ATTACHMENTS

SPECIAL MEETING OF COUNCIL

Tuesday 19 February 2018

6.00pm

City of Albany Council Chambers

(102 North Road Yakamia WA 6330)

CONTENTS

Report No.	Description	Page No.
Audit & Risk Committee		
AR033	2016-17 Annual Report	1 of 75
	2016-17 Annual Report Briefing Note	71 of 75
	Extract from Minutes of the Audit & Risk Committee – Report AR033: Annual Financial Report 2016/17 & Auditor Report for Year Ending 30 June 2017	73 of 75

THIS IS

YOUR 2016-17 ANNUAL REPORT

CITY OF Albany

THE CITY OF ALBANY RESPECTFULLY ACKNOWLEDGES THE MENANG NOONGAR PEOPLE AS THE TRADITIONAL CUSTODIANS OF THE LAND ON WHICH THE CITY CONDUCTS ITS BUSINESS, AND PAYS RESPECT TO ELDERS PAST AND PRESENT.

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Authorisation
Albany City Council
Chief Executive Officer

CONTENTS

WELCOME TO ALBANY 1

'YOUR CITY' ID 2

MAYOR'S MESSAGE 3

CEO'S MESSAGE 4

ELECTED MEMBERS 5

ATTENDANCE REGISTER 6

EXECUTIVE TEAM 7

SERVICE DELIVERY STRUCTURE 8-9

GOVERNANCE + COMPLIANCE 10

OUR PEOPLE 14

- STATS AND PROFILE OF CITY EMPLOYEES 15
- STAFF SPOTLIGHTS 17

FACILITIES 24

- ALBANY HERITAGE PARK & NATIONAL ANZAC CENTRE 24
- ALBANY REGIONAL AIRPORT 26
- ALBANY LEISURE & AQUATIC CENTRE 28
- ALBANY PUBLIC LIBRARY 30
- ALBANY VISITOR CENTRE 32
- VANCOUVER ARTS CENTRE 34
- ALBANY REGIONAL DAYCARE 36
- HANRAHAN WASTE DEPOT 38

FIVE KEY THEMES 40

- COMMUNITY PERCEPTION SURVEY 41
- SMART, PROSPEROUS AND GROWING 44
- CLEAN, GREEN & SUSTAINABLE 48
- CONNECTED BUILT ENVIRONMENT 52
- SENSE OF COMMUNITY 60
- CIVIC LEADERSHIP 64

FINANCIAL REPORT 71

Welcome to Albany

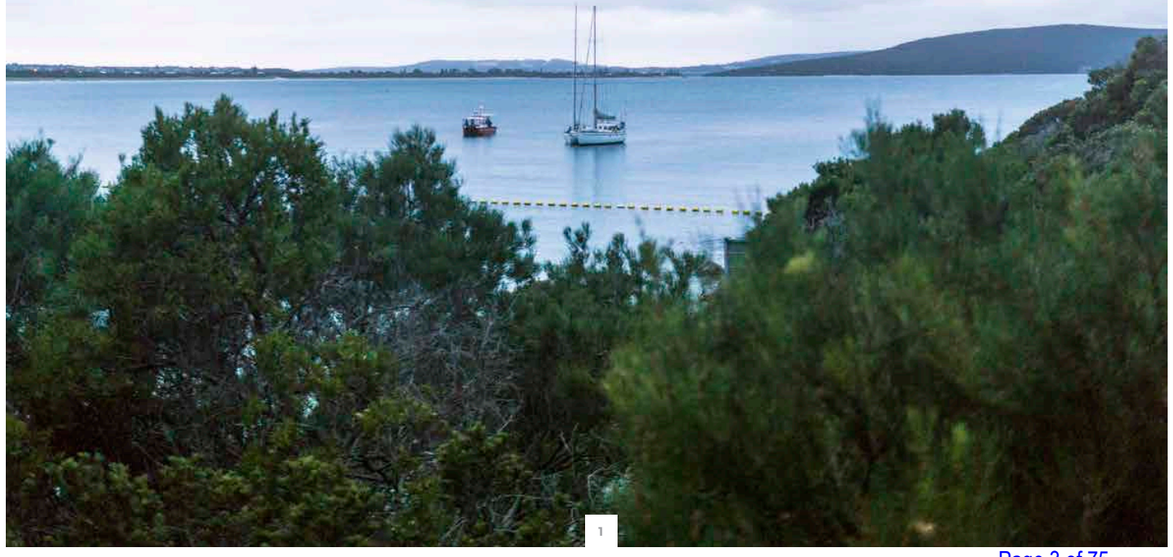
YOUR CITY

ALBANY IS IMPORTANT TO US. IT'S WHERE WE LIVE, WHERE WE WORK AND WHERE WE PLAY. EVERYTHING WE DO IS FOR OUR COMMUNITY.

