/08/202	2 HARPER ENTERTAINMENT DISTRIBUTION SERVICE	Stock Items - Forts Store	\$ 136.51
EFT161016	25/08/202	2 HAVOC BUILDERS PTY LTD	Construction / Maintenance Services C21014	\$ 440.00
EFT161314	08/09/202	2 HAVOC BUILDERS PTY LTD	Construction / Maintenance Services C21014	\$ 1,430.00
FT161478	15/09/202	2 HAVOC BUILDERS PTY LTD	Construction / Maintenance Services C21014	\$ 3,106.73
EFT160969	25/08/202	2 H BELL	Staff Reimbursement	\$ 423.45
EFT161319	08/09/202	2 H HUTCHINSON	Staff Reimbursement	\$ 24.00
EFT161479	15/09/202	2 HEAVY AUTOMATICS PTY LTD	Plant Parts And Repairs	\$ 1,317.25
EFT161315	08/09/202	2 HERSEYS SAFETY PTY LTD	Hardware Supplies / Tools	\$ 1,844.70
EFT161020	25/08/202	2 HHG LEGAL GROUP	Legal Fees	\$ 4,032.60
EFT161483		2 HHG LEGAL GROUP	Legal Fees	\$ 5,910.30
EFT161017	25/08/202	2 HIGHWAY WRECKERS	Vehicle Removal	\$ 550.00
EFT160892	18/08/202	2 HOBBS PAINTING AND DECORATING	Paint / Painting Supplies / Services Q21019	\$ 4,256.45
FT161019	25/08/202	2 HOBBS PAINTING AND DECORATING	Paint / Painting Supplies / Services Q21019	\$ 3,173.50
FT161482	15/09/202	2 HOBBS PAINTING AND DECORATING	Paint / Painting Supplies / Services Q21019	\$ 698.50
FT161021	25/08/202	2 HUDSON SEWAGE SERVICES	Quarterly Maintenance	\$ 337.00
FT161320		2 IAN IRISH BRICKLAYING	Construction Services	\$ 1,660.40
FT161170		2 ICS GROUP AUTO ELECTRICAL & AIR CONDITIONING PTY LTD	Vehicle Maintenance / Parts	\$ 123.75
FT161022		2 INJURY MATTERS	Refund Of Unspent Grant	\$ 3,082.74
FT161171		2 INSTITUTE OF PUBLIC WORKS ENGINEERING AUST LTD	Renewal Planning Supplies	\$ 132.00
FT161321		2 INTERACTCARD PTY LTD	Printing Supplies	\$ 346.50
EFT161484		2 ISENTIA PTY LTD	Media Service Fee	\$ 1,870.00

ELECTRONIC FUND TRANSFER PAYMENTS FFT DATE NAME

EFT	DATE NAME	DESCRIPTION	AMOUNT
EFT160941	18/08/2022 IT VISION AUSTRALIA PTY LTD	Annual Licence Fee	\$ 174,534.64
EFT161350	08/09/2022 IXOM	Service Fee	\$ 365.36
EFT160860	18/08/2022 J & S CASTLEHOW ELECTRICAL SERVICES	Electrical Services / Supplies C18019 / C21004	\$ 10,814.30
EFT160984	25/08/2022 J & S CASTLEHOW ELECTRICAL SERVICES	Electrical Services / Supplies C18019 / C21004	\$ 6,715.34
EFT161137	01/09/2022 J & S CASTLEHOW ELECTRICAL SERVICES	Electrical Services / Supplies C18019 / C21004	\$ 426.95
EFT161284	08/09/2022 J & S CASTLEHOW ELECTRICAL SERVICES	Electrical Services / Supplies C18019 / C21004	\$ 8,126.37
EFT161442	15/09/2022 J & S CASTLEHOW ELECTRICAL SERVICES	Electrical Services / Supplies C18019 / C21004	\$ 3,419.54
EFT160850	18/08/2022 J. BLACKWOOD & SON PTY LTD	Industrial / Safety Supplies	\$ 1,749.38
EFT161127	01/09/2022 J. BLACKWOOD & SON PTY LTD	Industrial / Safety Supplies	\$ 151.20
EFT161428	15/09/2022 J. BLACKWOOD & SON PTY LTD	Industrial / Safety Supplies	\$ 2,086.48
EFT161493	15/09/2022 J & P LONGTHORN	Rates Refund	\$ 796.50
EFT160870	18/08/2022 J DELL	Rates Refund	\$ 882.79
EFT161179	01/09/2022 J KIDDLE	Staff Reimbursement	\$ 30.50
EFT161364	08/09/2022 JASMINE REEVES	MC Performance Services	\$ 2,000.00
EFT161210	01/09/2022 J SAMBELL	Reusable Nappy Incentive	\$ 100.00
EFT161023	25/08/2022 JCA CONTRACTING SERVICES	Plant and Equipment Hire C22008(F)	\$ 5,335.00
EFT161322	08/09/2022 JCA CONTRACTING SERVICES	Plant and Equipment Hire C22008(F)	\$ 9,405.00
EFT161486	15/09/2022 JCA CONTRACTING SERVICES	Plant and Equipment Hire C22008(F)	\$ 15,565.00
EFT161448	15/09/2022 JENNIFER ANNE COCHRANE	Art Project Garment	\$ 500.00
EFT161323	08/09/2022 JENNY FEAST PHOTOGRAPHY	Photography Services	\$ 3,855.75
EFT160887	18/08/2022 JILLIAN GREEN	Artist Fee / Sales	\$ 750.00
EFT161013	25/08/2022 JILLIAN GREEN	Artist Fee / Sales	\$ 1,839.98
EFT161176	01/09/2022 JO JOES DIAL A PIZZA AND KEBAB	Catering	\$ 300.00
EFT161529	15/09/2022 J STEVENS	Rates Refund	\$ 796.50
EFT160895	18/08/2022 JOHN KINNEAR AND ASSOCIATES	Surveying Services Q22010(C)	\$ 4,413.34
EFT161175	01/09/2022 JOHN KINNEAR AND ASSOCIATES	Surveying Services Q22010(C)	\$ 935.00
EFT161324	08/09/2022 JOHN KINNEAR AND ASSOCIATES	Surveying Services Q22010(C)	\$ 935.00
EFT161487	15/09/2022 JOHN KINNEAR AND ASSOCIATES	Surveying Services Q22010(C)	\$ 935.00
EFT161511	15/09/2022 J POUWELSEN	Staff Reimbursement	\$ 869.83
EFT161061	25/08/2022 JOHN SHANHUN	Mayoral And Councillors Fee	\$ 3,001.67
EFT160946	18/08/2022 JON WOOLF	Animal Collection Services Q21028	\$ 250.00
EFT161092	25/08/2022 JON WOOLF	Animal Collection Services Q21028	\$ 250.00
EFT161236	01/09/2022 JON WOOLF	Animal Collection Services Q21028	\$ 250.00
EFT161395	08/09/2022 JON WOOLF	Animal Collection Services Q21028	\$ 250.00
EFT161551	15/09/2022 JON WOOLF	Animal Collection Services Q21028	\$ 250.00
EFT161076	25/08/2022 JTAGZ PTY LTD	Registration Tags	\$ 1,738.00
EFT161115	01/09/2022 J ALLEN	Refund	\$ 130.00
FT161024	25/08/2022 JUST SEW EMBROIDERY	Embroidery / Sewing Services	\$ 246.40
EFT161488	15/09/2022 JUST SEW EMBROIDERY	Embroidery / Sewing Services	\$ 61.60
EFT161477	15/09/2022 J HAIGH	Staff Reimbursement	\$ 9.99
EFT160897	18/08/2022 KANGA LOADERS WA	Vehicle Parts / Maintenance	\$ 286.00
EFT161378	08/09/2022 K SUNJEVARIC (THE ESTATE OF)	Rates Refund	\$ 967.56
EFT161177	01/09/2022 K & M KENNEDY	Rates Refund	\$ 233.28
EFT161316	08/09/2022 K STONEY	Staff Reimbursement	\$ 508.33

ELECTRONIC FUND TRANSFER PAYMENTS FFT DATE NAME

FT	DATE NAME	DESCRIPTION	AMOUNT
EFT161481	15/09/2022 K STONEY	Staff Reimbursement	\$ 126.50
EFT161325	08/09/2022 KINSHIP CLEANING CO	Cleaning Services	\$ 176.0
EFT161026	25/08/2022 KIRBY SWIM EQUIPMENT PTY LTD	Repairs Kit	\$ 562.10
EFT161508	15/09/2022 K PERRIN	Staff Reimbursement	\$ 223.20
EFT161326	08/09/2022 KLB SYSTEMS	IT Equipment C17024(A)	\$ 7,634.0
EFT161027	25/08/2022 KMART ALBANY	Day-care Supplies / Gifts	\$ 92.50
EFT161180	01/09/2022 KMART ALBANY	Day-care Supplies / Gifts	\$ 70.00
EFT161489	15/09/2022 KMART ALBANY	Day-care Supplies / Gifts	\$ 128.00
EFT161044	25/08/2022 KOMATSU AUSTRALIA PTY LTD	Vehicle Parts / Maintenance	\$ 2,029.02
EFT161345	08/09/2022 KOMATSU AUSTRALIA PTY LTD	Vehicle Parts / Maintenance	\$ 1,119.10
FT161338	08/09/2022 K MCALLISTER	Staff Reimbursement	\$ 105.22
EFT160898	18/08/2022 L & A AUTO PRODUCTS	Cleaning Supplies	\$ 213.4
EFT161327	08/09/2022 LA BOTANIC	Plant Purchase	\$ 39.90
EFT161490	15/09/2022 LADELLE PTY LTD	Stock Items - Forts Store	\$ 1,447.7
EFT160871	18/08/2022 LANDGATE	Valuation Services / Geospatial Data	\$ 300.75
EFT161295	08/09/2022 LANDGATE	Valuation Services / Geospatial Data	\$ 3,743.64
EFT161328	08/09/2022 LEADING EDGE HI-FI ALBANY	IT Supplies	\$ 45.90
EFT161031	25/08/2022 LGC TRAFFIC MANAGEMENT	Traffic Control C21002(B)	\$ 46,222.6
EFT161183	01/09/2022 LGC TRAFFIC MANAGEMENT	Traffic Control C21002(B)	\$ 12,600.2
EFT161329	08/09/2022 LGC TRAFFIC MANAGEMENT	Traffic Control C21002(B)	\$ 4,505.3
EFT161492	15/09/2022 LGC TRAFFIC MANAGEMENT	Traffic Control C21002(B)	\$ 15,839.2
EFT160907	18/08/2022 LGIS PROPERTY	Insurance Costs	\$ 2,640.5
FT161041	25/08/2022 LGISWA	Booklets	\$ 605.0
EFT160900	18/08/2022 LIMESCAPE CREATIONS	Supply And Install Limestone Wall	\$ 7,386.5
FT161449	15/09/2022 LINCOLN JAMES COOK	Tutoring / Creative Artist	\$ 351.9
EFT161182	01/09/2022 L LEE	Reusable Nappy Incentive	\$ 75.90
EFT161128	01/09/2022 LN & JP BLACK	Refund	\$ 1,387.3
EFT161032	25/08/2022 LOCAL HEALTH AUTHORITIES ANALYTICAL COMMITTEE	Analytical Services	\$ 9,585.3
EFT161330	08/09/2022 LOCHNESS LANDSCAPE SERVICES	Verge Maintenance	\$ 16,640.0
EFT161353	08/09/2022 L PATERSON	Staff Reimbursement	\$ 188.2
EFT161184	01/09/2022 LOWER KALGAN COMMUNITY ASSOCIATION INC	Quick Response Grant	\$ 1,100.0
EFT161494	15/09/2022 LOWER KING STORE	Refreshments	\$ 349.00
FT160911	18/08/2022 LUTZ AND SALLY PAMBERGER	EAP Services	\$ 176.0
FT160961	25/08/2022 L PILKINGTON	Rates Refund	\$ 500.0
FT161283	08/09/2022 LYNLEY CAMPBELL	Garment Artist Fee	\$ 500.00
FT161331	08/09/2022 M AND B SALES PTY LTD	Building Maintenance Supplies	\$ 104.8
FT161496	15/09/2022 M AND B SALES PTY LTD	Building Maintenance Supplies	\$ 958.1
FT161185	01/09/2022 M2 TECHNOLOGY PTY LTD	On Hold Subscription	\$ 402.60
FT161033	25/08/2022 MACS AUSTRALIA GROUP	Demolition Services - Q22016	\$ 259,699.0
FT160987	25/08/2022 MAGIQ SOFTWARE PTY LTD	Software Subscription Renewal	\$ 1,045.00
FT161512	15/09/2022 M PUGH	Rates Refund	\$ 665.6
FT160991	25/08/2022 MALCOLM TRAILL	Mayoral And Councillor Fee	\$ 3,001.6
FT161042	25/08/2022 MARION NELSON	Stock Items - Forts Store	\$ 180.00
	25/08/2022 MARKET CREATIONS AGENCY PTY LTD	Update To Website	\$ 913.00

EFT	DATE NAME		DESCRIPTION	AMOUNT
EFT161335	08/09/2022 MARKETFORCE LIMITED		Advertising	\$ 2,271.14
EFT161036	25/08/2022 MARSHALL MOWERS		Hardware Supplies / Tools	\$ 9.00
EFT160972	25/08/2022 MATT BENSON-LIDHOLM JP		Mayoral And Councillor Fee	\$ 3,001.67
EFT161187	01/09/2022 MCG ARCHITECTS PTY LTD		Architectural Services	\$ 8,245.60
EFT161485	15/09/2022 M JACKSON		Rates Refund	\$ 703.66
EFT161038	25/08/2022 M POOL		Refund	\$ 43.00
EFT161339	08/09/2022 MENTAL MEDIA PTY LTD		Podcatcher Fee	\$ 3,347.30
EFT160902	18/08/2022 MERRIFIELD REAL ESTATE		Rent	\$ 495.00
EFT161340	8/09/2022 MESSAGE4U PTY LTD		Monthly Access Fee	\$ 42.90
EFT160903	18/08/2022 METROLL ALBANY		Hardware Supplies / Tools	\$ 397.79
EFT161039	25/08/2022 METROLL ALBANY		Hardware Supplies / Tools	\$ 97.68
EFT161500	15/09/2022 METROLL ALBANY		Hardware Supplies / Tools	\$ 58.83
EFT161188	01/09/2022 MHW INTEGRATION PTY LTD		AV Maintenance & Support	\$ 7,568.00
EFT161317	08/09/2022 MICHELLE ANNE HOLDEN		Artwork Costs	\$ 500.00
EFT161501	15/09/2022 MIDDLETON BEACH BOWLING AND C	OMMUNITY CLUB INC	Seed Funding - Sporting Clubs	\$ 9,589.80
EFT160977	25/08/2022 MILITARY SHOP		Stock Items - Forts Store	\$ 1,973.38
EFT161273	08/09/2022 MILITARY SHOP		Stock Items - Forts Store	\$ 1,921.09
EFT161189	01/09/2022 MJB INDUSTRIES PTY LTD		Road Network Maintenance Supplies	\$ 12,590.91
EFT161191	01/09/2022 MJI & P MORGAN		Rates Refund	\$ 533.02
EFT161190	01/09/2022 MODERN TEACHING AIDS PTY LTD		Bowls for Day-care	\$ 111.06
EFT161192	01/09/2022 MOTEL LE GRANDE		Catering	\$ 90.00
EFT161480	15/09/2022 M HENDERSON		Rates Refund	\$ 500.00
EFT161342	08/09/2022 NATALIE JANE RADIVOJEVIC		Garment Artistic Services	\$ 500.00
EFT161537	15/09/2022 N TYSOE		Refund	\$ 500.00
EFT161193	01/09/2022 NATURE PLAY WA		Event Services	\$ 2,062.50
EFT161196	01/09/2022 NEW HOLLAND PUBLISHERS		Stock Items - Forts Store	\$ 840.28
EFT161194	01/09/2022 NEWMAN'S QUALITY CONCRETE PRO	DUCTS	Road Maintenance Materials	\$ 880.00
EFT161117	01/09/2022 NIC DUNCAN		Photography Services	\$ 2,200.00
EFT160896	18/08/2022 N JONES		Reusable Nappy Incentive	\$ 100.00
EFT161344	08/09/2022 NLC PTY LTD		Novated Leases	\$ 1,450.64
EFT161504	15/09/2022 NORTHERN AGRICULTURAL CATCHM	IENTS COUNCIL	Environmental Photography Services	\$ 1,000.00
EFT161346	08/09/2022 OBJECTIVE CORPORATION LIMITED		Software Subscription	\$ 808.50
EFT161347	08/09/2022 OCP SALES		Communication Materials	\$ 2,348.72
EFT161045	25/08/2022 OFFICEWORKS SUPERSTORES PTY I	LTD	Office Supplies / Stationery	\$ 1,352.05
EFT161197	01/09/2022 OFFICEWORKS SUPERSTORES PTY I	LTD	Office Supplies / Stationery	\$ 212.53
EFT161348	08/09/2022 OFFICEWORKS SUPERSTORES PTY I	LTD	Office Supplies / Stationery	\$ 320.85
EFT161505	15/09/2022 OFFICEWORKS SUPERSTORES PTY I		Office Supplies / Stationery	\$ 580.39
EFT160908	18/08/2022 O'KEEFE'S PAINTS		Paint And Painting Supplies	\$ 119.57
EFT161198	01/09/2022 O'KEEFE'S PAINTS		Paint And Painting Supplies	\$ 182.29
EFT161349	08/09/2022 O'KEEFE'S PAINTS		Paint And Painting Supplies	\$ 93.80
EFT161405	15/09/2022 OPTEON (ALBANY AND GREAT SOUT	HERN WA)	Valuation Services	\$ 1,735.00
EFT160909	18/08/2022 ORANA CINEMAS ALBANY PTY LTD	/	Event Prizes	\$ 120.00
EFT161047	25/08/2022 ORANA CINEMAS ALBANY PTY LTD		Event Prizes	\$ 50.00
EFT161351	08/09/2022 ORIGIN ENERGY		Gas Supply	\$ 5,833.93

EFT	DATE NAME	DESCRIPTION		AMOUNT
EFT160929	18/08/2022 ORRCON STEEL	Reticulation Maintenance Materials	\$	115.69
EFT161046		Trail Maintenance Service Contract	\$	500.00
EFT160910		Plant And Equipment Hire C22008(G)	\$	6,049.93
EFT161199		Plant And Equipment Hire C22008(G)	\$	9,424.82
EFT161352		Plant And Equipment Hire C22008(G)	\$	18,740.56
EFT161084		Plaque	\$	241.50
EFT161354		Garment Artist Fee	\$	550.00
EFT160960		Stock Items / Newspapers - Library	\$	682.89
EFT161261		Stock Items / Newspapers - Library	\$	226.90
EFT161417		Stock Items / Newspapers - Library	\$	960.67
EFT161432		Rates Refund	\$	870.14
EFT161260		Rates Refund	\$	796.50
EFT161507		Piano Tuning	\$	220.00
EFT161262		Rates Refund	\$	1,419.34
EFT161014		Refund	\$	769.18
EFT161040		AV Event Services	\$	1,600.00
EFT161502		Artist Fee	\$	750.00
EFT161078		Mayoral And Councillor Fee	\$ \$	3,001.67
EFT161049		Animal Management Supplies	\$ \$	129.60
EFT161356		Garden Services	\$ \$	308.00
EFT161272		Staff Reimbursement	Ψ \$	91.28
EFT161200		Vegetation Management Consumables Q22007	\$ \$	447.90
EFT161357		Vegetation Management Consumables Q22007	Ψ \$	5,256.10
EFT160913		Office Amenities	\$ \$	411.40
EFT161358		Office Amenities	\$ \$	248.90
EFT161205		Property Maintenance	\$ \$	240.90
EFT161205		Satellite Phone Charges	э \$	310.75
EFT161399		Satellite Phone Charges	э \$	333.00
EFT161360		Equipment Hire And Lighting Tech Services	э \$	
EFT160915		Hardware Supplies / Tools	ծ \$	5,215.32 66.06
EFT161361		Garment Event Supplies	ֆ \$	566.61
		Advertising	ֆ \$	2,094.40
EFT161313		0	ֆ \$	
EFT161202		Photocopy Charges	ֆ Տ	41.98
EFT160917 EFT161065		Staff Training	ֆ Տ	2,420.00
		Lifejackets	ծ \$	598.40
EFT160918		Fire Equipment Servicing / Inspection / Testing C20001	+	15.84
EFT161052		Fire Equipment Servicing / Inspection / Testing C20001	\$	84.70
EFT161362		Fire Equipment Servicing / Inspection / Testing C20001	\$	1,734.70
EFT161053		Bitumen Services C18010(B)	\$	6,220.64
EFT161513		Library Supplies	\$	988.52
EFT161514		Workshop Fees	\$	150.00
EFT161515		Animal Management Supplies	\$	293.70
EFT161203		EAP Services	\$	176.00
EFT161363	08/09/2022 RECONNECT HEALTH AND WELLBEING	EAP Services	\$	352.00

ELECTRONIC FUND TRANSFER PAYMENTS FFT DATE NAME

EFT	DATE NAME		DESCRIPTION	AMOUNT
EFT161516	15/09/2022 RED DOT STORE		Day-care Supplies	\$ 29.99
EFT161054	25/08/2022 REECE PTY LTD		Plumbing Supplies	\$ 4.27
EFT161204	01/09/2022 REECE PTY LTD		Plumbing Supplies	\$ 436.26
EFT161207	01/09/2022 REPLAS WA		Grounds Maintenance Materials	\$ 1,147.61
EFT161206	01/09/2022 REPLICA MEDALS & F	RIBBONS PTY LTD	Stock Items - Forts Store	\$ 1,526.23
EFT160921	18/08/2022 REPTILE HAVEN		Event Services	\$ 950.00
EFT161208	01/09/2022 REXEL AUSTRALIA		Hardware Supplies / Tools	\$ 90.70
EFT160922	18/08/2022 RICOH		Photocopier Charges	\$ 10,855.58
EFT161055	25/08/2022 RICOH		Photocopier Charges	\$ 10,855.58
EFT161456	15/09/2022 R DONOVAN		Rates Refund	\$ 2,855.29
EFT161073	25/08/2022 ROBERT SUTTON		Mayoral And Councillor Fee	\$ 3,001.67
EFT161056	25/08/2022 ROPS ENGINEERING	AUSTRALIA PTY LTD	Hydraulic Repairs / Supplies	\$ 27,407.60
EFT160859	18/08/2022 S CAREY		Rates Refund	\$ 796.50
EFT161066	25/08/2022 SANDIE SMITH		Mayoral And Councillor Fee	\$ 4,918.25
EFT160875	18/08/2022 SANDRA DIXON		EAP Services	\$ 175.00
EFT161000	25/08/2022 SANDRA DIXON		EAP Services	\$ 175.00
EFT161299	08/09/2022 SANDRA DIXON		EAP Services	\$ 175.00
EFT161058	25/08/2022 SANITATION STATION	N	Sanitation Repairs	\$ 324.50
EFT161059	25/08/2022 SARA HALL		GSYAA Artwork Payment	\$ 60.09
EFT161211	01/09/2022 SCAVENGER SUPPLI	ES PTY LTD	Supply Stair Treads	\$ 17,155.60
EFT161365	08/09/2022 SECUREPAY PTY LTI	0	Securepay Fees	\$ 27.43
EFT161060	25/08/2022 SEEK LIMITED		Job Advertising	\$ 671.00
EFT161212	01/09/2022 SEEK LIMITED		Job Advertising	\$ 1,622.50
EFT161366	08/09/2022 SEEK LIMITED		Job Advertising	\$ 973.50
EFT161151	01/09/2022 SET APART DJ SERV	ICES	DJ Services	\$ 1,950.00
EFT161062	25/08/2022 SHIRE OF JERRAMUN	NGUP	Certificate Of Design Compliance	\$ 190.00
EFT161215	01/09/2022 SHIRE OF WAROONA	N .	Reimbursement Of Long Service Leave Liability	\$ 15,617.97
EFT161063	25/08/2022 SHOW WORKS PTY L	.TD	Display Cabinetry	\$ 30,025.60
EFT161064	25/08/2022 SKIPPER TRANSPOR	T PARTS	Vehicle Parts / Maintenance	\$ 341.00
EFT161517	15/09/2022 SKIPPER TRANSPOR	T PARTS	Vehicle Parts / Maintenance	\$ 745.67
EFT160890	18/08/2022 SMITH CONSTRUCTION	ONS WA	Construction Services C21007	\$ 283,808.61
EFT161476	15/09/2022 SMITH CONSTRUCTION	ONS WA	Construction Services C21007	\$ 434,854.17
EFT160925	18/08/2022 SMITHS ALUMINIUM A	AND 4WD CENTRE	Reticulation / Vehicle Maintenance Materials	\$ 484.00
EFT161518	15/09/2022 SMITHS ALUMINIUM A		Reticulation / Vehicle Maintenance Materials	\$ 235.00
EFT160926	18/08/2022 SOIL SOLUTIONS PT		Waste Disposal Services C20019 / Vegetation Management Materials	\$ 2,726.40
EFT161067	25/08/2022 SOIL SOLUTIONS PTY		Waste Disposal Services C20019 / Vegetation Management Materials	\$ 71,686.80
EFT161368	08/09/2022 SOIL SOLUTIONS PTY		Waste Disposal Services C20019 / Vegetation Management Materials	\$ 77,026.32
EFT161519	15/09/2022 SOIL SOLUTIONS PTY		Waste Disposal Services C20019 / Vegetation Management Materials	\$ 1,700.50
EFT161524	15/09/2022 SOUTH CITY PAVING		Brick paving Services	\$ 1,595.00
EFT161068	25/08/2022 SOUTH COAST CRAN		Plant And Equipment Hire Q21053	\$ 165.00
EFT161214	01/09/2022 SOUTH COAST CRAN		Plant And Equipment Hire Q21053	\$ 330.00
EFT161371	08/09/2022 SOUTH COAST CRAN		Plant And Equipment Hire Q21053	\$ 346.50
EFT161522	15/09/2022 SOUTH COAST DIVIN		BA Cylinder Refill	\$ 12.00
EFT161035	25/08/2022 SOUTH COAST WOO		Stock Items - Forts Store	\$ 1,251.80

FT	DATE NAME	DESCRIPTION	AMO	UNT
FT160884	18/08/2022 SOUTH REGIONAL TAFE	Staff Training	\$	60.92
FT161008	25/08/2022 SOUTH REGIONAL TAFE	Staff Training	\$ 3	3,357.90
FT161164	01/09/2022 SOUTH REGIONAL TAFE	Staff Training	\$	581.34
FT161469	15/09/2022 SOUTH REGIONAL TAFE	Staff Training	\$	426.60
FT161213	01/09/2022 SOUTHCOAST SECURITY SERVICE	Security Services C19018	\$	231.00
FT161521	15/09/2022 SOUTHCOAST SECURITY SERVICE	Security Services C19018	\$ 21	1,974.29
FT161390	08/09/2022 SOUTHERLY MAGAZINE - WADDAYADOIN MEDIA	Advertising	\$	440.00
FT161523	15/09/2022 SOUTHERN ABORIGINAL CORPORATION	Sponsorship Payment	\$ 1	1,100.00
FT161373	08/09/2022 SOUTHERN CROSS AUSTEREO PTY LTD	Radio Advertising	\$ 1	1,194.60
FT161370	08/09/2022 SOUTHERN EDGE ARTS INC	Event Hire Services	\$	220.00
FT161372	08/09/2022 SOUTHERN SITE HIRE	Site Hire Services	\$ 3	3,872.00
FT160927	18/08/2022 SOUTHERN TOOL AND FASTENER CO	Hardware Supplies / Tools	\$	216.00
FT161369	08/09/2022 SOUTHERN TOOL AND FASTENER CO	Hardware Supplies / Tools	\$	996.00
FT161520	15/09/2022 SOUTHERN TOOL AND FASTENER CO	Hardware Supplies / Tools	\$	743.07
FT161374	08/09/2022 SPM ASSETS PTY LTD	Software Subscription Renewal	\$ 7	7,908.9 [,]
FT161217	01/09/2022 SPORT AND RECREATION SURFACES	Inspection And Maintenance Services	\$ 2	2,640.00
FT161216	01/09/2022 SPORTSWORLD OF WA	Stock Items - ALAC	\$ 3	3,911.60
FT160931	18/08/2022 ST JOHN AMBULANCE WESTERN AUSTRALIA LTD	First Aid Training / Supplies	\$ 1	1,646.80
FT161221	01/09/2022 ST JOHN AMBULANCE WESTERN AUSTRALIA LTD	First Aid Training / Supplies	\$	151.80
T161377	08/09/2022 ST JOHN AMBULANCE WESTERN AUSTRALIA LTD	First Aid Training / Supplies	\$	121.00
FT161528	15/09/2022 STANTEC AUSTRALIA PTY LTD	Water Main Relocation	\$ 2	2,722.50
FT160928	18/08/2022 STAR SALES AND SERVICE	Hardware Supplies / Tools	\$	79.85
FT161375	08/09/2022 STAR SALES AND SERVICE	Hardware Supplies / Tools	\$	219.25
FT161525	15/09/2022 STAR SALES AND SERVICE	Hardware Supplies / Tools	\$ 1	1,035.00
FT161526	15/09/2022 STATEWIDE BEARINGS	Vehicle Parts / Maintenance	\$	131.43
FT161070	25/08/2022 STATEWIDE BUILDING CERTIFICATION WA	Site Inspection Services	\$	836.00
FT161218	01/09/2022 STATEWIDE BUILDING CERTIFICATION WA	Site Inspection Services	\$	836.00
FT161527	15/09/2022 STATEWIDE BUILDING CERTIFICATION WA	Site Inspection Services	\$	836.00
FT161219	01/09/2022 STEWART AND HEATON CLOTHING PTY LTD	Uniforms / PPE	\$ 3	3,289.75
FT160930	18/08/2022 STIRLING PRINT	Printing Services	\$	660.00
FT161025	25/08/2022 SUSAN KETTLE	Garment Artist Fee	\$	500.00
FT161178	01/09/2022 S KETTLE	Refund	\$	333.33
FT160934	18/08/2022 SYNERGY	Electricity Charges	\$ 14	4,939.88
FT161074	25/08/2022 SYNERGY	Electricity Charges		2,437.48
FT161223	01/09/2022 SYNERGY	Electricity Charges		5,427.58
FT161381	08/09/2022 SYNERGY	Electricity Charges		9,403.00
FT160935	18/08/2022 T & C SUPPLIES PTY LTD	Hardware Supplies / Tools		1,594.2
T161075	25/08/2022 T & C SUPPLIES PTY LTD	Hardware Supplies / Tools		1,736.53
T161224	01/09/2022 T & C SUPPLIES PTY LTD	Hardware Supplies / Tools		421.2
T161382	08/09/2022 T & C SUPPLIES PTY LTD	Hardware Supplies / Tools		3,172.5
T161531	15/09/2022 T & C SUPPLIES PTY LTD	Hardware Supplies / Tools		111.3
FT161225	01/09/2022 TANKMAN	Supply Of Water Tanks / Fittings		3,337.4
T161383	08/09/2022 TANKMAN	Supply Of Water Tank		7,447.80
FT160936	18/08/2022 TEEDE & CO - COFFEE HOUSE & CATERING	Catering	\$	572.00

EFT	DATE NAME	DESCRIPTION	A	MOUNT
EFT161077	25/08/2022 TEEDE & CO - COFFEE HOUSE & CATERING	Catering	\$	572.00
EFT161532	15/09/2022 TEEDE & CO - COFFEE HOUSE & CATERING	Catering	\$	2,100.00
EFT160932	18/08/2022 TEGAN ANNE STONEY	Prize Payment	\$	500.00
FT160947	25/08/2022 TELSTRA	Phone / Internet Charges	\$	23,235.90
FT161097	01/09/2022 TELSTRA	Phone / Internet Charges	\$	4.03
FT161430	15/09/2022 T BROOKS	Staff Reimbursement	\$	12.00
FT161226	01/09/2022 THE 12 VOLT WORLD	Plant Maintenance Supplies	\$	15.00
FT161533	15/09/2022 THE 12 VOLT WORLD	Plant Maintenance Supplies	\$	300.00
FT161301	08/09/2022 THE DOG LINE	Animal Management Supplies	\$	80.90
FT161158	01/09/2022 THE FACTORY	Christmas Light Trail Q22026	\$	17,600.00
FT161030	25/08/2022 THE LEISURE INSTITUTE OF WA (AQUATICS) INC	Membership / Conference Fees	\$	1,830.00
FT161491	15/09/2022 THE LEISURE INSTITUTE OF WA (AQUATICS) INC	Membership / Conference Fees	\$	2,430.00
FT160906	18/08/2022 THE MUFFIN QUEEN	Catering	\$	1,144.00
FT161341	08/09/2022 THE MUFFIN QUEEN	Catering	\$	3,810.00
FT161503	15/09/2022 THE MUFFIN QUEEN	Catering	\$	180.00
FT160923	18/08/2022 THE ROYAL LIFE SAVING SOCIETY WA INC	Staff Training / Call Centre Services	\$	159.00
FT161057	25/08/2022 THE ROYAL LIFE SAVING SOCIETY WA INC	Staff Training / Call Centre Services	\$	299.00
FT161209	01/09/2022 THE ROYAL LIFE SAVING SOCIETY WA INC	Staff Training / Call Centre Services	\$	515.24
FT161538	15/09/2022 THE UNIVERSITY OF WESTERN AUSTRALIA	Prize Sponsorship Payment	\$	1,500.00
FT161548	15/09/2022 THE WEST AUSTRALIAN NEWSPAPERS LIMITED	Advertising	\$	10,446.80
FT161079	25/08/2022 THINKWATER ALBANY	Reticulation Services / Supplies	\$	1,621.71
FT161227	01/09/2022 THINKWATER ALBANY	Reticulation Services / Supplies	\$	3,863.06
FT161534	15/09/2022 THINKWATER ALBANY	Reticulation Services / Supplies	\$	1,291.00
FT160979	25/08/2022 THOMAS BROUGH	Mayoral And Councillor Fee	\$	3,001.67
FT161081	25/08/2022 TIM FRANKLIN ENGINEERING	Energy Efficiency Review / Design Services	\$	14,960.00
FT161160	01/09/2022 TIMBRE LIVE & STUDIO	AV Hire / Services	\$	270.00
FT161306	08/09/2022 TIMBRE LIVE & STUDIO	AV Hire / Services	\$	4,290.00
FT161082	25/08/2022 TOLL TRANSPORT	Courier Services	\$	532.14
FT160937	18/08/2022 TONY WINDBERG	Artist Fee	\$	750.00
FT161228	01/09/2022 TONY'S ALBANY	Event Hair Styling	\$	3,000.00
FT161229	01/09/2022 TOYWORLD ALBANY	Kitchen Supplies	\$	105.92
FT161415	15/09/2022 T ALBERTS	Rates Refund	\$	1,100.00
FT161230	01/09/2022 TRADELINK PLUMBING SUPPLIES	Plumbing Supplies	\$	633.60
FT161386	08/09/2022 TRAFFIC FORCE	Traffic Control C21002(A)	\$	1,643.79
FT161535	15/09/2022 TRAFFIC FORCE	Traffic Control C21002(A)	\$	1,843.46
FT161083	25/08/2022 TRAILBLAZERS	Uniforms / PPE	\$	57.00
FT160975	25/08/2022 TREVOR BLY	Artist Fee	\$	750.00
FT161387	08/09/2022 TREVORS CARPETS	Carpet - Supply and Install	\$	1,015.00
FT161085	25/08/2022 TRUCK CENTRE WA PTY LTD	Vehicle Parts / Maintenance	\$	49.24
FT161536	15/09/2022 TRUCKLINE	Plant Maintenance Supplies	\$	157.08
FT161122	01/09/2022 TUTT BRYANT EQUIPMENT	Plant Purchases	\$	9,625.00
FT160939	18/08/2022 UNITED BOOK DISTRIBUTORS	Stock Items - Forts Store	\$	469.37
FT161231	01/09/2022 UNITED BOOK DISTRIBUTORS	Stock Items - Forts Store	\$	1,751.73
EFT161388	08/09/2022 UNITED TOOLS ALBANY	Hardware Supplies / Tools	\$	298.45

ELECTRONIC FUND TRANSFER PAYMENTS

EFT	DATE	NAME	DESCRIPTION	AMOUNT
EFT160919	18/08/2022	2 U RADCLIFFE	Rates Refund	\$ 514.20
EFT161539		2 VANCOUVER WASTE SERVICES PTY LTD	Waste Disposal Services	\$ 433.75
EFT160940		2 VEND LIMITED (NZ)	Subscription Renewal	\$ 3,576.00
EFT161086		2 VIBRANT WINDOW CLEANING	Window Cleaning Services	\$ 560.00
EFT161232		2 VIBRANT WINDOW CLEANING	Window Cleaning Services	\$ 1,280.00
EFT161389	08/09/2022	2 VIBRANT WINDOW CLEANING	Window Cleaning Services	\$ 430.00
EFT161541		2 VINOFOOD PTY LTD	Stock Items - Forts Store	\$ 563.00
EFT161542	15/09/2022	2 VOEGELER CREATIONS	Stock Items - Visitors Centre	\$ 716.50
EFT160944		2 WA HOLIDAY GUIDE PTY LTD	Bookeasy Marketing Fee	\$ 433.73
EFT161549		2 WA HOLIDAY GUIDE PTY LTD	Bookeasy Marketing Fee	\$ 273.90
EFT160943	18/08/2022	2 WAJON PUBLISHING COMPANY	Stock Items - Visitors Centre	\$ 367.50
EFT161289		2 WANDAGEE CONSULTING	Welcome To Country	\$ 400.00
EFT161087		2 WATER CORPORATION	Water Charges	\$ 2,091.72
EFT161233		2 WATER CORPORATION	Water Charges	\$ 8,450.49
EFT161391		2 WATER CORPORATION	Water Charges	\$ 892.36
EFT161543		2 WATER CORPORATION	Water Charges	\$ 12,176.35
EFT161544		2 WATER TECHNOLOGY PTY LTD	Hazard Mitigation Services Q21034	\$ 28,600.00
EFT161545		2 WCP CIVIL PTY LTD	Traffic Management C21002(C)	\$ 24,376.00
EFT161392		2 WELLSTEAD COMMUNITY RESOURCE CENTRE INCORPORATED	Phone/Internet Charges / Community Recovery Funding	\$ 102.00
EFT161546		2 WELLSTEAD COMMUNITY RESOURCE CENTRE INCORPORATED	Phone/Internet Charges / Community Recovery Funding	\$ 1,100.00
EFT161093		2 WESFARMERS LTD - WORKWEAR GROUP	Uniforms / PPE	\$ 327.76
EFT161089		2 WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION	Course Fees	\$ 638.00
EFT161234		WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION	Course Fees	\$ 242.00
EFT161337		2 WESTERN DIAGNOSTIC PATHOLOGY	Testing Services	\$ 71.50
EFT161547		2 WESTRAC EQUIPMENT PTY LTD	Plant Parts And Repairs	\$ 645.18
EFT161235		2 WESTSHRED DOCUMENT DISPOSAL	Document Disposal	\$ 422.40
EFT161393		2 WINTER WILDING	Garment Artist Fee	\$ 500.00
EFT160833		2 WOOLWORTHS GROUP LIMITED	Groceries For Day-care	\$ 2,423.89
EFT161091		2 WOOLWORTHS GROUP LIMITED	Groceries For Day-care	\$ 186.74
EFT161239		2 WOOLWORTHS GROUP LIMITED	Groceries For Day-care	\$ 3,657.81
EFT161394		2 WOOLWORTHS GROUP LIMITED	Groceries For Day-care	\$ 11.50
EFT161550		2 WOOLWORTHS GROUP LIMITED	Groceries For Day-care	\$ 705.27
EFT161396		2 WREN OIL	Oil Waste Disposal	\$ 33.00
EFT161552		2 WREN OIL	Oil Waste Disposal	\$ 16.50
EFT161397		2 WURTH AUSTRALIA PTY LTD	Vehicle Parts / Maintenance	\$ 429.23
EFT161094		2 YUNGATHA PTY LTD	Sign Printing / Supply	\$ 5,300.90
EFT161553		2 YUNGATHA PTY LTD	Sign Printing / Supply	\$ 2,623.50
EFT161095		2 ZENITH LAUNDRY	Laundry Services	\$ 75.39
EFT161237		2 ZENITH LAUNDRY	Laundry Services	\$ 9.61
EFT161398		2 ZENITH LAUNDRY	Laundry Services	\$ 119.37
EFT161554		2 ZENITH LAUNDRY	Laundry Services	\$ 35.52
EFT161238		2 ZIPFORM	Rate Notice Production / Printing	\$ 11,918.61

\$ 5,563,488.39

EXECUTED DOCUMENT AND COMMON SEAL RECORD

Document Number	Description	Date Sent / Received
EDR22152630	Copy of Executed Document	16/08/2022
	Item: N/A	
	Re: service agreement for the delivery of first Lego league in Albany over the three-year	
	period 2022-2024 as part of the City's Rio Tinto Youth partnership funding agreement.	
	Parties: Curtin University	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22152913	Copy of Executed Document	23/08/2022
	Item: N/A	
	Re: State Library of WA travel grant for Kate Houderrani and Dora Adeline to attend celebrate	
	reading conference at Fremantle Literature Centre. Total applied for \$2461.84	
	Parties: N/A	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22152914	Copy of Executed Document	23/08/2022
	Item: N/A	
	Re: Letter of support for the Emu Point Sports and Community Centre's (EPSCC) application	
	for a Regional Economic Development (RED) grant seeking funds to cover some of their initial	
	costs to start the community centre rebuilding project. No conflict, City is not applying for red	
	grants.	
	Parties: Letter of support only	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22152919	Copy of Executed Document	22/08/2022
	Item: N/A	
	Re: Award of tender for C22011 - Panel of suppliers - extruded concrete kerbing and/or	
	asphalt.	
	Parties: Albany Asphalt, ATM Asphalt, WCP Civil Pty Ltd, R & L Bitumen and Jetline Kerbing	
	contractors.	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	

Document Number	Description	Date Sent / Received
EDR22152921	Copy of Executed Document	22/08/2022
	Item: N/A	
	Re: First claims for blackspot and road projects grants - Aberdeen Street, York	
	Street/Proudlove, Chillinup Road, Mermaid Ave, Norwood Road, York Street/Lockyer Ave and	
	Kojaneerup Springs	
	Parties: Main Roads WA	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy per)	
EDR22153077	Copy of Executed Document	24/08/2022
	Item: N/A	
	Re: Building application ALAC water tanks	
	Parties: Perdaman Advanced Energy	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22153141	Copy of Executed Document	29/08/2022
	Item: N/A	
	Re: Application only development WA Binalup festival 2023 grant of \$5,000	
	Parties: Application only	
	Signed by: Andrew Sharpe Chief Executive Officer (online)	
EDR22153142	Copy of Executed Document	29/08/2022
	Item: N/A	
	Re: Application only Regional Arts WA via Department of Infrastructure, Transport Regional	
	Development - grant of \$5.000 for the Binalup @ Middleton festival 2023.	
	Parties: Application only	
	Signed by: Andrew Sharpe Chief Executive Officer (online)	
EDR22153246	Copy of Executed Document	30/08/2022
	Item: N/A	
	Re: Application only to State Library of WA for a travel assistance grant to attend professional	
	development - the be connected network partnership meetup.	
	Parties: Application only	
	Signed by: Andrew Sharpe Chief Executive Officer (online)	

Document Number	Description	Date Sent / Received
EDR22153247	Copy of Executed Document	30/08/2022
	Item: N/A	
	Re: Application only - regional and remote festival grant application for \$50,000 for the 2023	
	Maritime festival.	
	Parties: Application only DLGSCI	
	Signed by: Andrew Sharpe Chief Executive Officer (online)	
EDR22153507	Copy of Executed Document	05/09/2022
	Item: N/A	
	Re: Department of Water and Environment Waste sorted grant application for \$21,006. City	
	of Albany \$25780, Cleanaway \$2,000. Total \$48786.	
	Parties: Application only	
	Signed by: Andrew Sharpe Chief Executive Officer (online)	
EDR22153542	Copy of Executed Document	06/09/2022
	Item: N/A	
	Re: Amended first claims for road projects grants - York Street/Proudlove & Rufus Street	
	Parties: Main Roads	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22153544	Copy of Executed Document	05/09/2022
	Item: N/A	
	Re: Amendment of purchase order 134576 under contract P20020 - green waste collection	
	(fogo) and collection special access (fogo) from July 2022 to July 2023 due to price increase of	
	services by Cleanaway of 13.10% which equals \$87,430.89. New po total: \$754,846.73.	
	Parties: Cleanaway Pty limited	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22153545	Copy of Executed Document	06/09/2022
	Item: N/A	
	Re: Award of tender for C22012 - air conditioning installation and maintenance services.	
	Parties: Centigrade Services	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	

Document Number	Description	Date Sent / Received
EDR22153561	Copy of Executed Document	06/09/2022
	Item: N/A	
	Re: Bakers Junction works approval amendment application.	
	Parties: Martin Shuttleworth	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22153729	Copy of Executed Document	09/09/2022
	Item: N/A	
	Re: Award for tender for C22015 - purchase and removal of scrap metal.	
	Parties: Sims Group Australia	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22153762	Copy of Executed Document	09/09/2022
	Item: N/A	
	Re: Application only to COTA for seniors week 2022 grant of \$3000	
	Parties: Application only	
	Signed by: Andrew Sharpe Chief Executive Officer (online)	
EDR22153908	Copy of Executed Document	13/09/2022
	Item: N/A	
	Re: Updated application form from Bakers Junction licence amendment - supersedes	
	EDR22153651	
	Parties: Department of Water and Environmental Regulation	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22153909	Copy of Executed Document	13/09/2022
	Item: N/A	
	Re: Planning application for UAT toilets at Emu Point within the Cities leased area of the Emu	
	Point Cafe	
	Parties: N/A	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	

Document Number	Description	Date Sent / Received
EDR22154019	Copy of Executed Document	15/09/2022
	Item: N/A	
	Re: Development application - leased from the City of Albany. Middleton Beach bowling	
	clubhouse. Needs owner's signature to progress application.	
	Parties: N/A	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22154021	Copy of Executed Document	15/09/2022
	Item: N/A	
	Re: Letter in relation to car parking at Middleton Hotel	
	Parties: N/A	
	Signed by: Andrew Sharpe Chief Executive Officer (1 copy)	
EDR22154140	Copy of Executed Document	13/09/2022
	Item: N/A	
	Re: 3rd year of Microsoft contract for on premises licenses, software assurance and online	
	services and true up. End date 30 September 2023	
	Parties: Data #3 Limited	
	Signed: Andrew Sharpe Chief Executive Officer	
NCSR22152705	Copy of Common Seal Record	17/08/2022
	Item: N/A	
	Re: Deed of assignment of lease between Albany Aviation Pty Ltd (assignor) and Hangar	
	Holdings (WA) Pty Ltd (assignee) airport hangar 36 & 37, Albany Regional Airport. Deed of	
	assignment of lease prepared by City lawyer at no cost to council.	
	Parties: Albany Aviation P/L (assignor) Hangar Holdings (WA) P/L (assignee)	
	Trevor John Whitford and Ian Keith Williams (guarantor for both assignee and assignor)	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (3 copies)	

Document Number	Description	Date Sent / Received
NCSR22153006	Copy of Common Seal Record	24/08/2022
	Item: N/A	
	Re: Deed of variation to lease, for 2 further terms of 3 years for Lisa Scanlon (Carlyle's) over	
	portion of Reserve 38226. Deed of variation prepared by City's lawyer at no cost to council.	
	Parties: Lisa Scanlon	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	
NCSR22153782	Copy of Common Seal Record	09/09/2022
	Item: N/A	
	Re: Signing of contracts for C22011 - panel of suppliers - extruded concrete kerbing &/or	
	asphalt	
	Parties: WCP Civil Pty Ltd	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	
NCSR22153785	Copy of Common Seal Record	09/09/2022
	Item: N/A	
	Re: Signing of contracts for C22012 - air conditioning installation and maintenance services	
	Parties: Centigrade Services Pty Ltd	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	
NCSR22153786	Copy of Common Seal Record	09/09/2022
	Item: N/A	
	Re: Signing of contracts for C22011- panel of suppliers - extruded concrete kerbing &/or	
	asphalt.	
	Parties: Jetline Kerbing Contractors	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	
NCSR22153792	Copy of Common Seal Record	09/09/2022
	Item: N/A	
	Re: Condition of Subdivision 161012 - Lot 35 Bushby Road, Lower King (easement) cond 12	
	Parties: N/A	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	

Document Number	Description	Date Sent / Received
NCSR22153793	Copy of Common Seal Record	09/09/2022
	Item: N/A	
	Re: Notification section 70a - condition 16 of WAPC 161012 subdivision - Lot 35 Bushby Road,	
	Lower King	
	Parties: N/A	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	
NCSR22153794	Copy of Common Seal Record	09/09/2022
	Item: N/A	
	Re: Deed of restrictive covenant. Condition 10 WAPC 16012 subdivision - Lot 35 Bushby Road,	
	Lower King	
	Parties: N/A	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	
NCSR22153797	Copy of Common Seal Record	09/09/2022
	Item: N/A	
	Re: Deed of restrictive covenant. Condition 11 WAPC 161012 subdivision - Lot 35 Bushby	
	Road, Lower King	
	Parties: N/A	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (1 copy	
NCSR22153921	Copy of Common Seal Record	13/09/2022
	Item: N/A	
	Re: Purchase and removal of scrap metal	
	Parties: Sims Metal Group	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	
NCSR22153934	Copy of Common Seal Record	13/09/2022
	Item: N/A	
	Re: Signing of contracts for C220111 panel of suppliers extruded concrete kerbing and or	
	asphalt	
	Parties: R & L Bitumen Services Pty Ltd	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (2 copies)	

Document Number	Description	Date Sent / Received
NCSR22154141	Copy of Common Seal Record	15/09/2022
	Item: N/A	
	Re: Surrender of lease and new lease over portion of Lot 7727 Rocky Crossing Road, Willyung	
	Parties: Optus Mobile Pty Ltd	
	Signed by: Andrew Sharpe, Chief Executive Officer and Dennis Wellington, Mayor (3 copies)	



We acknowldge the Traditional Custodians the Menang, Bibulman, Ganeang and Goreng people of the Noongar nation.