After all, we work for the community and you tell us how you want your city to look now and into the future. Your vision is in the Community Strategic Plan. It guides everything we do with the goal of making Albany the best regional city it can be.

This Annual Report shares with you the work we have done over the 2016-2017 financial year to deliver against that vision. It also introduces you to some of our people and the work they do to support your community.

Before we take a look at what has been achieved in your city over the last 12 months, let's take a closer look at what your city looks like.



ALBANY HAS EVERYTHING YOU WOULD EXPECT IN A LARGE REGIONAL CITY. IT'S THE ADMINISTRATIVE AND SERVICE HUB OF THE GREAT SOUTHERN REGION, AND ITS POPULATION AND ECONOMY ARE GROWING.

Covering a big area of 3,310 square kilometres, Albany offers residents both an urban and rural lifestyle that is the envy of many.

Agriculture and retail are among its main industries with focus also turning to developing its tourism.

It's a large and diverse community and economy for the City of Albany to run.

As a snapshot, the city manages over 1,600kms of road, 250kms of pathways, 380 kilometres of roadside kerbing, and 35km of irrigation in 360 gardens, playgrounds and sporting fields.

There are many community facilities under its portfolio too such as the library, leisure and aquatic centre, airport, arts centre, day care and visitor centre, which all provide important services to the community.

In 2016-2017, the City of Albany balanced its Budget of $101.7 million to ensure service delivery remained high and the community received value for money.

Here is a snapshot of the community and economic demographic of the City of Albany.

THIS IS YOUR CITY.

COMMUNITY

37,407
PEOPLE LIVING IN THE CITY OF ALBANY

16,924
DWELLINGS IN THE CITY

40%
OF PEOPLE OVER 15 YEARS HAVE COMPLETED YEAR 12

24%
OF ALBANY'S POPULATION ARE VOLUNTEERS

25%
OF ALBANY'S HOUSEHOLDS ARE COUPLES WITH CHILDREN

ECONOMIC

$1.91B
GROSS REGIONAL PRODUCT

14,227
LOCAL JOBS IN THE CITY OF ALBANY

3,425
LOCAL BUSINESSES

$809M
VALUE OF LOCAL CONSTRUCTION SALES

16,235
PEOPLE ARE EMPLOYED IN ALBANY

SOURCE: ID.PROFILE

MAYOR'S MESSAGE

STRONG LEADERSHIP AND TEAMWORK IS THE BACKBONE OF SUCCESS AND I AM PROUD OF THE WORK OUR COUNCIL HAS DONE OVER THE PAST 12 MONTHS TO PROVIDE GOOD GOVERNANCE TO THE ALBANY COMMUNITY.

As we look back over another year there is much we have achieved and our ongoing focus on an alliance with the shires of Plantagenet and Denmark has been especially rewarding.

Together we made the landmark decision to develop a regional tourism brand and strategy, which paved the way for significant tourism funding and promotion of the region.

Our leadership in tourism is laying a solid foundation for continued growth in the industry that will bring long-term economic benefits to our region.

Through engagement with local tourism stakeholders and assistance from a marketing consultant, the alliance has endorsed The Amazing South Coast destination brand and Tourism Development Strategy.

This work will help us achieve our goal of growing visitation in our region to 3 million visitor nights by the financial year ending 2021, and is an example of the great outcomes we can achieve for the region with strong collaboration.

I would like to thank the State and Australian Governments for their ongoing investment in our city that has contributed to the completion of stage one of the redevelopment of the Centennial Park sporting grounds and facilities.

We were also successful in applying to the National Stronger Regions Fund to co-locate the visitor centre with the library, which will help us to enhance long-term business opportunities within the CBD and bring immense benefits to the community and visitors.