We acknowledge and respect their Elders past, present and emerging, their connection to country, enduring culture and ongoing contribution to the life of the region.



Contents

Foreword	4-5
Executive Summary	6-7
Introduction and context	8-17
• Great Southern Region	10-11
Transformative potential of Arts, Culture, Heritage	12-13
Trends and influences	14-15
• Methodology	16-17
Section 1: Stakeholder and community engagement	
• Engagement Method	
• Engagement findings	
• Vision 2026	
• Future state – desired outcomes	
Section 2: Arts, Culture and Heritage Strategies	
Cultural Identity	
• Experience	
Capacity and Investment	
Section 3: Appendices	
• Upper Great Southern – Town Snapshots	
• Lower Great Southern – Town Snapshots	
• References and footnotes	



Foreword



Hon Alannah MacTiernan MLC

Minister for Regional Development; Agriculture and Food; Hydrogen Industry



Hon David Alan Templeman MLA

Minister for Culture and the Arts

The arts, culture and heritage sectors play an important role in creating vibrant, diverse and interesting communities for residents and visitors. Culture represents our being – who we are and the way we do things. Arts represents the expression of our being – how we express our culture through language and literature, art and music, dance and drama. Heritage is the history of our being – what connects the past with the present and the future.

Together, arts, culture and heritage contribute to a sense of identity both for individuals and the community. However, as well as enriching the experiences of our daily life, the sectors play an important role in our economic development through employment, entertainment and tourism.

Responding to the need for clear direction across these sectors, this regional strategy provides a vision and direction for connecting people and places while maximising investment in the arts, culture and heritage amenities, programs and services. The strategy focuses on the future priorities and directions that will grow the regions arts, culture and heritage sectors and make the Great Southern a preferred place to live, work, visit and invest.



Executive summary

The Great Southern Arts, Culture and Heritage Strategy (the Strategy) is an inaugural Strategy, funded by the Departments of Local Government, Sport and Cultural Industries, and Primary Industries and Regional Development, via leveraged Creative and Cultural Planning funding. It was developed in conjunction with the City of Albany, Great Southern Development Commission, and regional shires.

Spanning almost 40,000 square kilometres, the region is home to 11 Local Government Authorities (LGA) with a total population of approximately 60,000. From the City of Albany – home to 62 percent of the regional population and the centre point for medical, education and commercial services – to larger towns such as Denmark, Katanning, Mt Barker and Kojonup, and its smaller agricultural and/or coastal communities – Broomehill-Tambellup, Cranbrook, Bremer Bay and Gnowangerup – each has a rich heritage and unique way of life.

The region is known for its creative communities, spectacular environment, diversified economy and growing reputation as a place of unique cultural and heritage experiences, particularly in connection with destinations such as the National ANZAC Centre, attractions including the Porongurups and Stirling Ranges, and assets such as the Museum of the Great Southern, Kodja Place and Marribank Mission. Parts of the region, including the Shires of Denmark, Plantagenet and Cranbrook, are increasingly recognised for wine and local produce as well as their creative attributes.

Cultural Identity, experience, capacity

The Great Southern is a burgeoning creative hotspot that has fostered some of Australia's greatest talent – artists, musicians, performers, film makers, authors and historians. A strong foundation is needed to continue to build capacity – through funding, infrastructure, programs, networks and strategic communications – so that local ideas, content and talent can flourish.

The Strategy sets the ambition for the region to become a networked, resilient and enterprising cultural hub and centres on three inter-connected 'lenses':

- **1. Cultural Identity** defining the region's qualities, characteristics and narratives and how these are expressed through arts, culture and heritage
- 2. Experience broadening and deepening cultural experiences within the region and ensuring they are delivered equitably
- **3. Capacity and investment** the infrastructure, resources and skills needed to stimulate cultural and creative communities and economies and build capacity.

Consultation undertaken with Traditional Custodians has highlighted that deeper engagement is required. As such, the Strategy recommends that a comprehensive, ongoing engagement and cultural mapping process is undertaken to further inform issues and opportunities identified to date.

Stakeholder and community engagement

Recognising the depth and diversity of regional stakeholders across arts, culture and heritage (ACH), as well as business, tourism and other related sectors, a three-phase engagement strategy targeted a broad cross section of community and industry, to build ownership and equity at local and regional levels.

- Phase 1 Broad community and stakeholder engagement (May – June 2021). This phase was supported by comprehensive brand, marketing and promotional activity to drive awareness and participation in a broad survey and series of Think Tank workshops across the region.
- Phase 2 Targeted stakeholder and industry engagement (July – September 2021). Informed by findings from Phase 1, Phase 2 engagement included virtual 'round tables' with representatives from Government, peak bodies, venues and attractions, arts, heritage, business and tourism stakeholders.
- Phase 3 Draft Strategy Framework (October 2021).
 A draft Strategy Framework was published along with a feedback survey which was distributed to more than 300 stakeholders. This was designed to understand whether it appropriately captured and responded to issues raised during Phases 1 and 2.

With an ongoing connection to country spanning more than 50,000 years, the traditional custodians, the Menang, Bibulman, Ganeang and Goreng dialectal groups, have a deep ancestral knowledge of the region's natural environment and cultural heritage, expressed through generations of storytelling and lived experience.

VISION 2026

"Arts, culture and heritage thrives in the Great Southern.

As an incubator and catalyst for creative skills and networks, talent and ambition, knowledge and inclusion, it embodies deep history, diversity and shared experience. Intrinsically connected to its spectacular environment and distinctive landscapes, it is highly valued by locals and sought-after by visitors, making a vital contribution to everyday life."

Regional Priorities

Cultural Identity - Strengthening and evolving the Great Southern's unique qualities, characteristics and shared values.

The region is known for its post-settlement history, particularly the ANZAC story, early colonial life and industry establishment. While this should continue to be strengthened, there is a powerful opportunity to uniquely position it around the depth and diversity of its cultural heritage, natural environment and creative communities. Working in partnership with Traditional Custodians is a key priority to strengthen cultural identity, awareness and understanding across regional communities and support will be required to establish a region-wide framework and engagement approach to represent its diversity, identify opportunities and ensure appropriate cultural authority. Albany's 2026 Bicentenary represents a once in a generation opportunity to position the region as an arts, culture and heritage destination and further catalyst for cultural tourism.

Experience – Delivering engaging, accessible and diverse activities, programs, content and product for all ages and abilities.

Key opportunities to enhance ACH experiences across the Great Southern centre on evolving to a 'multi-sector', 'multi-purpose' approach to leverage existing programs, events and infrastructure. Related industries and sectors should be explored to facilitate integrated ACH experiences and infrastructure, for example investment in outdoor trails and recreation facilities could also feature outdoor performance areas, public art, heritage interpretation and self-guided or ticketed tours. A more strategic approach to year-round regional events, festivals and programs, together with a more centralised approach to promotion for ACH across the region is needed. There is an opportunity to better connect the region and catalyse economic development by locating a cultural anchor attraction in the Upper Great Southern. Diversifying and developing new audiences through improved digital connectivity is also a priority.

Capacity and Investment – A strong, sustainable foundation to develop and network organisations, practitioners, programs and infrastructure.

Building skills and capacity and access to ongoing, sustainable resourcing and funding are critical to develop the region's ACH potential and, ultimately, its future positioning as a cultural tourism destination. Dedicated resourcing, focussed on sector development, is recommended to both prioritise and progress strategic projects and support grass roots initiatives. Many stakeholders - practitioners, cultural groups, events organisers and community organisations have basic needs around improving cross-region networks and communications, sharing resources and knowledge, developing their practice and improving business acumen. A focus on building ACH capacity amongst young people, Traditional Custodians and multicultural groups is needed as are additional secondary and tertiary education pathways. For oversight of Strategy delivery, a Steering Committee and supporting Reference Groups should be established and LGA's should prepare local-level arts, culture and heritage strategies and masterplans to ensure key initiatives are delivered at a local level. The Steering Committee will be tasked with prioritising and progressing the strategic recommendations identified in the Strategy, including funding and resourcing as required.

Introduction and context

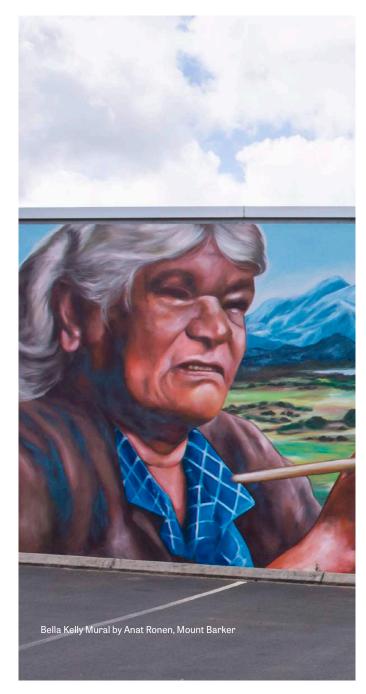
Arts, culture and heritage are at the centre of our collective wellbeing – challenging us and inspiring opportunities to create, connect, learn, reflect and discover common ground.

In Western Australia, our unique lifestyle, climate and natural recreation assets, as well as being one of Australia's most culturally diverse states, shapes our strong appetite for cultural, creative and recreational pursuits. Arts, Culture and Heritage (ACH) makes a vital contribution to the liveability of our cities, towns and regions by fostering community creativity, innovation and inclusiveness. It also diversifies local economies and business and supports employment.

A clear vision, robust planning and strong partnerships between government, industry, business and community are needed for sustainable growth and to position regions as investment ready, vibrant places – to live, create, work and connect. Realising potential in ACH requires a strong foundation and focus on capacity building – through funding, infrastructure, programs, networks and communications – so local ideas, content and talent can flourish for generations to come.

The Great Southern Arts, Culture and Heritage Strategy (the Strategy) is an inaugrual Strategy being funded by Departments of Local Government, Sport and Cultural Industries and Primary Industries and Regional development – in conjunction with the City of Albany, Great Southern Development Commission, and regional shires. It recognises the Great Southern's inherent strengths and attributes and aims to enhance the visibility and value of arts, culture and heritage – better networking the region, celebrating cultural identity, strengthening creative communities, enhancing liveability and supporting investment attraction.







The Great Southern Region

From rugged coastlines to sweeping ranges and the agricultural hinterland, the Great Southern's diverse communities are at the heart of its identity.

Known for their creativity, authenticity and 'down to earth' values, each is inter-connected through a rich tapestry of cultural, built and environmental heritage.

With an enduring connection to country spanning more than 50,000 years, the traditional custodians, the Menang, Bibulman Ganeang and Goreng dialectal groups, have a deep ancestral knowledge of its natural environment and cultural heritage, expressed through generations of storytelling and lived experience. Rituals of fire, smoke, fishing and yarning, the abundant coastline and the inland rivers, swamps and vegetation that fed and nourished body and spirit have been passed down through generations of storytelling, each cherished to this day.

Today, the Great Southern is known for its spectacular environment and distinctive landscapes, diversified economy, and growing reputation as a creative and cultural heritage destination. It features internationally recognised destinations such as the National ANZAC Centre, natural phenomena such as the Porongurups, Elephant Rocks, Valley of the Giants and Bremer Bay as well as significant heritage rich local attractions such as Kodja Place, the Marribank Mission, Museum of the Great Southern and the Old Mill in Katanning. Denmark and Mount Barker, amongst other towns are internationally recognised for wine and local produce which together with the region's vast array of natural and built heritage and other attractions makes for a compelling tourism proposition.

The Great Southern's diversity – geography, population, infrastructure and capacity – is significant.

Spanning almost 40,000 square kilometres, it is home to 11 LGAs with a total population of approximately 60,000. From the City of Albany – home to 62% of the regional population and the centre point for medical, education and commercial services – to larger towns such as Denmark, Katanning, Mount Barker and Kojonup, and its smaller agricultural and/or coastal communities – Broomehill-Tambellup, Cranbrook, Bremer Bay and Gnowangerup – each has a rich heritage and unique way of life.

As Western Australia's second largest agricultural producer (60% of the regional economy), primary production is the economic focus, with other activity including forestry, tourism, fresh produce and beverages including wine, with Riesling a specialty. The Albany Port was the first in the state, known as the best natural port in the southern hemisphere with export activity focussed on grain and timber products. The region is also committed to renewables with a goal to recycle 100% of wastewater by 2040.

Public and private sector investment is bringing about significant transformation, cementing Great Southern as a region sought after by residents, workers, creative practitioners and visitors for its unique destinations, experiences and deep heritage.

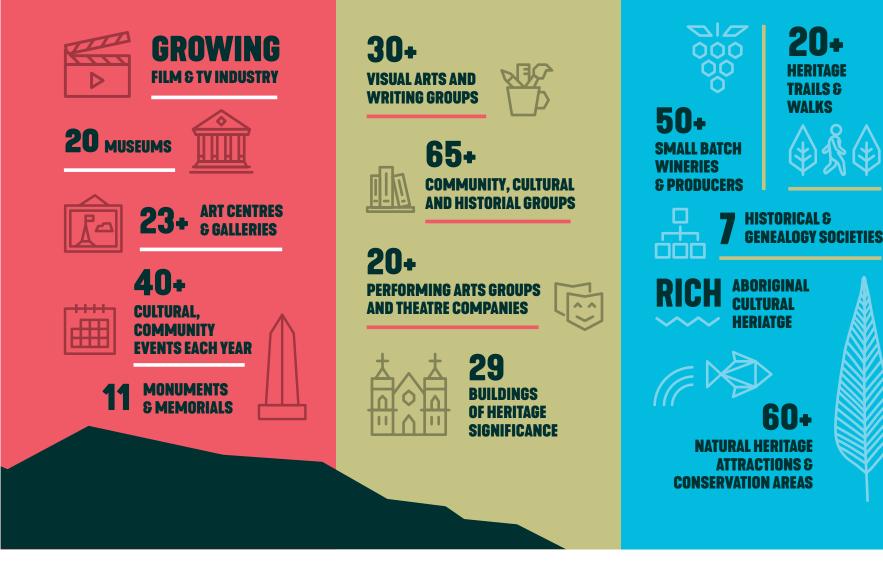
The celebration of Western Australia's bicentenary in 2026, through Albany 2026 – Discover Kinjarling, presents a catalyst opportunity for the region to raise awareness, share stories and acknowledge diversity.

The Great Southern is a burgeoning creative hotspot, increasingly known as a region that has grown some of Australia's greatest talent – artists, musicians, performers, film makers, authors, and historians.

As a place of breathtaking natural beauty and biodiversity, Great Southern is also home to the oldest colonial settlement in Western Australia and boasts some of the State's most treasured intact heritage buildings.



GREAT SOUTHERN ARTS, CULTURE AND HERITAGE AT A GLANCE



The transformative potential of arts, culture and heritage

The impact of ACH on our everyday lives and overall wellbeing can't be underestimated. It shapes our community identity, sense of belonging and shared values, and builds collective capacity and resilience.

In the 2018-19 world before COVID-19, WA's creative industries contributed an estimated \$3.3 billion in Industry Value Add (IVA) to the State economy, and an estimated \$175.9 million in service exports.¹ The sector contributed \$111.7 billion to Australian GDP in 2016-17 and in 2017-18 more than 82 percent of Australians attended at least one cultural venue or event.² Many studies have demonstrated how investing in cultural and creative activity builds relationships and inclusivity, makes cities and regions more liveable, and helps to overcome loneliness and isolation.³ Participating in creative and cultural activities can have a positive influence on every aspect of our lives, particularly in challenging times.

For many towns, cities and regions, investment in ACH experiences, infrastructure and capacity is not prioritised because benefits can be difficult to measure. It is not featured extensively in government policy frameworks, planning practice and decision making, yet its social, economic and environmental impact and reach is considerable, particularly when integrated with related industries such as education, recreation, public health, tourism, urban development and the natural environment. It is also a unifying pathway to foster deeper community understanding, healing and reconciliation.

Increasing engagement in culture and creativity has also been found to promote community cohesion and social inclusion; reduce at risk youth's interaction with the justice system; improve the wellbeing of Aboriginal people; attract tourists and retain talent; and grow automation-resistant jobs in regional cities.⁵

Great Southern communities and visitors are seeking opportunities to learn and participate in Aboriginal cultural heritage, support enterprise, deepen understanding and improve awareness. There is a significant opportunity to share and celebrate this unique culture through greater investment in building community capacity, product and experiences across the region. For this Strategy, we have taken a broad definition of culture - including but not limited to, galleries, libraries, archives and museums, music, screen, radio, digital arts, performance, writing and literature, visual art, festivals, craft, heritage, live art and the many aspects of participation and practice.

Strong and sustainable Aboriginal culture, manifested through heritage, history, language, cultural practices and community connections is integral to the spiritual and physical wellbeing of Aboriginal people. Aboriginal culture is also a fundamental part of celebrating the wider WA community and its identity. It is integral to the wellbeing of all Western Australians and differentiates us from any other part of the world. ⁴

Kwongkan Middars - Albany Town Hall







Trends and influences

We live in times of significant change. Great Southern communities are proud of their down to earth values, creativity and resilience, which positions them to respond to change and adapt to evolving contexts, such as the COVID-19 pandemic. Some of the trends and influences that have shaped Strategy development include:



14 | GREAT SOUTHERN REGION ARTS, CULTURE, HERITAGE STRATEGY 2022



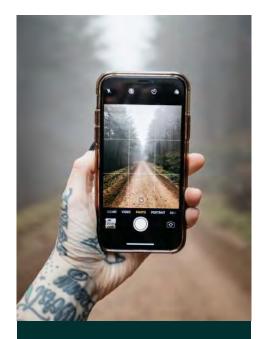
Getting the show back on the road

In context of the COVID-19 pandemic, few sectors have been impacted more than arts and culture, and its impact will be felt for some time.

From venues to producers and practitioners, supply chains have been significantly affected and the sector has had to innovate at a rapid pace, accelerating digitisation to create and broadcast content.⁶ Associated tourism impacts have compounded challenges. COVID-related contingency planning will continue to be a priority for the immediate future.

Country, culture and community

Communities across the Great Southern and the State recognise and are seeking greater connection to place; both natural and built. The scope of the region's environment and setting – from coast to agricultural hinterland – is intrinsically connected to identity and sense of belonging. Appetite for a deeper understanding and participation in Aboriginal culture and heritage is further driving this.



Digital products, services, experiences

Cultural digitisation is changing how artists, curators, librarians and archivists work, while digitally savvy people use their mobile devices to access a range of cultural and educational experiences to learn about their heritage.⁸ COVID-19 has accelerated digital transformations in the sector, but for regional communities challenges including quality of digital infrastructure, digital literacy and investment limit content creation and audience engagement potential.

Creative communities and economies

Incorporating creative practitioners and processes into shaping and delivering urban planning, architecture and design outcomes can stimulate local economies, increase innovation, cultural diversity and civic engagement. ¹⁰

Artists and cultural practitioners are poised to benefit from the rise of the 'creator economy' and the potential to monetise their work through user-pays digital connection and subscription; building capacity and breaking down geographic and traditional distribution channels. ¹¹



Premier Mill Hotel, Katanning

VESPAs and the flight to local

During 2020, net migration away from Australia's capital cities increased from 19,000 to 43,000, a cohort demographer Bernard Salt has termed VESPAs – Virus Escapees Seeking Provincial Australia. ⁹

This cohort seeks amenity and community, ready to actively participate in local life. Lifestyle drivers include ability to access and participate in arts and cultural activities.

Methodology

The Strategy sets the ambition for the region to become a networked, resilient and enterprising cultural hub, together with the framework to realise its potential in context of its depth and diversity in arts, culture and heritage and its people, products, programs and places. It centres on three important and inter-connected 'lenses':



CULTURAL IDENTITY

Defining the region's qualities, characteristics and narratives and considering how these are expressed through arts, culture and heritage.

The Strategy establishes the foundation to unify the sector through a shared narrative that enables stronger competitive positioning as a culture and heritage destination that is valued, shared, celebrated and promoted.

Considerations

- Regional qualities, characteristic, narratives and themes
- Audience and stakeholder engagement
- Visibility and value of arts, culture, heritage within the region
- Aboriginal cultural heritage
- Multicultural communities
- Regional branding the resident, business and tourism proposition

EXPERIENCE

Broadening and deepening the cultural experiences within the region, and ensuring they are delivered equitably - for all people of all ages and interests.

The Strategy identifies coordination and delivery of new and existing region-wide attractions, programs and experiences to engage new audiences and attract visitors.

Considerations

- Visitor / audience profile
- Depth and diversity of cultural activities and uses
- Events and attractions
- Artistic and cultural development product
 and programs
- Public art
- Multi-sector, multi-use attractions
- Networking experiences across the region



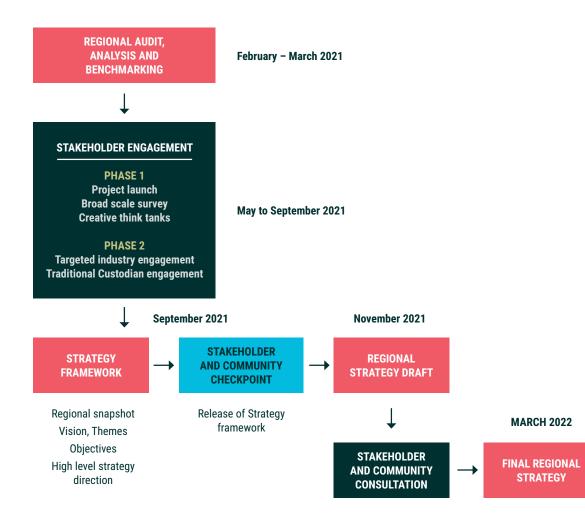
INVESTMENT & CAPACITY

Defining the infrastructure, resources and skills needed to stimulate cultural and creative communities and economies and build capacity.

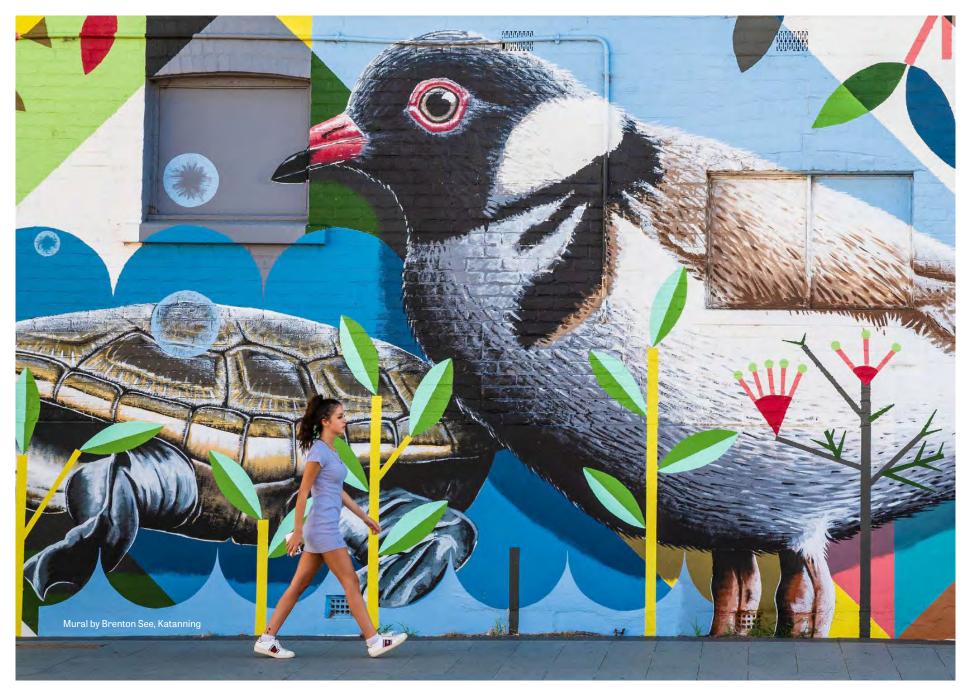
Considerations

- Cultural and heritage infrastructure
- Cultural hubs and spaces
- Skills and capacity
- Educational and vocational training
- Networks, resources and skills share
- Partnerships
- Grants and sustainable finding

The Strategy was developed in 2021 over a 9-month period and included a regional arts, culture and heritage audit, stakeholder engagement, development of a vision framework and best practice research.









SECTION 1

Stakeholder and community engagement

Stakeholder and community engagement

Recognising the depth and diversity of regional stakeholders across ACH, as well as business, tourism and other related sectors, engagement targeted a broad cross section of community and industry – aiming to build ownership and equity at both regional and local levels.

Working to an approved Stakeholder Engagement and Communications Plan, the two-phase engagement strategy centred on a campaign style approach and online tools to maximise access, complemented by in-person think tank workshops and targeted stakeholder and industry roundtables informed by the three lenses – Cultural Identity, Experience and Investment and Capacity.

Phase 1: Broad community and stakeholder engagement

(May – June 2021)

The 'GS Creative Exchange' brand identity was used to position the project, raise awareness and visually unify engagement activities across the region.

It was supported by regional promotion including radio advertising, media relations, social media, Steering Committee member database distribution and direct promotion via banners, posters and postcards within each regional Shire. During this phase, Shires and project partners also promoted the project to community and interest representatives (youth, seniors, CALD and others) through existing meetings and touchpoints. A broad survey and series of Think Tank workshops were conducted.

Phase 2: Targeted stakeholder and industry engagement (July and September 2021)

Informed by the findings from Phase 1, Phase 2 engagement consisted of virtual 'round tables' held with representatives from Federal, State and Local government, peak industry bodies, venues and attractions, event organisers, performing arts, business and tourism stakeholders, and natural, built and cultural heritage stakeholders.

Phase 2 included engagement with Traditional Custodians which was undertaken by the GSDC.



ENGAGEMENT METHOD AND REACH



1000 Online

834 views642 unique visitors

같. 오 · · 80 think 나 · tank pax

88 people attended one of 5 creative think tanks held in Katanning, Denmark, Albany, Mount Barker and Jerramungup.



> 60 industry stakeholders

14 virtual round tables held with representatives from Federal, State and Local government, peak industry bodies, venues and attractions, event organisers, performing arts, business and tourism stakeholders, and natural, built and cultural heritage stakeholders.



176 survey

- Majority 45-64
- 76% female
- 41% work in the sector organisation or group
- 1 in 5 belong to sector organisation or group



~200 people

Registered for the project database – to be kept up to date as the project evolves.

Engagement with Traditional Custodians

Preliminary consultation undertaken with representatives from the region's Aboriginal Progress Associations, Heritage Reference Groups, businesses and corporations has highlighted that deeper engagement is required. As such, the Strategy recommends that a comprehensive, ongoing engagement and cultural mapping process is undertaken to further inform issues and opportunities identified to date, which include:

- The importance of ongoing, culturally appropriate engagement with Elders, a supporting engagement strategy and formation of an Aboriginal Advisory Group
- A regional cultural mapping project, informed by regionwide consultation and engagement to document stories and cultural heritage sites that shape cultural identity – for example, wildflower sites, bush tucker
- Extending initiatives that have started in Albany, such as the restoring Menang Noongar place names project, to the region's smaller towns and communities (in their local context)
- A cultural centre to showcase cultural activities, products and performance
- A focus on youth engagement including outreach / incursions at schools
- Practical support for Aboriginal cultural businesses (including start-ups)
 - Business and marketing support to develop new audiences and showcase cultural products and services
 - Opportunities to develop cultural tourism product, for example bush camps.

KATANNING POST OFFICE

ENGAGEMENT FINDINGS

CULTURAL IDENTITY

Cultural identity was described as

- A diverse region of deep history and heritage
- Down to earth, community values
- Climate and the natural environment
- Creative, diverse local community
- Aboriginal cultural heritage
- Rich multicultural layers
- A region transforming over time.

Unique attractions that reflect cultural identity include

- Natural attractions such Stirling Ranges, Porongurups, Coastline
- Cultural facilities National ANZAC Centre, Kodja Place
- Programming initiatives Southern Art and Craft Trail, Silo Trail, Denmark art markets
- Creative communities and artisans world-renowned artists, people and their stories.

22 | GREAT SOUTHERN REGION ARTS, CULTURE, HERITAGE STRATEGY 2022

OF PEOPLE AGREED ARTS, CULTURE AND HERITAGE ARE IMPORTANT ECONOMIC DRIVERS

DER



"The Great Southern's cultural identity is one that appreciates the rich and diverse history of the region, from its Traditional Custodians to its colonial past. The region's creative sector is huge with such a valued input into the vibrancy of the region's lifestyle."

- survey respondent

Today the region is best known for its natural environment, food and wine and post settlement history and heritage.There are key opportunities to raise awareness of the region's Aboriginal and multicultural heritage, local creative industries, performing and visual arts and music, film and broadcasting.

"Many artists in the region feel like they belong to a community, whether they write, perform, paint, sculpt, or photograph. There is a common endeavor and shared experiences that enhance the sense of community."

- survey respondent

Opportunities

- A rich, diverse range of natural and built heritage attractions
- Recognition and deeper understanding of Aboriginal cultural heritage, identity and narratives
- Leveraging the depth and range of talent in the region and its role as a lifestyle destination of choice for practitioners and industries
- Developing a narrative for ACH to broaden reach and appeal

Challenges

- Lack of clear, contemporary ACH vision and cohesive storytelling
- Inconsistent approach to Aboriginal cultural heritage, which is underrepresented
- Perception that current ACH offer appeals to a narrow audience (over 55s, arts enthusiasts)
- Brand awareness, marketing and promotion is disparate
- Balancing growth aspirations with status quo
- Region's diversity geography, economies and communities

ENGAGEMENT FINDINGS

EXPERIENCE

- On average, people are engaging in ACH experiences monthly, for happiness and wellbeing and community connectedness.
- Barriers to engaging more frequently include lack of information, short notice for upcoming events, inconvenient timing and price point.
- Major experience gaps in the region are:
 - Aboriginal cultural heritage
 - Youth focused activities
 - Contemporary experiences.

EQUITY AND ACCESSIBILITY OF ARTS, CULTURE AND HERITAGE IN THE UPPER GREAT SOUTHERN WERE CONSIDERED POOR

Most memorable experiences in the region



"Visiting the restored Premier Mill hotel and learning about the Carrolup Child artists" - survey respondent



LIVE MUSIC EVENTS AND PERFORMANCES

- Concerts at Albany Town Hall
- Local performances by artists and groups
- WA Opera at the Valley of Giants
- WA Opera at the Historic Whaling Station



- Premier Mill Hotel
 National ANZAC Centre
- National ANZAC Centre
- Museum of the Great
 Southern



GUIDED TOURS

- Strawberry Hill
- Whale watching
- Kodja Place



NATURAL EXPERIENCES

- Porongurups
- Stirling Ranges
- Fish Traps, Oyster Harbour
- Bilbbulmun Track

"Nut High Tea at the Sandalwood factory encompassed cultural indigenous experience and understanding, local production, as well as creating art through food with sandalwood nut. It was the whole story from start to finish in an engaging experience."

- survey respondent



EVENTS / FESTIVALS

- Denmark Festival of Voice
- Australia Day at Eyres Park
- Vancouver Arts Festival
- Mountains and Murals, Mount Barker
- Harmony Day, Katanning
- Porongurup Wine Festival
- Field of Lights, Albany
- Bloom Festival
- Southern Art and Craft Trail
- Taste Great Southern
- Maritime Festival

48% OF PEOPLE AGREED THERE ARE ENOUGH OPPORTUNITIES TO PARTICIPATE IN ACH ACTIVITIES IN THE REGION



MARKETS

Denmark Arts Markets Craft, farmers,

night markets
Artisan and Designer Gift Fair

100%

"Denmark Festival of Voice - a remarkable calendar of socially and culturally diverse performances, workshops, and diverse celebrations of the human 'voice'. " - survey respondent

In the last 12 months, people actively engaged with

	0%	20%	40%	60%	80%
Buying locally made products					
Markets					
Art galleries					
Museums					
Festivals and community events					
Live music					
Performing arts (theatre, dance)					
Interpretive trails/walks					
Community arts/crafts programs					
Tours (self guided or guided)					
Aboriginal history/heritage					
Digital and technology					

Opportunities

- Leveraging cultural heritage to position the region as a renowned cultural tourism destination
- A strategic and coordinated approach to regional special events
- Establishing a cultural anchor / attraction in Upper Great Southern
- Levearging the new performing arts centre to be built at Albany Senior High School
- Leveraging investment in trails and recreation infrastructure, to deliver cultural infrastructure
- Sustained investment and promotion of internationally significant attractions i.e National ANZAC Centre
- Albany Bicentenary as a catalyst to raise awareness and showcase the region

Challenges

- Fragmentation and inconsistency of experiences at regional and sub-regional level
- Lack of 'bookable' experiences and accommodation to support growth
- Gap in experiences that involve or engage young people, Aboriginal and multicultural communities
- Affordability, program scheduling and cohesive marketing
- Overcoming conservative values (in some communities)

ENGAGEMENT FINDINGS

CAPACITY AND INVESTMENT

Top five priorities to build capacity over the next five years were:

- 1. Affordable access to creative infrastructure (spaces, tools)
- 2. Strengthening volunteerism
- 3. Sustainable funding arrangements
- 4. Improving business and commercial opportunities for creatives
- 5. Improving education and vocational training opportunities

STRENGTHENING COMMUNITY AND SECTOR CAPACITY IN THE REGION IS KEY AND WHERE THE GREATEST FOCUS IS NEEDED "Funding and support tends to go towards more traditional arts, culture and heritage and innovations aren't always well received by some of the community" - survey respondent



eries - Homespun, Ko e credit: Astrid Volzke



rtist Maxine Holman, Albany

Difficulty engaging young people, multicultural and 'at risk' groups

VISION 2025

Arts, culture and heritage thrives in the Great Southern.

As an incubator and catalyst for creative skills and networks, talent and ambition, knowledge and inclusion; it embodies deep history, diversity and shared experience.

Intrinsically connected to its spectacular environment and distinctive landscapes, it is highly valued by locals and sought-after by visitors – making a vital contribution to everyday life.

ENABLING OUR VISION



Regional priorities

CULTURAL IDENTITY

- · Connecting the region's spectacular natural environment with ACH
- Raising the profile and demonstrating the value of ACH across key audiences
- Embedding Aboriginal cultural heritage and identity as a foundation for the region
- · Conserving and celebrating shared significant cultural heritage
- Highlighting the region's diverse multicultural communities through
 program, content and product development

CAPACITY AND INVESTMENT

- Networking the region skills, resources, systems
- Strategic investment to support emerging industries
- Strengthening cross-sector partnerships
- · Funding certainty for industry and practitioners
- Strengthening education and vocational training pathways
- Effective governance to support strategy implementation

EXPERIENCE

- A strategic, coordinated approach to events and festivals
- Creating 'joined up' experiences and promoting these to locals and inbound visitors
- A regionally-significant cultural attraction in Upper Great Southern
- Continue to strengthen the region's standing in post-settlement cultural heritage, including the ANZAC Story
- Multipurpose, multi-sector attractions and infrastructure

K

Future state

Desired outcomes of implementing the regional strategy

WITHIN 2 YEARS

- 1. Dedicated investment is established to connect and promote the region's cultural and creative assets
- 2. Evidence-based research is in place to inform future decision making and investment in hard and soft infrastructure and resources
- **3.** Dedicated, regional resourcing to support ACH industry development is in place
- 4. Seed funding is available to test new ideas and collaborations
- Coordinated, region-wide programs and experiences are established, engaging new local audiences and attracting visitors to the region
- 6. Increased cross-government, corporate and business sector partnerships and collaboration are evident
- 7. Wider recognition of the region's role and capability in film, television and emerging industries
- 8. Increased secondary and tertiary education options are available in arts and creative industries across the region
- 9. Cultural infrastructure is embedded into other infrastructure projects trails, streetscapes, public spaces, recreation.
 8.

WITHIN 5 YEARS

- 1. Regional organisations are well networked and drive cross promotion, project development, shared resources and professional development
- 2. Albany's Bicentenary 2026 planned and delivered, reflecting the region's talent, diversity and future ambition
- **3.** An Aboriginal Cultural Centre is delivered, supported by Aboriginal Cultural Heritage programs, activities and enterprise
- Increased use, patronage and promotion of state and LGA owned and community-run facilities, venues and spaces
- 5. Programs targeted at intergenerational creative and cultural development and expression are established
 - Multicultural
 - Multi-sector
 - All ages and abilities
- 6. There is wide recognition of the region's role and capability in film, television and emerging industries
- 7. Sustainable funding is in place for established organisations that support and develop creative practice
- 8. A regional framework to guide Aboriginal cultural engagement is established
- Sustainable funding is in place for established organisations that support and develop creative practice.

WITHIN 10 YEARS

- 1. The Great Southern is a widely recognised cultural tourism destination, known for its diverse cultural heritage, creativity, environment and lifestyle
- 2. Aboriginal Cultural Heritage is embedded as a foundation across ACH planning and delivery
- **3.** Emerging leaders in ACH are playing a leadership role in nurturing the next generation of talent and entrepreneurship
- 4. Industry leading education programs, events and activities that encourage visitation and support local economies are underway
- 5. Delivery of a cultural anchor / attraction in the Upper Great Southern
- 6. The capacity, capability and sustainability of emerging artists and practitioners is improved
- 7. Advocacy for an arts curriculum and resourcing across the region's secondary schools / colleges is evident



SECTION 2

Arts, Culture and Heritage Strategies

The initiatives, programs and infrastructure identified in the following strategies are subject to funding and other commitments. Where specific events, sites and locations are referenced, these represent key opportunities but are not exhaustive and others may artise during the life of the Strategy.



STRATEGIES

Cultural identity

Strengthening and evolving the Great Southern's unique qualities, characteristics and shared values

The region is known for its post-settlement history, particularly the ANZAC story, early colonial life and industry establishment. While this should continue to be strengthened, there is a powerful opportunity to uniquely position it around the depth and diversity of its cultural heritage, natural environment and creative communities. This should be enabled through a new, contemporary narrative that also articulates the role and contribution that ACH brings to the region's economy and liveability.

Working in partnership with Traditional Custodians is a key priority to strengthen cultural identity, supported by a regionwide framework and engagement approach to represent its diversity, identify opportunities and ensure appropriate cultural authority. Existing initiatives such as Albany's restoring Menang Noongar place names project could be extended across the region; the Great Southern Noongar Story project should be strongly supported. Raising understanding and recognition of Marribank Mission, the Carrolup Artists and Carrolup Story will bring with it unparalleled opportunities for healing, reconciliation, community and enterprise development.

Albany's 2026 Bicentenary represents a once in a generation opportunity to position the region as an arts, culture and heritage destination and further catalyst for cultural tourism.



CULTURAL CASE STUDY

A brand and product framework for cultural tourism

Daylesford Macedon Tourism

www.dmrtourism.com.au

As one of the fastest-growing and highest yielding tourism regions in Australia, the Daylesford Macedon Ranges region destination positioning is centred on four brand pillars that provide structure and intent to its destination offer.

- **1. Indulge: Food and Drink** showcasing extraordinary, award-winning produce available at local restaurants and farmer's markets
- 2. Refresh: Escape and rejuvenate as a centre of wellness, therapy and naturebased activities
- **3. Learn: History and culture** Aboriginal cultural heritage and its mid-1800s ' gold rush' era that yielded charming villages, well preserved today
- **4. Make: Art and artisanal** home to artists and creative practitioners and offering classes, workshops, galleries and installations as well as special events such as book fairs and writers festivals.

Pillars are expressed through brand attributes, product, events and partnerships and the region's narrative, targeted at key audiences.

A full copy of the brand framework can be viewed here.



Image credit: https://www.visitmelbourne.com/regions/Daylesford-and-the-Macedon-Ranges/Things-to-do/Nature-and-wildlife/National-parks-and-reserves/VV-Hanging-Rock

Regional priorities	Strategic Recommendations	Stakeholders		Recon	nmen	ded	Timing	
		Statelluluel 5	1	2	3	4	5	5+
Connecting the region's spectacular natural environment with arts, culture and heritage. Raising the profile and demonstrating the value of the ACH offering across key audiences.	 Position the region as WA's accessible, multi-dimensional, creative and cultural heritage hub through a new narrative and, in time, a strategic place / destination brand to support cultural tourism: Develop a new narrative that positions the region's diverse ACH identity as engaging and inspiring, accessible and inclusive for people of all ages and interests Elevate the role and significance of ACH as vital contributor to the region's liveability, economy and collective wellbeing Implement a strategic communications plan to achieve the above. 	State Government Local Government Industry stakeholders		~				\rightarrow
Embedding Aboriginal cultural heritage and identity as a foundation for the region.	 2. In partnership with stakeholders, establish a culturally appropriate region-wide framework, including an Aboriginal Advisory Group, to engage with Traditional Custodians to: Ensure appropriate cultural authority Represent the region's diversity Identify and agree regional cultural heritage narratives Inform and guide arts, culture and heritage projects Support collaboration and creative expression across communities Develop associated product, programs, experiences, enterprise. 	State Government Aboriginal stakeholders Traditional Custodians and Aboriginal stakeholders Local Government	~					→
	 Support the Great Southern Noongar Story Project to capture and share stories and knowledge of Noongar Elders and emerging leaders. 	State Government Aboriginal stakeholders Traditional Custodians and Aboriginal stakeholders	~					\rightarrow
	 Work with regional Aboriginal Corporations and stakeholders to scope and fund opportunities for associated interpretation and storytelling. 	State Government Aboriginal stakeholders Traditional Custodians and Aboriginal stakeholders	~	_				\rightarrow
	5Using the City of Albany's Menang Noongar place names project as a guideline approach, complete a dual naming and interpretation project across the Great Southern Region, in conjunction with regional Aboriginal Corporations and stakeholders.	State Government Local Government Traditional Custodians and Aboriginal stakeholders	~					\rightarrow

Regional priorities	Strategic Recommendations	Stakeholders		Recon	nmen	ded T	iming	3
	Su alegic Recommendations	Statelluluers	1	2	3	4	5	5+
Embedding Aboriginal cultural heritage and identity as a foundation for the region.	 6. Working with regional Aboriginal Corporations and stakeholders, raise community awareness and understanding of Marribank Mission, the Carrolup Artists and Carrolup Story and associated narratives: 6.1. Explore partnerships with Curtin University's John Curtin Gallery and relevant regional LGA's (Kojonup, Katanning, Broomehill-Tambellup) to explore opportunities for touring exhibitions and programs related to the Herbert Mayer Collection of Carrolup Artwork (the Collection) 6.2. Scope, fund and deliver a 'fit-for-purpose' exhibition space to exhibit work from the Collection, and other visual artwork 6.3. Work with regional stakeholders to deliver the Marribank revitalisation. 	State Government Local Government Traditional Custodians and Aboriginal stakeholders Funding partners			~			\rightarrow
Conserving and celebrating shared significant cultural heritage.	 7. Through a regional cultural mapping project, identify and document places and objects of Aboriginal Cultural Heritage significance across the region and: 7.1. Develop Cultural Heritage Management Plans where required 7.2. Identify infrastructure requirements to enhance public access, where appropriate 7.3. Network and promote connected places, attractions and experiences, where appropriate – for example wildflower and bush tucker sites. 	State Government Aboriginal stakeholders Local Government Traditional Custodians and Aboriginal stakeholders Funding partners		~				\rightarrow
Highlighting the region's diverse multicultural communities through program, content and product development.	 8. Position ACH at the centre of the Albany Bicentenary 2026 identity and programming and leverage the milestone to showcase the region's Aboriginal Cultural Heritage and its overall cultural depth and diversity. 9. Continue to deliver ACH events and programs that elevate profile, 	Local Government State Government Traditional Custodians and Aboriginal stakeholders Events and tourism industry stakeholders Arts, culture, heritage stakeholders Funding partners Local Government	~					\rightarrow
	awareness and understanding of the region's multicultural communities.	State Government Multicultural groups and stakeholders	~					\rightarrow

STRATEGIES

Experience

Delivering engaging, accessible and diverse activities, programs, content and product for all ages and abilities

Key opportunities to enhance ACH experiences across the Great Southern centre on evolving to a multi-sector, multipurpose approach to leverage existing programs, events and infrastructure. Related industries and sectors should be explored to facilitate integrated ACH experiences and infrastructure, for example investment in outdoor trails and recreation facilities could also feature outdoor performance areas, public art, heritage interpretation and self-guided or ticketed tours.

New cultural infrastructure should be designed as multifunctional, vs single purpose, and be suitable for a variety of uses, integrated with the public realm, to enable multiple ACH sectors and practitioners to utilise and benefit from the investment. A more strategic approach to year-round regional events, festivals and programs, together with a more centralised approach to promotion for ACH across the region is needed; along with a sustainable, recurrent funding base. This will continue to position the region as an attractive destination for cultural tourism. There is an opportunity to better connect the region and catalyse economic development by locating a cultural anchor attraction in the Upper Great Southern. Diversifying and developing new audiences through improved digital connectivity is also a priority.



Framework for Great Southern ACH festivals and events



EXPERIENCE CASE STUDY

Networking cultural heritage identity, places and experiences

Tohu Whenua – New Zealand

www.tohuwhenua.nz

Launched in 2016, Tohu Whenua is a nationwide network of sites that connects New Zealanders with their heritage and the defining stories of Aotearoa, New Zealand. It has been launched in three regions – Northland, Otago and West Coast, with more to come. Sites chosen form a network of the country's best heritage experiences and the program works closely with local communities to identify places. These are assessed against key criteria and approved by a dedicated Governance Group comprising partnership agencies such as Heritage New Zealand Pouhere Taonga, Department of Conservation Te Papa Atawhai and Manatū Taonga Ministry for Culture and Heritage. A Steering Group and program manager oversee operations.



Kororipo Heritage Park - where Māori and Europeans lived side by side and the location for some of the most important early meetings between the two cultures. Image credit: https://tohuwhenua.nz/te-tai-tokerau-northland/kororipo-heritage-park

38 | GREAT SOUTHERN REGION ARTS, CULTURE, HERITAGE STRATEGY 2022

A signature winter festival for Great Southern

The opportunity for people to reconnect the natural world and with each other is central to the significance of festivals – at any time of the year. However, in winter, these signature events bring additional economic benefit – supporting visitor engagement, industry capacity and spend in the colder, darker 'off peak' season. From Sydney's Vivid festival and Tasmania's Dark Mofo, to emerging regional experiences such as Apollo Bay and Low Light, winter festivals have become significant drawcards for locals and visitors as a compelling vehicle for creative expression, storytelling and discovery.

LOW LIGHT QUEENSCLIFF

Host to music, film screenings, art installations, spoken word and literary readings and culinary experiences, Low Light is a multi-dimensional, multi-destination festival uniting the coastal towns of Queenscliff and Point Lonsdale.

Offsetting the low season and the region's bracing seaside cold, the town's public spaces, galleries, cafes, bars and restaurants play host to Fringe Festival style program which unites arts, culture and heritage with food and beverage offerings – from degustation menus, to wine tastings and whiskey education. It also includes the Bellarine Lighthouse Film Festival & the QMF Winter Concert Series. Targeting locals and tourists, it can be enjoyed as a day trip or as a full weekend away.



Regional priorities	Strategic Recommendations	Stakeholders			Tim	ing		
			1	2	3	4	5	5+
A strategic, coordinated approach to events and festivals.	 10. Develop a regional ACH Programming and Events Strategy in collaboration with State Government, LGAs and event stakeholders, to consider: 10.1 Funding, operational sustainability and growth of established regional festivals and events including Taste Great Southern, Denmark Festival of the Voice, Katanning Harmony Festival, Bloom Festival, Great Southern Arts and Crafts Trail 10.2 Support for community-driven festivals and events with potential for regional or sub-regional impact, audience development and participation, for example; Albany Maritime Festival, Denmark Film Festival, CinefestOz, Porongurup Festival 10.3 Opportunities to engage youth in concept development, planning and delivery of new ACH events and programming 10.4 A region-wide events framework to define events by objective, scale / reach, impact / benefit 10.5 An events prospectus for industry. 	State Government Local Government Events and tourism industry stakeholders Arts, culture, heritage stakeholders			~			\rightarrow
	 11. Scope and deliver an additional signature arts, culture and heritage event for the region, to occur in the winter or shoulder seasons and support inbound visitation. Potential positioning around cultural heritage diversity. 12. Through the LGAs establish a shared network of events suppliers, compliance requirements (including insurance), logistics and inbound talent; cross-promote, cross-program and extend regional touring circuits where practical. 	State Government Local Government Events and tourism industry stakeholders Arts, culture, heritage stakeholders Local Government Events and industry stakeholders		~	× 			\rightarrow
	 13. Establishing a bi-annual round table networking forum (virtual or in-person) for event organisers to share feedback, information and forward plan scheduling. 	Local Government State Government		~				\rightarrow

Regional priorities	Strategic Recommendations	Stakeholders	R	Recon	nmen	ded T	iming	
Regional priorities	ou ategic recommendations	Statenoider S	1	2	3	4	5	5+
Creating 'joined up' experiences and promote these to locals and inbound visitors.	 14. Leveraging the Great Southern Cultural map and database, develop or re-instate connected cultural experiences and market these to local and inbound audiences, for example: A "Small Museums Trail" across the Upper and Lower Great Southern Regional Public Art Trail Connecting cultural precincts, art collections, outdoor performance spaces, public art, within each town / LGA Supplement the above with trails, food, wine, produce and accommodation experiences Identify a mix of self-guided and ticketed experiences. 	State Government Local Government Arts, culture, heritage stakeholders			2			→
	 15. Strengthen the role of the Albany Entertainment Centre as a hub and catalyst for regional programming and touring: 15.1. Capacity building and network development for smaller performing arts organisations / centres 15.2. Collaborative programming with regional museums, art galleries and other performing arts venues 15.3. Ensuring programming and curation strengthens cultural identity, local talent and youth engagement 15.4. Identification of cost-effective or subsidised accommodation options, to increase tour frequency for state-funded companies. 	State Government Arts, culture, heritage stakeholders Events and industry stakeholders		~				→
	 16. Develop a Great Southern Cultural Tourism Strategy with a focus on product development, attractions and experiences, access, visitor servicing and strategic events programming as part of future Tourism Destination Management Planning for the region. Highlight opportunity for Aboriginal cultural product and experiences; incorporate learnings from the Kambarang Tour pilot in the Upper Great Southern. 	State Government Local Government Traditional Custodians and Aboriginal stakeholders Tourism industry stakeholders			~			→

Regional priorities	Strategic Recommendations	Stakeholders	F	Recon	nmen	ded 1	Timing	3
	Strategic Recommendations	Stakenoluers	1	2	3	4	5	5+
A regionally significant cultural attraction in Upper Great Southern.	 17. Establish a cultural anchor / attraction in the upper Great Southern to showcase the sub region, improve connectivity with the lower Great Southern and catalyse economic development. Opportunities include: Kodja Place: Progress / revisit masterplan with the view to strengthening the appeal of the existing precinct and establishing a multipurpose space capable of displaying visual arts and other exhibitions Marribank Mission precinct revitalisation: feasibility and funding analysis for precinct and cultural tourism development in conjunction with regional stakeholders A regional Museum in Katanning. 	Federal Government State Government Local Government Traditional Custodians and Aboriginal stakeholders Industry stakeholders Funding partners			~			→
Continue to strengthen the region's standing in post-settlement cultural heritage, including the ANZAC Story.	 18. Strengthen the region's standing as a place to learn and experience diverse, post-settlement cultural experiences: 18.1. Continue to invest in and leverage the impact / reach of Albany's National ANZAC Centre and associated programs 18.2. Resource the Museum of the Great Southern to perform regional outreach services to local museums, including programming and curation / collection advisory 18.3. Package and promote built heritage experiences across the region – to include Strawberry Hill / Barmup, publicly accessible museums, Town Halls, monuments and homesteads 18.4. Strengthen awareness and understanding of agricultural life, industry development and technology; past, present and future - people, places, lifestyles. 	State Government Local Government Arts, culture, heritage stakeholders	~					\rightarrow

Regional priorities	Strategic Recommendations	Stakeholders	F	Recon	nmen	ded T	iming	9
Regional prior ties	Strategic Recommendations	Statenoluers	1	2	3	4	5	5+
Multi-purpose, multi-sector attractions and infrastructure.	 19. Through Albany Bicentenary planning, progress the planning for an Aboriginal Cultural Centre: Accessible and designed as a multipurpose facility that compliments broader cultural precincts and masterplanning processes Integrate public art, indoor / outdoor venues, spaces and facilities with the ability to support Aboriginal Cultural content and programming from multiple arts sectors. 	State Government Federal Government Local Government Funding partners	~					\rightarrow
	 20. Ensure any new regional ACH infrastructure is designed to accommodate different ACH sectors and support multi-purpose / multi-functional uses and contribute to surrounding context and public realm: Indoor / outdoor spaces, meeting and break out spaces Complementary programming, for example live performance alongside visual arts exhibitions Scalable spaces to support live music – including intimate / small scale venues for artists who are starting out Access to affordable working spaces for creative practitioners, including artists in residence. 	State Government Local Government	~					→
	 21. Leverage State Government investment in outdoor recreation infrastructure and trails to deliver ACH experiences and infrastructure that optimise use and attract new audiences. For example: Outdoor amphitheatres and multi-purpose spaces Interpretation and wayfinding, public art Guided tours and experiences. 	State Government Local Government Outdoors Great Southern		~				→
	 22. Optimise existing, and guide future investment in public art by developing a regional public art blueprint to provide direction on: Development of a self-guided, regional public art trail for large scale, notable works Theming and narratives - to reflect cultural identity Site selection - to contribute to local sense of place, and regional public art trail outcome Artist procurement and selection - to ensure representation of local and national / international talent Investment guidance - as a prospectus to attract funding Collection governance and management. 	State Government Local Government Arts, culture, heritage stakeholders			~			→

Regional priorities	Strategic Recommendations	Stakeholders	F	Recon	nmen	ded T	iming	
Regional priorities		Statenoluers	1	2	3	4	5	5+
Multi-purpose, multi- sector attractions and infrastructure.	 23. Prioritise investment in assets that are either under-utilised or at capacity, to achieve a multi-use, multi-sector approach that stimulates creative and economic growth. Priorities include: Katanning Museum - Facilities upgrade to enable exhibition of a variety of visual art and other mediums Kojonup Town Hall - Facilities upgrades and expansion to enhance capacity and attract more diverse shows and performances Kodja Place - in line with masterplan, prioritise investment in spatial and functional limitations of the building and precinct; developing digital and multimedia approaches and enhancing interpretive spaces Vancouver Arts Centre - Albany: Facilities upgrade to enable exhibition of a variety of Albany masterplans. Includes VAC and Princess Royal Fortress/ Mounts Precinct Mitchell House - Mt Barker: Facilities upgrade to enable exhibition of a variety of visual art and other mediums, improve pedestrian connection to Town Centre, improve / expand practitioner spaces, network and connect with practitioner community in Porongurups and surrounds Albany Entertainment Centre - Albany: diversify uses to include visual art exhibitions, smaller scale live music and increased collaboration with other regional performing arts organisations such as the Albany Light Opera and Theatre Company. 	Local Government State Government Federal Government Funding partners			<u>۲</u>			→
	 24. Improve digital infrastructure and capability to share content and access new audiences: Invest in infrastructure and organisation capability to broadcast and share content and improve access to programs and services, particularly in context of COVID-19 Continue to digitise recording of collections and exhibitions, with support from LGAs and Museum of the Great Southern. 	State Government Local Government Arts, culture, heritage stakeholders			~			→



STRATEGIES

Capacity and investment

A strong, sustainable foundation to develop and network organisations, practitioners, programs and infrastructure

Building skills, capacity and access to ongoing, sustainable resourcing and funding are critical to develop the region's ACH potential and, ultimately, its future positioning as a cultural tourism destination. Dedicated resourcing is needed to both prioritise and progress strategic projects and support grass roots initiatives. Many stakeholders – practitioners, cultural groups, events organisers and community organisations – have basic needs around improving cross-region networks and communications, sharing resources and knowledge, developing their practice and improving business acumen.

A focus on building ACH capacity amongst young people, Aboriginal communities and multicultural groups is needed as are additional secondary and tertiary education pathways. An ACH investment attraction strategy is also needed, which should quantify sector impact and highlight strategic projects and programs, positioning them to attract government and private sector funding, and build a culture of regional business investment in ACH. Continued advocacy for sustained, multiyear funding from state, federal and other sources, for proven and eligible organisations and programs, is also required. For oversight of Strategy delivery, a Steering Committee and supporting Reference Groups should be established in early 2022 and LGAs should prepare local-level ACH strategies and masterplans to ensure implementation of key initiatives.



			F	Recon	nmen	ded T	iming	y
Regional priorities	Strategic Recommendations	Stakeholders	1	2	3	4	5	5+
Networking the region – skills, resources, systems.	25. Leverage State Government regional ACH development resources through appropriate agencies to strengthen and support networks, industry development and capacity building.	State Government		~				\rightarrow
	 26. Establish a region-wide LGA coordination network to improve cross-region communication, programming and resourcing. Membership to include expertise such as community and economic development, arts, culture, heritage, youth, marketing, visitor servicing, recreation and events. 	Local Government State Government		~				\rightarrow
	 27. Prioritise delivery of practitioner and industry networking and skill share programs and events across the region, including: Event organisers Performing and visual arts companies and venues Historical societies and museums Arts practitioners – with the view to transitioning from hobby to enterprise Aboriginal enterprise and businesses. 	State Government Arts, culture, heritage stakeholders Local Government		۷				→
	28. Develop a regional database and skills register for ACH practitioners, stakeholders and community organisations including Aboriginal practitioners.	State Government Local Government		~				\rightarrow
	29. In alignment with the State Cultural Infrastructure Map, develop a consumer-facing, interactive Great Southern Region ACH map and database as a 'go to' resource for practitioners, creatives, consumers and other stakeholders.	State Government		~				\rightarrow
	30. Establish a regional youth network and develop a complementary regional ACH youth strategy to identify gaps, strengthen engagement and participation and guide investment in programming, education pathways, projects and resources.	State Government Local Government		~				\rightarrow
	31. Strengthen multi-sector product development, promotion and funding opportunities through industry partnerships with recreation, tourism, agriculture, food and wine sectors.	State Government Industry stakeholders			~			\rightarrow

Regional priorities	Strategic Recommendations	Stakeholders	F	Recon	nmen	ded Ti	iming	9
			1	2	3	4	5	5+
Strategic investment to support emerging industries. Strengthening cross- sector partnerships.	 32. Commission an ACH impact assessment to quantify ACH economic and community wellbeing impacts at LGA, regional and state level; use this to guide: Policy development and advocacy Perception shift of the value / benefit of ACH within local communities Investment in hard and soft cultural infrastructure and resources Partnership development Government and private sector funding and investment attraction. 	State Government Arts, culture, heritage stakeholders		~				\rightarrow
	 33. Map the current level and distribution of state and LGA-funded ACH activities across the Great Southern: Identify gaps and opportunities to diversify funding and monitor / review annually. 	State Government Local Government Arts, culture, heritage stakeholders		~				\rightarrow
	 34. Shift to a multi-sector approach to funding through State Government and other sources, for example: Opportunities to integrate cultural infrastructure such as outdoor performance spaces and public art, into trails development programs through funding submissions to DBCA and others Explore tourism (JTSI) and other funding sources to support development of Aboriginal cultural products and experiences Advocate the benefits of ACH partnerships to regional businesses, investors and philanthropists; create a culture of business investment in the arts. 	State Government Arts, culture, heritage stakeholders Industry stakeholders Corporate and philanthropic stakeholders			~	_		\rightarrow
	35. Continue to strengthen and diversify ACH through investment in emerging industries including film and television and digital technology.	State Government Local Government		~				\rightarrow
	 36. Develop an ACH investment attraction strategy, targeted at corporate / commercial, regional enterprise and philanthropic sectors. Position and advocate for ACH as a vital component of corporate social responsibility Identify strategic regional and local area projects (infrastructure / programs), matched to potential investors / sponsors Include investment 'tiers' to encourage participation Develop policy and selection process in line with State Government requirements. 	State Government Local Government Arts, culture, heritage stakeholders Events and tourism industry stakeholders			~			\rightarrow

Destingel enterthing	Ctuatoria Decomunandationa	Stakeholders		Recor	nmen	ded T	iming]
Regional priorities	Strategic Recommendations	Stakenolders	1	2	3	4	5	5+
Funding certainty for industry and practitioners.	37. Stimulate and support the growth and viability of the region's Aboriginal cultural industries through targeted investment in capacity building, product and experience development, marketing, business support, supply chain definition and funding.	State Government Traditional Custodians and Aboriginal stakeholders Events and tourism industry stakeholders Arts, culture, heritage stakeholders		~				\rightarrow
	38. Advocate to State and Federal Government for implementation of multi-year, sustained grant funding commitments at regional level, for eligible and established ACH organisations, programs and practitioners with the aim of providing certainty, operational and program efficiencies.	State Government Federal Government Local Government Arts, culture, heritage Stakeholders	~					\rightarrow
	39. Establish an incubator fund for programs targeted at emerging and community-based organisations, Aboriginal communities, youth development, inclusive programs and multicultural communities.	State Government Local Government Traditional Custodians and Aboriginal stakeholders Arts, culture, heritage stakeholders		~				\rightarrow
	40. Support and enable Regional Arts WA's Great Southern Hub, with the view to region-wide expansion and ongoing delivery.	State Government Local Government Arts, culture, heritage stakeholders	~					\rightarrow
	41. Through established organisations, expand the reach of ACH programs to the Upper Great Southern, and improve access to programs for young people and multicultural communities.	Local Government Arts, culture, heritage stakeholders State Government		~				\rightarrow

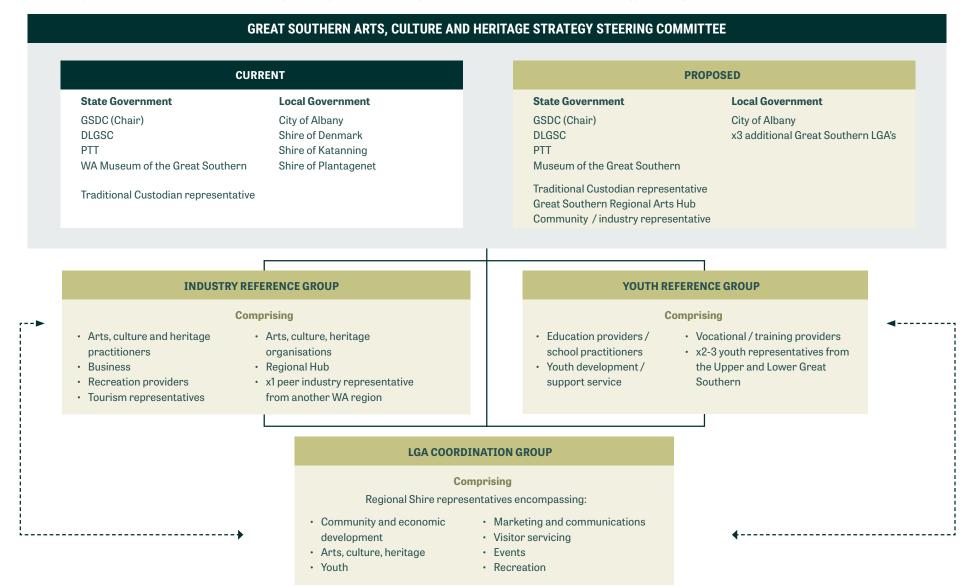
Regional priorities	Strategic Recommendations	Stakeholders		Recon	nmen	ded 1	Timin	g
Regional priorities		Statelloluers	1	2	3	4	5	5+
Strengthening education and vocational training pathways.	 42. Strengthen partnerships / networks with Department of Education, regional colleges and secondary schools, tertiary and private sector providers: Deliver primary and secondary outreach / incursions that engage young Aboriginal people Promote and grow the Creative Industries Courses at South Regional TAFE Ensure arts curricula and resources are available at the region's secondary schools / colleges; advocate for theatre productions, concerts and 	State Government Arts, culture, heritage stakeholders Local Government		V -				\rightarrow
	 Strengthen partnerships to fund the extension of Albany Summer School programs (duration and reach). 							
	43. Investigate opportunities for evening and weekend use of Albany Senior High School's planned \$6.3 million Performing Arts Centre to increase access to state of the art facilities for performance practitioners and community groups.	State Government Local Government Arts, culture, heritage stakeholders		v -				\rightarrow
	44. Scope, fund and deliver a region-wide professional development program targeting diverse creative groups and practitioners to target general business needs and sector-specific technical training (sound, lighting).	State Government Arts, culture, heritage stakeholders Local Government Traditional Custodians and Aboriginal stakeholders Industry stakeholders	٢ -					\rightarrow
	 45. Working with regional stakeholders and in consideration of existing prizes, evolve the annual Great Southern Art Award to demonstrate the value and diversity of practitioners and content across the region: Investigate categories for emerging artists, youth, Aboriginal art and motion picture / film making to strengthen and showcase the region's emerging industries and practitioners. 	Local Government Arts, culture, heritage stakeholders		v -				\rightarrow

Designal prioritian	Ctuatoria Decommondationa	Stakeholders		Recon	nmen	ded T	ïming	g
Regional priorities	Strategic Recommendations	Stakenoluers	Recommended Ti	5	5+			
Effective governance to support strategy implementation.	46. Maintain the Great Southern Arts, Culture, Heritage Strategy Project Steering Committee and formalise a governance framework to oversee implementation.	State Government Steering Committee	¥ .					\rightarrow
	 47. Strengthen ACH policy and planning at an LGA level to support Strategy implementation: 47.1. Develop individual (or joint sub-regional) ACH strategies and supporting policies which are tailored to local content and opportunities and aligned to this Strategy to guide local- level and detailed implementation 47.2. Embed ACH planning into LGA Strategic Community Planning Frameworks 47.3. Strategic application of State Government's Percent for Art Policy, including clear process and guidelines for developers, to deliver quality, integrated and authentic public art outcomes across the region. 	Local Government	v -					\rightarrow



Great Southern ACH Governance Framework

The Steering Committee will be tasked with prioritising and progressing the strategic recommendations identified in the Strategy, including funding and resourcing as required.



Great Southern Arts, Culture and Heritage Audit:

Cultural resource mapping is a process for identifying and recording a community, town, city or region's cultural assets, resources and networks – to support more effective place-based planning, management and promotion.

As a region as geographically vast and diverse as the Great Southern, resource mapping is a critical first step to establish a baseline and to strengthen existing assets, networks and skills – building capacity to grow the region's cultural and creative economy. To inform community engagement and strategy development, a comprehensive regional (desktop) audit was conducted to document the regions ACH, attractions and organisations – resulting in a centralised database of ~550 arts, culture and heritage resources, mapped by category and location. As the first of its kind for the region, it establishes a strong baseline from which to develop:

- A region-wide skills register and database for practitioners and stakeholders
- A consumer-facing, Great Southern arts, culture and heritage map and database as a 'go to' resource either as part of the WA Cultural Infrastructure Map and as a stand-alone regional asset.

	Art Centres
Facilities and Spaces	Art Galleries
	Artist Run initiatives
	Community Centre/Hall (Multipurpose)
	Interpretive Centres
	Libraries and Archives
	Museums
	Performing Arts facilities/venues
	Public Spaces
	Theatres
	Artist in Residence workshops
Organisations	Aboriginal and/or Torres Strait Islander organisations
	Arts Ed. Elementary, secondary, tertiary and informal
	Choir/singing groups
	Community groups
	Historical and genealogical societies
	Multicultural Organisations
	Performing arts groups
	Visual arts groups
	Writing groups
	Theatre companies
Industries	Artisans and makers - visual arts, craft, writers, digital
	Creative professional services (architecture, coworking, graphic design etc)
	Dance companies
	Museums and art galleries
	Publishing industries
	Radio, print media and broadcasting
Tourism and hospitality	Hospitality venue
	Wineries and small batch producers
	Tours and trails
	Cross-regional attraction
Festivals and Events	Cultural festivals
	Artist in Residence workshops
	Regional events
	Cultural Heritage Tours
	Community events
	Public Art tours
Natural and built form heritage	Built heritage properties
	Heritage Districts
	Heritage Trails/Walks
	Monuments/Memorials
	Attraction
	Conservation Areas
	National Parks and Nature Reserves
	Aboriginal cultural site

CAPACITY CASE STUDY



Western Australian Cultural Infrastructure Map: DLGSCI

Launched in 2021 as part of the State Cultural Infrastructure Framework Toolkit, the Cultural Infrastructure Map identifies existing cultural and creative assets, spaces and organisations across the State. Residents, visitors, practitioners and stakeholders can use it to locate a cultural facility and / or identify what creative spaces exist in a specific location. User generated content will continue to populate the map, with people able to fill in any gaps as well as provide information to update facility details.



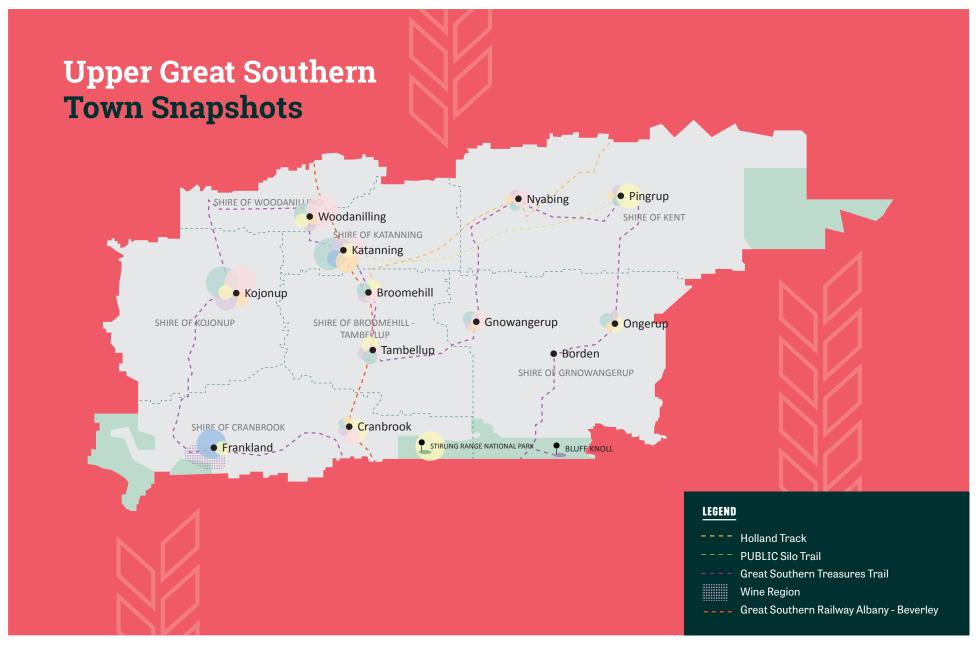
Cairns Arts and Cultural Map: Cairns Regional Council

Launched in 2018, the Cairns Arts and Culture Map highlights locations of cultural, historical and creative significance. It has been developed as the Cairns' primary resource for the arts, culture and heritage communities and for people seeking to connect with professionals or explore arts assets. Shaped through community consultation, six categories were developed as a framework for which to map the region's various sectors and sub-sectors. It centres on a simple, intuitive user interface and user-generated content and is updated regularly.









Shire of Woodanilling

POPULATION

& GALLERIES

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PERFORMANCE

MAKER / STUDIO

MONUMENTS /

MEMORIALS

LIBRARIES

& CRCS

SPACES

SPACES

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Towns: Beaufort River, Boyerine, Cartmeticup, Glencoe, Kenmare Westwood and Woodanilling.



Gazetted as a townsite in 1892. Woondanilling was first explored in the early 1830's. It is named after a spring in the Boyerine Creek which was the original gathering place for for the districts' new settlers - eventually being known as Round Pool. Today, Woodanilling is home to ~420 residents and is characterised by wide treelined streets and exquisite heritage buildings, some which are over 100 years old.

Key Landmarks: Queerearrup Lake, Martup Pool

Attractions: Kenmare Hall, Woodanilling Tavern, Gereral Store and Post Office, Richardsons Store

Festivals and events: Bloom Festival





Towns: Kojonup, Boscabel, Cherry Tree Pool, Jingalup, Lumeah, Muradup, Mobrup, Qualeup, Wahkinup

POPULATION

2,931 Km²

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1.985

MUSEUMS

& GALLERIES

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PERFORMANCE

MAKER / STUDIO

MONUMENTS /

MEMORIALS

LIBRARIES

& CRCS

SPACES

SPACES

SIZE



Key Landmarks: Jingalup Reserve

Attractions: Kodja Place, Military Barracks, Wool Wagon, Elverd Cottage, Old Post Office, Carrolup / Merribank Farm

Festivals and events: Kojonup Agricultural Show



Shire of Cranbrook

Towns: Cranbrook, Frankland, Tenterden





Home to over 1.000 residents, the Shire of Cranbrook boasts unique economic and lifestyle opportunities including internationally famous wines and prime mixed farming prospects. Also on offer - the beauty of the Stirling Range National Park, pink salt lakes, natural ski lakes and

a selection of rare and alluring native wildflowers.

Key Landmarks: Stirling Range National Park, Lake Poorareccup

Attractions: Cranbrook Museum. Bob's Lake birdie hide, Sukey Hill Lookout, 27 Mile Dam Heritage Site

Festivals and events: Bloom Festival, **Cranbrook Show**

13 NATURAL ATTRACTIONS



TRAILS

GREAT SOUTHERN REGION ARTS, CULTURE, HERITAGE STRATEGY 2022 | 57

15 ABORIGIN

SITES

Shire of Broomehill-Tambellup

Towns: Broomehill, Tambellup



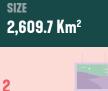
Broomehill was established after the completion of the Great Southern Railway in 1889. Today, its attractions include the historic Holland Track, Broomehill Museum (recently re-opened), Henry Jones Building, Broomehill Post Office and Boot Rock. Tambellup townsite was declared in 1899 and today attractions include the Tambellup Heritage Trail, Corner Shop Museum, original Toolbrunup School and the Gordon River Weir and Picnic area. Cropping and grazing agriculture is the economic mainstay and the two formerly separate local government areas were amalgamated in 2008.

Key Landmarks: Holland Track, Boot Rock, Gordon **River Weir**

Attractions: Post Office, Henry Jones Buildings, Old Petrol Station, Broomehill Museum, Cornershop Museum, Toolbrunup School

Festivals and events: ANZAC Service, Homespun

NATURAL ATTRACTIONS



POPULATION

1.144



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HERITAGE WALKS

/TRAILS

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3

LIBRARIES

& CRCS

Shire of Gnowangerup

Towns: Borden, Ongerup, Gnowangerup



POPULATION 1.215 SIZE 4.265 Km²

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Covering ~5,000km2, the Shire is a prosperous grain growing and sheep producing area – famous for its merino sheep, together with a growing tourism node on the edge of the Stirling Ranges. Key attractions include wildflower reserves, the beautiful Stirling Ranges National Park and small local museums.

Key Landmarks: Alymore mineral springs, Stirling Range National Park, Lake Cassencarry

Attractions: Historic Centre, Aboriginal Museum and Keeping Place, Yongergnow Australian Malleefowl Centre & Café

Festivals and events: Bloom Festival, Ongerup Wildflower Show









3 NATURAL ATTRACTIONS

11

ABORIGINAL CULTURAL SITES



2

58 | GREAT SOUTHERN REGION ARTS, CULTURE, HERITAGE STRATEGY 2022

b

ABORIGINAL

CULTURAL SITES

Shire of Kent

Towns: Nyabing, Pingrup



The Shire is predominately an agricultural area for wheat and sheep. First established in 1923 as the Kent Road Board, the Shire is rich in local history, with many buildings, halls and school sidings preserved and intact. The Shire is also known for its natural attractions including the Gnamma Holes, and Pink Lakes.

Key Landmarks: Pink Lakes, Gnamma Holes

Attractions: Settlers Hall, Grain Silos Public Art Mural, Kwobrup Dam

Festivals and events: Pingrup Races, Annual CWA Market Day

POPULATION 599 SIZE 5,264.6 Km²

MUSEUMS

& GALLERIES









18 ABORIGINAL CULTURAL SITES

HERITAGE WALKS /TRAILS

3

LIBRARIES

& CRCS



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Towns: Katanning, Badgebup, Ewlyamartup, Moojebing, Murdong, Pinwernying

Shire of Katanning

POPULATION 4,151 size 1,518.2 Km²

PERFORMANCE



With strong agricultural roots, the Shire offers a range of recreation and leisure facilities, government, health and education services, and a diverse retail and business district. It is a significant place in Noongar Dreaming through the story of Mulka and today, is home to a multi cultural community of approximately 50 different language groups. Katanning is home to the southern hemisphere's largest undercover sheep sale yards.

Key Landmarks: Lake Ewlyamartup, Twonkwillingup,

Attractions: All Ages Playground, Old Mill, Town Hall, Mosque, Kobeeyla House, Public Silo Trail, Pioneer Women's Clock, Artisans Gallery

Festivals and events: Katanning Farmers Markets, Katanning Show, Harmony Festival

8



2 NATURAL ATTRACTIONS ABORIGINAL Cultural sites

HERITAGE WALKS



60 | GREAT SOUTHERN REGION ARTS, CULTURE, HERITAGE STRATEGY 2022

City of Albany

Wards: Breaksea, Frederickstown, Hassell, Kalgan, Vancouver, West, Yakamia



Albany is Western Australia's oldest settlement and has a unique and diverse heritage. The Traditional Custodians, the Menang Noongar people call it Kinjarling which means "the place of rain". Archaeological excavations have found evidence of sites dating back over 18,000 years. In 1826 Major Edmund Lockyer arrived aboard the Brig Amity, and on 27th January 1827 a ceremony celebrated the founding of the settlement. Its rich heritage includes valuable insights of the close relationship and interaction between Noongar Man Mokare and Captain Collet Barker. through to recent history as an important port, the whaling industry and ANZAC departure point. Today Albany is a burgeoning cultural capital offering a range of cultural experiences, set against the rugged majesty of the south west coastline.

Key Landmarks: The Gap and Natural Bridge, Mount Manypeaks Nature Reserve, Torndirrup National Park, Two Peoples Bay Nature Reserve, Waychinicup National Park, Mount Clarence, Mount Adelaide, Bald Head, Shelley Beach, West Cape Howe

Attractions: Brig Amity Replica, Albany's Historic Whaling Station, National Anzac Centre, Strawberry Hill / Barmup, Albany Town Hall, Albany Entertainment Centre, The Earl of Spencer Tavern, The Old Gaol, The Old Post Office, Vancouver Street Café, Historic Stirling Terrace, Old Town Albany, Bibbulmun Track, Albany Wind Farm to Mutton Bird Island, Munda Biddi Trail, Point Possession Heritage Trail, Mount Clarence & Memorial, Museum of the Great Southern, Middleton Beach, Quaranup, Port Theatre

Festivals and events: Albany Farmers Market, Albany Show, Albany Arts Festival, CinefestOZ Albany, Great Southern Art Award, Film Harvest Great Southern, Ocean Film Festival, Bloom Festival, Taste Great Southern, Anzac Day, the Summer Events Series (Christmas Pageant, NYE Fireworks and Australia Day Festival), Green Markets, Sustainable Living Expo, Twilight Markets, Albany Light Opera

HERITAGE WALKS

/TRAILS

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 MUSEUMS

 © GALLERIES
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29 ATTRACTIONS

42 ABORIGINAL CULTURAL SITES

Shire of Plantagenet

Localities: Mount Barker, Narrikup, Porongurup, Kendenup, Rocky Gully



Mount Barker was explored in late 1829, several years after the Albany Penal Colony, by its surgeon Dr Thomas Braidwood Wilson and is today the major town in the Shire of Plantagenet. The area is agriculturally rich, which supports a thriving grape growing and wine industry. The ancient granite domes of Porongurup National Park are a dramatic landscape feature and rich in natural and cultural heritage value, and a significant visitor attraction - including Granite Skywalk at Castle Rock. There is a small but strong local arts and heritage scene.

Key Landmarks: Castle Rock, Granite Skywalk, Porongurup National Park, Stirling Range National Park

Attractions: Mt Barker Railway Station, St Werburghs Church, Plantagenet District Hall, Old Police Station Museum, Corkscrew Gallery, Mitchell House Arts Centre Gallery, Wild Flowers, Wineries, Plantagenet Hall, Narrikup, Porongurup, Kendenup, Centenary Park, Mt Barker Hill and Trails (in development)

Festivals and events: Kendenup Town Hall Markets, Mount Barker Grapes and Gallops, Porongurup Festival, Mountains and Murals, Art in the Park, Mt Barker Murals Trail, Plantagenet Art Prize, Art Trail, Wild Flower Photography Exhibition, Creative Doors, Sky Walks.



62 | GREAT SOUTHERN REGION ARTS, CULTURE, HERITAGE STRATEGY 2022

Shire of Jerramungup

Localities: Jerramungup, Bremer Bay



Jerramungup is an Abopriginal word said to mean "place of the tall vate trees."12 It was established in 1953 as a war service settlement area, and gazetted in 1957. Key attractions include the Biosphere Garden, heritage trails, entertainment and sporting complex.

Bremer Bay boasts an unspoilt coastline and range of recreation pursuits - fishing, beach combing and whale watching, with the world-renowned Bremer Bay Canyon located approximately 70km offshore.

To the east, the Fitzgerald River National Park is one of the largest national parks in Australia and one of the most diverse botanical regions in the world.

Key Landmarks: Bakelup Pools, Bremer Marine Park, Fitzgerald Biosphere Garden

Attractions: Quaalup Homestead, Root Pickers Hall, Wellstead Homestead, Fitzgerald Biosphere Garden

Festivals and events: Dancing in the dirt

5 NATURAL ATTRACTIONS

POPULATION 1.109 SIZE 6.508.6 Km²









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LIBRARIES & CRCS

ABORIGINAL Cultural sites

HERITAGE WALKS /TRAILS

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MUSEUMS

& GALLERIES

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PERFORMANCE

MAKER / STUDIO

MONUMENTS /

MEMORIALS

LIBRARIES

& CRCS

2

SPACES

SPACES

Shire of Denmark

Localities: Bow Bridge, Denmark, Hay, Hazelvale, Kentdale, Kordabup, Mount Lindesay, Mount Romance, Nornalup, Ocean Beach, Parryville, Peaceful Bay, Scotsdale, Shadforth, Tingledale, Trent, William Bay



Denmark's local economy comprises a combination of tourism, farming, fishing and the arts. A timber town from 1895, European demand and the goldrush spurred a construction boom, along with mixed farming – cattle, dairy and orchards. Post WWII it became a popular visitor destination and in the late 20th Century a place for wine growing and those seeking a country lifestyle. Today, it is known for its vibrant arts and cultural scene and creative community.

Key Landmarks: Greens Pool, Monkey Rock, Elephant Rocks, Ocean Beach, Valley of the Giants, Lights Beach, Wilson Inlet

Attractions: Heritage Rail Bridge, Valley of the Giants Treetop Walk, Old Mill, Denmark Arts, Denmark River, Mount Lindesay Trails, Scotsdale History Trails, WOW Trail (Wilderness Ocean Walk)

Festivals and events: Annual Excellence in Woodcraft Exhibition, Southern Art & Craft Trail, Brave New Works, Denmark Arts Markets, Denmark Festival of Voice, Denmark Film Festival, Denmark Village Theatre Annual Pantomime, Dreams of the bay art exhibition, Real to Reel: The Craft Film Festival, Sunday's Movies with Meaning Film Festival, Great Southern Taste, Rotating Art Exhibitions, Southern Mile Swim

13 NATURAL ATTRACTIONS **18** ABORIGINAL CULTURAL SITES

05 HERITAGE WALKS /TRAILS

& GALLERIES

PERFORMANCE

MAKER / STUDIO Spaces

MONUMENTS /

MEMORIALS

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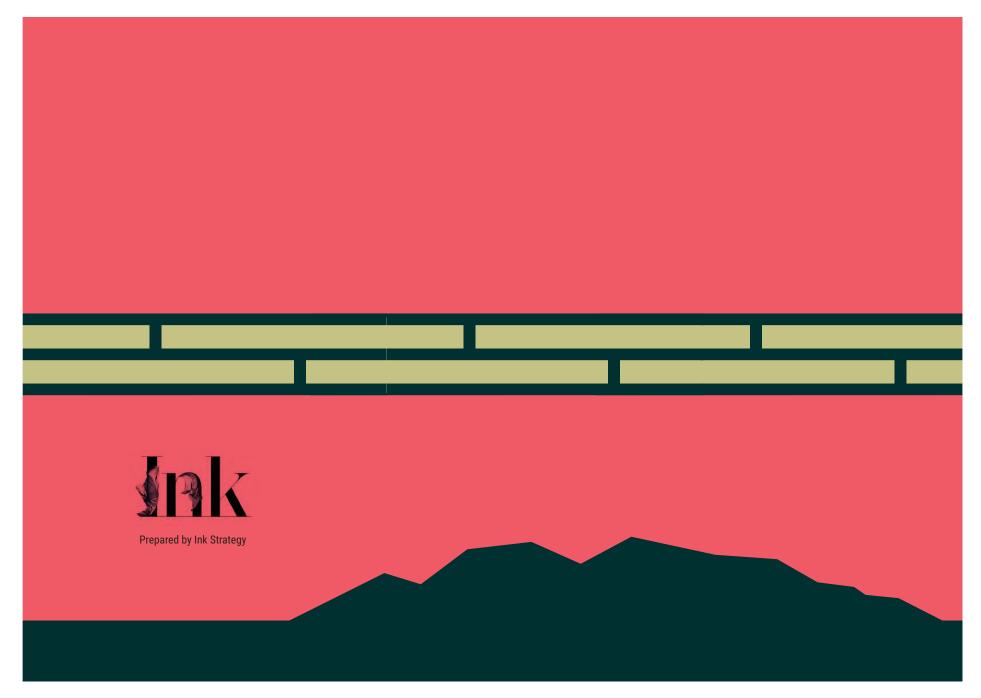
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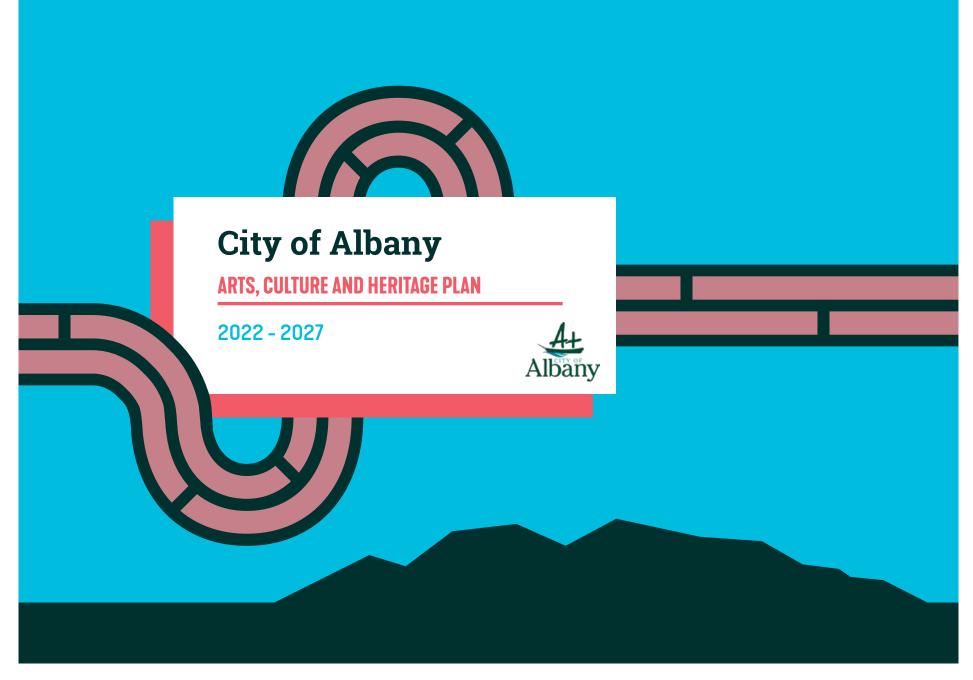


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We acknowledge the traditional owners the Menang people of the Noongar nation and pay our respects to their deep ancestral knowledge, their elders past, present and emerging, their ongoing connection to country and contribution to Kinjarling / Albany and the Great Southern region.

Contents

Introduction and context	
• Setting the scene	4
• Kinjarling – the place of plenty	
Field of Light: Avenue of Honour Case Study	6-7
Section 1: The Plan	8-19
• A strong foundation for a cultural capital	8
• Albany 2026	9
• GS Creative Exchange – a regional perspective	
Influences shaping cultural life	
• Developing this Plan	
• Engaging with stakeholders and community	
• The opportunities and challenges ahead	
Stakeholder and community engagement	
Vision Albany 2026	
Section 2: Arts, Culture and Heritage Objectives	
Objectives and Action Plans	
Section 3: Appendices	
• References and footnotes	

INTRODUCTION AND CONTEXT

Setting the scene

Arts, culture, heritage and the creative industries drive social cohesion, economic resilience and liveability. Local government is at the heart of this – supporting and growing creative experiences and economies – from developing infrastructure and managing venues, to attracting investment, building capacity and engaging community.

Benefits of a strong, vibrant creative community are many – a sense of pride, shared identity and cultural connection, overcoming social isolation and embracing diversity. When partnered with other sectors – education, recreation, public health, tourism and urban development – a 'ripple effect' extends its impact and reach, to improving social and economic pathways, enriching the urban environment and supporting individual and collective wellbeing.

Increasingly, the benefits of arts, culture and heritage (ACH) are well understood by Local Government Authorities (LGAs), however measuring impact and return on investment is complex. Often, ACH doesn't feature in strategic planning frameworks and where it does, there can be a disconnect between strategic intent and adequacy of resourcing. Sustainable partnerships between government, industry, business and community are needed, supported by government-led investment in infrastructure, programming, management and audience development.

In 2019, 98 percent of Australians engaged with the arts. Eighty-four percent acknowledge its positive impacts on child development, sense of wellbeing, dealing with stress, understanding others and supporting local businesses¹.

Getting the show back on the road

Few sectors have been more impacted by COVID-19.

From venues to producers and practitioners, supply chains have been significantly affected and the sector has had to innovate at a rapid pace, accelerating digitisation to create and broadcast content³.

Tourism limitations have compounded challenges, and COVID-related contingency planning is likely to continue to be a priority for at least the next 12 months. <image>

In 2018-19, pre-COVID-19, WA's creative industries contributed an estimated \$3.3 billion in Industry Value Add to the State economy, and an estimated \$175.9 million in service exports.²

4 | CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022

Kinjarling – the place of plenty

Albany, sometimes referred to as Kinjarling, has been home to the Menang Noongar people for more than 45,000 years. During the summer, life was enjoyed along the coastline, and abundant fish were caught in the naturally sheltered harbour. Winter brought communities inland to the riches of the forests and hinterland. Connection to country is at the heart of deep cultural heritage; there are over 40 known registered Aboriginal heritage sites and over 85 'other heritage places', including artefact scatters, mythological sites, engravings, food and ceremonial sites. These feature in stories of creation and mythology, and Aboriginal life after European settlement.

In 1826 Major Edmund Lockyer arrived aboard the Brig Amity to establish the first settlement in Western Australia and on 21 January 1827 a ceremony was held to celebrate its foundation. Albany was an important port for ships travelling east from Europe, and for those travelling west for the gold rush. The strategic importance of Mammang Koort / King George Sound was recognised in the mid 1880s, with a defensive position constructed by 1892. Albany is well known as the departure point for two troop convoys bound for the first world war in November 1914 and is among Australia's very first dawn services. Through to 1978, whaling was a key industry, in lieu of limited farming and mining prospects.

Today, Albany is nationally renowned as home of the National ANZAC Centre which opened in November 2014. It has an enviable reputation as lifestyle destination of choice and is known for its creative, down to earth community. It is increasingly attractive to those looking for the scale and networks of a regional City, but with abundant natural amenity and connection to the environment – a shared source of inspiration. In 2026 Albany will commemorate its bicentenary – a once in a generation opportunity to further position it as an arts, culture and heritage capital, and realise flow-on community and economic benefits.

As a vibrant place for arts, culture and heritage, over the last decade, the City of Albany has invested significantly in cultural assets, activities and programs. Some of these include:

- Albany Heritage Park, including Princess Royal Fortress and National ANZAC Centre
- Albany Town Square, Town Hall, Gallery, Alison Hartman Gardens and Memorial Park Cemetery.
- Menang Noongar Dual Naming project
- Field of Light: Avenue of Honour, by Bruce Munro
- Albany Visitor Centre colocation with Albany Public Library
- Albany Public Library enhancements and programming; including purpose-built space for the Albany History Collection
- Vancouver Arts Centre programs
- The Mounts Masterplan
- A public art collection, including murals and sculptures
- Trails infrastructure including walking, hiking and mountain bike riding
- Planning for Albany Bicentenary 2026



CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022 | 5

A case study in the economic impact of arts, culture and heritage

Field of Light: Avenue of Honour, 2018

This immersive art installation by internationally renowned UK artist Bruce Munro was a contemporary interpretation of a momentous period in history, highlighting Albany's reputation as a central part of the ANZAC legend.

The installation at Corndarup / Mount Clarence honoured 100 years since the end of the First World War and celebrated Albany's unique biodiversity with 16,000 lights spheres shining in the whites, yellows and greens of the wattle and the kowhai. They marked the last sight of home for 41,000 troops who departed for the Great War, bringing a new perspective of this key moment for presentday audiences. The installation attracted 186,236 individual visits.

The initiative built on a range of strategies to enhance and activate Albany and Albany Heritage Park. It was commissioned by FORM with the City of Albany, made possible by funding from the Australian Government through the Building Better Regions Fund and the State Government through Tourism Western Australia, Lotterywest with the support from Christine & Kerry Stokes AC.

Source: Field of Light: Avenue of Honour Impact Report, FORM

Responses to Tourism WA's study revealed:

\$17,166,991

Injected into the local economy due to Field of Light: Avenue of Honour. The Return On Investment for the project was 42.9.

82,238

Visitor nights generated due to Field of Light: Avenue of Honour.

29,453

People travelled to the region (intrastate, interstate and international) for the primary purpose of visiting the installation, staying an average of 2.8 days and spending an average of \$209 per day.



THE PLAN

A strong foundation for a cultural capital

This inaugural Arts, Culture and Heritage Plan (ACH, the Plan) defines the City of Albany's (the City) ambition as a cultural capital, together with six outcomes and associated strategies and actions that provide foundational direction for City-led initiatives over the coming five years.

In providing direction for ACH activities, it aims to enhance cultural identity, support creative industries and economies and create more opportunities for people to participate in the world-class experiences that reflect Albany's deep history, cultural significance and diverse communities.

The Plan focuses on delivering against six outcomes:

- 1. Albany is nationally recognised for its inspiring and diverse creative and cultural experiences and attractions
- 2. Albany has a reputation as a location of choice for creative talent and enterprise
- 3. ACH is central to Albany's identity, liveability and prosperity
- 4. The City is a leader in building ACH capacity and capability, with ACH stakeholders
- 5. People actively engage with Albany's diverse heritage, which is widely shared and boldly expressed
- 6. A strong, sustainable foundation for a renowned cultural capital.

The Plan is a cohesive document based on an assessment of where the community and sector is today, together with aspirations for the future.

It is intended to be responsive to opportunities as they arise over the next five years.



STRATEGIC PLANNING CONTEXT

- Albany 2030 Community Strategic Plan
- 2026 Bicentenary of Albany
- Discover Kinjarling Business Case
- Communications and Engagement Strategy
- Community Development Strategy
- Youth Friendly Albany Plan
- Age Friendly Albany Plan
- The Mounts Masterplan

ALIGNED POLICY DOCUMENTS

- Aboriginal Accord Policy
- Art in the Public Domain Policy
- Artwork Collection Policy
- Community Funding Policy
- Community Sports & Recreation Facilities Small Grant Funding Policy
- Local Heritage Survey
- Albany Heritage List

Albany 2026

Albany's bicentenary is a once in a generation opportunity for the City and the Great Southern region to express its diverse cultural identity, shared experiences and stories through strong representation and acknowledgement of Aboriginal cultural heritage, its proud military heritage, vibrant, future-facing industries, enviable lifestyle and biodiversity.

A City-led Project Advisory Group has been established to guide bicentenary planning. The Group's role is to guide investment, planning and delivery and optimise strategic opportunities. This Plan aligns with preliminary concepts for bicentenary planning and identifies ACH opportunities to leverage.



GS Creative Exchange – a regional perspective

This Plan responds to and has been informed by the consecutive development of the Great Southern Region Arts, Culture and Heritage Strategy (Regional Strategy).

The Regional Strategy is an overarching framework that provides direction and identifies priorities across the Great Southern's 11 Local Government Areas (LGAs) to enhance cultural identity, experience and capacity.

Funded through Department of Local Government, Sport and Cultural Industries' (DGLSCI) Leveraged Cultural Planning Investment Fund, it has been developed in partnership between City of Albany (CoA), Great Southern Development Commission (GSDC), local government authorities and DGLSCI.



CULTURAL IDENTITY

Strengthening and evolving the Great Southern's unique qualities, characteristics and shared values.

EXPERIENCE

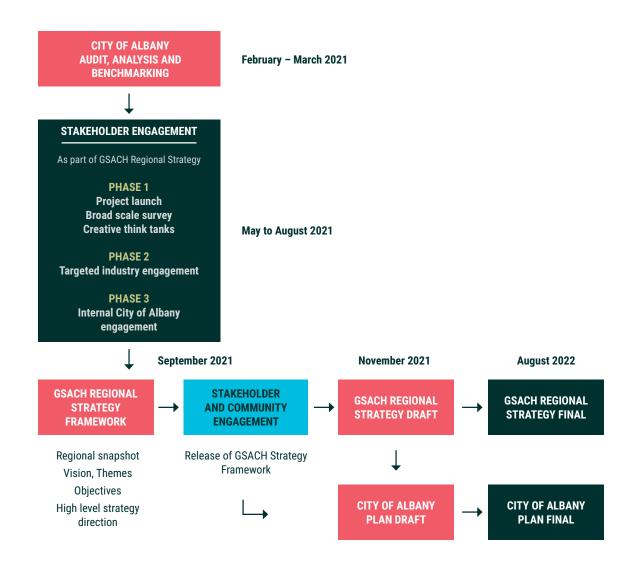
Delivering engaging, accessible and diverse activities, programs, content and products for all ages and abilities.



INVESTMENT & CAPACITY

A strong, sustainable foundation to develop and network organisations, practitioners, programs and infrastructure.

10 | CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022



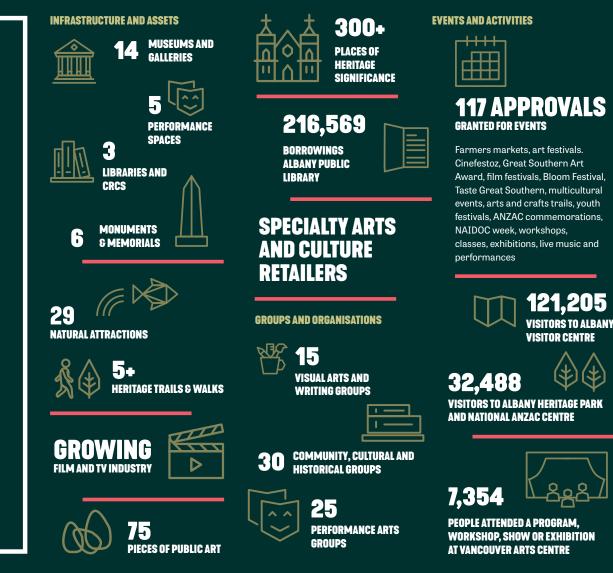
CREATIVE KINJARLING

As Western Australia's southern-most city, Albany's breath-taking location on the northern edge of King George Sound and Princess Royal Harbour, framed by Corndarup / Mount Clarence, Irrerup / Mount Adelaide and Kardarup / Mount Melville and the distinct Porongurup Ranges, is a source of deep inspiration for its creative community.

Albany is known as a place that produces renowned literary and musical talent.

The depth and diversity of the City's creativity extends to visual art, performance, music, digital art, craft, heritage, archives, film and radio, live art and many other aspects of participation and practice.

Inspired by landscape and connection to place, its many creative associations, clubs and companies are an incubator for talent and creative expression.



Influences shaping cultural life

Albany is a proud, creative and resilient community, positioned to respond and change in evolving contexts.

Country, culture and community

Communities in Albany and across the Great Southern and the State recognise and are seeking greater connection to place; both natural and built.

The scope of Albany's environment and setting – from coast to agricultural hinterland – is intrinsically connected to identity and sense of belonging.

Appetite for a deeper understanding and participation in Aboriginal culture and heritage is further driving this connection.

The experience economy

Increasingly, consumption of creative experiences has become an important component of economic life; the nexus between audiences' desire to actively engage in novel and immersive activities, and the creative drive of artists, producers and performers to respond⁴.

Digital products, services, experiences

Cultural digitisation is changing how artists, curators, librarians and archivists work, while digitally savvy people use their mobile devices to access and experience a range of cultural and educational experiences to learn about their heritage⁵.

COVID-19 has accelerated digital transformations in the sector, but for regional communities, challenges including quality of digital infrastructure, digital literacy and investment can limit content creation and audience engagement.

VESPAs and the flight to local

During 2020, net migration away from Australia's capital cities increased from 19,000 to 43,000, a cohort demographer Bernard Salt has termed VESPAs – Virus Escapees Seeking Provincial Australia⁶.

This cohort seeks amenity and community and is ready to actively participate in local life. Lifestyle drivers behind a move to regional cities and places include the ability to access and participate in arts and cultural activities.

Creative communities and economies

Incorporating creative practitioners and processes into shaping and delivering urban planning, architecture and design outcomes can stimulate local economies, increase innovation, cultural diversity and civic engagement⁷.

Artists and cultural practitioners are poised to benefit from the rise of the 'creator economy' and the potential to monetise their work through user-pays digital connection and subscription; building capacity and breaking down geographic and traditional distribution channels⁸.

Digital disruption has enhanced the importance of public libraries and their multi-faceted role as places to access resources free of charge, learn and create, and access cultural resources and exhibitions.



12 | CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022

Developing this Plan

The approach to develop this Plan included:

- An Albany arts, culture and heritage sector audit – mapping cultural facilities and spaces; natural and built form heritage; creative and cultural industries, organisations; festivals, events and programs; tourism and hospitality infrastructure and experiences
- 2. Stakeholder and community engagement
- 3. Internal City of Albany engagement (staff and elected members)
- 4. Regional Great Southern Arts Culture and Heritage Strategy (Regional Strategy) analysis and integration
- 5. Defining the City of Albany's vision and key outcomes for arts, culture and heritage
- 6. Developing the draft and final Plan.



Defining the City's qualities, characteristics and narratives and considering how this is expressed through arts, culture and heritage.

Considerations

- Qualities, characteristic, narratives and themes
- Audience and stakeholder
 engagement
- Visibility and value of arts, culture, heritage within the City
- Aboriginal cultural heritage
- Multicultural communities
- City branding the resident, business and tourism proposition



EXPERIENCE

Broadening and deepening the cultural experiences within the City, and ensuring they are delivered strategically and equitably - for all people of all ages and interests.

Considerations

- Visitor / audience profile
- Depth and diversity of cultural activities and uses
- Events and attractions
- Artistic and cultural development - product and programs
- Public art
- Multi-sector, multi-use attractions
- Networking experiences across the City



INVESTMENT & CAPACITY

Defining the infrastructure, resources and skills needed to stimulate cultural and creative communities and economies and build capacity.

Considerations

- Cultural and heritage
 infrastructure
- Cultural hubs and spaces
- Skills and capacity
- Educational and vocational training
- Networks, resources and skills share
- Partnerships
- Grants and sustainable funding

CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022 | 13

Engaging with stakeholders and community

Stakeholder and community engagement ran concurrently with the Regional Strategy, delivered through a campaignstyle approach including online tools, in-person Think Tank workshops and targeted stakeholder and industry roundtables along with internal engagement with City staff, Elected Members and member practitioners from Vancouver Arts Centre.

Engagement objectives:

- Build interest and excitement through strategic communications and an engaging brand – positioning the Albany Plan as a key component of the regional framework
- 2. Provide all stakeholders, not only arts and cultural organisations, with equity in having their say
- 3. Broaden the narrative about arts and culture to include regional and city identity and vibrancy – ensuring cultural, economic and social flow on opportunities were considered
- 4. Explore and achieve internal alignment on the role and strategic importance of arts, culture and heritage to City of Albany
- 5. Clearly articulate project scope, objectives and process to manage expectations.

Phase 1: Broad community and stakeholder engagement

(May – June 2021)

The 'GS Creative Exchange' brand identity was used to position the project, raise awareness and visually unify engagement activities. The primary tools for Phase 1 were a Think Tank workshop held at Albany Town Hall on 14 May 2021 and a broad online survey:

- The survey achieved broad community reach with 4 in 5 identified as not a member of an arts organisation or group
- Geographic representation centred on the Lower Great Southern region, with over half of respondents based in Albany
- Women accounted for ~three quarters of respondents. Most were aged between 45 and 64 years of age.

Phase 3: Internal City of Albany engagement

(July – August 2021)

Three interactive workshops exploring challenges and opportunities, vision and strategic priorities were held with ~25 staff across Arts, Culture and Heritage, Visitor Servicing, Planning, Facilities, Major Projects and Recreation; including an Elected Member session attended by:

- Mayor Dennis Wellington
- Deputy Mayor Greg Stocks
- Cr Chris Thomson
- Cr John Shanhun
- Cr Paul Terry

Phase 2: Targeted stakeholder and industry engagement

July 2021)

Informed by the findings from Phase 1, Phase 2 engagement consisted of virtual 'round tables' held with representatives from Federal, State and Local government, peak industry bodies, venues and attractions, event organisers, performing arts, business and tourism stakeholders, and natural, built and cultural heritage stakeholders. These explored issues and opportunities at both a regional and city level and were attended by over 25 Albany-based stakeholders.



The opportunities and challenges ahead

CULTURAL IDENTITY

Opportunities

- Positioning Albany as a cultural capital and home to a wide range of talented creatives
- Deeper recognition and understanding of Aboriginal cultural heritage and identity
- Broadening the heritage 'story' to include diverse community perspectives
- Strengthen emerging industries, such as film and television
- Elevating the profile of ACH within the City and wider community

Challenges

- ACH and its benefits and impacts, are not widely recognised or understood
- Aboriginal cultural heritage is underrepresented
- Broadening ACH content to represent diverse community perspectives and demographics
- Elevating heritage content, information, management, experiences
- Lack of coordinated marketing and promotion
- Internally, ACH is not widely 'owned' and there are resourcing challenges

EXPERIENCE

Opportunities

- Leverage Albany Bicentenary a once in a generation opportunity
- A permanent, world class public art attraction e.g. Field of Light
- Sustain internationally significant attractions i.e. National ANZAC Centre
- Albany Town Hall programming
- Delivering cultural infrastructure through capital projects streetscapes, trails etc.
- Greater community engagement with heritage assets
- A strategic approach to special events

Challenges

- COVID-19 uncertainty and impact over the next two years
- Keeping programs accessible, affordable, and well attended
- Broadening content to reflect diverse communities
- · Content/programs that engage young people
- Lack of strategic/ business plans to support growth
 of major attractions and assets

INVESTMENT & CAPACITY

Opportunities

- Albany to be a leader in building regional capacity
- Investing in aboriginal cultural heritage capacity, product, enterprise
- The depth and breadth of local creative practitioners and organisations
- Transition from single use to multipurpose venues, including outdoor and digital infrastructure
- Diversify funding avenues and partnerships into related sectors – tourism, recreation corporate and philanthropic
- Improve access to secondary and tertiary ACH
 education

Challenges

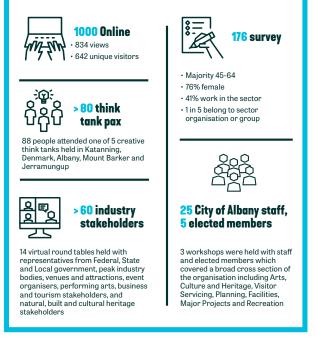
- ACH benefits are not quantified; policy commitment and funding are limited
- Representative engagement with Aboriginal stakeholders, young people, multicultural groups
- Resource alignment arts, culture and heritage, facilities, events and economic development
- · Limited education and vocational pathways
- Balancing strategic and operations resourcing for large projects e.g. Field of Light

Stakeholder & community engagement

To inform the Plan, stakeholder and community engagement occurred between May and August 2021.

A key goal was to align community and stakeholders around the vision and future potential for Albany arts, culture and heritage considering the three pillars of Identity, Experience and Capacity and Investment.

ENGAGEMENT REACH - REGIONAL STRATEGY & CITY OF ALBANY PLAN



16 | CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022

Identity

Our cultural identity is best described as:

- A place of deep history and heritage
- Down to earth, community values
- · Climate and the natural environment
- · Creative, diverse local community
- Aboriginal cultural heritage

Some Unique Albany attractions reflecting our identity include:

- A cultural capital in the making
- Natural attractions Albany Harbour Sea Scapes, Breaksea Island tour, Corma / Bald Head, Binalup / Middleton Beach Boardwalk
- Cultural facilities National ANZAC Centre (NAC) & Princess Royal Fortress (PRF), Museum of Great Southern, Albany Town Hall, Vancouver Arts Centre, Albany Entertainment Centre, Discovery Bay – Albany's Historic Whaling Station
- Programming initiatives Albany Shantymen, Southern Art and Craft Trail, Albany Light Opera & Theatre Company (ALOTCO)
- Creative communities and artisans worldrenowned writers, artists, musicians
- An thriving ecosystem of grass roots arts, culture and hertitage groups

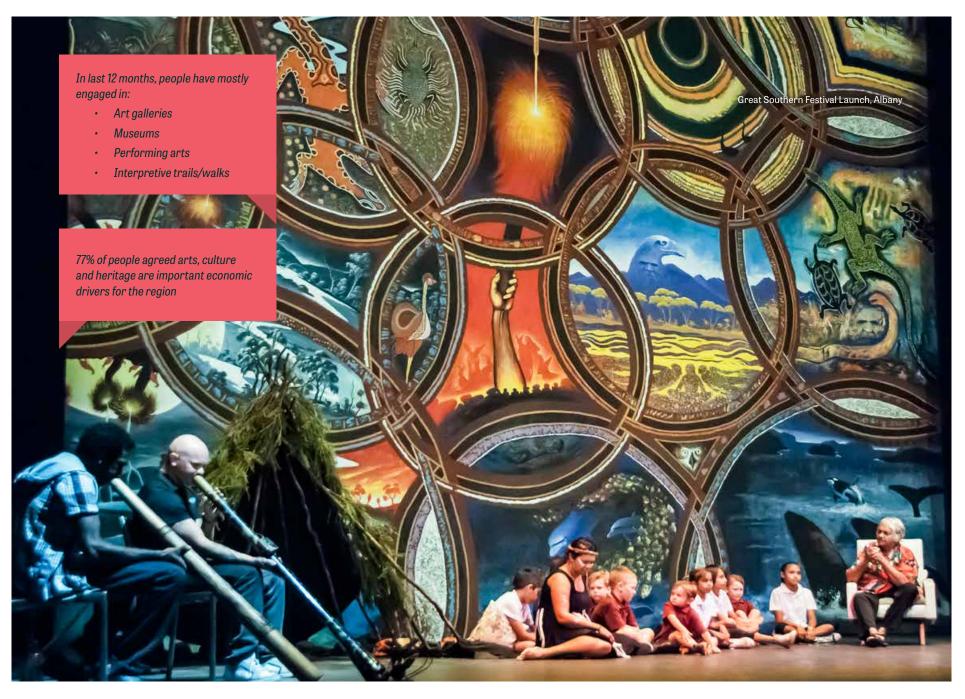
Experience

- On average, people are engaging in arts and cultural experiences monthly, for happiness and wellbeing and community connectedness.
- Barriers to engaging more frequently include lack of information, short notice for upcoming events, inconvenient timing and price point.
- Major experience gaps in the City of Albany are:
 - Aboriginal cultural heritage
 - Multi-faceted activities which bring together food, wine, culture and heritage
 - Accessing / engaging with built form heritage
 - Youth and 'contemporary' activities that are inclusive

Capacity

Top five priorities to build capacity over the next five years were:

- Cross city and regional communication
- Cross-regional partnerships
- Audience development / participation youth, families, people living with a disability
- Centralised portal for events and artists
- Skills development, secondary and tertiary education and training
- Funding and grants capacity building for stronger applications



ALBANY 2026

An ambitious, expressive, inclusive creative capital.

With culture at the heart of our community, Albany is renowned for immersive, memorable experiences that challenge, inspire and delight. Grounded in our rich shared heritage, it is a place for collaboration and enterprise, discovery and learning; where anything is possible and everyone is welcome.

Distinctive:

Sustainable:

7	Inclusive:	ACH embodies community diversity, for example Indigenou cultural, all abilities, socio-economic status, age, gender and sexual orientation
	Accessible:	ACH provides and encourages everyone with an opportunit participate or engage
	Collaborative:	ACH stakeholders work together to build partnerships and capacity across sectors, resulting in strong, resilient communities

identity

PRINCIPLES ENABLING OUR VISION

ACH is supported by a strong, well-resourced foundation to achieve its vision

ACH is high quality, memorable and authentically reflects our



18 | CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022

KEY OUTCOMES

- 1. Albany is nationally recognised for its inspiring and diverse creative and cultural experiences and attractions
- 2. Albany has a reputation as a location of choice for creative talent and enterprise
- 3. ACH is central to Albany's identity, liveability and prosperity
- 4. The City is a leader in building ACH capacity and capability, with its ACH stakeholders
- 5. People actively engage with Albany's diverse heritage, which is widely shared and boldly expressed
- 6. A strong, sustainable foundation for a renowned cultural capital

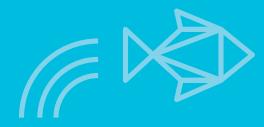




CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022 | 19







SECTION 2

Arts, Culture and Heritage Objectives

Implementation of these objectives will be influenced by factors such as funding and/or budget availability, Council priorities and capacity, and levels of stakeholder and/or community support.

OBJECTIVES

Outcome One

Albany is nationally recognised for its inspiring and diverse creative and cultural experiences and attractions

How will we know if we're successful?

- · Programs, events and attractions reflect a broad spectrum of the City's heritage and cultural diversity
- A range of ACH experiences are available across Albany's venues and attractions high quality, accessible, affordable
- Venues and attractions are integrated / multi-purpose and enhance the City's positioning as a cultural capital
- Albany attracts visitors from around Australia, to experience ACH

	Objectives	Actions	Deen en sible Team	F	Recon	nmen	ded 1	imin	g
	Objectives	Actions	Responsible Team	1	2	3	4	5	5+
1.	A 'world class' permanent, in- situ public art attraction as part of Bicentenary 2026	 Building from the experience and outcomes from Field of Light: Avenue of Honour, explore options to locate a permanent public art attraction in Albany Town Centre or Waterfront (to strengthen existing cultural attractions, for example Albany Town Hall or Albany Entertainment Centre) Establish a steering group and project manager and conduct a scoping process to determine suitable narratives, concept directions, mediums, locations, talent and budget 	Arts and Culture, Community Relations, Major Projects					~	
2.	Growth and diversification of Albany Heritage Park (AHP) as a world	2.1 Develop a business plan and supporting precinct plan, in context of the draft Mounts Masterplan, for the Mounts Precinct as a multi-purpose, 'whole of site' destination experience: product positioning and development, audience development, site programming and events, asset management, internal resourcing, revenue generation opportunities, marketing, business and funding partnerships	Facilities, Major Projects	~					
	(AHP) as a world class, multi-purpose destination	 2.2 Where appropriate, evolve Mounts Precinct content and narrative and curate dedicated material to represent: Aboriginal perspectives Post-settlement influences Multicultural communities Other relevant aspects of Australian culture and lifestyle 	Facilities, Major Projects		~				

Objectives	Actions	Responsible Team		Recor	g			
			1	2	3	4	5	5+
	 2.3 Continue to lead delivery of the NAC and PRF experience as a flagship cultural attraction: Build internal capacity and resourcing to facilitate active delivery of integrated, whole-of-site experiences and a recurring, annual place activation program Develop a focus on partnering, to diversify resourcing and enhance or deliver on-site activities throughout the Mounts Precinct including NAC and PRF Advocate and strengthen awareness of the national and international significance of the PRF and its collection 	Facilities	V	V	V	~	~	V
	2.4 Partner with local artists, curators and historians in on-site exhibitions, performance and product, to connect / cross promote arts, culture and heritage experiences	Arts and Culture, Facilities	~	~	4	~	4	~
3. Through Albany 2026 Bicentenary planning, advocate for a Noongar Cultural Centre at Albany Waterfront	 3.1 Contribute to scoping and delivery of a Menang Noongar Cultural Centre at Albany Waterfront, with traditional owners, Menang Noongar artists and cultural advisors within the project team: Design as a multipurpose facility, complementing the Museum of the Great Southern's broader precinct and Master planning, and the Albany Entertainment Centre Integrate public art, indoor / outdoor venues and facilities with digital technology and the ability to support Aboriginal cultural content and programming from multiple arts sectors Include potential for tourism enterprise – cultural tours, food and beverage and education 	Major Projects, Arts and Culture	V	~	V	~	~	
4. Iconic, memorable events and festivals	 4.1 Develop an Events Program aligned with the City's ambition as a 'cultural capital.' Formalise a centralised calendar of events, including: Signature events - designed to strengthen Albany's 'creative capital' positioning and attract flagship talent and inbound audiences (state / national / international) Major events - designed to reflect unique local identity, accessible for people of all ages and interests; may attract state / regional inbound audience Local events - a sustained program of neighbourhood-level events and activities targeted at local audiences Regular programs - frequent initiatives delivered jointly by the City, stakeholders and community groups Ensure the calendar has diverse and seasonal representation for example: Delivery of a new, signature winter event in conjunction with the State Government Focus on showcasing heritage buildings and places Programmed in shoulder seasons and to build the City's evening economy Delivery of events in local neighbourhoods - for example, Harmony Week festival 	Community Relations, Arts and Culture	V					2

	Objectives	Actions	Responsible Team		Recor	nmen	ded 1	Timin	g
	Objectives		Responsible realit	1	2	3	4	5	5+
5.	Strengthen public art as an important pillar of the City's cultural capital identity	 5.1 Develop a Public Art Strategy and Masterplan to guide public art planning and delivery, including themes / narratives, concept development, siting, procurement process, criteria and commissioning: Define vision, principles, preferred thematic directions and international best practice benchmarks Define a public art collection 'hierarchy' - from flagship / signature artworks through to 	Arts and Culture, Major Projects, Development Services		~				
		 neighbourhood-level local works Implement a precinct-led vs discrete site approach, to achieve greater impact and return on investment 							
		 Review the City's Public Art guidelines in context of State Percent for Art Policy, to: Provide direction to private developers on location and type of public art, quality benchmarks and other requirements to achieve the vision 							
		- Enable the City to hold and 'pool' percent for art contributions to facilitate larger, more impactful public art outcomes							
		 Provide public art direction to State Government agencies delivering development within the City – for example Binalup / Middleton Beach 							
		 Facilitate a cross-organisation approach to identifying and facilitating public art opportunities and further engage local artisans 							
6.	Position Vancouver Arts Centre as a renowned arts hub and talent incubator within an heritage- protected place of State significance	 6.1 Promote the importance of the VAC as an heritage asset to the City and the State, and continue to undertake best practice measures for the conservation and protection of the heritage-protected place 6.2 Formalise the vision, purpose and metrics for VAC as a vital part of the City's ACH remit, positioning it for funding and investment partnerships 6.3 Develop a business case to enable additional resourcing and program funding 6.4 Continue to strengthen and service current VAC membership base while aiming to diversify member demographics and practice profile 	Arts and Culture, Finance, Major Projects				~		
		 6.5 Develop a VAC Masterplan to guide heritage conservation and future opportunities, considering: Its cultural heritage significance Its role and function as a regional 'hub' and talent 'incubator' Additional studio and maker spaces, artist in residence and other practitioner facilities that attract new users and sectors Multi-purpose facilities such as training / conference and event spaces, available for third party hire / use 	Arts and Culture, Major Projects				~		
		Retail, product and program development opportunities							

	Objectives		Actions	Responsible Team		Recor	g			
	objectives		A01013		1	2	3	4	5	5+
7.	Bringing the revitalised Albany Town Hall to life	exhibitio	e completion of the Town Hall Programming Strategy to deliver a robust program of events, ons and installations that showcase local and regional talent, Albany's cultural and heritage r, environment and lifestyle	Arts and Culture	~			Image: select		
			sity, environment and lifestyle additional resourcing to support Arts and Culture ration of front and back of house functions							
			City-led integrated programming across the Town Hall, Gallery, Alison Hartman Gardens and Public Library and Archive as a central ACH hub	Arts and Culture, Community Relations ,	V	~	~	~	~	~
			stigate feasibility of installing shade and shelter over the amphitheatre and performance space lison Hartman Gardens	Reserves, Major Projects,						
			grate programming with other venues such as Albany Entertainment Centre, Albany Light Opera Theatre Company, Museum of the Great Southern etc.	Development Services						
			e to proactively market and advocate the Town Hall for use by commercial, community and groups, in line with Venue Hire Policy							
		 7.5 Set target metrics to measure venue use for example: % occupancy vs dark days, hirer profiles, revenue from venue hire and event profile / mix 								
			e the importance of the Town Hall as an heritage asset continue to undertake best practice as for the conservation and protection of the heritage-protected place							
8.	Promoting Albany as the Great Southern's cultural tourism hub	8.1 Promote significa	e the diversity of the City's built, natural and cultural heritage, and its pre and post-settlement Ince	Albany Visitor Centre, Arts and Culture, Community Relations	~	~	~	4	~	~
			rate with regional tourism stakeholders to position Albany as a cultural tourism base from which re the GS region	Albany Visitor Centre, Arts and Culture, Community Relations	~	~				
		8.3 Develop	a consumer-facing brand for Albany's ACH cultural tourism destination offer	Albany Visitor Centre, Arts and Culture, Community Relations			~			
	8	8.4 Raise the	e national profile of Albany ACH as part of the GS region's cultural tourism offer	Albany Visitor Centre, Arts and Culture, Community Relations				V	V	~
			e business and tourism providers to develop products and experiences that connect food, wine, culture that can be packaged with cultural events and attractions	Albany Visitor Centre, Arts and Culture, Community Relations			~			

CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022 | 25

	Objectives	Actions	Responsible Team	Recomm						
	Objectives	Actions	Responsible ream	1	2	3	4	5	5+	
9.	National Heritage Listing for Albany	 9.1 Consider nomination for inclusion on the National Heritage List. Successful nomination would: Further raise Albany's profile at a national and state level Attract attention from state and national government and industry bodies (ie Tourism WA, Federal Government education programs), leading to increased grant and funding opportunities Marketing, promotional and branding opportunities Tourism and economic development benefits 	Development Services, Arts and Culture, Albany Visitor Centre		~					



OBJECTIVES

Outcome Two

Albany has a reputation as a location of choice for creative talent and enterprise

How will we know if we're successful?

- Creative and cultural industries continue to grow and diversify
- Albany's profile as a creative city is well established and understood
- Increased demand for creative product, services and talent, unique to Albany
- Albany is recognised as a preferred production location for film and television

	Obiostivos	Actions	Responsible Team	F	Recon	nmen	ded T	iming	g
	Objectives	ives Actions Respo		1	2	3	4	5	5+
1.	Expanded and diversified investment to support emerging	1.1 In line with the Regional Strategy consider establishing a creative incubator fund for programs targeted at emerging creative practitioners and organisations including film and television, digital technologies, music, youth development, and multicultural communities	Arts and Culture, Albany Visitor Centre, Community Relations		~				
	industries	 Capitalise on the City's film and television credentials and abundant talent, together with its Film Friendly status: Support regional filmmakers to showcase talent through short films highlighting local stories, characters and heritage Continue to play a key role in supporting and growing events such as CinefestOz and TEDxKinjarling in partnership with the local screen industry and event organisers Develop and implement a campaign and prospectus to market Albany's film credentials, capability and locations to industry 	Community Relations Arts and Culture, Albany Visitor Centre	~	~				

Obiestives	Actions	Deenensible Teem	Recommended				iming	
Objectives	Actions	Responsible Team	1	2	3	4	5	5+
2. Growing Albany's creative industries	 2.1 Consider providing greater support to promoting and growing the City's creative industries: Create a centralised e-hub or website that brands and promotes specialist creative services and practitioners available within the City. The GS Creative Exchange brand could be utilised for this. In line with the Regional Strategy, develop and maintain creative industries skills register for Albany and the broader region Profile the City's creative practitioners and their work to strengthen Albany's 'brand' as a creative enterprise destination; profile well known writers, musicians and creatives; develop a range of materials – e-brochure, video etc. to support promotion and awareness In conjunction with local stakeholders, develop a series of quarterly innovation workshops, think tanks and hack-a-thons tailored towards creative industries Establish an MOU with existing creative industries groups (i.e. Creative Albany) to expand their role and capacity in growing and networking the City's creative industries 	Arts and Culture, Albany Visitor Centre Community Relations		~				
	 2.2 Support industry growth through long term planning and infrastructure investment: Investigate the feasibility of a creative enterprise cluster or innovation precinct in a strategic location within the City Longer term, develop a creative industries skills strategy, or contribute to a regional level strategy which identifies industry needs and priorities for the City and the Great Southern region 	Arts and Culture, Albany Visitor Centre Community Relations			~	5	~	

OBJECTIVES

Outcome Three

ACH is central to Albany's identity, liveability and prosperity

How will we know if we're successful?

- ACH is recognised and valued cross-functionally, within the City
- ACH infrastructure is incorporated into all relevant major projects and infrastructure
- · Stakeholders understand and advocate a consistent, clear narrative on Albany's ACH offer and benefits
- Increased opportunities for incidental use of underutilised assets, for ACH purpose

Objectives	Actions	Responsible Team	Recommended				imin	g
Objectives	Actions		1	2	3	4	5	5+
 ACH as a contemporary, accessible, diverse offering for people of all ages and interests 	 Develop a new, contemporary 'narrative' that engages new audiences and is easy to understand: Showcase the City's diverse history, character and identity, local stories and their contemporary interpretation Reflect Albany's community character and values Highlight the benefit and impacts of ACH on community and economic development and wellbeing Integrate this narrative into relevant and stakeholder communications such as residents, business, community groups and funding bodies 	Community Relations, Arts and Culture, Major Projects, Reserves			~			
	 1.2 Invest in programs that make ACH an appealing part of everyday life: Deliver strong baseline of accessible, affordable programming to overcome any perceived 'barriers' to entry Enable broad community representation including Aboriginal cultural heritage, multicultural communities, young people, 25-40yo, LGBTQI, people with disabilities Take a neighbourhood-based approach to deliver ACH programs, events and experiences, reflecting localised community priorities 	Arts and Culture, Community Relations	4	4	4	4	~	V
	1.3 Consult and collaborate with the disability sector to guide the implementation of programs, projects, resources and opportunities arising from this Plan		~	~	~	~	~	~

30 | CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022

	Objectives	Actions	Responsible Team	F	Timin	g			
	Objectives		Responsible realit	1	2	3	4	5	5+
2.	Creative facilities, places and spaces to deliver incidental experiences	2.1 Integrate ACH into infrastructure and asset projects such as parks, recreation spaces, trails, streetscapes, buildings and precincts	Major Projects, Reserves, Arts and Culture, Facilities, Development Services	~	~	~	~	~	~
		2.2 Use ACH to enliven the urban environment and public spaces – for example, public art commissions, laneway improvements. Advocate for stakeholders such as Southern Ports to adopt this approach	Major Projects, Reserves, Arts and Culture	~	v	~	~	~	~
		2.3 Explore alternative uses for underutilised spaces, as venues for arts, culture or heritage exhibitions, programs, events or other temporary uses, for example the Agricultural Society Sheds	Facilities, Arts and Culture	~	~	~	~	~	~
		2.4 Through events, festivals and programs, encourage interaction with key public spaces, natural and cultural heritage and intangible heritage, including storytelling and cultural traditions	Community Relations, Arts and Culture	~	~	~	~	~	~
3.	Cultural infrastructure integrated into precinct plans and capital projects	 3.1 Where appropriate, incorporate cultural infrastructure into precinct and project planning for capital projects, such as outdoor recreation trails, streetscapes, public spaces, community and recreation buildings and facilities etc.: Determine opportunities and scope in early project feasibility and planning phases (as done in the draft Mounts Masterplan) Incorporate requirements into project budgets and grant / funding applications Appoint cultural advisors on multidisciplinary project teams to 1) Define opportunities, 2) Advise on scoping and artist procurement, 3) Project manage the outcome, 4) Oversee commissioning of works / projects Opportunities to incorporate cultural infrastructure may include: Public art and natural and cultural heritage interpretation in recreation trails Outdoor amphitheatres and performance spaces in parks and public spaces (with shelter – for example, Alison Hartman Gardens) Digital infrastructure such as lighting projection on buildings and streetscapes Play spaces – sensory experiences, including sound 	Major Projects, Reserves, Community Relations, Arts and Culture, Development Services	V	V	V	~	~	~
	3	3.2 Make provision for ongoing investment in digital infrastructure, to support content broadcast and distribution, audience development and engagement	Major Projects, Arts and Culture, Community Relations			~	V	V	V
		3.3 Adopt a strategic proactive approach for City managed buildings and encourage private landowners in the adaptive reuse of built heritage places, contribution to revitalisation of public spaces and embedding sustainable development practices within the Albany region.	Arts and Culture , Development Services, Major Projects	v	V	V	V	V	

OBJECTIVES

Outcome Four

The City is a leader in building ACH capacity and capability, with ACH stakeholders

How will we know if we're successful?

- · Information and networking opportunities are easily accessible for ACH stakeholders and practitioners
- · Professional development and learning opportunities are available to ACH stakeholders and practitioners
- Collaborative programs are in place with other arts organisations
- · Capacity building initiatives are in place to specifically target young people, people with disabilities and Aboriginal people

06	iaatiwaa	Actions	Deenensible Teem	F	Recon	nmen	ded 1	īmin	g
00)	jectives	Actions	Responsible Team	1	2	3	4	5	5+
	ng ACH capacity ng for the City	 In line with the Regional Strategy: Participate in the region-wide LGA coordination network to improve cross-region communication, programming and resourcing Develop a regional database and skills register for ACH practitioners, stakeholders and community organisations Establish the City within the region and the State as an organisation recognised for its engagement and collaboration with its community and stakeholders in acknowledging shared histories and stories, and that embraces and celebrates its cultural heritage 	Arts and Culture, Community Relations, Development Services, Assets, Major Projects	~	~	~	~	~	V
		 1.2 Formalise an annual program for capacity building to provide practical tools, training and education to grass roots organisations and community groups. Opportunities include: Festival and event-specific boot camps for organisers of community events Business training seminars/ workshops including record keeping, marketing, grant writing Digital literacy and skills Skill share workshops delivered by regional practitioners Heritage trades skills training and opportunities Training in managing and conserving cultural collections 	Arts and Culture, Community Relations, Development Services		~	~	~	~	~

32 | CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022

Objectives	Actions	Responsible Team	F	Recommended Timin 1 2 3 4 5 V V V V V				
Objectives	Actions		1	2	3	4	5	5+
	1.3 Work collaboratively with and support DLGSC / Regional Arts WA's Regional Arts Hub Model to support opportunities for arts organisations and practitioners	Arts and Culture	~	~	~	4	~	~
	 1.4 In line with the Regional Strategy, consider delivering more sustainable, and diverse funding pathways: Investigate multi-year ACH grants and sponsorships for eligible and established ACH organisations, programs and practitioners: In the short term, consider establishing an ACH Fast Grants program >\$5,000 to support community-led, emerging and youth arts and culture programs, events and initiatives. Longer term, review the City's annual Sponsorship and Grants program to include events and festivals, arts and culture sponsorship and grants and community wellbeing grants 	Arts and Culture, Community Relations		4	۷	~	~	~
2. Partnering to strengthen education	2.1 Consider funding or in-kind support for community groups establishing or expanding existing initiatives or programs that foster talent and capacity growth within the sector	Arts and Culture, Community Relations		~				
and training pathways across the City	2.2 Establish a City of Albany Youth Art Scholarship Program – scoped in conjunction with the City's Youth Advisory Council and industry and community stakeholders	Arts and Culture, Community Relations, People & Culture		~				
	2.3 Partner with Albany Senior High School and Department of Education to deliver skill share, mentoring and programming – capitalising on planned delivery of its new \$6.3M Performing Arts Centre and recent upgrades to Albany Town Hall	Arts and Culture, Major Projects		~				
	2.4 Foster partnerships with South Regional TAFE to develop integrated work-learning opportunities including programming, promotion and community engagement for its Creative Art, Music, Drawing, Fashion Design and Technology and conservation (both built heritage and cultural collections) courses	Arts and Culture	~	~	~	~	~	~

OBJECTIVES

Outcome Five

People actively engage with Albany's diverse heritage, which is widely shared and boldly expressed

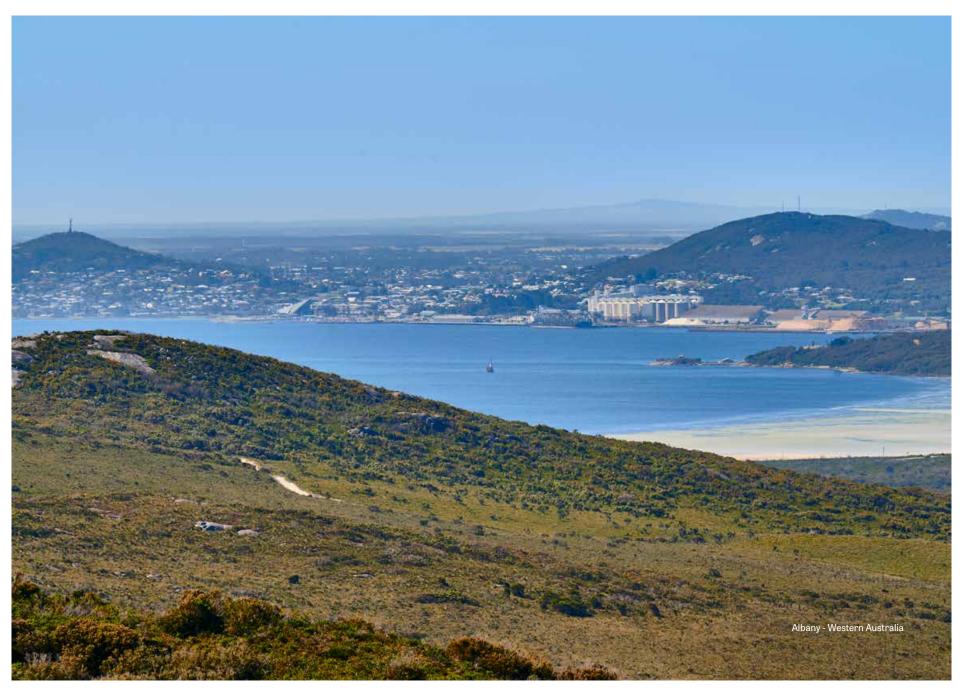
How will we know if we're successful?

- Albany's framework and narrative to articulate and express Aboriginal cultural heritage is utilised
- · Increased accessibility and use of heritage buildings, places and stories
- · Increase heritage experiences are available to stakeholders and community

	Objectives	Actions	Deenensikle Teem	F	Recommended Timing							
	Objectives	Actions	Responsible Team	1	2	3	4	5	5+			
1.	Authentic	1.1 In partnership with stakeholders, establish a framework to engage with Traditional Custodians for Albany	Community Relations	•	~							
	representation of Aboriginal cultural heritage	 1.2 Through Bicentenary 2026, work with stakeholders to develop a sensitive, authentic narrative that connects pre and post-settlement and present-day experiences: Reflect diverse perspectives and experiences of first contact Sensitively and meaningfully reflect all histories 	Arts and Culture, Community Relations		~	~						
		1.3 Ensure authentic, appropriate representation of local Aboriginal cultural heritage in relevant infrastructure projects; opportunities and concepts to be identified and implemented by Aboriginal representatives with cultural authority, appointed to project teams	Major Projects, Arts and Culture, Community Relations, Reserves		~	~		~				
		1.4 Continue to resource delivery of the City's dual naming project and associated interpretation opportunities and promote the project's learnings and success	Community Relations	~	4	~		~	~			
		1.5 Working with relevant stakeholders, position Albany as the hub of quality Noongar art in southern WA	Arts and Culture, Community Relations		~	~	~	~	~			

	Objectives	Actions	Responsible Team	F	Recor	nmen	ded	Timir	g
	Objectives			1	2	3	4	5	5+
2.	Heritage places and spaces are valued and preserved by the community	 2.1 Engage with owners and the broader community in the importance of proactive management of heritage places across the City, including: Education and promotion of the conservation and maintenance of places and landowner responsibilities Provide a robust local heritage policy framework to guide the assessment of applications Encourage landowners in the conservation and maintenance of their heritage places 	Development Services, Arts and Culture (Albany History Collection), Community Relations, Facilities	•	V	V	V	~	~
		2.2 Facilitate increased community participation, awareness and appreciation of places of cultural heritage significance across the Albany region – with input from Council, relevant government representatives and local and regional community members and groups	Development Services, Arts and Culture (Albany History Collection), Community Relations, Facilities	~	~	~	~	~	~
		2.3 Facilitate and maintain collaborative relationships with key stakeholders (government and agencies, local and regional community and cultural groups) ensuring understanding of roles, responsibilities and functions across various legislation, and the identification of further opportunities for greater cross-cultural collaboration and engagement in the conservation and management of heritage places and other aspects of cultural heritage	Development Services, Arts and Culture (Albany History Collection), Community Relations, Facilities	~	5	~	~	~	4
3.	Heritage places and stories are accessible to community and stakeholders	3.1 In collaboration with owners and/or managers, continue to recognise and celebrate the contribution of important heritage assets such as the VAC, Stirling Terrace Precinct, Princess Royal Fortress / The Mounts Precinct, Albany Town Hall, Oyster Harbour Fishtraps / Wattierup, Strawberry Hill Farm / Barmup and other relevant places as best practice examples of heritage conservation, management, interpretation, community access and programming; leverage these to demonstrate the City's track record and support Albany's positioning as a creative capital and cultural heritage hub	Major Projects, Arts and Culture, Facilities, Community Relations, Development Services	۷	V	•	V	~	~
		3.2 Maintain Albany's ANZAC and post-settlement story, while broadening perspectives to include Aboriginal Cultural heritage and multicultural communities, maritime and shanty, young people and women			~	~	~	~	~
		3.3 Partner with the Museum of the Great Southern on oral history and other relevant projects, including education, training, exhibitions and other activities that document diverse perspectives (as above)	Arts and Culture (Albany History Collection), Major Projects		~	~	۷	~	V

Objectives	Actions	Deen en sible Teom		Recor	nmen	ded	limin	g
Objectives	Actions	Responsible Team	1	2	3	4	5	5+
4. Natural and cultural heritage brought to life through events, programs and experiences.	 4.1 Develop and 'package' Albany's heritage places, tours and programs an interactive, consumer friendly way Support this with communications to support local and visitor engagement – in partnership with regional tourism providers 	Community Relations, Arts and Culture, Albany Visitor Centre, Facilities, Development Services (Heritage)		~	~	•	~	~
	4.2 Expand the City's current Arts and Culture website to encompass Arts, Culture and Heritage – elevating the City's Heritage offer and positioning it as a vital component of ACH	Arts and Culture, Community Relations	~					
	4.3 Develop Albany Heritage Weekend / Open House to showcase heritage buildings, places and stories	Arts and Culture, Community Relations, Facilities, Reserves			~			
	4.4 Adopt a proactive approach for City managed buildings and encourage private landowners in the adaptive reuse of built heritage places and sustainable development within the Albany region	Arts and Culture (Albany History Collection), Development Services (Heritage), Major Projects	~	~	~	~	~	~



OBJECTIVES

Outcome Six

A strong, sustainable foundation for a renowned cultural capital

How will we know if we're successful?

- A robust ACH policy framework is established and implemented
- · ACH Business Case is guiding future investment, resourcing and infrastructure decision making
- · Heritage is elevated and recognised as a key component of the City's ACH offer

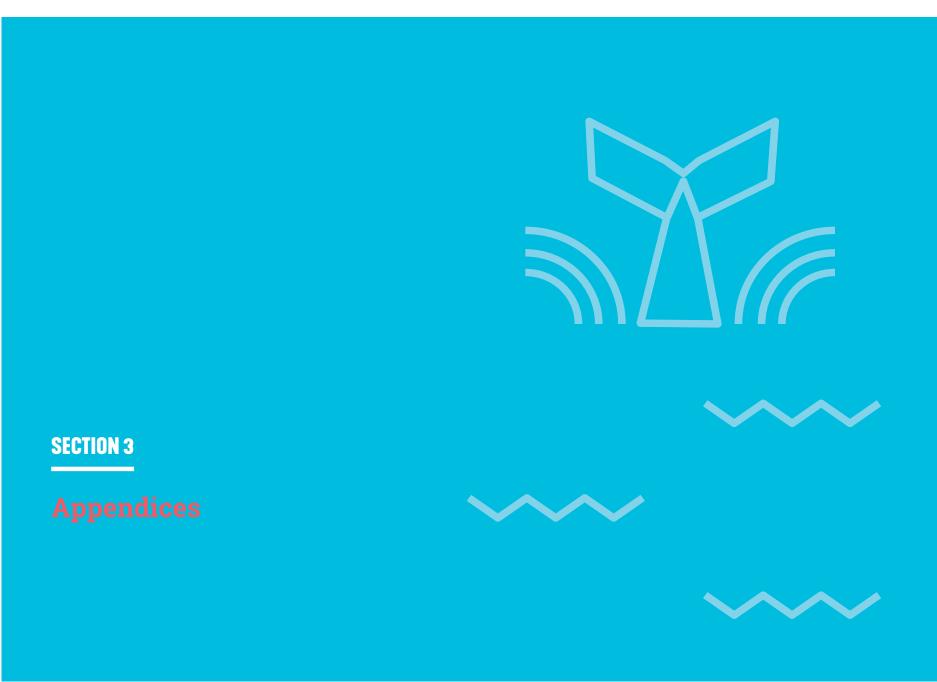
	Objectives	Actions	Responsible Team	Recommended					9
	Objectives	Actions	Responsible ream	1	2	3	4	5	5+
1.	A business case for ACH to support investment attraction.	 As part of the Regional Strategy: Play a leadership role in advocating for a stronger ACH presence across the Region, supported by an investment attraction strategy, targeted at corporate / commercial, regional enterprise and philanthropic sectors Undertake industry and private sector engagement to understand cultural sector needs in accessing private sector funds, and private sector objectives Identify strategic regional and local area projects (infrastructure / programs), matched to potential investors / sponsors Position and advocate for ACH as a vital component of corporate social responsibility 	Revenue Development, Arts and Culture, Major Projects, Community Relations		~				
		1.2. Map the current level and distribution of City-funded ACH activities; identify gaps and opportunities to diversify funding and review annually. This should seek to support more balanced investment from current skew of programming and events, to encompass broader ACH initiatives.	Finance Arts and Culture, Major Projects, Community Relations	V					
		 1.3. Quantify the economic and community wellbeing benefits and impacts of ACH for the City: Consider feasibility of updating and publishing the 2015 Great Southern Region Economic Snapshot (Creative Albany) 	Finance, Arts and Culture		~				

38 | CITY OF ALBANY ARTS, CULTURE, HERITAGE PLAN 2022

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	Objectives	Actions	Responsible Team	1	2	3	4	5	5+
		1.4. Incorporate formal assessment mechanisms for ACH activities into project budgets and planning to establish data and metrics for ongoing evaluation	Community Relations Arts and Culture, Albany Visitor Centre, Facilities, Recreation Services		~				
		1.5 Strengthen cross sector partnerships with recreation, tourism, agriculture, history and heritage food and wine sectors to capitalise on product development, promotion and funding opportunities.	Community Relations Arts and Culture, Albany Visitor Centre, Facilities, Recreation Services, Development Services (Heritage)		~				
2.	Elevating the visibility and value of ACH to the City	 2.1. Include ACH as a core component of the City's existing strategic planning framework: Further define and communicate what each pillar of ACH involves and how they contribute to the City as an organisation, to create greater awareness and understanding and embed organisation-wide support Include ACH as a regional strategic initiative in the City's Economic Development Strategy to support economic diversification Elevate ACH as a key outcome in the upcoming review of the Strategic Community Plan and develop metrics to be incorporated into future strategic planning and reporting Ensure that heritage outcomes under the Plan encompass all aspects of local heritage, including Menang Noongar cultural heritage, historic heritage and natural heritage Ensure ACH programs are a key focus for delivery of the City's Youth Friendly plan 	Governance and Risk, People and Culture, Community Relations, Development Services (Heritage)		~				
		 2.2. Leverage this Plan to strengthen internal communications, engagement and advocacy: Develop and implement an internal communications strategy, including internal launch and briefings to highlight areas of cross-functional responsibility Regular Council briefings to report on progress and achievements; barriers and opportunities Celebrate and acknowledge successes within the organisation 	Community Relations, Development Services, Arts and Culture, Governance and Risk		~	~	~	V	~

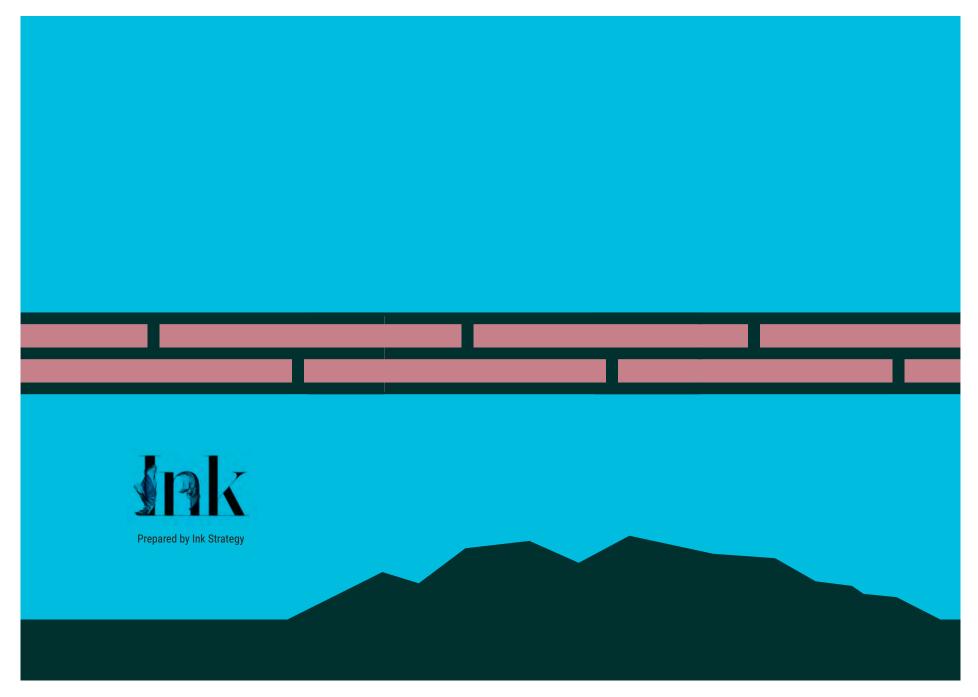
Objectives	Actions	Responsible Team	Recommended 1			iming	I	
Objectives			1	2	3	4	5	5+
	 2.3. Strengthen cross functional planning and delivery of ACH programs and initiatives: Review and evaluate current process to identify opportunities for improvement including: Events planning and delivery Cultural development Funding, grants and sponsorship Attractions and venues ACH stakeholder engagement Ongoing, prioritise cross-functional planning and evaluation of ACH activities and initiatives 	EMT						\rightarrow
	 2.4. Establish a governance model to support Plan implementation: An ACH Council sub-committee or cross functional working group to support oversight and delivery of ACH as a strategic priority An ACH advisory group consisting of an Elected Member, City staff, industry representatives and community as advocates and champions and as a mechanism for monitoring, review and continuous improvement. 	Governance and Risk	•					
3. Promote proactive management of heritage- protected places and engagement with heritage more broadly	 3.1. Continue to: Manage the City's Heritage List, the Local Heritage Survey and ensure local planning policies and supporting design guidelines and heritage advice remain contemporary and align with aims and objectives of the local planning framework and best practice Foster capacity building and community appreciation of the City's shared histories and stories, embracing and celebrating our cultural heritage Engage with the community, owners of heritage-protected places, community groups and stakeholders in proactive management of heritage places Apply best practice management and conservation practice to City's managed heritage-protected places and assets (in line with Australia ICOMOS Burra Charter) 	Development Services, Arts and Culture, Major Projects, Assets	~	~	2	~	~	~
	 3.2. Promote proactive management of privately owned heritage places across the City of Albany through: to: Educating and informing landowners on the responsibilities in appropriate conservation and maintenance practices Facilitating education and training opportunities and upskilling in heritage trade skills 	Development Services	~	~	~	~	~	~

Objectives	Actions	Responsible Team	Recommended Timing					
			1	2	3	4	5	5+
	3.3. Initiate a cross-organisation implementation team to elevate importance, improve profile and determine shared responsibilities for significant conservation projects of City managed places, and investigate opportunities for the City's involvement in significant history and heritage based projects List	EMT		~				
	3.4. Explore the feasibility of delivering a regular program to landowners in the proactive management, conservation, maintenance and identifying opportunities for interpretation of their heritage places	Finance, Development Services, Art and Culture (Albany Historic Collection)		~				



References and footnotes

- 1. Australia Council 2020, Creating Our Future: Results of the National Arts Participation Survey.
- 2. WA Creative Industries An Economic Snapshot, BYP Group Sept 2019
- 3. https://www.oecd.org/coronavirus/policy-responses/culture-shock-covid-19-and-the-cultural-and-creative-sectors-08da9e0e/
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Great Southern Arts, Culture and Heritage Strategy

Phase 1 Engagement Outcomes Summary 18 June 2021



1. ENGAGEMENT OBJECTIVES AND APPROACH

PHASE 1 OVERVIEW: BROAD COMMUNITY OUTREACH Timing: 29 April – 28 May 2021

Working to the approved SECP, engagement aimed to maximise community and stakeholder buy-in, whilst leveraging existing networks on the ground. It centred on a campaign style approach and online survey, complemented by in-person think tank workshops structured around the project's three key lenses – Identity, Experience and Capacity.

Phase 1 engagement objectives:

- 1. Position and build excitement for the project through strategic communications and an engaging brand to strengthen engagement
- 2. Deliver a program which provided all stakeholders, not just arts and cultural organisations, with equal opportunity to have their say
- 3. Maintain a regional lens and broaden the narrative about arts and culture to include regional identity and vibrancy ensuring cultural, economic and social flow on opportunities are considered
- 4. Ensure engagement activity built from a high baseline to avoid consultation fatigue
- 5. Clearly articulate project scope, objectives, process to manage expectations and build trust.

PHASE 1 ENGAGEMENT TOOLS, TACTICS AND OUTCOMES:

- The primary tool for Phase 1 engagement was an in-depth online survey. The survey was live from 29 April to 28 May 2021 and generated 176 responses, with a strong engagement rate of ~28 minutes per survey. Further analysis on survey findings is outlined overleaf.
- 5 think tank workshops were held in Denmark, Albany, Katanning, Mount Barker and Jerramungup to align with survey content. A total of 88 participants took part across the 5 workshops. *NB 0 attendees for Jerramungup.
- Broad promotion and communications was undertaken to support engagement activity including radio advertising, media relations, social media and direct promotion via banners, posters and postcards within each regional Shire. Promotion via Shire, GSDC and Steering Committee member databases was also undertaken.
- During this phase, Shires and project partners also promoted the project to community and interest representatives (youth, seniors, CALD and others) through existing meetings / touchpoints.
- The project website **www.gscreate.com.au** was the primary vehicle to complete the survey, register to attend a think tank and to register for the project database. The website generated the following traffic during Phase 1 engagement:
 - Total Site Sessions: 702
 - Unique Visitors: 540
 - Average Session Duration: 1 minute 34 seconds
 - Top Referring Sites: Direct (540), Facebook (75), Linkedin (33), City of Albany website (15)
- 180 people registered for the project database to be kept up to date as the project evolves.



2. PHASE 1 OUTCOMES AND KEY FINDINGS SUMMARY





CULTURAL IDENTITY

- Key themes that best reflect community's description of Great Southern's cultural identity are: its down to earth community values; climate and natural environment; a creative and diverse local community; strong Aboriginal cultural heritage; its multi-cultural layers; a strong value for heritage and a future facing outlook for a region which is transforming over time.
- 2. Its cultural identity is best reflected in the following attractions and experiences:
 - Aboriginal culture and heritage people, Mokare Statue custodianship, significant sites, Carrolup artists
 - Coastline and Beaches The Gap, William Bay National Park, walks, vistas and water
 - Landscapes, forests and the hinterland Porongurups, Stirling Ranges, Skywalk
 - Creative communities and artisans world renowned artisans, vibrant arts scene, performing arts, people and their stories
 - Events and programs Denmark art markets, Taste Great Southern, Mt Barker Murals, Grapes and Gallops, Great Southern Art Trail, Harmony Festival etc
 - Cultural assets Museums, ANZAC Centre Old Gaol Museum, Kodja Place, Albany Entertainment Centre, Plantagenet
- 3. Community told us they think the region is best known by others for natural environment and coastline, food and wine and post settlement history and heritage.

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EXPERIENCE

- Majority of community consider the availability of arts and cultural experiences in the Great Southern Region to be average or above average. Unsurprisingly, the Lower Great Southern Region is perceived to have better provision arts and cultural experiences compared with the Upper Great Southern.
- 2. On average, people are engaging in arts and cultural experiences monthly, with the main reasons cited as happiness and wellbeing and community connectedness.
- 3. Barriers to engaging more frequently include lack of information, short notice for upcoming events, inconvenient timing and price point (too high).
- 4. Major experience gaps in the region are: Aboriginal cultural heritage, youth focused activities and contemporary experiences.
- . Community told us the following experiences are overrepresented in the region:
 - ANZAC History
 - Coastal attractions
 - Over 55s experiences
- Wine
- Sport
- Tourism that is not authentic.
- Key opportunities to enhance and diversify Great Southern's arts culture and heritage experience are: Aboriginal cultural heritage; festivals / events; youth activities; more affordable experiences; trails / tours; interpretation and heritage experiences; visual and performing arts.



INVESTMENT & CAPACITY

- 1. Strengths and opportunities to build capacity and strengthen the arts, culture and heritage offer include:
 - Better LGA communication and collaboration
 - Maintained heritage assets and fabric (buildings, railways)
 - Aboriginal history and culture (dual naming, experiences, shared stories)
 - Better support for local artists and groups
 - Improved communications and promotion
 - Better activities and experiences for youth
 - Encourage/incentivise festivals to the region
 - Better regional attractions such as Visitor Centres, Cultural Centre and Art Centres
- 2. Greatest challenges include:
 - Geography isolated, distance from Perth
 - Communication marketing, advertising, promotion (single platform for information)
 - Funding and incentives
 - Clear vision
 - Shrinking volunteer base
 - Dominant brand/exposure of South West
 - Governance, LG support, coordination
 - Taking hobby artists to a commercial level
 - No real education opportunities
 - Lack of cohesive story telling historic and aboriginal
 - Sustainable funding arrangements
- 3. Top three priorities over the next 5 years were:
 - Affordable access to creative infrastructure (spaces, tools)
 - Sustainable funding arrangements
 - A centralised approach to coordinating and administrating a regional brand
 - Better education opportunities for creatives
 - Providing variety of experiences as well as accommodation and transport options.

3. ENGAGEMENT OUTCOMES - SURVEY

Vision. Strategy. Storytelling

3

SURVEY OVERVIEW

- The online survey was the primary tool for Phase 1 engagement. A combination of qualitative and quantitative questions centred on the project's three key lenses Identity, Experience and Capacity.
- The survey was live from 29 April to 28 May 2021 and generated 176 responses, with a strong engagement rate of ~28 minutes per survey as summarised below.
- The survey achieved broad reach beyond industry, with only 1 in 5 nominating as a member of an arts organisation or group.
- Geographic representation centred on the Lower Great Southern region, with over half based in Albany; females accounted for ~three quarters of respondents. Most were aged between 45 and 64 years of age.



SECTION ONE: ARTS, CULTURE, HERITAGE IDENTITY (Q1 - Q4)

Words and phrases used to describe the region's cultural identity

words and phras	es used to describe the region's cultural identity
THEME	COMMON ANSWERS
Down to earth	 Neighbourly, strong communities Conservative
community values	Conservative Proud
values	
	Relaxed
	Authentic
	Family focused
	Quiet life
Climate and	Strong connection to environment
the natural	 Natural beauty – shaped way of life from coast, forest, farm
environment	Agricultural
	Rich maritime history
	 Appreciation, protection, and preservation
	Biodiverse
	 Varied, unexpected, challenging, and beautiful
Creative,	Eclectic
diverse local	Strong creative community
community	 Vibrant and local creative sector
Aboriginal	Diverse aboriginal groups
Cultural	Mineng/Menang culture
Heritage	Opportunity for better recognition
Multicultural	 New immigration to Region from culturally diverse places
layers	Strong colonial heritage is becoming more layered
-	 Multiculturalism is something to be celebrated
Value of	Historically significant
Heritage	Characterised by old town streetscapes and buildings
Transforming	Ready for change and wider acceptance
over time	 To embrace new and or different thoughts, cultures, people
	 Growing and developing – an identity that is starting to build
	 Opportunity to define a more distinct identity

Attractions and experiences that best describe the Region's cultural identity:

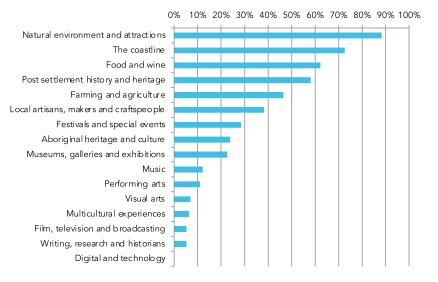
- **Majority natural attractions** (Porongurup, Stirling Ranges, Torndirrup, Valley of Giants and the various beaches and oceans)
- Cultural facilities (National ANZAC Centre, Vancouver Arts Centre, Albany Entertainment Centre, Koobelya and Kodja Place)
- Programming initiatives (Public Silo Trail).

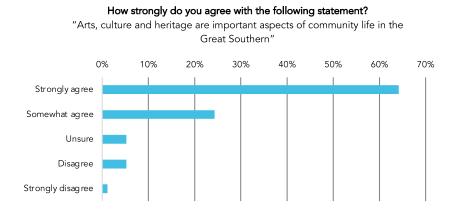


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2. ENGAGEMENT OUTCOMES - SURVEY

What do you think the region best known for?





Vision. Strategy. Storytelling.

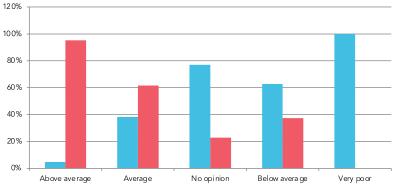
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2. ENGAGEMENT OUTCOMES - SURVEY

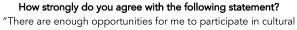
SECTION TWO: ARTS, CULTURE, HERITAGE EXPERIENCES (Q5 - Q14)

81% of survey respondents considered the availability of arts and cultural experiences in the Great Southern Region to be average or above average. Overwhelmingly, survey respondents considered the Lower Great Southern Region to have better provision of above average and average arts and cultural experiences compared with those in the Upper Great Southern Region which were deemed below average or poor.

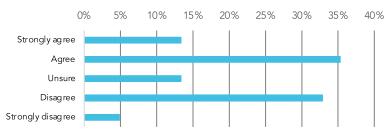
How would you rate the availability and access of arts and cultural experiences within the Upper and Lower Great Southern Region?



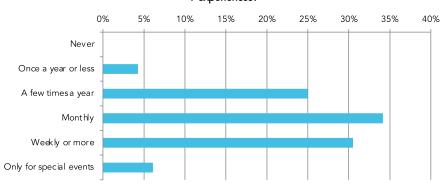
UpperGreatSouthern LowerGreatSouthern



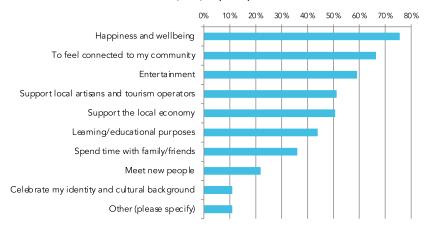




On average, how often do you participate in arts, culture or heritage activities / experiences?



Why do you participate?

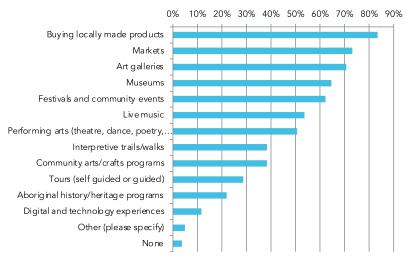




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2. ENGAGEMENT OUTCOMES - SURVEY

During the last 12 months, which of the following activities have you engaged with?

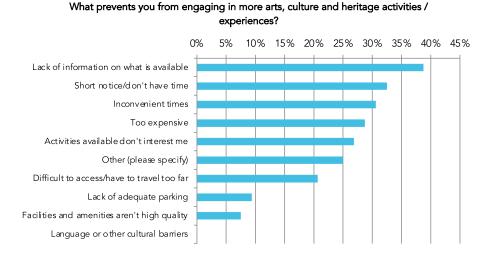


TYPE	EXPERIENCES AND ACTIVITIES
Attractions	 Premier Mill Hotel National ANZAC Centre WA Museum Albany
Markets	 Denmark Markets Craft, farmers, night markets
Guided tours	 Strawberry Hill Whale watching Kodja Place
Natural experiences	 Pronogorups Stirling Ranges Fish Traps, Oyster Harbour Bilbumen Track
Events / Festivals	 Disputient frack Denmark Festival of Voice Australia Day at Eyres Park Vancouver Arts Festival Mountains and Murals, Mount Barker Harmony Day, Katanning Porongurup Wine Festival Field of Lights
Live music events and performances	 Albany Town Hall Relaunch Concerts at Albany Town Hall Local performances by artists and groups WA Opera at the Valley of Giants WA Opera at the Historic Whaling Station

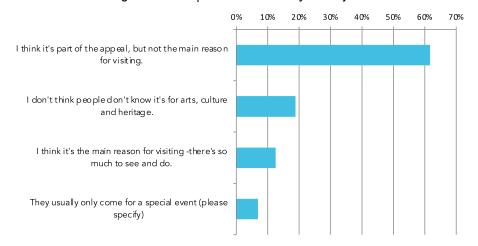
Vision. Strategy.

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2. ENGAGEMENT OUTCOMES - SURVEY



How do you think visitors to the region perceive the arts, culture and heritage offering? Select the response that most closely reflects your views.



2. ENGAGEMENT OUTCOMES - SURVEY

SECTION THREE: ARTS, CULTURE, HERITAGE CAPACITY (Q15 - Q19)

To determine cultural capacity within the Great Southern Region, survey respondents were asked to identify the biggest challenges, gaps and priorities to enhancing the Region's arts, culture and heritage offer. Key challenges were:

- Lack of clear vision
- Shrinking volunteer base •
- Cost of experiences as well as accessing the region •
- Seasonal nature of tourism and distance from Perth •
- Limited accommodation options
- Some respondents also believed crafters or hobby artist were not supported with the right tools (education and infrastructure) to take their cultural pursuits to a commercial level.

Perceived gaps from an arts, culture and heritage perspective include:

- Focus on Aboriginal or dual heritage, including an Aboriginal Cultural Centre ٠
- Guided cultural experiences
- Affordable experiences ٠
- Interpretation, information, and investment in heritage assets

Top three priorities for enhancing the Region's arts, culture and heritage offer over the next 5 years:

- Affordable access to creative infrastructure (spaces, tools etc) •
- Sustainable funding arrangements
- A centralised approach to coordinating and administrating a regional brand .
- Better education opportunities for creatives ٠
- Providing variety of experiences as well as accommodation and transport options.

How strongly do you agree with the following statement? "Arts, culture and heritage are important drivers of the economy

in the Great Southern" 0% 10% 20% 30% 40% 50% 60% Strongly agree Agree Unsure Disagree Strongly disagree

Greatest strengths and opportunities for enhancing the Region's arts, culture and heritage offer.

PRIORITY	COMMON ANSWERS
1	Better communication and collaboration among LGAs
	 Maintained heritage assets and fabric (buildings, railways)
	 Aboriginal history and culture (dual naming, experiences, shared stories)
	 Better support for local artists and artist groups
2	Improved communications and promotion
	Local visitor centres
	• More and better choice of accommodation (hotels, camping, apts, houses etc)
	 Better activities and experiences for young people/youth
3	Encourage/incentivise festivals to the region
	• Streamline business offerings for tourist including comms/advertising, opening
	hours etc
4	 Better regional attractions such as Visitor Centres, Cultural Centre and Art
	Centres

Biggest challenges to enhancing the Region's arts, culture and heritage offer.

PRIORITY		COMMON ANSWERS
1	•	Geography – isolated, distance from Perth
	•	Communication – marketing, advertising, promotion (single platform for
		information)
	•	Funding and incentives
	•	Clear vision
	•	Shrinking volunteer base
	•	Business hours – weekend operation
	•	Accommodation
2	•	Dominant brand/exposure of South West

- Dominant brand/exposure of South West
- Governance, LG support, coordination and management
- Taking hobby artists to a commercial level
- No real education opportunities
- Transport and access (flights, train limited affordable options to get around) •
- Seasonal nature of tourism in region
 - Balancing conversation and protection with increased visitation
 - Cost of activities balancing paid and free experiences
 - Lack of cohesive story telling in terms of history both historic and aboriginal

8

- Artists/acts visiting Perth and not GS region
 - Sustainable funding arrangements required

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2. ENGAGEMENT OUTCOMES - THINK TANKS



THINK TANK OVERVIEW

- Five creative think tanks were held across the region 13 and 14 May 2021:
 - **Thursday 13 May 10am:** Mt Barker session for communities from Denmark, Plantagenet, Albany and Cranbrook
 - **Thursday 13 May 4pm:** Denmark session for communities from Denmark, Plantagenet, Albany and Cranbrook
 - Thursday 13 May 5pm: Katanning session for communities from Katanning, Kojonup, Broomehill-Tambellup, Woodanilling
 - Friday 14 May 11am: Albany session for communities from Denmark, Plantagenet, Albany and Cranbrook
 - Friday 14 May 9.30am: Jerramungup session for Shires of Kent and Jerramungup
- Think tanks were a two to three hour session, in a 'drop in' format where participants could choose to attend for a short time, or spend a longer time to complete the exercises.
- Exercises were a combination of individual worksheets and large format posters, set up at 'stations' around the room. Session activities were aligned with the project survey (with some variation) to enable continuity across Phase 1 Engagement.
- A total of 88 people attended the think tanks (excluding Jerramungup session with zero attendees), averaging between 16 and 26 per session.
- Key outcomes of the think tanks has been aggregated to reflect a regional perspective. Additional detailed data on a town by town basis is available and can be supplied to the Steering Committee as required.



2. ENGAGEMENT OUTCOMES - THINK TANKS

Vision. Strategy. Storytelling.

ARTS, CULTURE, HERITAGE IDENTITY

In your own words, describe the region's cultural identity

THEME	IN THE COMMUNITY'S WORDS
Aboriginal cultural heritage and identity	 Strong and emerging History and identity Elders are strong and active Aboriginal and post-settlement communities together
A creative, diverse and 'down to earth' community	 Artisan culture and persona Diverse and creative people Diverse region – everywhere is a new story Friendly, salt of the earth, welcoming Strong community, unique lifestyle
Farming, agriculture and food	 Farming heritage Farming community growing food Food capital Old farming combined with horticulture
Value of Heritage	 Pride – history and heritage Ancient and growing Bringing young and old together Active historical society Natural icons oldest
Climate and the natural environment	 Drives diversity Brings people together Natural beauty and history Spaciousness and seasons
Transforming over time	 Realising potential Commit to direction and changing future Over 55s over-represented Localized outward identity, mixed (clashing paradigms)

- Localised cultural identity – mixed / clashing paradigms

The attractions and experiences that best describe the Region's cultural identity:

- Aboriginal culture and heritage people, Mokare Statue custodianship, significant sites
- Coastline and Beaches The Gap, William Bay National Park, walks, vistas and water
- Landscapes, forests and the hinterland Porongurups, Stirling Ranges, Skywalk
- Creative communities and artisans world renowned artisans, vibrant arts scene, performing arts, people and their stories
- Events and programs Denmark art markets, Taste Great Southern, Mt Barker Murals, Grapes and Gallops, Great Southern Art Trail, Harmony Festival etc
- Cultural assets Museums, ANZAC Centre Old Gaol Museum, Kodja Place, Albany Entertainment Centre, Plantagenet

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2. ENGAGEMENT OUTCOMES – THINK TANKS

ARTS, CULTURE, HERITAGE IDENTITY

Activity 1. Thinking about arts, culture and heritage identity, what is the Great Southern region best known for?

Use the scales below to consider where the region sits against each category. For example, is the Great Southern Region unknown, known or very well known for food and wine?

Aboriginal heritage and culture	()
5 5	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
Dept estilement bistory and baritors					
Post settlement history and heritage (ANZAC etc)	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
Multicultural communities			I	I	
	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
Natural environment - e.g. coastline,					
ranges etc	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
Farming and agriculture					
	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
Food and wine					
	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
Museums, galleries and exhibitions					
Muscullis, galeries and exhibitions	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
Performing and visual arts					
renorming and visual arts	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
Music, film, broadcasting	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN
					VERY PIELE POPULATION
Local creative industries - artisans,					
makers and craftspeople	UNKNOWN	SOMEWHAT KNOWN	KNOWN	WELL KNOWN	VERY WELL KNOWN

2. ENGAGEMENT OUTCOMES – THINK TANKS

ARTS, CULTURE, HERITAGE EXPERIENCE

Experiences and attractions to be strengthened across the Region

CATEGORY	WHAT	WHERE
Aboriginal cultural heritage	Marribank Mission, Carrolup School Noongar engagement Strengthening acknowledgement and promotion Centre for Aboriginal Culture Digital Welcome to Country Leverage Boodja Canvas through film and tours	Katanning Mt Barker All TBA All AEC
Festivals / events	Wine and art tours Music Festivals (inc Jazz, local music) Wildflower festival Writers Festival Harmony Festival Strengthen existing events eg Bloom, Art Trail	All All TBA Albany to Bremer Bay Albany Katanning / all All
Youth activities	Youth arts Regular place to meet Youth theatre Aboriginal experiences and activities Creative writing Bowling Alley	Denmark + Upper GS Denmark Katanning All Mt Barker Mt Barker
Trails / tours	Orcas, whales, biodiversity hot spots Walking, bike, bridle trails Day tours / trips Public art tour Day tours from Albany to rest of region Eco camping	Bremer Bay, Albany, all All Stirling Ranges / Porongurups Albany and all Kenderup
Visual Arts	Regional Art Gallery Large scale public art eg Lake Ballard Art collection display Porongurup art trail	Albany Somewhere obscure All Porongurups
Performing Arts	Music venues Amphitheatres Circus / youth Aboriginal performance	Denmark Porongurups All All
Other	Advertising and marketing Central information dissemination Cultural tourism Capacity building Upgrade roads / accommodation	All All All All All



12

Best kept secrets / hidden gems

- Aboriginal sites fish traps and scar tree at lower king, Porongurups stories, mountain country, Carolup / Merribank School, Gondwanalink, Toolberup School, Ochre Pits (Tambellup)
- Cultural assets Broomehill Museum (upgraded), cultural trail railway stations, Mt Barker Police Museum, Sculpture park, Whaling Station, WW2 Fuel Tanks.
- Artisans creative personalities, Fibre art, artist studios / galleries, music groups, fire performance Lena and Serena
- Natural environment Andersons Lake, Barry Rd Tree / fairy door, Cherry Tree Pool, Mountains, Porongurups experiences, wildflowers, wetlands, biodiversity hotspot.

Opportunities to build cross regional experiences

- Tours and trails 4WD, bike, walk, guided, public art, siloes, themed, tourist buses, bridle
- Regional events coordinated across the region / districts, music under the stars, writers festival, WA Ballet "off season,' Southern Art and Craft Trail
- Experiences retreats, healing, live-in arts experience (billet), Bunbury to Albany Highway experience, eco-tourism
- Marketing and promotion regional promotion, promotion of 'middle' of GS, free database, sharing skills, sharing facilitators and costs – artists, performers for workshops etc

Attendees told us the following is over-represented in the region:

- ANZAC History
- Coastal attractions
- Over 55s experiences
 - Wine
- Sport

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• Tourism that is not authentic to the region.

2. ENGAGEMENT OUTCOMES – THINK TANKS

ARTS, CULTURE, HERITAGE CAPACITY

Activity 2. Building the region's arts, culture and heritage capacity is about strengthening the infrastructure, resources, funding and partnerships required for industry and economic development.

What are the priorities to consider and address? Place a tick against the categories important to you.

	Top priority	2	3	4	Low priority 5
Communications	26 ticks	10	0	0	0
Partnerships	38 tick	8	1	0	0
Product development	18 ticks	7	6	0	0
Infrastructure - facilities and amenity	24 ticks	6	2	1	0
Regulatory	3 ticks	4	7	1	1
Skills development	25 ticks	13	3	5	0
Funding	31 ticks	6	2	2	0
Audience development / participation	22 ticks	12	3	0	0
Administration and management	11 ticks	11	6	0	0
Other, please specify Innovation hub / incubation Youth Arts Regional promotional database Venues database / audit More shared resourcing Capacity building – grant applications	1 1 1 1 1 1		2		

HIGHEST PRIORITIES:

LOWER PRIORITIES: 1. Regulatory

- Partnerships
 Funding
- 2. Administration and management
- 3. Communications
- 4. Skills development 3. Product development
- 5. Infrastructure

13

2. ENGAGEMENT OUTCOMES – THINK TANKS



14

ARTS, CULTURE, HERITAGE CAPACITY

Greatest strengths and opportunities for enhancing the Region's arts, culture and heritage offer.

STRENGTHS AND OPPORTUNITIES	IN THE COMMUNITY'S WORDS
Aboriginal Cultural Heritage	 Currently under represented, opportunity to strengthen and profile, Gondwana Link,
Geographic location and natural environment	 Biodiversity hotspot, Albany Highway, Close to Albany, Denmark, Kendalup, Porongurups, wetlands Beautiful and varied, climate, environment
Heritage	 Heritage buildings, heritage tourism, industrial heritage Interpretive plaques
Venues and infrastructure	 Expand Mitchell House + exhibition space; Infrastructure for programs; New venues – built, natural, re-purposed; professional exhibition space, improve roads / access ways (Flora Road, Porongurups), expand harbourside, Nowarnup Bush Campus (Denmark), Original Settlement (Denmark)
Skills and capacity building	 Tertiary education, secondary education, career pathways, marketing and advertising, email networks, central contact / database, equal budget for cultural spaces

Biggest challenges to enhancing the Region's arts, culture and heritage offer.

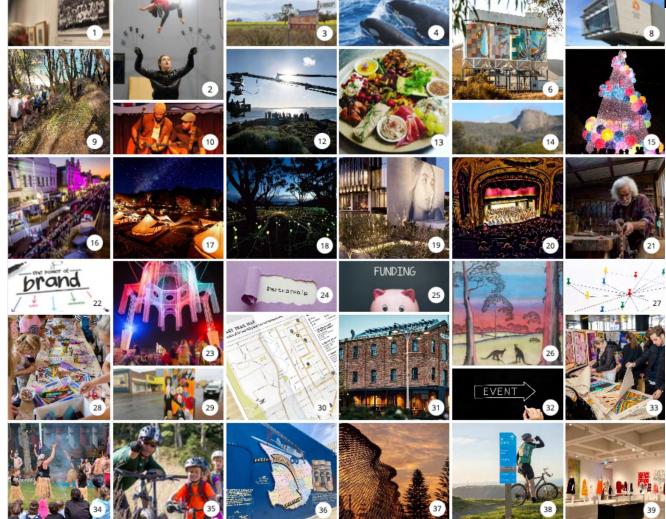
CHALLENGES AND CONSIDERATIONS	IN THE COMMUNITY'S WORDS
Capacity and funding	 Accessible spaces, accessible grants funding, artist support – marketing and retail; self-representation, Financial resourcing, future-proofing, navigating grants funding Lack of planning and development Infrastructure limits Volunteer fatigue Functional advocacy body / arts network, lack of networking Mentorships
Venues and infrastructure	 Accessible performing arts space Care for built assets (katanning heritage) Mitchell House – lacking climate control, lighting, exhibition space Lack of transport
Local capacity building	 No drama program MBCC / after school arts and crafts Youth engagement / youth out-migration Lack of children's workshops Seasonal population / low population Limited housing (Denmark) Lack of career pathways / employment iin sector
Promotion and marketing	- Website information

2. ENGAGEMENT OUTCOMES - THINK TANKS



BIG IDEAS FOR THE REGION

Participants were asked to select the images which represent their vision / a big idea for the region. Responses are summarised as follows



Ideas Ref 1 Imaae only

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- Better artist acknowledgement, profiling; opportunities for our kids; Heritage, interp wayfinding and signage
- Bremer Canyon,
- 5 Image only
 - Silo Trail,; more mural trails across the region
 - Iconic regional attractions that are world class
- 9 Sculpture / walk trails; guided tours (storytelling) 10
 - Promotion of local talent; more grass roots music
- 12 Huge industry potential
- 13 Tour buses to connect wineries
 - Leverage highest peak WA; Wildflower Bloom Festival; Bluff Noll and wildflower tours; bus tours; better promotion; marathons / runs to Porongorups
 - Major sculptures and public art
 - A shanty festival unique in Australia
- A 'live in' arts experience; sunset camping experience; festival like 17 Nannup/Fairbridge etc
 - More accessible major art events like this,
 - Murals on buildings, mural / sculpture art walks; street lighting projection; show window dressings, empty spaces to community groups
 - Attraction/development of diverse audiences
 - Bookable tours with craftspeople
 - A cohesive, regional brand vs competing identities
 - A winter experience festival (like Dark Mofo)
 - Strengthen collaboration; city and region exchange; coordination of writers festival across the region
 - Always an issue!
 - Celebrate Menang cultural heritage and beginning of modern WA in
 - Albany; trails, tours, camp-outs; celebrate Aboriginal art
 - Organisations work together, not against; arts bus routes
 - Southern Art Craft Trail; messy play for kids
 - Brighten up walls and spaces; inclusion and diversity support
 - Cultural / art events all year round guides and trails
 - Tassie success stories Taste Tassie, Dark Mofo; VR heritage streets in town centres
 - An international Jazz festival; film and F&B; fleece and fibre festival
- 33 An open studios events (like Margaret River) 34
 - A waterfront cultural centre; acknowledge Aboriginal place names; Govt funding to boost cultural tourism; Indigenous arts centre Family outdoor experiences; nurturing youth
 - Community led art projects,
 - Festival of birds; astronomy heights
 - Easy to read 'where to next' maps; bike trails to and from cultural sites

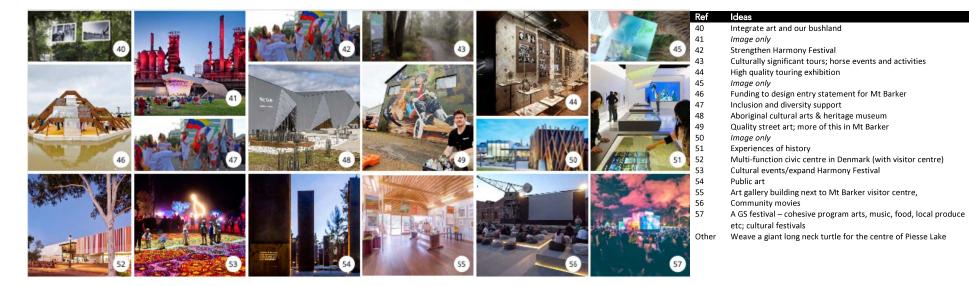
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Revolving incubator mainstreet shop; put artists business on the map; festival of fibre

2. ENGAGEMENT OUTCOMES – THINK TANKS



BIG IDEAS FOR THE REGION



Great Southern Arts, Culture, Heritage Strategy Feedback / amendments received on draft Strategy - January 2022 Prepared for GSDC and City of Albany

Source	Comment	Recommended action/s	Direction required (GSDC/COA)
Email from Anne Sorensen, Artistic Director, Southern Edge Arts Received 15 December 2021	 Disappointed that Southern Edge Arts was not mentioned Picture of SEA at Town Hall requires credit Would like to see more reference to engaging young people in arts as a strategy for future audience development 	 Update image credit (p25) to reference Southern Edge Arts Make reference to youth audience development in relevant action/s. Individual arts groups not generally referenced in strategy – no change 	Nil
Email from Paul McPhail CEO Regional Arts WA Received 10 December 2021	 Feedback basically all positive – almost too much information / v ambitious looking for state government support Good first foregrounding of First Nations needs Small niggle – arts community involvement in Steering Committee (at community level) Check reference to Regional Arts Hub Model and Regional Arts Network Model – do these refer to RAWA Regional Arts Network and Hubs – need to clarify / confirm language 	 Revise / confirm language around Regional Arts Hub Model Changes to Steering Committee not recommended 	Nil
Letter from Outdoors Great Southern Dr Lenore Lyons CEO 9 December 2021	 Linking arts, culture, heritage adds to user experience and supports stewardship Draft GSACH Strategy will be a critical tool to achieve regional vision Specific feedback regarding strategies outlined in Section 2 and identification of OGS as a partner: We are already involved in conserving and celebrating shared significant cultural heritage (7.3) through projects such as the Yoorn (Bobtail) Trail and would welcome the opportunity to be identified as a partner. We are currently developing a business case for a Regional Trails Festival and would welcome the opportunity to be involved in developing a coordinated events and festivals strategy (10) and to integrate a trails element in a signature event in the shoulder/low season (11). We note that the development of a Cultural Tourism Strategy (16) should be considered as part of the Destination Management Plan for the Australia's South West region and therefore the timing and focus should cross-reference the DMP. We welcome the opportunity to support the integration of ACH experiences into outdoor recreation infrastructure and trails as an identified partner (21). We support the opportunity to integrate cultural infrastructure into trails development (34a) but note that there is currently no funding program for trails in WA. We recommend that the State Government develop a dedicated trail funding program. 	 Update specific strategies in Section 2 (where relevant) to reference partnerships opportunities 	Direction / discussion required: - Governance Framework (State Govt vs industry lead) - Funding direction and detail for identified initiatives

DLGSC email	 Governance framework focused on State Government as lead agency – OGS experience is that industry needs to drive action plan and engage local partners Strategy doesn't reference how initiatives will be funded Reframing of language around strategies vs strategic opportunities, to reflect where funding commitments are not in place Other language edits as summarized in email 	 Accept changes / language edits as marked up Strengthen disclaimer and/or explanatory notes around initiatives not being funded 	Nil
Email comments via website			-
Vicky Wilson	 Emphasis on diversity – pleased to see this Would like to see recurring event of Denmark Summer Early Music Workshops 	 Cross check relevance of including this specific initiative given regional strategy focus 	Nil
Marie O'Dea	 Cut and paste vision and 'artificial boundaries' Focus on state government lead – will this withstand government change. Where is recognition that communities will drive actions / outcomes Too much emphasis on food and wine More emphasis needed on natural environment as part of cultural identity 	 Discuss focus on State Government vs community / industry Retain vision – no changes recommended 	Nil
Hannah Wisniewski	 Most important factor in implementation will be people opening their views to region's diversity Live and recorded music, dance, media, street art, written word, performance Making arts and culture more accessible More focus on young and emerging artists, education approach with elders and new artists 	Note comments, no action required	Nil
CoA Feedback – Aaron Olszewski	 Structural edits to strategy format Strategies vs actions Edit for length 		GSDC / CoA to advise extent of feedback to accommodate if/as needed.

City of Albany Arts, Culture, Heritage PlanFeedback ReportFeedback received and amendments on final draft Plan – Public comment period 18 July to 7 August 2022

Source	Comment	Action/s Taken
Cr Malcolm Traill	 Summary of detailed feedback received: 1. Concern over inconsistent references within document with regards to being a Plan or Strategy; 2. Agrees with Albany's potential as hub and Cultural Tourism destination; 3. Concern over lack of reference to importance of music sector; 4. Keen to see calendar of cultural events established to avoid scheduling clashes; 5. Concern about breadth and volume of strategies putting undue pressure on responsible teams to deliver; 6. Concern over suggested timing of delivery of many actions – too many in year 1. 	 Satisfied that it is operational enough to be a Plan. Strategies section renamed to Objectives for clarity Noted. No action required. Satisfied with level of reference in plan proper, as well as Outcome Two, Action 1.1, Action 2.1 and Outcome 4, Action 2.4 Addressed by Outcome One – Action 4.1 Addressed by significant review and feedback
Cr Chris Thomson	 Summary of detailed feedback received: 1. Concern raised over perception of committing Council to certain actions and funding; 2. Suggested increased focus on the 20 to 50 year old demographic to attract people to the City; 3. Albany not necessarily site of first dawn service. 4. Outcome 1: Aim higher than 'nationally recognised'. 5. Concern over subjective wording such as 'down to earth values'. 6. Concern over use of acronyms such as ROI and PRF. 	 Addressed through wording change to 'give consideration to'. Need to target age groups was not included as a specific strategy as this was not reflected through the consultation process. No specific changes actioned, however identifying target demographics is part of program and activity planning. It is widely recognised as the place of the first dawn service, no change. Exact wording used is:reputed to be the home of the first ANZAC dawn service Informed by community consultation. Leave at this stage and review aspiration based on progress. Removed.

Source	Comment	Action/s Taken
	 Suggest inclusion of 'grass roots arts groups' to Identity List. Recommended timing in Strategies table needs context. Action 2.1 – these five items are not City-led actions. Outcome 3 point 1.1 – potential to promote cultural radicalism. Concern over term 'dark histories'. Strategy 1.5 references Southwest and implies competitiveness. Focus should be on quality. 	 Removed or listed in full first time with acronym in brackets. Added under 'unique attributes'. Years 2023-2028 added to Section title. 'Consider' added to list heading. Re-worded to 'Reflect Albany's community character and values'. 'dark' replaced with 'all'. Southwest changed to Southern WA. Reworded to 'Hub of quality Noongar art'.
Cr Thomas Brough	Action items for Outcome 3, Strategy One are very wishy-washy and nebulous without actually providing clear "action".	These have been updated: Action 1.1down to earth, collaborative and creative and be inclusive of diverse experiences / perspectives that challenge cultural conservatism removed
Sebastian Harris	Summary of detailed feedback received: 1. Much feedback was very specific to his experiences and not able to be addressed through the Plan. A number of issues have been noted for further review by relevant teams.	 These include: Payment and selection of artists and performers for events; Environmental and Heritage policies relating to venue usage; and Need for Heritage Grants or incentive programs.
Janet McArtney – ALOTCO and Let's Shine	 Concern over use of term 'Accessible'. Requested Consideration to provide definition that this used to mean that people living with a disability can access, living with a physical disability such as require the use of a wheelchair, able to cater for people living with Autism etc; Requested change to correct name of: Albany Light Opera and Theatre Company (ALOTCO); 	 Principles enabling our 'Accessible' vision address this. P.18 Changed Changed

Source	Comment	Action/s Taken
	3. Change 'people with disability' to people	
	living with a disability'.	

Objectives Section (Pages 20-41)

In addition to the feedback from Elected Members on this section, comprehensive review and feedback was received by the following teams:

- Community Services Director
- Arts & Culture
- Community Relations
- Library
- Development Services
- Finance
- Reserves

The Development Services team provided very detailed feedback and a number of suggestions and recommendations. A summary of the key aspects of their feedback is below:

- Reframe how heritage is captured and weighted throughout the draft Plan;
- Balance treatment of heritage to capturing other important themes and how they intersect with and can shape/inform art and culture;
- Invest in and create opportunities around traditional heritage skills training both in the building and construction sector, as well as conservation practice (for fabric, collections, archives) and also history research and writing, genealogy, archaeology;
- Include potential national heritage nomination and listing;
- Development Services team were added to number of actions as a responsible team; and
- More clarification regarding actions required.

This section has undergone significant changes to reflect the feedback of all teams. This includes:

- Inclusion/removal of applicable teams as required;
- Change to 'Recommended Timing' to better balance workload across the life of the Plan; and
- Amendment and addition of a number of heritage-focussed actions as recommended by Development Services.

A summary of the changes is included on the following pages.

Section changes summary

The below table outlines changes made, detailing the Outcome, Objective and Action affected.

Outcome	Objective	Action	Change
One: Albany is	2. Growth and diversification of the Mounts	2.1, 2.2, 2.3	AHP replaced with 'Mounts Precinct' for all references.
nationally recognised	Precinct as a world class, multi-purpose	2.4	Added - curators and historians.
for its inspiring and	destination.		
diverse creative and	3. Through Albany 2026 Bicentenary	3.1	Aadded: 'Menang' to Noongar under Objective and
cultural experiences and attractions	planning, advocate for a Menang-Noongar Cultural Centre at Albany Waterfront.		Action.
	· · · · · · · · · · · · · · · · · · ·	6.1	Wording added to Objective 6 and included new action
	6. Position Vancouver Arts Centre as a renowned arts hub and talent incubator within an heritage-protected place of State significance.	6.1	Wording added to Objective 6 and included new action 6.1 to: Promote the importance of the VAC as an heritage asset to the City and the State, and continue to undertake best practice measures for the conservation and protection of the heritage-protected place.
		6.5	Added dot point 'Its cultural heritage significance'
	7. Bringing the revitalised Albany Town Hall	7.6	New action: Promote the importance of the Town Hall
	to life		as an heritage asset to the City and the State, and continue to undertake best practice measures for the conservation and protection of the heritage-protected place.

	9. Consider nomination for inclusion on the National Heritage List.	9.1	 New Objective 9 and Action 9.1 - Consider nomination for inclusion on the National Heritage List. Successful nomination would: Further raise Albany's profile at a national and state level; Attract attention from State and National government and industry bodies (ie Tourism WA, Federal Government education programs), leading to increased grant and funding opportunities Marketing, promotional and branding opportunities; Tourism and economic development benefits.
Three: ACH is central to Albany's identity,	2. Creative facilities, places and spaces to deliver incidental experiences	2.4	Added "cultural heritage and intangible heritage, including storytelling and cultural traditions".
liveability and prosperity.	 Cultural infrastructure integrated into precinct plans and capital projects. 	3.3	New Action: Adopt a strategic proactive approach for City managed buildings and encourage private landowners in the adaptive reuse of built heritage places, contribution to revitalisation of public spaces and embedding sustainable development practices within the Albany region.
Four: The City is a leader in building ACH capacity and capability, with ACH stakeholders	 Leading ACH capacity building for the City 	1.1	Added new dot point- Establish the City within the region and the State as an organisation recognised for its engagement and collaboration with its community and stakeholders in acknowledging shared histories and stories, and that embraces and celebrates its cultural heritage
		1.2	 Added two new dot points– Heritage trades skills training and opportunities Training in managing and conserving cultural collections

	 Partnering to strengthen education and training pathways across the City 	2.4	Added – "and conservation (both built heritage and cultural collections)"
Five: People actively engage with Albany's diverse heritage, which	2. Heritage places and spaces are valued and preserved by the community	2.1, 2.2, 2.3	New Objective and Actions included in response to feedback from Development Services team.
is widely shared and boldly expressed	 Heritage places and stories are accessible to community and stakeholders 	3.1 & 3.3	Actions re-worded in response to feedback from Development Services team.
	 Natural and cultural heritage brought to life through events, programs and experiences. 	Reworded	Changed the word "Built" to "Cultural" within Objective wording.
		4.4	New Action - Adopt a proactive approach for City managed buildings and encourage private landowners in the adaptive reuse of built heritage places and sustainable development within the Albany region.
Six: A strong, sustainable foundation	1. A business case for ACH to support investment attraction.	1.4	Added - history and heritage
for a renowned cultural capital	 Elevating the visibility and value of ACH to the City 	2.1	 Added two dot points: - Further define and communicate what each pillar of ACH involves and how they contribute to the City as an organisation, to create greater awareness and understanding and embed organisation-wide support; Ensure that heritage outcomes under the Plan encompass all aspects of local heritage, including Menang Noongar cultural heritage, historic heritage and natural heritage.
	 Promote proactive management of heritage-protected places and engagement with heritage more broadly 	Reworded	Reworded Objective.

3.1	 New dot points Manage the City's Heritage List, the Local Heritage Survey and ensure local planning policies and supporting design guidelines and heritage advice remain contemporary and align with aims and objectives of the local planning framework and best practice Foster capacity building and community appreciation of the City's shared histories and stories, embracing and celebrating our cultural heritage Engage with the community, owners of heritage-protected places, community groups and stakeholders in proactive management of heritage places Apply best practice to City's managed heritage-protected places and assets (in line with Australia ICOMOS Burra Charter) Reworded to: Promote proactive management of privately owned heritage places across the City of Albany through: Educating and informing landowners on the responsibilities in appropriate conservation and maintenance practices, Facilitating education and training
	opportunities and upskilling in heritage trade skills
3.3	Expanded to: Initiate a cross-organisation implementation team to elevate importance, improve profile and determine shared responsibilities for significant conservation projects
3.4	Reworded to:

Explore the feasibility of delivering a regular program
to landowners in the proactive management,
conservation, maintenance and identifying
opportunities for interpretation of their heritage places.

Appendix 1: Additional changes resulting from Elected Member feedback in consideration of CCS482 prior to and during Corporate and Community Services Committee Meeting on 11 October 2022.

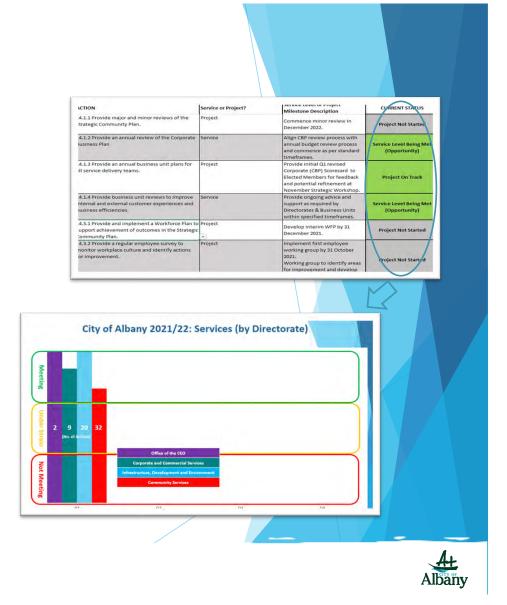
Item	Change	
Cover page	Deleted: Draft	
p5	 50,000 to 45,000 27 to 21 January reputed to be the home of the first ANZAC dawn service to among Australia's very first dawn services Mammang Koort /King George Sound 	
p6	Add: Corndarup / Mount Clarence	
p11 Creative Kinjarling box	Add dual names for mounts: Corndarup, Irrerup, Kardarup first	
	 Change to: renowned literary and musical talent. After above sentence - delete 	
p16 Identity box	Add to Natural Attractions list: • Corma/Bald Head • Binalup/Middleton Beach	
	 Add to Cultural Facilities list: 'of ' for museum Discovery Bay – Albany's Historic Whaling Station Vancouver Arts Centre 	
p24 Objective 5	Add Binalup/ Middleton Beach	
p26 Objective 9	Change to: National Heritage Listing for Albany	
Action 9.1	Change to: Consider nomination for inclusion on the National Heritage List.	

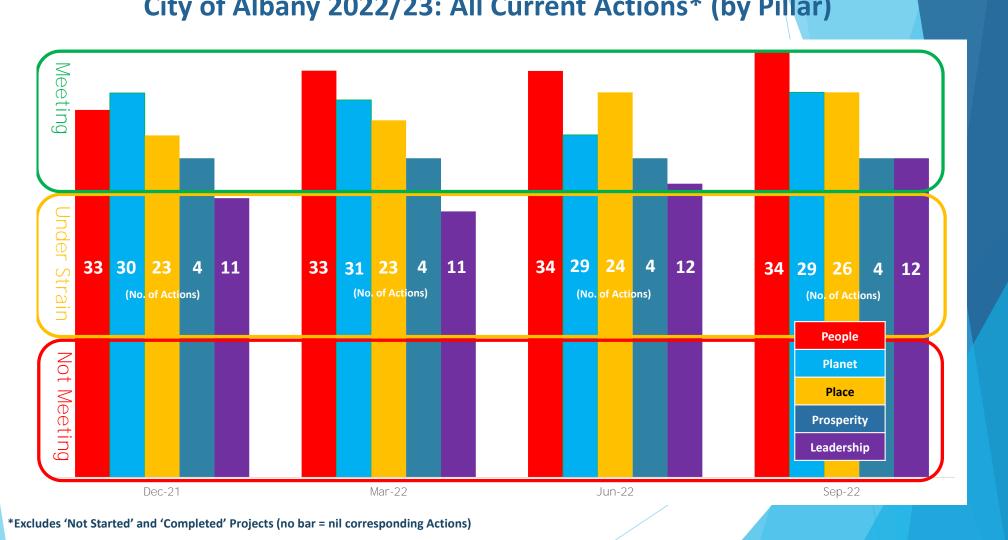
Corporate Scorecard Dashboard Q1 2022/23 (September)

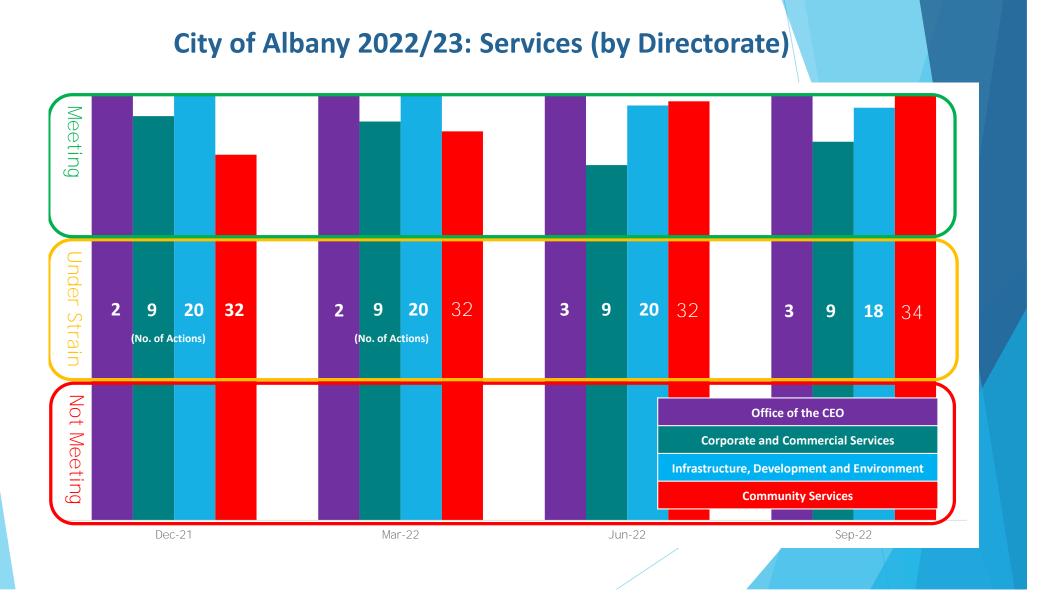


What the Corporate Scorecard Dashboard indicates:

- Provides a high-level summary of how the City is progressing with commitments made to the community in the *Corporate Business Plan 2021-2025*
- These commitments take the form of Actions which, for the purpose of defining service expectations, are divided between 'Services' and 'Projects'
- These Actions have been allocated to responsible areas (primarily Managers) and comprise their respective Business Unit Plans (to the exclusion of <u>all</u> other business activities)
- Managers define service levels associated with each Action in their Business Unit Plan and assign a 'traffic-light' status to each:
 - Service: either Meeting, Under Strain, or Not Meeting
 - Project: either Not Started, On Track, Stalled, Not On Track, or Completed
- To provide indication of progress, the CS Dashboard then generally:
 - Averages the status for Services over quarterly intervals
 - Tallies the status for Projects over current and previous quarter



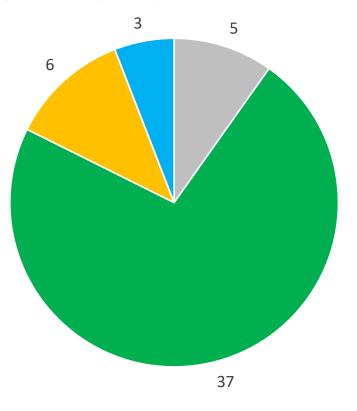


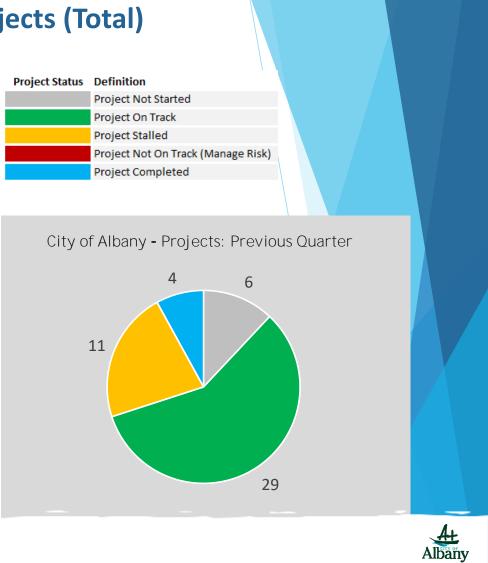


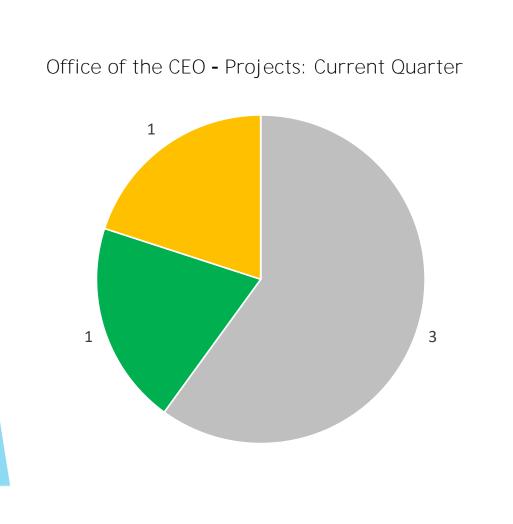
177

City of Albany 2022/23: Projects (Total)

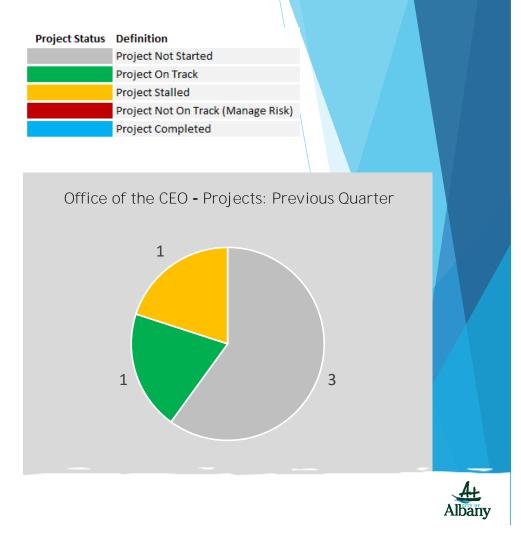
City of Albany - Projects: Current Quarter

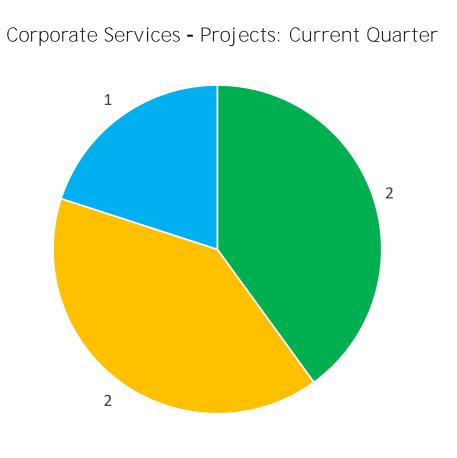




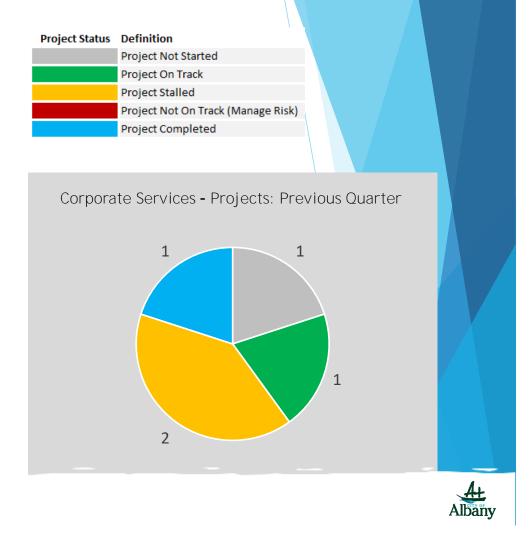


Office of the CEO

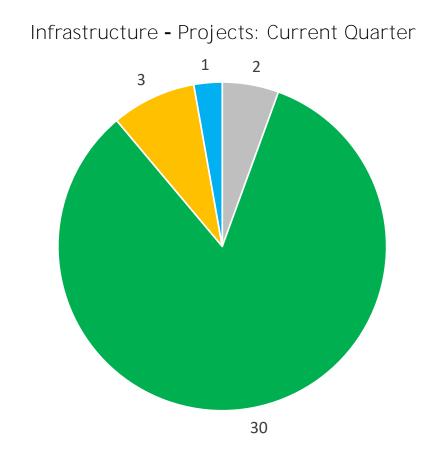


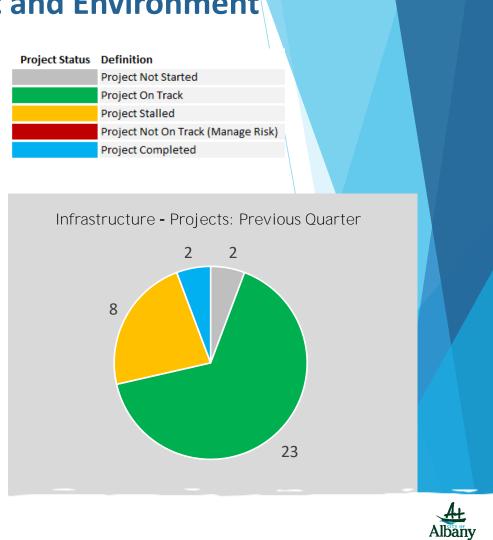


Corporate Services

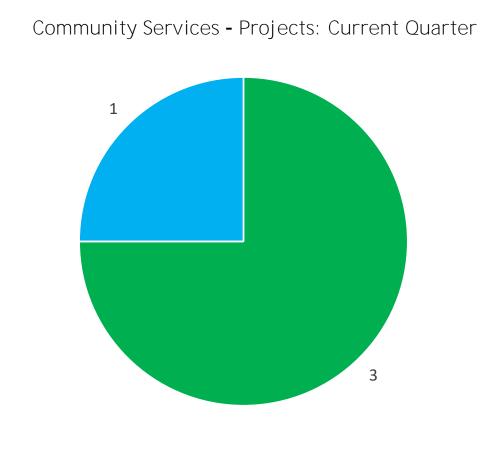


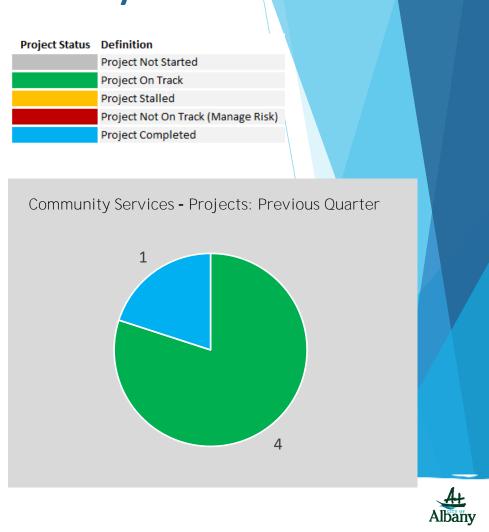
Infrastructure, Development and Environment





Community Services





'At-Risk' Services

Status	Responsible Directorate	Pillar	Action	Commentary
	Corporate and Commercial Services	Planet	4.2.3 Regulate the use of vehicles on beaches to protect coastal areas, with more ranger patrols.	In the lead up to warmer weather and the busy holiday period, beach ranger patrols will be prioritised and are expected to return to achieving the desired service level in the December quarter.
		Prosperity	11.1.6 Partner with relevant stakeholders to position and promote Albany as a preferred location to hold conferences and training events.	As and when opportunities arise, seeking to take these up. No active promotion as such.
	Infrastructure, Development and Environment	Planet	6.1.1 Facilitate implementation of Fuel Management Plans for priority, City managed natural reserves.	There has been a limited window this season between bushland being too dry and then too wet for undertaking burns. COVID cases also impacted on availability of resources for burns in appropriate weather conditions. While Mitigation Activity Funding had also been limited, the situation has been resolved to the extent that a series of additional burns have been scheduled for the spring.



'At-Risk' Projects

Status	Responsible Directorate	Pillar	Action	Commentary
	Office of the CEO	Leadership	14.3.1 Provide and implement a Workforce Plan to support achievement of outcomes in the Strategic Community Plan.	Development of the City's new Workforce Plan was postponed due limited available resourcing during the implementation of the State Government's COVID-19 Mandatory Vaccination requirements in December 2021 to March 2022. A further delay in this project is attributed to the prioritisation of the City's enterprise agreement negotiation process.
	Corporate and Commercial Services	ercial ces structure, opment and ponment additional content co	11.1.1 Advocate for the development of a regional economic development strategy in partnership with key stakeholders, including South Coast Alliance, Great Southern Development Commission, Albany Chamber of Commerce and Industry, and other local governments.	Alliance yet to clearly define key projects.
			13.1.3 Provide a review of all City risk management processes and consolidate into a single, integrated risk reporting system.	Project will be required to be phased into the 2022/2023 reporting period. Implementation and final product will be influenced by the City's Enterprise resource planning (ERP) system. The City's current ERP (Synergy) manages the day-to-day business activities such as accounting, procurement, risk management and records management.
			4.1.7 Provide implementation of the Mounts Master Plan, including the Regional Botanical Gardens.	Subject to Commonwealth environmental approvals - currently in process.
			4.1.8 Facilitate development of a trail connecting Mt Adelaide to Middleton Beach.	Subject to Commonwealth environmental approvals - currently in process.



'At-Risk' Projects

Responsible Directorate	Pillar	Action	Commentary
Infrastructure, Development and Environment (cont.)	Place	9.1.1 Provide a master plan for Mt Melville and adjacent areas.	Not commencing until adoption of Albany Heritage Park Master Plan.



Contract						Local/Non	Local	Non Local	Tender Value
Number	Name/Subject	Contractor	Start Date	Expiry Date	Contract Term	Local	Content	Content	(inc. GST)
					End of PC of				
					construction				
C22004	Design Services - Race Track	GHD Pty Ltd	27-Jul-22	01-Apr-23	contract	Local	100%	0%	\$ 1,045,550.00
622044(4)	Densel of Councilians - Fortunded Counciliant (online and (on Annhold		04.6 00	24.4.22			4000/	001	
C22011(A)	Panel of Suppliers - Extruded Concrete Kerbing and/or Asphalt	Albany Asphalt Services	01-Sep-22	31-Aug-23	1+1	Local	100%	0%	Schedule of Rates
C22011(B)	Panel of Suppliers - Extruded Concrete Kerbing and/or Asphalt	R&L Bitumen	01-Sep-22	31-Aug-23	1+1	Local	100%	0%	Schedule of Rates
C22011(C)	Panel of Suppliers - Extruded Concrete Kerbing and/or Asphalt	ATM Asphalt	01-Sep-22	31-Aug-23	1+1	Local	100%	0%	Schedule of Rates
(222011(D))	Densel of Councilians - Fortunded Counciliant (counciliant or densel)		04.6 00	24.4.22			4000/	001	
C22011(D)	Panel of Suppliers - Extruded Concrete Kerbing and/or Asphalt	WCP Civil Pty Ltd	01-Sep-22	31-Aug-23	1+1	Local	100%	0%	Schedule of Rates
C22011(E)	Panel of Suppliers - Extruded Concrete Kerbing and/or Asphalt	Jetline Kerbing Contractors	01-Sep-22	31-Aug-23	1+1	Local	100%	0%	Schedule of Rates
C22012	Provision of Air Conditioning Installation and Maintenance Services	Centigrade Services Pty Ltd	06-Sep-22	05-Sep-24	2+1	Local	100%	0%	Schedule of Rates
C22015	Purchase & Removal of Scrap Metal	Sims Group Australia Holdings Limited	06-Sep-22	06-Jan-23	4 months	Non Local	0%	100%	Schedule of Rates
C22013	Rufus St Reconstruction	MC Civil Contractors	28-Sep-22	22-Mar-23	End of Defects	Local	100%	0%	\$ 1,479,402.61

Quarterly Report - Tenders Awarded - July to September 2022

Page 1 of 1



Doc No: File Date Officer City of Albany Records ICR22470656 GO.BOU.1 29 SEP 2022 CEO06 MAYOR2 ASTRCL

Minister for Housing; Lands; Homelessness; Local Government

Our Ref: 78-08502 (5-1)

Mayor Dennis Wellington City of Albany PO Box 484 ALBANY DC WA 6331

; D SEP ZIIZI

Dear Mayor Wellington

LOCAL GOVERNMENT REFORMS: ELECTION TRANSITION ARRANGEMENTS (CHANGES TO COUNCIL SIZE)

On 3 July 2022, I announced the final package of proposed local government reforms, following a review of public submissions. As part of the reforms to strengthen local democracy and increase community engagement, new requirements will be introduced to provide for:

- The introduction of optional preferential voting;
- Directly elected Mayors and Presidents for band 1 and 2 local governments;
- Councillor numbers based on population; and
- The removal of wards for band 3 and 4 local governments.

Work on a Bill to amend the *Local Government Act 1995* (the Act) is ongoing, and a Bill is expected to be introduced into Parliament in early 2023.

Many of the reform proposals related to council representation are based on recent trends, and are intended to provide greater consistency between districts. Accordingly, for more than half of all local governments, the reforms will not require any specific change to the size or structure of the council.

However, the reform proposals do require some local governments to:

• Reduce the number of elected members on council in accordance with population thresholds; or

• Change from a council elected mayor or president to a directly elected mayor or president (this reform affects only band 1 and 2 local governments); or

• Abolish wards (for band 3 and 4 local governments with wards); or

• Implement more than one of the above.

The Amendment Act will also provide that optional preferential voting will apply for all local government elections. As you may know, optional preferential voting means that all electors have the choice to number preferences for as many or as few candidates as they wish to.

Level 7, Dumas House, 2 Havelock Street, WEST PERTH WA 6005 Telephone: +61 8 6552 5300 Facsimile: +61 8 6552 5301 Email: minister.carey@dpc.wa.gov.au I appreciate the significant interest in the reform proposals, and transitional arrangements for the upcoming 2023 ordinary elections. Many councils have expressed a proactive intent to implement reforms as early as possible.

I also acknowledge that, for some local governments, it may be desirable to implement changes to the size of the elected council over two ordinary election cycles.

The Department of Local Government, Sport and Cultural Industries (DLGSC) has completed an initial review, and identified that the City of Albany (the City) may need to reduce the number of council members under the proposed reforms.

As you would know, the Act already provides that local governments may initiate proposals to change the size or structure of the council. Accordingly, I write to advise of two pathways the City may consider for making these election transition arrangements.

Voluntary Pathway

The City may formulate a plan to implement these changes on a voluntary basis. This pathway will require the City to make the steps outlined below, and could involve staging any larger changes in the number of councillors over two ordinary elections. This pathway provides the City with the greatest possible lead time to plan for next year's ordinary elections.

If the City's council wish to undertake this process, the City should, by 28 October 2022:

- Advise the DLGSC of the City's intention to undertake a voluntary process. This
 advice should include a high-level plan outlining the potential changes to be
 implemented for the ordinary elections to be held in 2023 (and in 2025, if
 applicable); and
- Initiate a Ward and Representation Review to determine the specific changes to the structure of the council for the 2023 and 2025 ordinary elections, to be completed by 14 February 2023.

I appreciate that significant effort is required to complete a Ward and Representation Review. The Ward and Representation Review would need to be initiated ahead of the 28 October 2022 date, and finalised by 14 February 2023, to ensure that the timeframes set out in the Act can be practically met. While the Ward and Representation Review can consider the size of the City's council, and any wards, any changes should not diverge from the proposed reforms.

Further information is attached to this letter to assist the City undertake this process.

Reform Election Pathway

Alternatively, it is intended that the Amendment Act will provide for all changes to be implemented through reform elections in 2023. This pathway would provide that all of the City's council offices can be declared vacant, any existing wards can be abolished, and the number of council offices would be set based on the reform proposals.

2

Elections would then be held to fill all council offices, with a split between two and four year terms as might be necessary to re-establish an ordinary election cycle. For local governments in band 1 or 2, the newly-elected council would then be able to consider whether to establish new wards through a future Ward and Representation Review.

The City may specifically decide to follow the Reform Election Pathway. If this is the council's intention, I request that you advise the DLGSC by 28 October 2022.

It is also intended that the Amendment Act will contain provisions for the Reform Election Pathway to apply if the City:

- Does not advise of an intention to follow the Voluntary Pathway, or
- Decides to follow the Voluntary Pathway, but does not suitably complete a Ward and Representation Review by the dates outlined in this letter.

Next Steps

In line with the above, I request that the City's council considers these matters, and provides formal written advice on the preferred pathway to the DLGSC by 28 October 2022. Given the timeframes already established in the Act, no extension to the dates specified in this letter will be possible.

The DLGSC is available to assist with these election transition arrangements. If the City requires any assistance, please contact Ms Julie Craig, Strategy and Research Officer, on 6552 7300 or at advisoryboard@dlgsc.wa.gov.au.

Yours sincerely

HONJ;: &LA

MINISTER FOR LOCAL GOVERNMENT

Att: Timeline and steps - local government ward and representation reviews

Timeline and steps - local government ward and representation reviews

The following steps will need to occur to allow all required local governments to meet the **30 June 2023** timeframe of publication in the Government Gazette of any proposed ward and representation review changes, ahead of the October 2023 local government elections. Please note that all stages that are currently followed for 'regular' reviews are included below.

Table 1 includes suggested timeframes which will need to be considered by all local governments that will be required to undertake a review ahead of the October 2023 elections.

All local governments should aim to have their completed reviews submitted to the Local Government Advisory Board (the Advisory Board) by no later than **14 February 2023.**

Due date (latest possible)	Requirements/actions
28 October 2022	Council resolves to undertake a ward and representation review A comprehensive discussion paper is developed
Mid-December 2022	Completion of six-week consultation period
December 2022 - January 2023	Draft review report is prepared, considered and adopted by council
14 February 2023	Formal review report is submitted to the Advisory Board

Table 1 - proposed timeframes for local government act
--

. 163 53

Please note that the above dates are suggestions only, as each council will have to consider their own calendars for their monthly meetings. It is also possible that some affected councils will have an earlier meeting in December 2022, and then no meeting in January 2023. This is why mid to late December 2022 is suggested as the date by which the draft review report should be considered by council.

1. 8

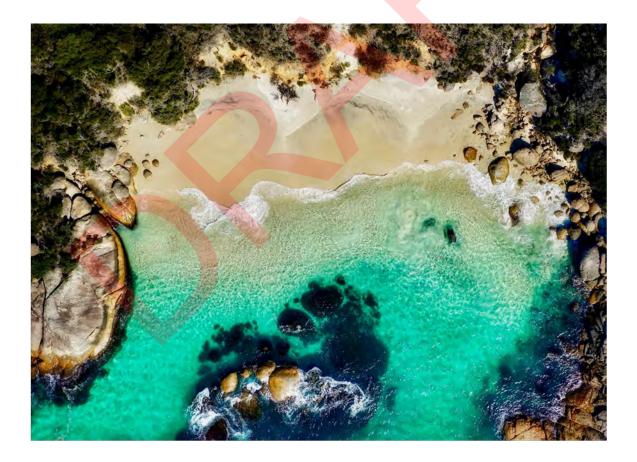
	Existing requirements/actions	Timeframe			
1	The council resolves to undertake a ward and representation review	Variable			
2	A comprehensive discussion paper is developed	Variable			
3	Council advertises that it is conducting a review and the associated public submission period opens (minimum 6 weeks)				
4	The discussion paper is made available to the community for consideration, and public submissions are invited on the matter	6 weeks			
5	Public submission period closes				
6	The Council assesses all submissions, considers options for change against the relevant factors to be considered, and drafts a report, which includes their decision, for the Local Government Advisory Board (the Advisory Board)	Variable			
7	The formal report is presented to Council on the outcome of the public submissions and the proposed ward and/or boundary changes	Variable			
8	Council resolves to adopt the report to the Advisory Board	Variable			
9	The preferred option is submitted to the Advisory Board via the formal report, for the Board's consideration and recommendation	Variable			
10	The Advisory Board considers the council's review report, and a recommendation is submitted to the Minister, which can either be accepted or rejected	Variable			

5



Discussion Paper

Review of Ward Names, Boundaries and Councillor Representation Levels



Document Approval							
Document	Development Offi	cer:	Document Owner: (Member of EMT)				
Senior Tea	m Leader		Chief Executive Officer				
Document							
File Number - Document Type:		GO.BOU.2 Publication					
Synergy R	eference No.:	PU221335					
Status of I	Document:	Council decision: Draft					
Quality As	surance:	Council, Executive Manage	ement Team, Manager Governa	nce & Risk			
Distributio	n:	Public Document					
Document	Revision History						
Version	Author	Version Description		Date Completed			
0.1	Senior Team Leader	Draft for discussion by Cou Group.	27/05/2022				
0.2	Senior Team Leader	Draft for review by CEO.		14/09/2022			
0.3	Senior Team Leader	Paper updated to include new options around reduction of elected member representation in response to Memorandum issued by Minister for LG.		29/09/2022			
0.4 Senior Team Leader		Discussion paper updated to include latest advice from Local Government Advisory Board regarding redistribution of elected members if a new ward structure is recommended.		10/10/2022			
0.5 Senior Team Leader		Reviewed by Manager Governance & Risk.		11/10/2022			
0.6	Senior Team Leader	Post presentation to Council, Synergy Number assigned 11/10 and minor formatting.					

Contents

Discussion Paper	1
Review of Ward Names, Boundaries and Councillor Representation Levels	1
Message from the Chief Executive Officer	4
Background	5
Review Process	7
Current Representation Levels	8
Councillor Representation Comparison with other Local Governments	8
Formal Assessment Factors	9
Community of Interest	
Physical and topographical features	10
Demographic trends	10
Economic factors	11
Ratio of Councillors to Electors	11
Other issues for consideration	12
In conducting a ward review, there are a number of other issues that should be considered, including:	
Reducing the number of Councillors	12
Ward System	13
No Ward System	14
Options to Consider	15
Option One: Retain a Ward System	15
Option 1A (2 Ward System)	17
OPTION 1A - 2 WARD OPTION MAP	18
Option 1B (Ward System)	19
OPTION 1B - 2 WARD OPTION MAP	20
Option Two (No Wards)	21
Option Three	21
How to make a submission	

Message from the Chief Executive Officer



In accordance with the *Local Government Act 1995*, the City of Albany is reviewing its Ward system and boundaries. The purpose of the Ward Review is to assess the City's current structure and to evaluate options to ensure that the community is best represented. The last ward review for the City of Albany was in 2014, therefore the City is required to conduct a review of its wards and representation this year.

It should be noted that recent reforms to local government in Western Australia include the introduction of tiered limits on the number of elected members. Those limits are based on the population of a local government.

The proposal for local governments with a population between 5,000 and 75,000 will be five to nine councillors including the Mayor/President.

This Discussion Paper has been developed to assist the community in considering proposals and ideas as well as understand the legislative requirements of this Ward Review.

The community is encouraged to suggest alternative options for consideration by Council.

The City will make a determination on a preferred option following consideration of all submissions received. The Public Submission period opens on **Thursday 27 October 2022** and will close on **Thursday 08 December 2022**.

This Discussion Paper can be sourced from the City's <u>website</u>, or Albany Public Library or City's Administration Building located at 102 North Road, Yakamia.

Andrew Sharpe Chief Executive Officer



Background

Local government in Western Australia has either a ward system, or no wards, for the representation of electors. A ward system provides for the division of the local government district into 'wards', with one or more elected representatives from each ward.

In accordance with the Local Government Act 1995, local governments with a ward structure must review the wards and representation levels every 8 years to ensure that there is balanced representation across the whole district. The last ward review for the City of Albany was conducted in 2014, and is now required to undertake a ward and representation review in 2022.

When the City of Albany was created on 01 July 1998 with the amalgamation of the Town of Albany and the Shire of Albany, a ward structure was created, with the following seven wards:

- Breaksea
- Frederickstown
- Hassell
- Kalgan
- Vancouver
- West
- Yakamia

In 2007, eight years after the creation of the 1998 ward structure, the City undertook a Ward Review which resulted in the abolition of Hassell Ward and Kalgan Ward, and a new ward named Kalgan Ward was created, reducing the number of wards to 6.

Subsequent ward reviews have retained the six ward structure, with changes to ward boundaries to accommodate the councillor to elector ratio.

This review is seeking feedback from the community on whether a ward system should be retained, or ward boundaries be abolished.

Should ward boundaries be retained, this review is also seeking comment on the number of councillors representing each ward, bearing in mind that local government reforms require that local governments with a population between 5,000 and 75,000 must have a maximum of eight and a minimum of four elected members, with a popularly elected Mayor.

Local Government Reform

On 20 September 2022 the Minister for Local Government advised that in accordance with Local Government reforms, the City of Albany had been identified as one of the local governments required to reduce the number of council members.

Voluntary Pathway

The Minister has advised that local governments affected by the reforms to elected representation levels have the opportunity to implement those changes on a voluntary basis.

In order to take the voluntary pathway to local government reform, local governments are required to advise the Department of Local Government, Sport and Cultural Industries no later than 28 October 2022 that they have initiated a ward and representation review.

By initiating a ward and representative review by the deadline of 28 October 2022, the City has the opportunity to phase in the reduction in elected representatives over the next two Ordinary Local Government Elections in 2023 and 2025.

Reform Election Pathway

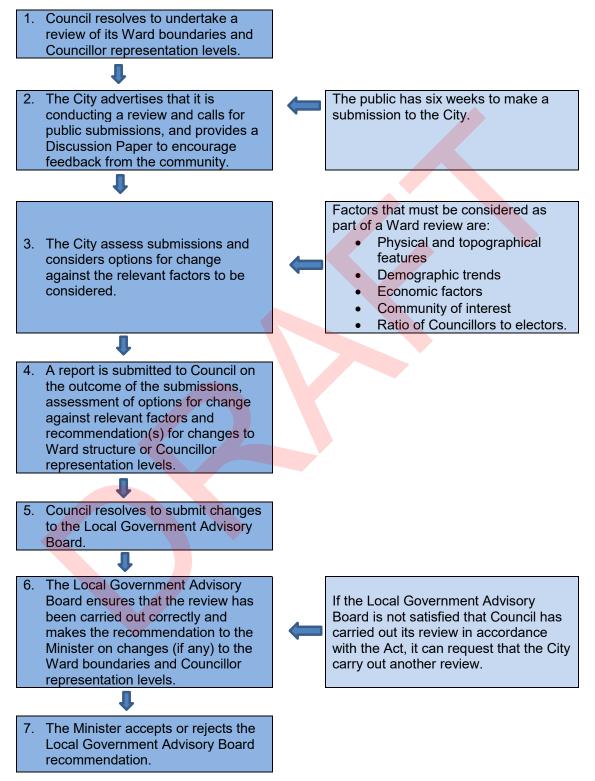
Should the City not meet the deadline for initiating a ward and representation review, any changes will be implemented through reform elections in 2023. This will mean a complete spill of all elected representatives at the 2023 Ordinary Local Government Election.

A reform election could result in four vacancies only, the minimum number of elected representatives required for the City's population level.

Following the 2023 election, Council would then need to decide on a new ward system to accommodate the reduction in elected representatives and the councillor to elector ratio, or decide to abolish all ward boundaries and implement a no ward system.

Review Process

The Local Government Act 1995 provides the legislative framework for undertaking a review. It is anticipated that any changes to the City of Albany ward boundaries, if adopted, will be in place for the 2023 Ordinary Local Government election.



Current Representation Levels

The City of Albany currently has 12 elected members and a popularly elected Mayor. The City of Albany is divided into six wards, each represented by two elected members. The Mayor represents the whole of the City of Albany municipality.

The councillor to elector ratio for each ward is shown below (as at the time of the 2021 ordinary local government election):

Ward	No. Electors	No. Councillors	Councillor: Elector Ratio	%Ratio Deviation
Breaksea	4361	2	1:2180	6.28%
Frederickstown	4522	2	1:2261	2.28%
Kalgan	4819	2	1:2409	-3.56%
Vancouver	4936	2	1:2468	-6.08%
West	4725	2	1:2362	-1.54%
Yakamia	4556	2	1:2278	2.09%
Total	27,919	12	1:2326	

Table 1 – Current Representation Levels

Local governments with a ward system require a similar ratio of councillors to electors across all wards. A balanced representation means that there must be a representation ratio of no more than plus or minus 10% variation.

In 2014, the Ward Review resulted in changes to existing ward boundaries to accommodate the Councillor to elector ratio of plus or minus 10%. Those changes have been effective in maintaining the plus or minus 10% ratio deviation over the last eight years.

The changes to ward boundaries in 2014 has resulted in boundaries that are not readily identifiable to electors. The need to accommodate the councillor to elector ratio mean that suburbs have been split, and major roads and other significant topographical features, which would have provided an easily understood boundary, are no longer relevant.

Councillor Representation Comparison with other Local Governments.

The following table provides an overview of regional local governments Councillor to elector ratios.

Local Government	Population	Size (Square Km)	Wards	No. Councillors	No. Electors	Cr:Elector Ratio
Capel	18,161	558	0	8	12,203	1:1525
Harvey	<mark>28</mark> ,299	1,728	0	12	19,644	1:1637
Kalgoorlie	30,053	95,498	0	12	16,849	1:1404
Geraldton	39,489	12,626	0	11	27,578	1:2507
Bunbury	32,987	66	0	12	23,694	1:1974
Albany	40,115	4,310	6	12	27,099	1:2258
Busselton	41,041	1,455	0	8	29,852	1:3731
Mandurah	93,414	174	4	12	66,190	1:5515

Table 2 – Local Government Comparison

*Mayors and Presidents not included in ratios.

*Number of electors current as at 16 October 2021.

*Square kilometres have been rounded to the nearest whole number.

Formal Assessment Factors

When considering changes to Ward names, boundaries and Councillor representation levels, certain factors must be taken into account.

Community of Interest

"Community of interest includes a sense of community identity and belonging, similar characteristics within the locality, shared history, shared facilities and infrastructure and similar catchment areas. Neighbourhoods and suburbs are important units in the physical, historical and social infrastructure, generating a feeling of community and belonging."

Albany is home to the Menang Noongar people who inhabited the area for over 18,000 years before it was first visited by Europeans.

Albany was the first European settlement in Western Australia, with a contingent of soldiers and convicts arriving in Princess Royal Harbour in December 1826, and proclaimed to be a settlement in January 1827. Albany's unique character is captured in its landscape and heritage architecture.

Albany's naturally protected deep water harbour made it Western Australia's premier port in the State's early years. Albany became an important whaling base during the 1840's, an industry which was the last surviving shore-based whaling enterprise in the Southern Hemisphere until its closure in 1978.

The Municipality of Albany was gazetted in 1871. It was initially headed by a chairman, with William Finlay becoming the first Mayor in 1885. On 01 July 1961, the Municipality of Albany became the Town of Albany and the Albany Road Board (gazetted in 1896) became the Shire of Albany. On 01 July 1998, the Town of Albany and Shire of Albany amalgamated to become the City of Albany.

The City of Albany offers both urban and rural lifestyles for its over 40,000 residents, and provides diverse facilities such as a library, leisure and aquatic centre, airport, day care and visitor centre.

Major industries in Albany include health care and social assistance, agriculture, timber products, tourism and exports from the Port of Albany including grain, mineral sands and woodchips.

Albany is also the southern terminus for the Munda Biddi Trail and the Bibbulmun Track, and offers outstanding natural beauty for bushwalking, rock climbing, hiking, mountain biking, swimming and surfing.

Albany saw the first and second Anzac convoys leave for Egypt, where Australian and New Zealand troops would train before being landed at Gallipoli. For thousands of Australian soldiers, this was the last time they walked on Australian soil, as so many lost their lives in Gallipoli and other conflicts during World War I.

Albany holds a Dawn Service each Anzac Day on the summit of Mount Clarence at the Desert Mounted Corps Memorial, and Albany is acknowledged as being the home of the Anzacs.

Physical and topographical features

"Physical and topographic feathers may be natural or man made. Features include rivers, coastal plains, parks, reserves, railway lines, freeways or main arterial roads".

The City of Albany is bounded by the Southern Ocean to the south, the left bank of the Hay River to the west, the right bank of the Pallinup River to the east and shares a northern boundary with the Shire of Plantagenet.

It is preferable that any Ward boundaries do not dissect suburbs, and the use of significant physical features as Ward boundaries may ensure suburb integrity.

The current Ward boundaries were created to ensure that the Councillor to Elector ratio was consistent with the plus or minus 10% ratio. The current boundaries intersect suburbs, and are not clearly defined by major arterial roads or other physical or topographical features.

Demographic trends

"Several measurements of the characteristics of populations, such as population size, and its distribution by age, gender, occupation and location provide important demographic information. Current and project population characteristics are relevant, as well as similarities and differences between areas of the local government."

Several measurements of the characteristics of populations, such as the size of the population, its distribution by age, gender, occupation and location provide important demographic information.

Current and projected population characteristics are relevant, as well as similarities and differences between areas of the local government.

With a current population estimated at 40,115, the City of Albany population continues to grow at a rate of around 2% per year. In 2021, the largest age group in the City of Albany was 60 to 64 year olds. The group that has changed the most since 2016 is 70 to 74 year-olds, increasing by 615 people.

Families with children comprise 13.1% of households in 2021, an increase of 4.9% since 2016.

Development in the suburbs of McKail, Bayonet Head and Oyster Harbour has continued since the last ward review in 2014, and the Albany Ring Road project will provide opportunities for re-evaluation of land use in its vicinity, particularly in the areas surrounded by the Ring Road.

Albany is characterised by low density residential development. The City is encouraging urban infill development and increased housing density (multi-storey) close to the City centre in order to reduce the urban sprawl. There is currently land available which has been rezoned to future urban, leading to a moratorium by Council on Scheme Amendment Requests until such time as that future urban land is developed.

Increased housing density makes it easier for residents to access public transport, pedestrian and cycle paths to live, work and shop. Community feedback has shown that residents value safety, connectivity and streetscape connectivity.

Economic factors

Economic factors can be broadly interpreted to include any factor that reflects the character of economic activities and resources in the area. This may include the industries that occur in a local government district (or the release of land for these) and the distribution of community assets and infrastructure such as road networks.

The highest value industries in the City are health care and social assistance, agriculture, fishing and forestry and retail. In 2020, the City had 3,488 registered businesses. The City of Albany Gross Regional Product in June 2020 was \$2.15 billion, with an unemployment rate of 3.6%, significantly lower than that of Western Australia (6.7%). The median house price has increased from \$411,949 in 2019 to \$668,000 in 2022.

Economic activities are spread across the municipality, including the Albany Port and associated infrastructure in the Frederickstown Ward, light and heavy industrial and retail and service industries are distributed across all wards, and education and health care services are situated in the Frederickstown, Breaksea, Vancouver, Yakamia and Kalgan Wards.

Ratio of Councillors to Electors

For those local governments with a ward system, it is expected that each ward will have a similar ratio of Councillors to electors. The Local Government Advisory Board considers this to be the most relevant determining factor within the ward system.

A balanced representation must fall within a plus or minus 10% ratio. Currently, all wards within the City of Albany fall within that ratio.

In isolation, the ratio of Councillors to electors may be an unreliable indicator of democratic quality. Population size does not indicate how many elected representatives are required for effective governance.

Should a ward system be retained, those wards need to accommodate the reduction in elected member representation as a result of local government reforms, and it is anticipated that significant changes to the current six ward system will be needed.

Changes may not accurately reflect the expectations of electors with regard to communities of interest and other opportunities such as economic growth and liveability within certain suburbs.

Other issues for consideration

In conducting a ward review, there are a number of other issues that should be considered, including:

- The current ward system and existing Councillor representation levels.
- The creation of new wards by either increasing or decreasing the number of wards.
- Changes to the boundaries of the current ward system.
- Abolition of all wards.
- Changes to the names of existing wards or adopting a new ward structure.
- Changes to the Councillor representation levels across a ward system.

Reducing the number of Councillors

The Minister of Local Government advised on 20 September 2022 that the City of Albany has been identified as a local government which is required to reduce its number of elected representatives in accordance with the tiered representation limits which will be legislated as part of local government reform in Western Australia.

Whilst this Ward and Representation Review discusses a number of options, any changes to the current numbers of elected representatives or wards cannot diverge from the proposed reforms, which require that the City of Albany reduce the number of elected representatives from 12 to a maximum of eight over the next two local government elections in 2023 and 2025.

The **advantages** of reducing the number of Councillors may include:

- The decision making process may be more effective and efficient if the number of elected members is reduced. It is more timely to ascertain the views of a fewer number of representatives and decision making may be easier. There may be greater scope for team spirit and cooperation amongst a smaller number of people.
- Consultation with the community may be achieved through a variety of means in addition to individuals and groups contacting their local Councillor.
- Fewer positions on Council may lead to a greater interest in elections, resulting in contested vacancies and those elected gaining a proportionally higher level of support from the community.
- The cost of maintaining Councillors is likely to be reduced.
- A reduction in the number of Councillors may result in an increased commitment from those elected reflected in greater interest and participation in Council's affairs.
- Fewer Councillors are more readily identified by the community.
- There is a state-wide trend for reduction in the number of elected members, and many local governments are finding that fewer Councillors works well.

The **disadvantages** of reducing the number of Councillors may include the following:

- A smaller number of Councillors may result in an increased workload and may lessen effectiveness.
- A demanding role may discourage others from nominating for Council.
- There is a potential for dominance in Council by a particular interest group.
- Less Councillors may limit the diversity of interests among the elected member group.

The cost of maintaining elected members will be reduced. The reduction in meeting/sitting fees and other allowances paid to elected members will result in savings which could be redirected to community projects and/or programs.

Cost comparisons for meeting/sitting fees are detailed in the following table (not including the Mayor):

Councillors	Electors	Cr: Elector Ratio	Estimated Savings
12 (current)	28,093	1:2341	N/A
10	28,093	1:2809	-\$71,940
8	28,093	1:3511	-\$143,880
6	28,093	1:4682	-\$215,820
4	28,093	1:7023	-\$287,760

Table 3 – Financial Implications-Reduction in Elected Representation

In addition, there will be a reduction in associated costs such as professional development, IT allowances, catering and conferences.

Ward System

A Ward System provides for the subdivision of the local government district into 'Wards' (usually a collection of suburbs) with Councillors elected from each Ward and representing the electors in that Ward. A Ward System is similar to the electorate system used for State and Federal voting, in that electors vote only for their representative/s.

A ward system is not able to truly reflect communities of interest, and is less flexible in adapting to shifts and changes within communities. Ward boundaries, have, and will continue to be of declining relevance as they are unable to truly meet changes to the elector mix as they occur.

Should a ward system be retained which requires significant change, i.e. a reduction or increase in the number of wards, consideration should be given to creating new ward boundaries using easily identified topographical, geographical or man-made features, in addition to the principle of communities of interest and councillor to elector ratios.

The **advantages** of a Ward System may include the following:

- Different sectors of the community (e.g. rural, urban and commercial/industrial) can be represented.
- There is an opportunity for Councillors to have great knowledge and interest in the issues in their Ward.
- It is easier for candidates to be elected if they only need to canvass residents in their Ward.
- Councillors may be more accessible and readily identifiable to electors in the Ward that they represent.

The disadvantages of a Ward System may include the following:

- Councillors may be come focused on their Wards and less focused on the whole of the local government. The community and Council may tend to view the local government in terms of Wards rather than as a whole community.
- Competition for resources can occur when electors in each Ward come to expect the same services and facilities provided for other Wards, whether they are appropriate or not.
- Ward boundaries may not be clearly defined by suburb, nor reflect communities of interest. This is particularly relevant when considering the current Ward boundaries within the City of Albany which intersect suburbs.
- Balanced representation may be difficult to achieve if the local government has highly populated urban areas and sparsely populated rural areas.
- Wards may mean that a candidate in one ward is elected on a smaller number of votes than an unsuccessful candidate achieved in another ward.
- Wards do not allow flexibility in accommodating differing elected member representation levels.

No Ward System

A No Ward System provides for Councillors to be elected by all electors from across the whole district.

No wards removes the need to periodically review ward boundaries to ensure councillor to elector ratios remain within the plus or minus 10% deviation.

Knowledge and interest in all areas of the City's affairs would broaden views beyond the immediate interests and concerns of those in a particular ward. It should be noted that currently, elected members are not required to reside in the ward that they represent.

Elected representatives may also provide skill based representation as opposed to geographic representation.

The advantages of a No Ward System may include the following:

- Councillors are elected by the whole community. Under the Local Government Act 1995 Councillors are required to represent the views of all electors and make decisions which are in the best interests of the whole district.
- Knowledge and interest in all areas of the district would broaden the views of Councillors beyond the immediate concerns of a Ward.
- Community members can speak to any Councillor regarding a particular matter.
- Council can use skills and knowledge to benefit the whole community.
- There is a balanced representation with each Council representing the whole community.
- The election process is easier to understand and for the City to administer.
- Each voter has the opportunity to express a preference for every candidate contesting an election.
- Should a vacancy arise during an elected representative's term, providing that the remaining elected representation is above 80%, an extraordinary election may not be required.

The **disadvantages** of a No Ward System may include the following:

- Electors may feel that they are not adequately represented if not represented by a Ward Councillor. This may be particularly relevant to Wards which encompass rural areas.
- There may be potential for a particular interest group to dominate Council.
- Some Councillors may feel that there is an increased workload in representing all electors.
- Candidates will have a larger area to canvass during elections.

Options to Consider

As part of this Discussion Paper, the City has developed the following options for consideration. The community is invited to submit other options which may contribute to the final recommendations to Council.

Option One: Retain a Ward System

The City of Albany has been advised by the Minister for Local Government on 20 September 2022 that in accordance with local government reforms it is now required to reduce elected representative numbers from 12 to 8 by no later than October 2025.

The City currently has six wards, each with two elected representatives. The current ward system is unable to accommodate the reduction in elected representatives proposed by local government reforms, which will see a maximum of eight elected representatives with a popularly elected Mayor by October 2025.

At the 2023 Ordinary Local Government Election it is proposed that the City voluntarily reduce the number of vacancies from six to four. This means that post the 2023 election, there will be 10 elected representatives. The current ward structure of six wards is unable to accommodate the councillor to elector ratio with ten elected representatives.

A voluntary reduction of the remaining six vacancies at the 2025 election resulting in a total of eight elected representatives would have the same result i.e. eight elected representatives are unable to fulfil the requirements of the councillor to elector ratio with the current six ward system.

To retain a Ward System, the existing ward boundaries will need to be abolished and new wards created.

If a ward system is to be retained, it will need to provide flexibility to accommodate the reduction in elected member representation in 2023 without the need to further amend ward boundaries in 2025, or redistribute elected member representatives to ensure compliance with the councillor to elector ratio.

When considering creation of a ward system to replace the current six wards, it is important to understand the distribution of elected representatives amongst the wards. For example: a four ward system will not be able to accommodate 10 elected representatives post the 2023 election unless ward boundaries are created that allow an uneven distribution of councillors to accommodate the councillor to elector ratio.

Similarly, should a ward system be created to accommodate the councillor to elector ratio post the 2023 election when there will be ten elected representatives, for example five wards, that ward system will not accommodate eight elected representatives post the 2025 election.

It is important to give consideration to creating new ward boundaries using clearly identified topographical, geographical or man-made features, whilst also considering the other formal assessment factors.

Two options for a ward system have been presented for discussion, Option 1A and Option 1B. Both options are for a two ward system, which provide the flexibility required to accommodate the staged reduction in elected representation.

Should a two ward system be adopted, following the 2023 election Council may then redistribute the ten elected members to each of those wards in accordance with the numbers required to ensure a balanced councillor to elector ratio.

The total number of elected representatives following the 2025 election will be eight. Again, Council may again choose to redistribute elected members to ensure a balanced councillor to elector ratio.

If alternate ward options are proposed, consideration must be given to whether there is sufficient flexibility in those options to accommodate the reduction in elected representation over the 2023 and 2025 elections.

Submissions are also invited regarding naming of the proposed two wards, or any other ward options presented for consideration during the public comment period.

Option 1A (2 Ward System)

This option proposes a two ward system (nominally called West Ward and East Ward), clearly defined by a main arterial road, Albany Highway continuing south onto York Street, terminating on a line continuing on from York Street through Anzac Park to the northern waterline of Princess Royal Harbour. The Torndirrup Peninsula would fall within the West Ward.

Both wards contain a mix of land uses. This option satisfies the principles of physical and topographical features by using a major road/s to delineate ward boundaries, ratio of elected members to electors and communities of interest and economic factors. Submissions are invited with regard to naming of the two proposed wards.

Demographic trends in both the East and West Ward will see growth in areas previously identified in the 2014 ward review. The suburbs of McKail and Gledhow will continue to grow in the West Ward, and the suburbs of Oyster Harbour and Bayonet Head will continue to grow in the East Ward.

The West Ward will have 10,942 electors and East Ward 17,151 electors.

The East Ward will have more electors and a larger land area. Allocating a greater number of elected representatives to this ward allows balanced representation when applying the councillor to elector ratio. Given that this ward has a larger land area, it is appropriate that it has a greater number of elected representatives.

This option will require a redistribution of elected members which will take place after the 2023 ordinary local government election. This redistribution will be a decision for Council.

Two comparison tables have been prepared which show the ratio deviation of equal and unequal representation over the next two ordinary local government elections in 2023 and 2025:

Ward	No. Electors	No. Councillors	Councillor : Elector Ratio	%Ratio Deviation
WEST WARD	10,942	4	1:2736	2.63%
EAST WARD	17,151	6	1:2859	-1.75%
Total	28,093	10		

Table 4: Representation and Distribution Options post the 2023 LG Election

*This option is likely to be supported by the Local Government Advisory Board as it provides balanced representation across the district.

Table 5: Representation and Distribution Options post the 2023 LG Election

Ward	No. Electors	No. Councillors	Councillor : Elector Ratio	%Ratio Deviation
WEST WARD	10,942	5	1:2188	22.10%
EAST WARD	17,151	5	1:3430	-22.10%
Total	28,093	10		

*This distribution option is unlikely to be supported by the Local Government Advisory Board as it falls outside the plus or minus 10% councillor to elector ratio.

Ward	No. Electors	No. Councillors	Councillor : Elector Ratio	%Ratio Deviation
WEST WARD	10,942	3	1:3647	-3.86%
EAST WARD	17,151	5	1:3430	2.32%
Total	28,093	8		

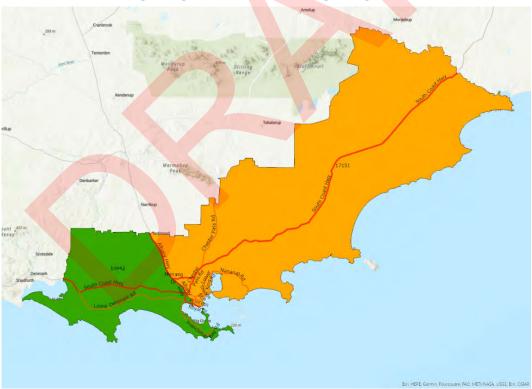
Table 6: Representation and Distribution Options post the 2025 LG Election

*This option is likely to be supported by the Local Government Advisory Board as it provides balanced representation across the district.

Table 7: Representation and Distribution Options post the 2025 LG Election

Ward	No. Electors	No. Councillors	Councillor : Elector Ratio	%Ratio Deviation
WEST WARD	10,942	4	1:2736	22.10%
EAST WARD	17,151	4	1:4288	-22.10%
Total	28,093	8		

*This distribution option is unlikely to be supported by the Local Government Advisory Board as it falls outside the plus or minus 10% councillor to elector ratio.



OPTION 1A - 2 WARD OPTION MAP

*Please refer to the Appendices to this discussion paper to view a larger version of the proposed ward map for Option 1A.

Option 1B (2 Ward System)

Option 1B creates two wards, West Ward and East Ward, delineated by Chester Pass Road, Albany Highway and York Street. This option provides two wards with similar elector numbers, allowing for even elected member representation in both wards.

Both wards contain a mix of land uses. This option satisfies the principles of physical and topographical features by using a major road/s to delineate ward boundaries, ratio of elected members to electors and communities of interest and economic factors.

Again, areas identified as experiencing growth in the 2014 ward review in both wards is expected to continue.

Submissions are invited with regard to naming of the two proposed wards.

This option will require a redistribution of elected members following the 2023 ordinary local government election, which is a decision for Council.

The comparison tables below show the councillor to elector ratio over the next two ordinary local government elections:

Ward	No. Electors	No. Councillors	Councillor : Elector Ratio	%Ratio Deviation
WEST WARD	13,371	5	1:2674	4.75%
EAST WARD	14,705	5	1:2941	-4.75%
Total	28,093	10		

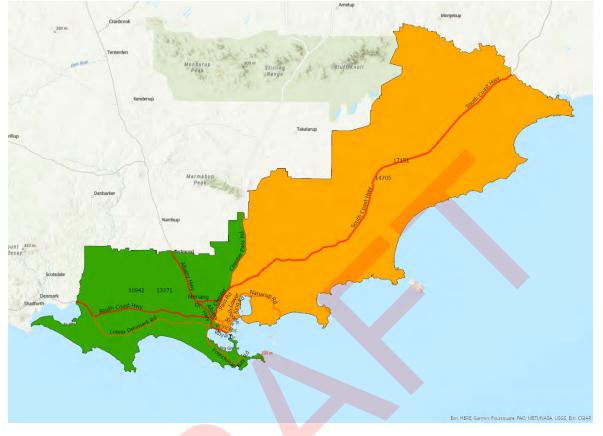
Table 8: Representation and Distribution Options post the 2023 LG Election

*This option is likely to be supported by the Local Government Advisory Board as it provides balanced representation across the district.

Ward	No. Electo	ors	No. Councillors	Councillor : Elector Ratio	%Ratio Deviation
WEST WARD	13,371		4	1:3343	4.75%%
EAST WARD	14,705		4	1:3676	-4.75%
Total	28,093		8		

Table 9: Representation and Distribution Options post the 2025 LG Election

*This option is likely to be supported by the Local Government Advisory Board as it provides balanced representation across the district.



OPTION 1B - 2 WARD OPTION MAP

*Please refer to the Appendices to this discussion paper to view a larger proposed ward map for Option 1B.

Option Two (No Wards)

Option 2 for discussion is to abolish all ward boundaries, and reduce the number of elected members over two Ordinary Local Government elections in 2023 and 2025.

Option Two will facilitate the reduction by decreasing the number of vacancies at the 2023 and 2025 Ordinary Local Government elections. Electors will vote for candidates representing the whole of the district. In addition, the City will not need to undertake a Ward Review every eight years. The City will still be required to ensure that elected representation levels are appropriate to provide good governance to the municipality.

In October 2023, six terms will expire. Option Two proposes that the vacancies in 2023 be reduced from six to four, reducing the number of elected representatives to 10 Councillors and a popularly elected Mayor until the next Ordinary Local Government election to be held in October 2025.

In October 2025, six terms will expire for those Councillors elected in 2021. It is proposed that those vacancies be reduced from six to four, reducing the number of elected representatives to eight Councillors and a popularly elected Mayor.

Option 2		No. Electors	Councillors	Cr: Elector Ratio
Year 2023	6 terms expire. Reduce vacancies to 4.	28,093	10	1:2809
Year 2025	6 terms expire. Reduce vacancies to 4.	28,093	8	1:3511

Table 10: Option Two (No Wards) Transitioning Ratios

Option Three (Other Ideas)

We invite you to consider proposing an alternative option by making a submission during the public consultation period. Submissions received will be summarised and presented to Council for consideration as part of the decision-making process and final resolution.

How to make a submission

Members of the community are encouraged to make a submission to the City of Albany regarding this review. You can make a submission on the City's website <u>www.albany.wa.gov.au</u>, or a Submission Form can be found in the Appendices to this discussion paper.

Submissions may be posted to:

The Chief Executive Officer City of Albany PO Box 484 ALBANY WA 6331

Hand delivered to:

Administration Building City of Albany 102 North Road YAKAMIA WA 6330

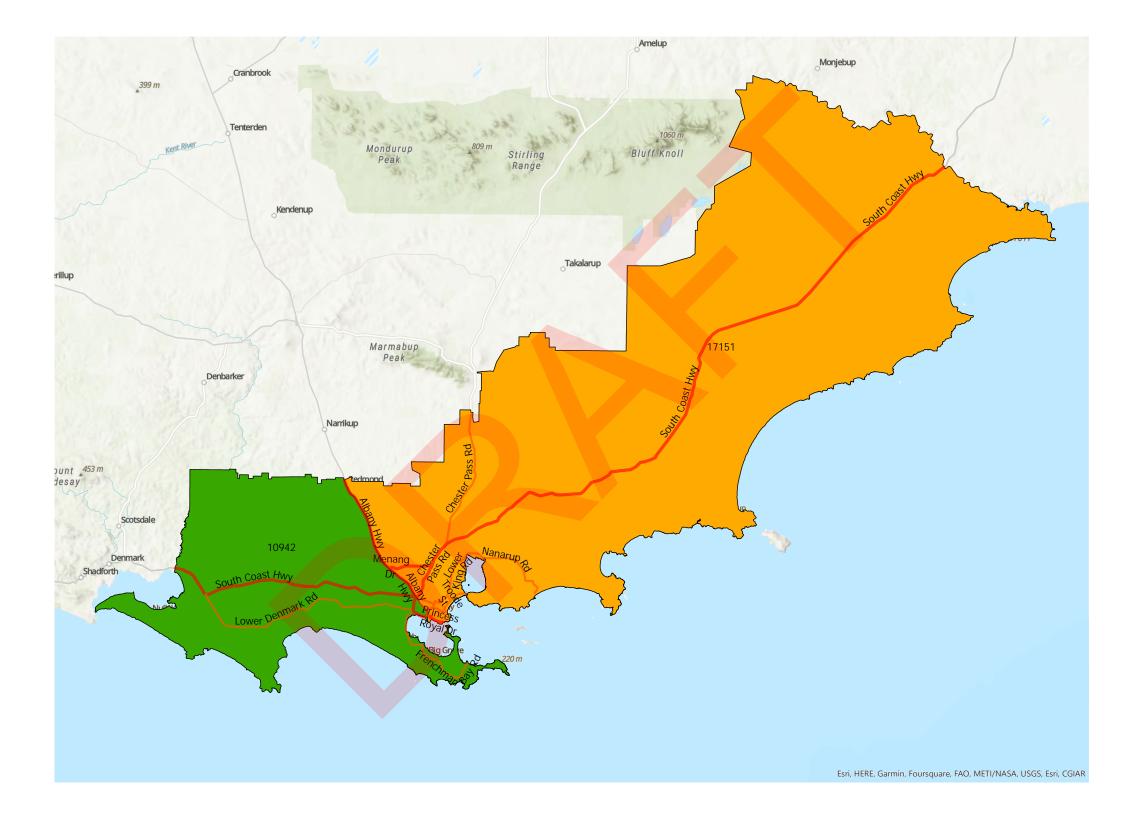
Or lodged by email to staff@albany.wa.gov.au

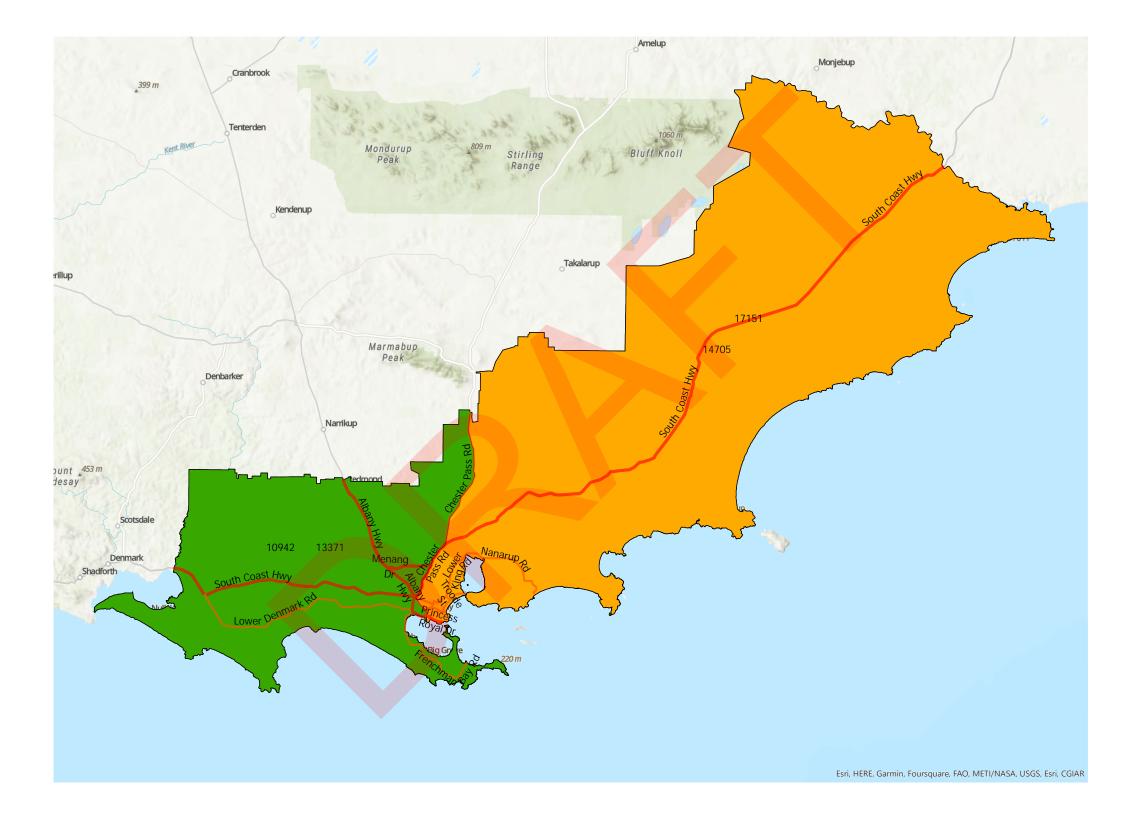
All submissions must be received by Thursday 08 December 2022.

Thank you for your interest and involvement in this review. Council welcomes your comments on any matters that may assist it to make informed and responsible decisions for the benefit of the people of the City of Albany.

Dennis Wellington

Andrew Sharpe CHIEF EXECUTIVE OFFICER





Based on my knowledge	and opinion I support:
Number of Councillors: 4 Elected Repr 8 Elected Repr	Ways to submit your comments: - Print form, fill it in and put in comments box at No Administration Building Print, fill out and mail to: PO Box 484, Albany 6330 - Print, fill out and scan and email to: staff@albany.wa
Representation designate	ed by:
☐ Wards	
Please select one of the f	following options, if you have chosen Ward Representation*:
□ Option 1A	Two Wards (Delineated by Albany Highway and York Street map 1A).
□ Option 1B	Two Wards (Delineated by Albany Highway, Chesterpass Read and York Street, refer map 1B).
Option 2	NO WARDS
Option 3	Other Ideas
	other fucus
	aps for Options 1A and 1B are attached to the discussion paper.
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Can a public submission be made?

• Yes, public submissions will be accepted until **08 December 2022** by completing the public submission form included in the Discussion Paper. You may also lodge your submissions by email, or by completing the online submission form: <u>https://www.albany.wa.gov.au/forms/review-of-ward-boundaries-and-representation-2022/89</u>

Who will determine new Ward names?

- Ward names will be a consideration should a ward system be recommended for adoption.
- Council may determine if it is preferable to use the names of localities, names of pioneering families, names of prominent geographical features, or names with local indigenous significance.
- Suggestions for ward names can be included in your submission.

How do these changes affect me as a resident and ratepayer?

• Any changes will not affect the services currently being offered by the city.

Is the ratio of councillor to electors in various wards a significant factor?

- The Local Government Advisory Board (the Board) considers that this factor is significant.
- The Board and the City of Albany will expect that the wards will have similar ratios of councillors to electors.
- The Board has a policy of less than plus or minus 10% variation in elector ratios.
- If Council can demonstrate a need to apply ratios outside the plus or minus 10% to address exceptional circumstances, the board will take this into consideration.

What happens next?

• Once the public submission period is closed Council will consider the submissions.

How will this affect the rates?

• Ward & Boundary distribution will not affect Rate calculations or amounts.

How hard will this be to administer in the future?

- Changes to the number of wards and councillors will have a small administrative impact.
- Ward maps will be updated and databases amended accordingly.



Enclosed Dog Exercise Park

MEETING MINUTES

For meeting held on Monday 11th July

at the Margaret Coates at 9am

1. ATTENDANCES

Jacqui Freeman (Chair), Mitch Green (CoA), Krysten York (CoA), Lily Link (community member), Monica Belz (community member), Geoffrey Belz (community member), Sara Herbert (minute taker) Shantell (Dog Club)

2. APOLOGIES

Brinton Joyce (Albany Dog Club) Tammy Flett (CoA)

3. INTRODUCTIONS

Jacqui Freeman (Manager of City Reserves) Jeff Belz – Albany home owner and resident Monica Belz – Albany home owner and resident – started petition for Becker Park Shantel – dog trainer at the All Breeds Dog Club Lily – Started the petition for a dog park anywhere is Albany Mitch Green – Manager Recreation Services Krysten – Senior Ranger

4. BACKGROUND

a. Petition received - Request for item back to Council

Two petitions where received, firstly from Lily for a dog park anywhere in Albany and then from Monica to look at Becker Park in particular. The petitions went to council and the council has requested the officers to come back to them with a prepared report regarding construction of enclosed dog park, costings, compliance aspects and possible locations.

b. Dog numbers in Albany

There are current 6245 registered dogs within the City of Albany

c. Constraints (Budget and Criteria)

The criteria will provide restraints on certain areas if they are not suitable. The budget process will determine when the park can be completed. This depends on the expectation from the community as to what will be included in the park. If the cost goes over a certain amount this may have to go into the capital works budget which could potentially delay the project.

City Staff are aiming to take this to council in September/October.

5. LOCATION CRITERIA (Examples)

a. Off-lead Dog Exercise Area

- The area should be an already off leash dedicated dog area.
- There is the aim to have one off-lead area in each precinct.
- There is an expectation that the dogs are under control and can be managed by the owner.

b. Central location

- The area needs to be accessible to everyone, locals and tourist (needs to be easy to find and get to).
- Becker Park is out of town and doesn't fit the central criteria.

c. Infrastructure (access to existing)

- Does it have paths, good parking, fencing, bins, toilets or shelter
- Foundation Park has a toilet, shelter and playground and open space, it is lacking paths and parking.
- d. Size
 - Needs to be large enough that it won't interfere with other uses.

e. Small vs Large dogs

- Two fenced in areas are common but not defined
- Denmark have two fenced in areas but they are self-managed.
- Some places have three areas (small dog, large dog and area for single dog use only (for those recovering from surgery or nervous around other dogs etc))
- f. Accessibility (seniors and all abilities)
 - Flat, paths having it accessible for everyone
- g. Existing pathways, carparks
- h. Doesn't interfere with other users (Events, sports etc)
 - Collingwood park would be inaccessible during footy
- i. Minimal environmental/cultural impact
 - Needs to be considered for everything.
- j. Noise and social impact (70m from residential areas, hospitals)
- k. Good surveillance
 - Helps to manage the park

6. LOCATION SELECTION (based on criteria)

- a. Rockingham example 1 park per 35,000 residents. And 6000 dogs.
 - Has to be on City managed land
 - The park has to be big enough to not impact on any other activities in the park.
- b. All agreed the best location given the criteria would be a portion of the Centennial Central Precinct on North Road & Lockyer Ave with the lake, between the line of trees and North Rd
 - This area does get wet during winter.
 - Natural shelter with the trees
 - There is around 6500 square meters to use.
 - It is a wet area so it doesn't need to have retic
 - The City mows the area already
 - Allow the dogs to dig no reticulation
 - Additional area outside still available for dogs to exercise off leash

7. MANAGEMENT AND MAINTENANCE

- a. Surface happy with grass
- b. Infrastructure requirements
 - The fence has to go to the ground (no gap between ground and fence)
 - Signage code of conduct
 - Double gated access
 - Bins and dog bags are currently onsite, might need to add extra
 - Tap for water, either inside or outside the gate or both
 - Seating

- Agility Equipment can comes with dangers and depends on what the purpose is. Something to potentially be considered later, after monitoring the use and a possible survey
- Lighting secondary, as it's an expensive upfront cost
- Toilets are currently near by
- Picnic tables in the area
- Notice board for public information something to ask the community later on.
- Shelter designed for shade not to stop rain. Already have trees in the area not a priority
- Emergency exit (through the maintenance gate)

8. ROUND THE TABLE IDEAS

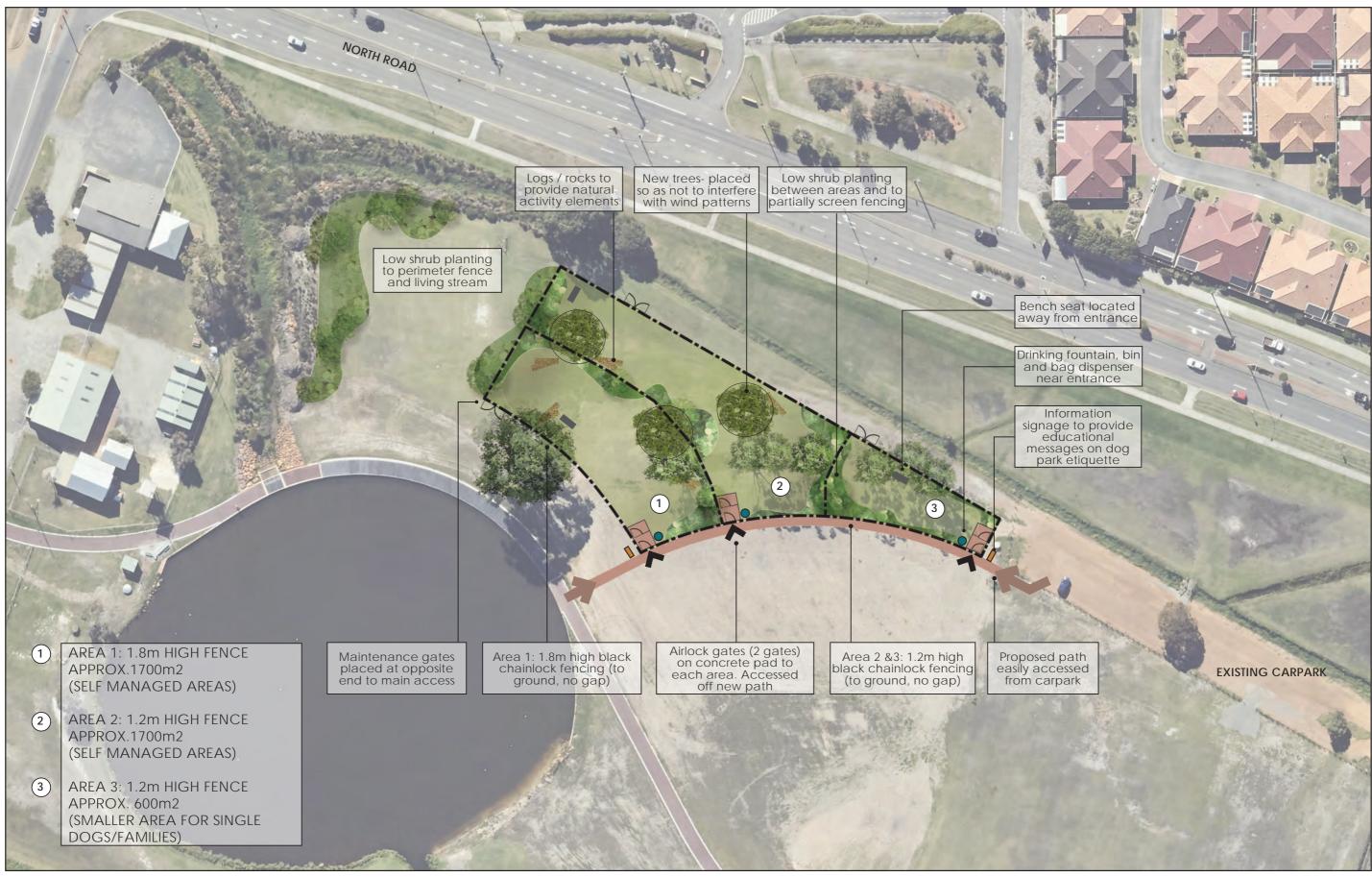
- Expectations from rangers Rangers will manage it like any other dog exercise area.
- Rangers will not respond to things like a small dog being in the big dog area.
- They will respond to dog attacks, defecating and leaving.

9. NEXT STEPS

- a. Develop a concept plan with costings
- b. Take item to Council

10. MEETING CLOSE

10:00am



CENTENNIAL PARK - CENTRAL PRECINCT | FENCED DOG PARK

1:1000 @ A3

REPORT ITEM DIS 320 REFERS



VERSION 2 | LAST UPDATED: 03.10.2022

50r

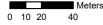
	ENCLOSED DOG EXERCISE AREA INDICATIVE COSTINGS					
ITEM	DESCRIPTION	QTY	UNIT	RATE	ESSENTIAL AMOUNT	OPTIONAL/ STAGED AMOUNT
	Allowance for three areas:	4000	m2			
	Area 1 ~600m2 Area 2 ~1700m2 Area 3 ~1700m2	4000	mz			
1.0	PRELIMINARIES					
1.0	Site survey					
1.0	Community consultation					
1.0 Total					0	0
2.0	SITE PREPARATION					
2.0	Earth mounds (small mounds approx. 0.5m high to break up space)	40	m3	\$22		\$880
2.0 Total					\$0	\$880
3.0	SERVICES					
3.0	Water supply for fountains (allowance for connection to three taps)	1		\$1,000	\$1,000	
3.0 Total					\$1,000	\$0
4.0	SURFACE TREATMENTS					
4.0	Coarse sand (to create areas for digging)	100	m2	\$45		\$4,500
4.0 Total					\$0	\$4,500
5.0	PATHS					
5.0	External connections to gates - 2m wide (from eastern carpark to lake path)	110	Lm	\$125	\$13,750	\$0
5.0 Total					\$13,750	\$0
6.0	FENCING					
6.0	1.2 m high chainmesh with top and bottom rail (fence to ground-no gap)	240	Lm	\$125	\$30,000	
6.0	Airlock gates 1.2m - 1 set to each area with concrete pad	2	item	\$4,000	\$8,000	
6.0	Vehicle access gates 1.2m - 1 to each area (3m wide)	2	item	\$5,000	\$10,000	
6.0	1.8 m high chainmesh with top and bottom rail (fence to ground-no gap)	175	Lm	\$250	\$43,750	
6.0	Airlock gates 1.8 - 1 set to each area with concrete pad	1	item	\$5,000	\$5,000	
6.0	Vehicle access gate 1.8 - 1 to each area (3m wide)	1	item	\$6,500	\$6,500	
6.0 Total				+ • / • • •	\$103,250	\$0
7.0	FURNITURE				+,	<i>+</i> -
7.0	Bin (1 per area) 240L	0	item	\$3,000	\$0	
7.0	Poo bag dispenser (1 per area)	2	item	\$60	\$120	
7.0	Fountain with dog bowl (1 per area)	2	item	\$6,000	\$12,000	
7.0	Bench seating (1 per area)	2	item	\$2,000	\$4,000	
7.0 Total					\$16,120	\$0
8.0	ROCKS AND LOGS					
8.0	Large tree logs and stumps, 2-3 per area	6	item	Stock		
8.0	Large rocks (suitable for seating height) 2-3 per area	6	item	Stock		
8.0 Total					0	0
9.0	SIGNAGE					
9.0	Regulatory signs (small sign on each gate)	2	item	\$1,000	\$2,000	
9.0	Educational (Large Information/interpretation signage at each end of path)	2	item	\$2,500	\$5,000	
9.0 Total					\$7,000	\$0
10.0	PLANTING					
10.0	Trees	6	item	\$180		\$1,080
10.0	Tubestock (for shrub screen planting)	500	m2	\$2		\$800
10.0	Mulch (to areas of planting and as weed/mowing buffer)	500	m2	\$45		\$22,500
10.0 Total					\$0	\$24,380
Grand Total					\$141,120	\$29,760

ENCLOSED DOG EXERCISE AREA INDICATIVE COSTINGS

11.0	MAINTENANCE (Additional per annum)					
11.0	Service bins Bins	2	Year	\$416	\$832	
11.0	Poo bag dispensers	2	Year	\$624	\$1,248	
11.0	Standard maintenance extra	1	Year	\$9,880	\$9,880	
11.0 Total					\$11,960	\$0
Grand Total					\$11,960	\$0



SCALE @ A4:



Date Printed: 5/09/2022

Proposed Crown ROW closure Lot 67 on Diagram 43976



This map has been produced by the City of Albany using data from a range of agencies. The City bears no responsibility for the accuracy of this information and accepts no liability for its use by other parties.

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MXD: X:\Planning_&_Development\Lands\ROW\ROW\ROW.aprx



City of Albany Right of Way Closure Report

Crown ROW Lot 67 on Diagram 43978

CONTENTS

Purpose	.3
Proposal	.3
Right of Way description	
Connectivity assessment	.4
Public Consultation	.6
Summary	.6
Appendices	.7

Purpose

Crown Rights of Way (ROW) that have been vested with the Crown under Section 20 of the *Town Planning and Development Act 1928* (now section 152 of the *Planning & Development Act 2005*) are owned by the State of Western Australia. Their purpose is to provide for future road access and as such, their closure is not generally supported unless a Local Government can demonstrate that this land is no longer required

The objective of this ROW closure report is to provide an assessment of the identified Crown Right of Way proposed for closure, as per the Western Australian Planning Commission publication – *Procedures for the Closure of Pedestrian Access Ways Planning Guidelines*.

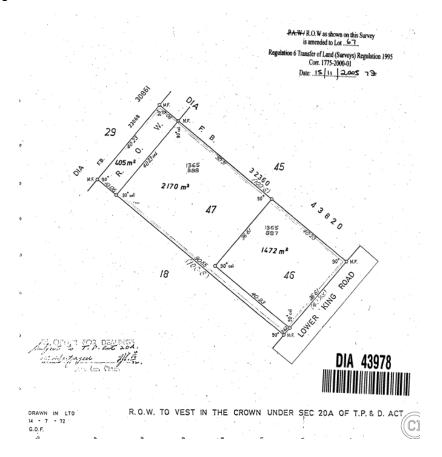
Service providers, the Western Australian Planning Commission, adjoining landowners and other stakeholders are asked to consider the current and future use of this land and provide a response to the City of Albany either in either support of or objection to the proposed ROW closure.

Proposal

On 25 March 2019, the City of Albany received a request from the adjoining landowner of Lot 47 to purchase Crown ROW Lot 67 on Diagram 43978. In order to dispose of this land the City is required to undertake closure of the ROW, as per section 58 of the *Land Administration Act 1997*.

Right of Way description

Lot 66 on Diagram 43978





Connectivity assessment

1. Physical assessment

Assessment criteria	Comment
Location	Landlocked lot located at the rear of residential property Lot 47 No. 513 Lower King Road
Design characteristics	Undeveloped 10m x 40m rectangular lot. Land area of 405m ² . Northeast orientated elevated site.
Lighting	None
Level of casual surveillance	None – only accessible through adjoining private land
Condition	Undeveloped vacant land
Fencing	Open along eastern boundary. Ad hoc sheets of weldmesh, ring lock and cyclone fencing in poor condition
Vegetation	Parkland cleared with remnant vegetation. Kikuyu groundcover with one weed tree (Sydney wattle / <i>Acacia longifolia</i>) and several native tree species (Jarrah / <i>Eucalyptus marginata</i>)

Connectivity	 None: Landlocked lot Closure will not result in loss of connectivity to existing or future public amenities within direct proximity to the site
Maintenance	Occasionally mowed by adjoining landowner to reduce fuel load for fire mitigation.

Usage assessment- Inaccessible to the public. Surrounding land is in freehold title with no public services within 100m.

Services - No services are located within this ROW.

Walkability catchment calculation – 28% i.e. 28 percent of the catchment area is within 5 minutes' walk of the ROW.

Planning considerations - The ROW and properties directly adjoining are zoned Residential R20 under the City of Albany Local Planning Scheme No. 1. The eastern adjoining site is a large undeveloped privately owned site (over 1,600ha) that adjoins other large Residential zoned sites further east and south. There is no Local Structure Plan in place for the area or Local Development Plans in place for these adjoining undeveloped sites.

Future development of these lots will need to address matters such as connectivity and access, especially in relation to bushfire management. However, due to its alignment and context, the retention of the subject Crown ROW to allow for the undeveloped lots to meet this requirement, or otherwise generally for future use as a public road or for pedestrian access is not considered to meet orderly and proper planning principles and therefore not required.

Public Consultation

The proposal to close the Crown ROW was advertised on 22 July 2022 for a period of 35 days with submission close on Friday 26 August 2022. The following table summarises the methods of advertising and the responses received.

Method of advertising	Distribution	Responses	comments
Public notice in The Extra (free newspaper)	Albany, Borden, Bremer Bay, Cranbrook, Denmark, Frankland, Kendenup, Manypeaks, Mt Barker, Narrikup, Tenterden, Walpole	none	
Public notice – City of Albany public comments page	Freely accessible	none	
City of Albany community e- newsletter	1500+ subscribers	none	
Letter to adjoining landowners	3	1	Landowner support for proposal
Email to service providers	Main Roads, Water Corporation, St Johns	4	No objections

Ambulance, Telstra,	
ATCO Gas, Alinta	
Energy, Western	
Power, DFES	

Copies of the submissions received are under Appendix C.

Summary

Lot 67 is an undeveloped landlocked lot that has been inaccessible to the public since its creation in 1972. The adjoining landowner at Lot 47 (No. 513) Lower King has been maintaining the vegetation to reduce fire risk.

Due to the alignment of Lot 67, disposal in its entirety to the adjoining landowner of Lot 47 is recommended.

Appendices

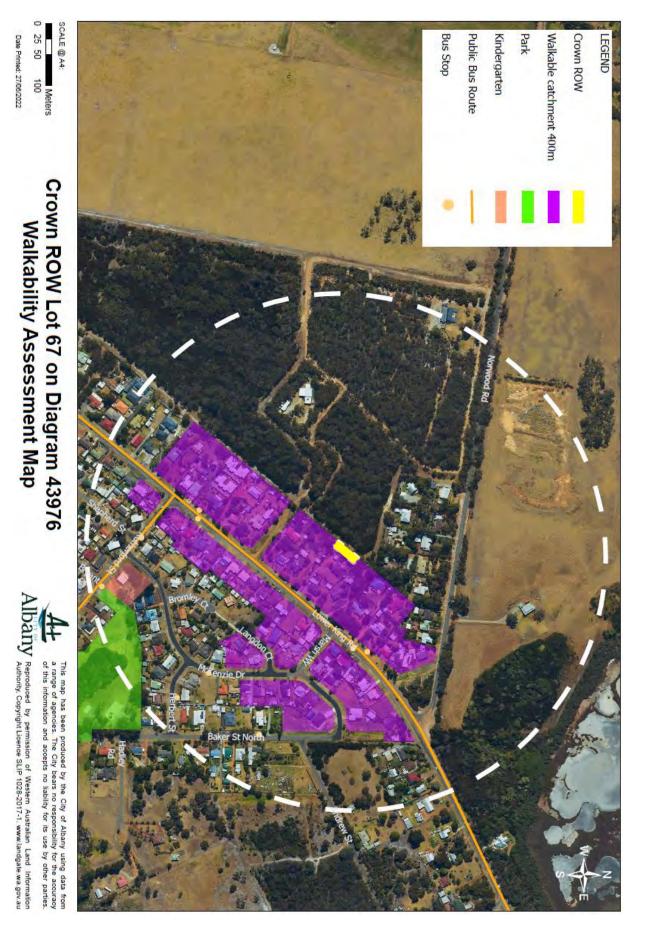
Appendix A – ROW Photos



Figure 1: ROW shown from north-west corner (photo taken 26/06/2022)



Figure 2. ROW shown from south-west corner (photo taken 26/06/2022)



Appendix B – Walkability Assessment Map

Appendix C – Public advertising submissions

Your Reference RD RDC 9/LT22265882. 511 Lower King Rd Lower King 6330 26 July 2022 Dear Atlanta. Thankyor for your letter regarding the disposal of CROW to the adjoining landownes at 513 Lower King Rd. We support this proposal. We also have a section at the reas of our land that has been resumed to CROW when the block at the rear was to be developed some decades ago, it is also landlocked a of the same size as the CROW at 513. We assumed it had been returned to us, but apparently this is not so. This is an encumbrance on our property should we wish to sell in the future, e as we purchased this entire are block are 50 years ago, should we have to pay to have the crow area returned to us? Thankya for bringing the matter to or attertion. Yours eve. JA & JA Oleham

Twitter to our telephone call on the cleared up the confusion of CRON disposal lang thanks for you imput, leak forward to hearing fromyon some time S 25th fully, you explanation has definedly Aug coror P.S. Kardon for the handwritten note. dig vally challenged, stope is will, 201 New Alanda the guttere !! s clasure!

	DSB.NE-SL <dsb.ne-sl@watercorporation.com.au></dsb.ne-sl@watercorporation.com.au>
Sent:	Wednesday, 27 July 2022 10:29 AM
Го:	Atlanta Veld
Subject:	EF22464113 - RD.RDC.9 - RE: EF22266137 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King
Good Morning Atlant	a,
The Water Corporati King.	on have no objections to the closure of the crown right of way located in Lower
If you require anythi	ng further, please don't hesitate to contact me.
Best Regards	
Simon Ridgewell * Wo A/ Team Leader – Infill Development Services	rking Remotely Tuesday & Thursday Development
	watercorporation.com.au
т (08) 9420 2775	
watercorporation.cor	n.au
From: Land Planning <	.andPlanning@watercorporation.com.au>
Sent: Wednesday, 27 J	uly 2022 10:02 AM
To: DSB.NE-SL < DSB.NI	SI Quistorcorporation com aus
Subject: FW: EF222661 From: Atlanta Veld < <u>A</u> f	37 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King
Subject: FW: EF222661 From: Atlanta Veld < <u>AI</u> Sent: Tuesday, 26 July	37 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King
Subject: FW: EF222661 From: Atlanta Veld < <u>AI</u> Sent: Tuesday, 26 July	.37 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower Kin lantav@albany.wa.gov.au> 2022 10:26 AM
Subject: FW: EF222661 From: Atlanta Veld < <u>Al</u> Sent: Tuesday, 26 July Subject: EF22266137 - Hi, Pursuant to section 58	.37 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower Kin <u>lantav@albany.wa.gov.au</u> > 2022 10:26 AM RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King
Subject: FW: EF222661 From: Atlanta Veld < <u>Al</u> Sent: Tuesday, 26 July Subject: EF22266137 - Hi, Pursuant to section 58 Right of Way (Row), se At the request of the ac	37 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King <u>lantav@albany.wa.gov.au</u> > 2022 10:26 AM RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King of the <i>Land Administration Act 1997</i> , the City of Albany intends to permanently close a Crow
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Atlanta Veld

From: Sent: To: Subject: WEB Great Southern Region <gsreg@mainroads.wa.gov.au> Tuesday, 26 July 2022 4:53 PM Atlanta Veld EF22464115 - RD.RDC.9 - RE: EF22266137 - RD.RDC.9 - Request for comment -Proposed closure of Crown Right of Way, Lower King

Hi Atlanta

Main Roads has no comments on the proposed closure of right of way.

Regards

Chris Grant Network Operations Manager Great Southern Region

Great Southern Region Metropolitan and Southern Regions p: 08 9892 0555 w: www.mainroads.wa.gov.au



MAIN ROADS EMAIL DISCLAIMER

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From: Atlanta Veld <Atlantav@albany.wa.gov.au> Sent: Tuesday, 26 July 2022 10:26 AM Subject: EF22266137 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King

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Hi,

Pursuant to section 58 of the *Land Administration Act 1997*, the City of Albany intends to permanently close a Crown Right of Way (Row), see ROW closure report attached. At the request of the adjoining landowner, the whole of the ROW will be amalgamated with their land. Should you wish to provide comment on the proposal, submissions close 26 August 2022.

I look forward to your reply.

1

With thanks,



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2

Atlanta Veld	
From:	Crowson, Chris <chris,crowson@atco.com></chris,crowson@atco.com>
Sent:	Monday, 1 August 2022 8:47 AM
To:	Atlanta Veld
Subject:	EF22464479 - RD.RDC.9 - ATCO Response LM22539 EF22266137 - RD.RDC.9 -
	Request for comment - Proposed closure of Crown Right of Way, Lower King

Good morning

Re: RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King ATCO Reference: LM22539

Thank you for your recent correspondence regarding the above mentioned RD.RDC.9 - Request for comment -Proposed closure of Crown Right of Way, Lower King

ATCO Gas Australia (ATCO) has no objection to the proposed application, based on the information and plan provided.

Advice notes:

 Anyone proposing to carry out construction or excavation works must contact 'Before You Dig Australia' (www.byda.com.au) to determine the location of buried gas infrastructure. Refer to ATCO document AGA-O&M-PR24- Additional Information for Working Around Gas Infrastructure https://www.atco.com/enau/for-home/natural-gas/wa-gas-network/working-around-gas.html

Please accept this email as ATCO's written response.

Should you have any queries regarding the information above, please contact us on 6163 5000 or eservices@atco.com.

Kind regards

Chris Crowson Land Management Coordinator ATCO, Gas Division, Australia

E. <u>chris.crowson@atco.com</u> A. 81 Prinsep Road, Jandakot, Western Australia, 6164 <u>atco.com.au</u> <u>Facebook</u> <u>Twitter</u> <u>LinkedIn</u>



ATCO acknowledges Aboriginal people as the Traditional Custodians of country throughout Australia including Torres Strait Islander peoples. We pay respect to their cultures, Elders past and present, and in the spirit of reconciliation, we commit to working together for our shared future.

From: Atlanta Veld <Atlantav@albany.wa.gov.au> Sent: Tuesday, 26 July 2022 10:26 AM Subject: LM22539 EF22266137 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King

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1

Pursuant to section 58 of the *Land Administration Act 1997*, the City of Albany intends to permanently close a Crown Right of Way (Row), see ROW closure report attached. At the request of the adjoining landowner, the whole of the ROW will be amalgamated with their land. Should you wish to provide comment on the proposal, submissions close 26 August 2022.

I look forward to your reply.

With thanks,

Albany	Atlanta Veld / Lands Office @ atlantav@albany.wa.gov.au \$\cdot (08) 6820 3056 # www.albany.wa.gov.au	r ₱ PO BOX 484, Alb ₱ 102 North Road,	
	Local residents; enjoy free entry until June 2022		Albany The City acknowledg people or the the land on w business, or po

Please consider the environment before printing this email.

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Date 23/08/2022

Your Ref: EF22266137 Our Ref: **PF401120-1**

Atlanta Veld atlantav@albany.wa.gov.au **Telstra Plan Services**

Level 1, 275 George Street Brisbane, QLD 4000

Postal Address: 275 George Street Brisbane, QLD 4000

Email: F0501488@team.telstra.com

Dear Atlanta,

Re: EF22266137 - RD.RDC.9 - Request for comment - Proposed closure of Crown Right of Way, Lower King

Thank you for your communication dated 26/07/2022 in relation to the location specified above.

Telstra's plant records indicate that there are no Telstra assets within the area of the proposal. Subject to your compliance with the below conditions, **Telstra has NO OBJECTIONS** to the **Road Closure**.

We note that our plant records merely indicate the approximate location of the Telstra assets and should not be relied upon as depicting a true and accurate reflection of the exact location of the assets. Accordingly, we note that all individuals have a legal "Duty of Care" that must be observed when working in the vicinity of Telstra's communication plant. It is the constructor's/land owner's responsibility to anticipate and request the nominal location of Telstra plant via **Before You Dig Australia (visit www.1100.com.au)** in advance of any construction activities in the vicinity of Telstra's assets.

On receipt of plans, notwithstanding the recorded location of Telstra's plant, the constructor/land owner is responsible for obtaining a Telstra accredited Asset Plant Locator to perform cable location, potholing and physical exposure to confirm the actual location of the plant prior to the commencement of site civil work. Telstra reserves all rights to recover compensation for loss or damage caused by interference to its cable network or other property.

Telstra would also appreciate due confirmation when this proposed acquisition proceeds so as to update its Cadastre records. Information regarding acquisition of the land would be of benefit to us and should be directed to the following location:

WESTERN AUSTRALIA

Telstra - Cadastre Updates PO Box 61 Ballarat VIC 3353 Attention: - Team Leader F1501634@team.telstra.com F1103432@team.telstra.com

Please pass all information contained in this communication to all parties involved in this proposed process. If you have any difficulties in meeting the above conditions or if you have any questions relating to them, please do not hesitate to contact us at $\underline{F0501488@team.telstra.com}$.

TELSTRA CORPORATION LIMITED (ABN 33 051 775 556) | Level 18, 275 General George Street Brisbane QLD 4001 | Phone 1800 810 443 | Fax 07 3027 9740 018714a02 No Telstra Assets Identified – Letter Template

Yours sincerely,

thorytobeser .

Anthony Lebessis

For Manager – Peter Anestopoulos Telstra Plan Services F0501488@team.telstra.com

TELSTRA CORPORATION LIMITED (ABN 33 051 775 556) | Level 18, 275 General George Street Brisbane QLD 4001 | P 1800 801 443 | F 07 3027 9740

CITY OF ALBANY

REPORT

То	:	His Worship the Mayor and Councillors
From	:	Administration Officer - Planning
Subject	:	Development Application Approvals – September 2022
Date	:	03 October 2022

- 1. The attached report shows Development Application Approvals issued under delegation by a planning officer for the month of September 2022
- 2. Within this period 43 Development applications were determined, of these;
 - 43 Development applications were approved under delegated authority;

Deb Delury Team Leader – Development Information Services

PLANNING SCHEME CONSENTS ISSUED UNDER DELEGATED AUTHORITY

Application	Application	Street Address	Locality	Description of Application	Decision	Decision	Assessing Officer
Number	Date					Date	
P2220331		Stirling Terrace	Albany	Child Care Centre	Delegate Approved	19/09/22	Jessica Anderson
P2220346	10/08/22	Stirling Terrace	Albany	Development - Maintenance/Repair	Delegate Approved	21/09/22	Josh Dallimore
P2220347	11/08/22	Serpentine Road	Albany	Single House - Additions (Patio & Garage)	Delegate Approved	23/09/22	Josh Dallimore
P2220322	21/07/22	McCardell Crescent	Bayonet Head	Holiday House	Delegate Approved	23/09/22	Abbey Goodall
P2220314	12/07/22	Boronia Avenue	Collingwood Heights	Single House - Retaining walls	Delegate Approved	13/09/22	Josh Dallimore
P2220309	08/07/22	Old Elleker Road	Cuthbert	Single House - Outbuilding	Delegate Approved	02/09/22	Abbey Goodall
P2220334	02/08/22	Bindaree Road	Cuthbert	Single House - Outbuilding (stable)	Delegate Approved	13/09/22	Jessica Anderson
P2220280	20/06/22	Little Oxford Street	Gledhow	Proposed Lot 646 - Single House	Processing	02/09/22	Josh Dallimore
P2220281	20/06/22	Little Oxford Street	Gledhow	Proposed Lot 647 - Single House	Delegate Approved	08/09/22	Josh Dallimore
P2220302	01/07/22	Little Oxford Street	Gledhow	Family Day Care	Delegate Approved	29/09/22	Abbey Goodall
P2220339	04/08/22	Little Oxford Street	Gledhow	Proposed Lot 650 - Single House	Delegate Approved	14/09/22	Jessica Anderson
P2220301	01/07/22	Mead Road	Kalgan	Rural Pursuit & Water Tank	Delegate Approved	07/09/22	Abbey Goodall
P2220310	08/07/22	East Bank Road	Kalgan	Single House - Additions (Extension Alfresco Carport)	Delegate Approved	05/09/22	Abbey Goodall
P2220327	26/07/22	Mount Richard Road	Kalgan	Agriculture - Extensive (Outbuilding)	Delegate Approved	13/09/22	Jessica Anderson
P2220043	31/01/22	Cosy Corner Road	Kronkup	Holiday Accommodation	Delegate Approved	27/09/22	Abbey Goodall
P2220173	21/04/22	Kronkup Road North	Kronkup	Single House - Outbuilding & Water Tank	Approved	27/09/22	Dylan Ashboth
P2220336	02/08/22	Chipana Drive	Little Grove	Single House - Addition (Carport)	Delegate Approved	13/09/22	Jessica Anderson
P2220297	29/06/22	South Coast Highway	Lockyer	Grouped Dwelling (x2)	Delegate Approved	01/09/22	Abbey Goodall
P2220323	21/07/22	Morilla Road	Lower King	Single House	Delegate Approved	05/09/22	Abbey Goodall
P2220338	03/08/22	King River Drive	Lower King	Single House - Outbuilding & Retaining	Delegate Approved	13/09/22	Jessica Anderson
P2220300	29/06/22	Ryan Road	Lowlands	Single House	Delegate Approved	14/09/22	Jessica Anderson
P2190543	04/11/19	Piggott Martin Road	Lowlands	Recreation - Private (All-Terrain Vehicle Lessons)	Approved	13/09/22	Jessica Anderson
P2220311	08/07/22	Katuna Road	Marbelup	Single House - Outbuilding	Delegate Approved	01/09/22	Jessica Anderson
P2220337	03/08/22	Lowanna Drive	Marbelup	Single House	Delegate Approved	29/09/22	Abbey Goodall
P2220307	06/07/22	Endeavour Way	Mckail	Single House - Additions (Patio)	Delegate Approved	01/09/22	Abbey Goodall
P2220340	05/08/22	Hereford Way	Milpara	Single House	Delegate Approved	13/09/22	Jessica Anderson
P2220288	24/06/22	Wakefield Crescent	Mira Mar	Single House	Delegate Approved	21/09/22	Josh Dallimore

Applications Determined for September 2022

Application Number	Application Date	Street Address	Locality	Description of Application	Decision	Decision Date	Assessing Officer
P2220343	08/08/22	Nelson Street	Mira Mar	Holiday House	Delegate Approved	28/09/22	Abbey Goodall
P2220348	11/08/22	Nelson Street	Mira Mar	Holiday House	Delegate Approved	29/09/22	Josh Dallimore
P2220319	19/07/22	Suffolk Street	Mount Clarence	Family Day Care	Delegate Approved	14/09/22	Abbey Goodall
P2220303	04/07/22	Woolstores Place	Mount Elphinstone	Front Fence	Delegate Approved	12/09/22	Josh Dallimore
P2220342	08/08/22	Elphinstone Road	Mount Elphinstone	Holiday House & Ancillary Accommodation	Delegate Approved	15/09/22	Josh Dallimore
P2220304	04/07/22	Robinson Road	Robinson	Single House - Additions & Ancillary Dwelling	Delegate Approved	28/09/22	Abbey Goodall
P2220320	19/07/22	Stirling Street	Robinson	Storage	Delegate Approved	27/09/22	Abbey Goodall
P2220372	31/08/22	Allerton Street	Robinson	Industry - General (Abrasive Blasting & Spray Painting)	Delegate Approved	30/09/22	Abbey Goodall
P2220316	13/07/22	Wright Street	Seppings	Single House - Outbuilding	Delegate Approved	13/09/22	Jessica Anderson
P2220305	04/07/22	Tunney Way	Spencer Park	Single House - Addition (Deck Extension)	Delegate Approved	05/09/22	Josh Dallimore
P2220332	01/08/22	Gairdner Road	Spencer Park	Holiday House	Delegate Approved	28/09/22	Abbey Goodall
P2220353	17/08/22	Hardie Road	Spencer Park	Development - Additions (Container Deposit Scheme Infrastructure - Storage & Counting Machine Area)	Delegate Approved	08/09/22	Jessica Anderson
P2220313	11/07/22	Kemal Court	Warrenup	Single House Outbuilding Retaining Wall & Water Tanks x 2	Delegate Approved	29/09/22	Josh Dallimore
P2220272	14/06/22	Greenwood Drive	Willyung	Single House - Water Tank	Delegate Approved	12/09/22	Josh Dallimore
P2220325	22/07/22	Vokes Court	Willyung	Single House	Delegate Approved	23/09/22	Abbey Goodall
P2220333	01/08/22	Greenwood Drive	Willyung	Single House - Outbuilding	Delegate Approved	12/09/22	Jessica Anderson

City of Albany

Building Report

То	:	His Worship the Mayor and Councillors
From	:	Sharnee Weaver - Development Services
Subject	:	Building Activity – September 2022
Date	:	03/10/2022

- 1. In September 2022, (82) building permits were issued for building activity worth \$11,072,063. This included (6) Demolition permits.
- 2. It's brought to Council's attention that these figures included the following building permit # 166644 (Water Splash Park): Estimated Value \$1,430,000.
- 3. The three (3) attached graphs compare the current activity with the past five (5) fiscal years. The first one compares the amount of decisions made, the second one compares the value of activity, and the third one compares the number of dwellings and units.
- 4. A breakdown of building activity into various categories is provided in the Building Construction Statistics form.
- 5. Attached are the details of the permits issued for September, the third month of activity in the City of Albany for the financial year 2022/2023.

Sharnee Weaver Development Services

BUILDING, SIGN & DEMOLITION LICENCES ISSUED UNDER DELEGATED AUTHORITY

Applications determined for September 2022

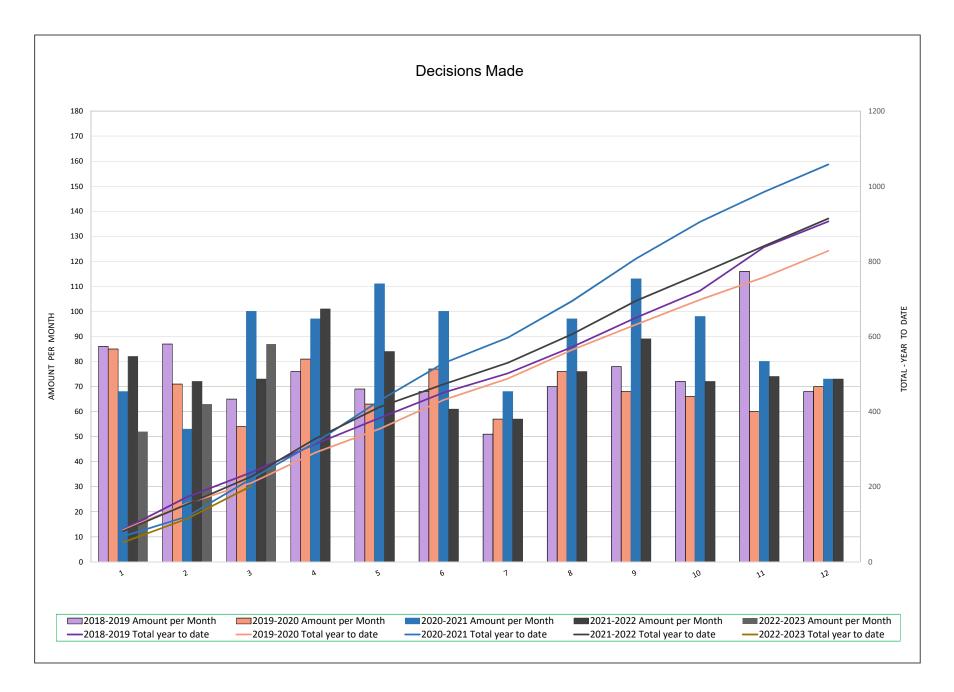
Application	Application Builder Description of Application		Street #	Property	Street Address	Suburb
Number				Description		
166616	DOWNRITE DEMOLITION	ASBESTOS FROM SHED & REPLACE	25-29	1	VANCOUVER STREET	ALBANY
	PHILIP KINDER T/A CCS					
	Asbestos Removal &	DEMOLITION PERMIT - SINGLE				
166642	Demolition Pty Ltd	STOREY DWELLING	15	5 3	ROWLEY STREET	ALBANY
		OCCUPANCY PERMIT -				
	ERNEST INVESTMENT	REFURBISHMENT/FIT OUT OF FIRST				
166664	GROUP PTY LTD	FLOOR OFFICES	12/70-74	12	FREDERICK STREET	ALBANY
	FOCUS SHOPFIT PTY	ALTERATIONS & SIGNAGE -				
166668	LTD	CERTIFIED	17	7 71	LOCKYER AVENUE	ALBANY
	POCOCK BUILDING					
166599	COMPANY PTY LTD	NEW DWELLING - UNCERTIFIED	30) 68	ALBATROSS DRIVE	BAYONET HEAD
400005		NEW MANUFACTURED DWELLING -		504		
	STAYCORP PTY LTD	SITE 165 - UNCERTIFIED	20		ALISON PARADE	BAYONET HEAD
	SHEDS N HOMES		126	917	BAYONET HEAD ROAD	
		OCCUPANCY PERMIT - CONSULTING				
166627		ROOMS (DENTIST)	82	2 1	STEAD ROAD	PARK
	CLAUDIO & ROMEO	NEW MANUFACTURED DWELLING -				CENTENNIAL
	GLIOSCA	SITE 24 - CERTIFIED	33	73/	BARKER ROAD	PARK
	CLAUDIO & ROMEO	NEW MANUFACTURED DWELLING -		/ / /	DAIRCERTOAD	CENTENNIAL
	GLIOSCA	SITE 38 - CERTIFIED	33	734	BARKER ROAD	PARK
		NEW MANUFACTURED DWELLING -		/01	Brancher	CENTENNIAL
	ROMEO GLIOSCA	SITE 22 - UNCERTIFIED	33	734	BARKER ROAD	PARK
	Asbestos Removal &	ASBESTOS WALL LINING			DOUGLAS STREET	PARK
		AMENDMENT TO BUILDING PERMIT #				
		164096 - ADDITIONS TO MEDICAL				
		CENTRE - DENTAL CLINIC				
		CONSULTING ROOMS OFFICES				CENTENNIAL
166682	ANGELO STRANO	RECEPTION - CERTIFIED	2-18	P14	PIONEER ROAD	PARK
	AD CONTRACTORS PTY	DEMOLITION OF BRICK TOILET				CENTENNIAL
166686	LTD	BLOCK	197-201	101	NORTH ROAD	PARK

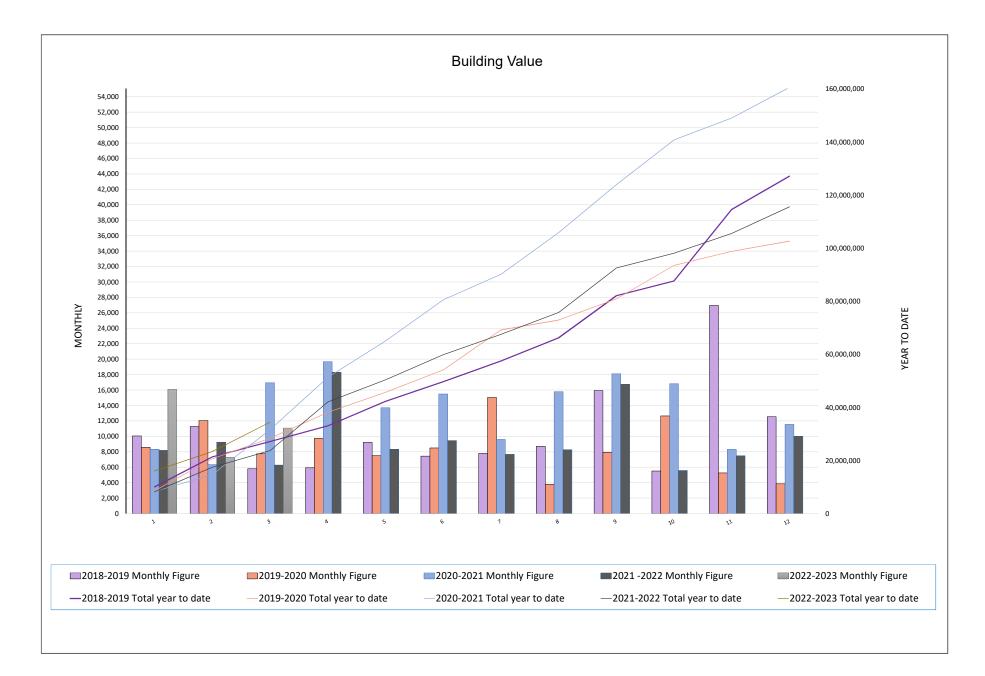
Application	Builder	Description of Application	Street #	Property	Street Address	Suburb
Number				Description		
				-		COLLINGWOOD
166665	AARON ALLEN JONES	SHED - UNCERTIFIED	4	10	DEBORAH COURT	HEIGHTS
						COLLINGWOOD
166535	MURRAY JOHN WILLIAMS	NEW DWELLING - CERTIFIED	38	492	LOWER KING ROAD	HEIGHTS
						COLLINGWOOD
166708	TJ COLGATE	RETAINING WALLS - UNCERTIFIED	54	172	BORONIA AVENUE	HEIGHTS
	KOSTER'S OUTDOOR					
166653	PTY LTD	SHED - UNCERTIFIED	394	16	OLD ELLEKER ROAD	CUTHBERT
400044	WAUTERS ENTERPRISES		0.04	DT4404		
	PTY LTD	WATER SPLASH PARK - UNCERTIFIED	3-21	P11461	BIRSS STREET	EMU POINT
		NEW SINGLE STOREY DWELLING -				
166647			8	913	BEDWELL STREET	EMU POINT
400045		SHADE SAIL OVER JUMPING PILLOW -	0.04			
166645		UNCERTIFIED SINGLE STOREY DWELLING -	3-21		BIRSS STREET LITTLE OXFORD	EMU POINT
166654	PTY LTD	UNCERTIFIED	84		STREET	GLEDHOW
	PLUNKETT HOMES (1903)	UNCERTIFIED	04	040	SIREEI	GLEDHOW
	· · · · · · · · · · · · · · · · · · ·	NEW DWELLING - UNCERTIFIED	94	664	GREYHOUND CIRCLE	GLEDHOW
	INSURANCE BUILDING	166264 - DAMAGE REPAIRS TO	28		OXFORD STREET	GLEDHOW
	PTY LTD	RETAINING WALLS - CERTIFIED	82		STREET	GLEDHOW
100092	WA BUILDING AND	RETAINING WALLS - CERTIFIED	02	047	SINCLI	GLEDHOW
166699		RETAIN SAND - CERTIFIED	45	136	KARRAKATTA ROAD	GOODE BEACH
	MCB CONSTRUCTION				MOUNT RICHARD	
	PTY LTD	SHED - UNCERTIFIED		2	ROAD	KALGAN
166656	HUGH WAITE	WATER TANK - UNCERTIFIED	249	19	MEAD ROAD	KALGAN
	BERRYMAN	SHED HEIGHTS - UNCERTIFIED	249		MEAD ROAD	KALGAN
	CONSTRUCTIONS	AND REMEDIAL WORKS FOR	23		LESUEUR VIEW	KALGAN
	MCB CONSTRUCTION	NEW ENTERTAINING AREA &		201		10 12 07 11 1
	PTY LTD	SWIMMING POOL - UNCERTIFIED	204	217	GULL ROCK ROAD	KALGAN
			-			_
166667	DMO BUILDING CO	SHED - UNCERTIFIED	76	32	MOUNT BOYLE ROAD	KALGAN
166684	B T & E G SARRE	SHED - UNCERTIFIED	1	124	HOBBS CLOSE	KALGAN
166619	MR HERRIMAN	WATER TANK - UNCERTIFIED		62	COOMBES ROAD	KRONKUP
		BUILDING APPROVAL CERTIFICATE -				
	AH & J CRIBB	BUILT STRATA	2		VAUGHAN VISTA	LANGE
166618	IA & CAR CREED	SHED - UNCERTIFIED	12	37	GORDON STREET	LITTLE GROVE

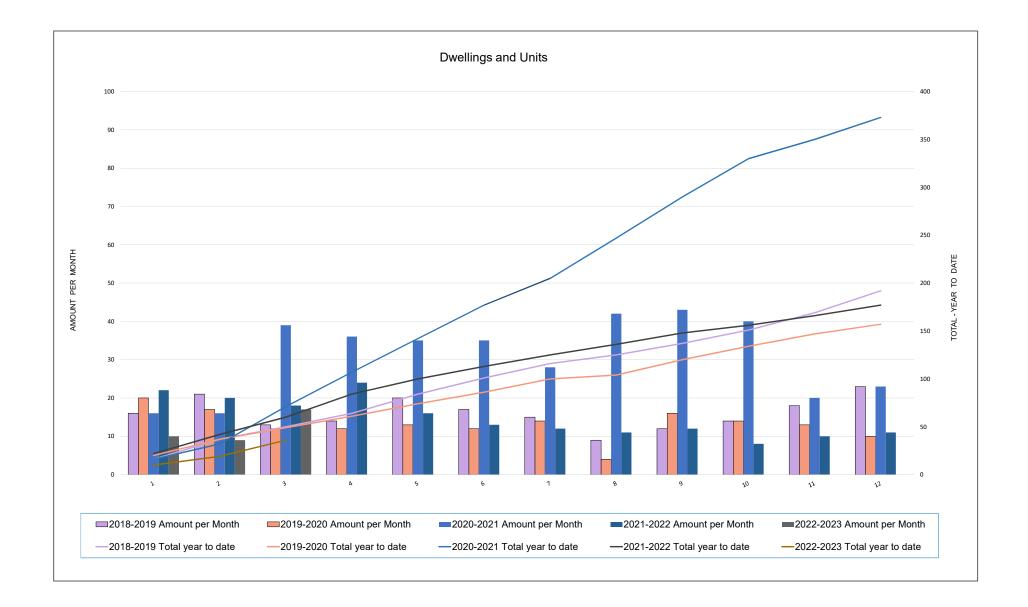
		Description of Application		Property	Street Address	Suburb
lumber				Description		
		ALTERATIONS/ADDITIONS - LIFT				
		INSTALLATION TO EXISTING				
		DWELLING - UNCERTIFIED	151		BAY VIEW DRIVE	LITTLE GROVE
		CARPORT - UNCERTIFIED	70		CHIPANA DRIVE	LITTLE GROVE
166687	G R ALTUS	SHED EXTENSION - UNCERTIFIED	14	1	ALBERT STREET	LITTLE GROVE
	GREAT SOUTHERN PTY					
166617		NEW DWELLING - UNCERTIFIED		25	MORILLA ROAD	LOWER KING
	TRABS CONSTRUCTIONS					
	T/AS RANBUILD GREAT					
166651	SOUTHERN	SHED - UNCERTIFIED	35	56	WINDERMERE ROAD	LOWER KING
166685	R V JEFFERIS & S J DYE	SHED - UNCERTIFIED	11	57	BARAMEDA ROAD	LOWER KING
	RYDE BUILDING					
166615	COMPANY PTY LTD	SHED - UNCERTIFIED		516	AJANA DRIVE	MARBELUP
	HOME GROUP WA					
	GREAT SOUTHERN PTY				MARBELUP NORTH	
166607	LTD	NEW DWELLING - UNCERTIFIED	314	3348	ROAD	MARBELUP
	RYDE BUILDING					
	COMPANY PTY LTD	RETAINING WALLS - UNCERTIFIED	145	55	LANCASTER ROAD	MCKAIL
	KOSTER'S OUTDOOR					
166628	PTY LTD	SHED - UNCERTIFIED	24	72	JUNCTION STREET	MCKAIL
	KOSTER'S OUTDOOR					
166633		PATIO - UNCERTIFIED	11	102	ENDEAVOUR WAY	MCKAIL
	ALBANY SHEDS AND					
	GARAGES	SHED - UNCERTIFIED	43	282	ORION AVENUE	MCKAIL
	PLUNKETT HOMES (1903)			400		
166623	PTY LTD	NEW DWELLING - UNCERTIFIED	8	402	ENGLEHEART DRIVE	MCKAIL
		ALTERATIONS/ADDITIONS - JOINING				
400500		SLEEPOUT TO MAIN DWELLING -				MOKAU
166596			599	63	ALBANY HIGHWAY	MCKAIL
		RETAINING WALLS TO PROVIDE A				
		COURTYARD FLAT GRASS AREA &				MIDDLETON
166634			45	57	WYLIE CRESCENT	BEACH
		3 X BEACH SHELTER INSTALLATIONS	1			MIDDLETON
166666	PTY LTD	CERTIFIED		1474	FLINDERS PARADE	BEACH

Application	Builder	Description of Application	Street #	Property	Street Address	Suburb
Number				Description		
	WARREN BENNETT	NEW DWELLING & RETAINING WALLS				MIDDLETON
166626	HOMES PTY LTD	- UNCERTIFIED	98	202	WYLIE CRESCENT	BEACH
	PAULA KATHLEEN	ANCILLARY DWELLING -				
166611	MCLEAN	UNCERTIFIED	1436	13	MILLBROOK ROAD	MILLBROOK
		OCCUPANCY PERMIT -				
	CA JACKSON & RG	AGRICULTURAL MACHINERY				
	JACKSON	STORAGE/FABRICATION	25	132	CHARLES STREET	MILPARA
	KOSTER'S OUTDOOR					
	PTY LTD	SHED - UNCERTIFIED	44	114	HEREFORD WAY	MILPARA
		NEW DWELLING (LOT 322) -				
	PTY LTD	UNCERTIFIED		9500	HEREFORD WAY	MILPARA
	ALBANY SHEDS AND					
166638	GARAGES	SHED - UNCERTIFIED	93	302	HEREFORD WAY	MILPARA
	TRABS CONSTRUCTIONS					
	T/AS RANBUILD GREAT					
	SOUTHERN	SHED (LOT 322) - UNCERTIFIED		9500	HEREFORD WAY	MILPARA
		SINGLE STOREY DWELLING -				
	PTY LTD	CERTIFIED	88		HEREFORD WAY	MILPARA
	RYDE BUILDING	ALTERATIONS & ADDITIONS - NEW	9	101	DREW LANE	MIRA MAR
	COMPANY PTY LTD	ALFRESCO - UNCERTIFIED				
166663	BMA CARPENTRY	ALTERATIONS/ADDITIONS TO	15	723	SUFFOLK STREET	MOUNT
166637	HACER PTY LTD - HEAD	OCCUPANCY PERMIT - ALTERATIONS	198	211	HANRAHAN ROAD	MOUNT
		& ADDITIONS TO EXISTING				
	OFFICE BUNBURY	FERTLISER PLANT - ROOF CANOPY				ELPHINSTONE
166694	CITY OF ALBANY - A	2X MODIFIED SHIPPING CONTAINERS	37	1135	MAXWELL STREET	MOUNT MELVILLE
10000	<u>GLENDINNING</u> CR GREEN	FOR WASTE PAINT COLLECTION AND	1102		NANARUP ROAD	NANARUP
166609	CR GREEN	SHED - FARM STORAGE -	1102	2	NANARUP ROAD	NANARUP
100004	TRABS CONSTRUCTIONS		26	00	MCKAIL STREET	ORANA
	T/AS RANBUILD GREAT	PATIO - UNCERTIFIED	20	98	MCKAIL STREET	URANA
	SOUTHERN					
		DEMOLITION PERMIT - SHED	3-5	ົ ງ	CHESTER PASS ROAD	
	TRABS CONSTRUCTIONS		3-5		FLEMINGTON STREET	ORANA
	T/AS RANBUILD GREAT		30	93		
	RYDE BUILDING	STABLE - UNCERTIFIED	14-18	100	DREW STREET	SEPPINGS
100370	COMPANY PTY LTD		01-41	109		

Application	Builder	Description of Application	Street #	Property	Street Address	Suburb
Number				Description		
	KOSTER'S OUTDOOR PTY LTD	SHED & HOT HOUSE - UNCERTIFIED	40-56	1	WRIGHT STREET	SEPPINGS
166631	PHILIP KINDER T/A CCS	DEMOLITION PERMIT - REMOVAL OF	13	12	DAVID STREET	SPENCER PARK
166673	COREY NELSON	PATIO - UNCERTIFIED	76	33	HILLMAN STREET	SPENCER PARK
166661	RL CATIONS	SHED - UNCERTIFIED	33	155	GAIRDNER ROAD	SPENCER PARK
166689	HACER PTY LTD TRADING AS SMITH	OCCUPANCY PERMIT - SES ADMIN OPERATIONS BUILDING WITH PATIO	39	52	MERCER ROAD	WALMSLEY
	KOSTER'S OUTDOOR PTY LTD	PATIO - UNCERTIFIED	147	317	DELORAINE DRIVE	WARRENUP
	KOSTER'S OUTDOOR PTY LTD	PATIO - UNCERTIFIED	636	5	ALBANY HIGHWAY	WARRENUP
166636	FG BOLTON	SHED - UNCERTIFIED	155	319	DELORAINE DRIVE	WARRENUP
166696	I K BROUGHTON	2X 38000L RAIN WATER TANKS - UNCERTIFIED	106	162	RANDELL CRESCENT	WARRENUP
	KOSTER'S OUTDOOR PTY LTD	SHED - UNCERTIFIED		201	GREENWOOD DRIVE	WILLYUNG
	IOR PROPERTY GROUP NO.5 PTY LTD	BUILDING APPROVAL CERTIFICATE - ABLUTION BLOCK	19	68	PENDEEN ROAD	WILLYUNG
	KOSTER'S OUTDOOR PTY LTD	SHED - UNCERTIFIED		52	GREENWOOD DRIVE	WILLYUNG
166662	DANIEL WAYNE LEEFLANG	DECK - UNCERTIFIED	24	426	SUSAN COURT	YAKAMIA
	WA BUILDING AND MAINTENANCE PTY LTD	GARAGE - UNCERTIFIED	9	809	HAYWARD CREST	YAKAMIA







CITY OF ALBANY BUILDING CONSTRUCTION STATISTICS FOR 2021 - 2022

	SINGLE		GROUP			DOMESTIC/		ADDITIONS/		HOTEL/		NEW		ADDITIONS/		OTHER		TOTAL \$
2021-2022	DWELLING		DWELLING		tal	OUTBUILDINGS		DWELLINGS		MOTEL		COMMERCIAL		COMMERCIAL				VALUE
	No	\$ Value	No	\$ Value	۴	OUTBUILDINGS No	\$ Value	No	\$ Value	No	\$ Value	No	\$ Value	No	\$ Value	No	\$ Value	
JULY	7	2,399,356	3	820,000	10	10	353,468	11	96,185	0	0	1	11,046,373	3	1,130,000	15	225,103	16,070,485
AUGUST	7	4649360	2	1,192,373	9	14	580,412	16	277,170	0	0	0	0	2	121,520	8	460,789	7,281,624
SEPTEMBER	17	7,125,813	1	120,00	18	26	872,698	16	649,655	0	0	0	0	2	400,000	15	1,903,897	11,072,063
0070050		-							-									
OCTOBER																		
NOVEMBER																		
NOVEMBER																		
DECEMBER																		
DECEMBER																		
JANUARY																		
FEBRUARY																		
MARCH																		
APRIL																		
MAY																		
		-							-									
JUNE																		
TOTAL TO																		
DATE	31	14,174,529	6	2,012,373	37	50	1,806,578	43	1,023,010	0	0	1	11,046,373	7	1,651,520	38	2 589 789	34,424,172



LOCAL EMERGENCY MANAGEMENT COMMITTEE MEETING MINUTES

Thursday 23rd June 2022 at 8.30am

VENUE: Civic Rooms, 102 North Road

(File Ref: ES.MEE.5 /)

Committee Terms of Reference: The aim of the Local Emergency Management Committee (LEMC) is to overview, plan and test the local community emergency management arrangements. The committee includes representatives from agencies, organisations and community groups with expertise relevant to the identified community hazards and risks and emergency management arrangements.

1 DECLARATION OF OPENING

The Chair declared the meeting open at 8:30am

2 ATTENDANCE:

Name	Organisation
Duncan Olde	City of Albany
Councillor Tom Brough	City of Albany
Scott Reitsema	City of Albany
Darren Little	City of Albany
Philip Scott	DFES
Trudi Smits	Southern Ports
Janine Watts	WACHS Great Southern
Elisabeth Bohun	Services Australia
Hugh LeTessier	WA Police
Wayne Aggiss	Parks and Wildlife
Trent Nesbitt	ATCO
Andrew Buchanan	ATCO
Alex Maher	St John Ambulance Albany
Rob Lynn	CBFCO / COA
Kelly Hill	DPIRD
Robert Boyes	SES
Phil Schupp	Dept Communities
Vince Hilder	DPAW
Heather Bell	City of Albany

APOLOGIES:

Name	Organisation
Nathan Watson	City of Albany
Andrew Sharpe	City of Albany
Richard Doak	СВН
Briony Arnold	Education Dept
Diamuid Kinsella	DFES
Peter Gray	Water Corporation
Peter Tomlinson	Allambie Park
Shane Bell	Albany VFRS
Steve Childs	Water Corporation
Noel Chambers	Dept of Transport
Scott Macaulay	Southern Ports
Brendan Gordon	City of Albany

Page 1 of 5

3 CONFIRMATION OF MINUTES OF THE PREVIOUS MEETING

ITEM 3.1: COMMITTEE RECOMMENDATION

The minutes of the Local Emergency Management Committee meeting held on 16TH December 2021 to be confirmed as a true and accurate record of proceedings.

Moved: D Olde Seconded: R Lynn

4 DISCLOSURE OF INTEREST

Nil

5 BUSINESS ARISING FROM PREVIOUS MEETINGS:

No meeting held in March due to Covid, a newsletter was circulated to members on 24th March with the LEMC organisations updates

6 STANDARD AGENDA ITEMS (AS PER State EM PROCEDURE 7)

6.1 City of Albany Events

Southern Peaks and Urban downhill to be held on 24th and 25th September 2022. There will be a few road closures for both events.

Active Farmers Games on 8th October. Approx 400 people at the event and a paramedic is required for this event.

Maritime Festival will include approx. 50 events and activities over the month with no road closures needed.

7 GENERAL BUSINESS

7.1 Updates from Agency Representatives

Duncan Olde

Leaving the City of Albany tomorrow 24th June. Thank you to all the organisations for their contributions and support. Good luck to the SES for their new building and the community and organisations for ongoing work in Elleker.

The main runway at the Airport is at a safe level and a business case will be commencing in the next few months for upgrades and changes to the airport.

Steve van Nierop and Scott Reitsema will take on the Recovery Coordinator role until Duncan's replacement is confirmed.

Please make sure contact listing is up to date and when you have staffing changes then please email them through.

Scott Reitsema

Changes to the covid regulations for Covid vaccinations. Non-vaccinated people are permitted back on the fire ground with crews.

Vince Hilder

Continuation of prescribe burning at TNP recently undertaken. Planning underway for this coming season regarding mandatory pre-season. Fire planning for upcoming prescribe burning season. Mitigation works on strategic breaks to commence when ground / weather conditions are suitable.

Andrew Buchanan/Trent Nesbitt

Business as usual. Western Power project done. Leak survey to be completed. Communication for Sleeman ISG has been very good. GSDC are coordinating things on site. Rob can pass contact details on. Response complicated.

Garry Turner

Permit Burns - We are looking at a campaign to have all land owners who wish to light a fire report them to Comcen and have them logged onto Emergency WA, this way the Bush Fire Brigade will not be called out to unnecessary fire calls. Part of the issue of a permit requires the permit holder to notify Comcen.

Drought Tanks (Non portable water stock water only) - The City received funding from the Federal Government for drought relief, eligible criteria was either for kitchens, play equipment or water tanks. Wellstead - The supply and install 1 x 250Kl steel tank with an AC Powered Standpipe control system. The standpipe controller is to allow for businesses who need water to pay as per the King River controller. Green Range - Supply and install 2 x 250Kl tanks with solar panel and pump.

Bornholm (Non drought monies) to Supply and install 1 x 195k tank funded through DFES Redmond, (Non drought monies) - Supply and install 1 x 195k tank from Water Corporation to replace the old fuel water tanks. Gnowellen Rd (Non drought monies) - This bore has now ben upgrades by way of new in tank pump, Western Power has upgraded the aerial cable as birds had chewed the cable and the main connector on top of the pole has been replaced due to corrosion this tank is no in good condition.

RAT's Tests - Rebecca Stephens - Member for Albany has supplied 200 RAT test per brigade.

Hugh LeTessier

Nine joint emergency services jobs in the last six months and great work with the SES in most of these. There was some loss of lives in some jobs and there was great work for the volunteers completing the recovery work. May look at trying to get career staff in to do this work preferably.

Now over the covid peak for staff, stocks of PPE high. Covid is not impacting services and the turnover of staff is good.

Phil Schupp

Agency:

COVID-19: No real change to regional workforce, continue to follow directions, undertake business actions with all possible care. Service delivery is being maintained, some staff have had COVID-19. Impacts manageable.

District Emergency Services Officer (DESO) update:

Local Emergency Management Plans (LEMP's) are being reviewed, if you see any information that is not current please advise phil.schupp@communities.wa.gov.au In conjunction with the plan reviews, the identified emergency welfare centres are required to be reviewed. Focus is on primary sites as these are required to be reviewed annually, the secondary sites are to be reviewed every two years. These reviews will be conducted with the CESM and recommendations and any changes will be updated in the LEMP's and presented to the committee for review.

Training: Please advise if you would like training conducted for local government staff, this can be an introduction to opening an evacuation centre, to cover the first couple of hours as Communities staff are on route. Happy to work with Shires to ensure little impacts to normal operations. Aim is July-Aug to ensure completed. Please e-mail phil.schupp@communities.wa.gov.au to request training. Happy to discuss at any time.

Recovery: Communities is working with service providers in the recovery space to set up workshops and regular meetings to focus on recovery. Post activations of this year it has identified a need with in the Great Southern to increase stakeholder relationships and plan for recovery throughout the year. This has resulted in a need to have a wider inclusion of the recovery element into the DEMP framework. Communities is working with DFES, Adam Smith to work this into the existing framework. This will hopefully build the knowledge and relationships at local levels in the Great Southern, with the aim of making

Page 3 of 5

recovery more seamless and less of an impact to LGA's post any incident. With workshops, exercises being elements that the group will participate in. As this progresses further updates will emerge.

Communities Deployments: SWICC :

COVID-19 - July : Current HMA support: Communities continues to provide support to Health, SWICC is still providing emergency welfare support (13COVID opt 4,otp 2) when directed by the Health's Regional Emergency Operations Centre's (REOC's). The Great Southern has had minimal demand over the last month, this is attributed to the close contact descriptions being changed, allowing for wider supports in the home. Accommodation in the region is down to one provider, with one room at present pre booked and prepaid. Additional rooms could be sourced should the demand dictate. Ongoing support until stood down by HMA.

NSW Floods-July: NSW flood relief - assisting Resilience NSW with outreach and recovery centre management. Four inter-jurisdictional teams (WA,SA, NT & VIC) on two week rotations, consisting of 20 team members.

Bob Boyes

Quiet storm season so far. Continuing with training. The vertical rescue training was moved to a Wednesday to separate crews from the normal Monday training. Volunteers are generally happy to do the recovery work.

New SES building is progressing and awaiting a completion date.

DFES have a supply of RAT's tests that are being distributed to crews. Business as usual.

Elisabeth Bohun

A lot of Emergency claims nationwide at present. Have recruited staff in Albany to assist.

Wayne Aggiss

Quiet summer season. Prescribed burning being completed in Torndirrup. Pre-season training to commences and mitigation burns to complete.

Damon Lawrence

Business as usual. Maintenance works being done including drainage and potholes.

Darren Little

Mitigation program underway but there is a narrow window to be completed. Austin Rd and Cheynes completed. Willyung Tower/power lines to do.

New firebreak to be completed at Lowlands with DPAW.

Could the SES and Police let Darren know if they notice any tracks while out that need done.

Meeting with Western Power to be held. Public Utilities networks do meet regulary.

Phil Scott

Have been in Albany 12months now and due to leave November 22. Business as usual for DFES with only minor interruptions with covid but managed well.

Challenges with high season fleet.

CCRM due 30 June, Radio changes on hold due to challenges.

Staffing increases at career station from the current 1:3 going to 1:4 in August and then 1:5 in December this year.

Alex Maher

Covid is not over in the area. Only 1/3 of the population has had covid. SJA has been busy and stretched with covid and flu season.

New volunteers in training with no volunteers leaving in the period but numbers of new volunteers has slowed. Paramedics currently down from Perth covering for Albany Paramedics on leave.

SJA has been involved in some big jobs this period with other services

Page 4 of 5

Rob Lynn

Bushfire Brigades have only had 61 fires for the season, which is down on previous years. Crews from the City have assisted in Bremer, Denmark and Jerramungup. There has been challenges with covid but relaxation of rules may assist. There are new members coming on which normally occurs after some big events.

Sleeman Ave – Thank you to all agencies that have been involved in the ISG. It is an ongoing threat and still active. Works have been done by houses in Anzac Rd are still under threat after extensive work.

Trudi Smits

Staff have been involved in oil spill and shore line response training. No vax needed for Port and shore leave available.

Cruise ships to start again later this year.

Janine Watts

Structural changes taken place and a redevelopment of the Emergency Department entrance. Structure in place for covid screening – respiratory one side and non-respiratory the other and should finish in November. 10 bed covid wing but max 7 at a time. Monitoring PPE.

New Radiology / Oncology building being built behind the hospital. Parking is still an issue. Thirty new doctors started this year. Accommodation for staff is an issue for recruitment.

Morale – Staff are tired. WACHS is responsive with great communications and resilience is good. Theatre wait lists are an issue, Community Perception is still an issue

Kelly Hill

Season is good for farmers. Locusts due in spring. Mice are a big issue at present in rural communities.

Tom Brough

Denmark fires – commend all agencies involved in the event.

Campaign for DFES comcen for community member to register their backyard burns and good for bushfire brigades to take part in.

Healthcare – 10% beds waiting for placement in aged care. Encourage families to start conversations early with families to reduce healthcare.

Sharing of information assists all of us. Sweden – Emergency Preparedness paper – Communication g with community with war, include paper with the minutes.

8 DATE OF NEXT MEETING:

29th September 2022

9 CLOSURE OF MEETING: Meeting closed at 9.25am