Development at Middleton Beach commenced following extensive consultation with our community and key stakeholders. The Middleton Beach development will bring more vibrancy to Albany's beloved beachfront as well as create jobs and drive tourism in our region.

As Mayor, I am grateful for the input and support the community provides, and thank Councillors for their support and leadership that allows us to achieve positive outcomes for Albany.

It has been an amazing year for Albany and I look forward to another standout year in 2017-2018.

DENNIS WELLINGTON,
MAYOR

CEO'S MESSAGE

THERE HAS BEEN INCREDIBLE GROWTH AND DEVELOPMENT IN ALBANY OVER THE PAST YEAR THANKS TO A PASSIONATE AND COMMITTED TEAM OF COUNCILLORS AND STAFF, AND A SUPPORTIVE AND THRIVING COMMUNITY.

This Annual Report details many of our achievements for the financial year, including the completion of stage one of the Centennial Park sporting precinct upgrade.

Worth $27 million, we received significant support from the State and Federal Governments to complete this project and deliver new grounds and facilities that will benefit our community for many decades.

The investment of the State and Commonwealth in Albany has allowed several large infrastructure projects to progress over recent years and that support has continued with the work to co-locate a new visitor centre with the library on York Street, and the redevelopment of the Middleton Beach precinct.

Feedback from the community has provided valuable input into both these projects, which when complete will assist in meeting the City's goals to increase and promote education, training and employment, and attract greater visitation to the region.

The City has been successful in leveraging funding for a range of projects and programs that will drive longer-term investment and economic benefits for Albany.

In the lead-up to the 2017 State Election, the City's leadership team worked with Council to develop the Amazing Albany investment prospectus detailing a suite of strategic projects, community programs and industry sector focus areas that will drive job creation in the region. The investment prospectus was instrumental in securing more than $120 million in State Government Election promises for Albany.

Strong partnerships are key to building a socially and economically sustainable community and this year we renewed our partnership with Rio Tinto for another three years.

The Rio Tinto partnership will not only focus on expanding fly-in fly-out employment opportunities in our region but has also funded the employment of a dedicated Youth Development Officer, enabling us to increase engagement with young people and deliver local youth-focussed activities and programs.

Events are a great way to celebrate the culture and identity of our city and Albany's reputation as a regional events hub continues to grow with the success of a number of large regional events like Racewars, Southern MTB and Taste Great Southern. These complement a program of popular grassroots events delivered by the City like the annual Christmas Pageant, Green Fair on the Square and Vancouver Street Festival.

The success the City of Albany has achieved over the past year would not have been possible without the support of our strong network of volunteers. Our volunteers provide many hours of dedicated assistance to our services and facilities, including but not limited to Albany Heritage Park, Albany Public Library, fire brigades and events.

On behalf of the City of Albany, I thank our staff and volunteers for their ongoing contribution to our community, and thank our Council for its strong leadership.

This year has been another successful year for the City. I am incredibly proud of what our team has achieved and look forward to another fantastic year.

ANDREW SHARPE

CHIEF EXECUTIVE OFFICER, CITY OF ALBANY

ELECTED MEMBERS

DENNIS WELLINGTON

MAYOR TERM EXPIRES 2019

GREG STOCKS

DEPUTY MAYOR

FREDERICKSTOWN WARD
TERM EXPIRES 2019

CAROLYN DOWLING

COUNCILLOR

FREDERICKSTOWN WARD
TERM EXPIRES 2017

JANELLE PRICE

COUNCILLOR

KALGAN WARD
TERM EXPIRES 2017

PAUL TERRY

COUNCILLOR

BREAKSEA WARD
TERM EXPIRES 2019

NICOLETTE MULCAHY

COUNCILLOR

KALGAN WARD
TERM EXPIRES 2017

JOHN SHANHUN

COUNCILLOR

VANCOUVER WARD
TERM EXPIRES 2019

RAY HAMMOND

COUNCILLOR

BREAKSEA WARD
TERM EXPIRES 2017

SANDIE SMITH

COUNCILLOR

WEST WARD
TERM EXPIRES 2019

ALISON GOODE

COUNCILLOR

WEST WARD
TERM EXPIRES 2017

BILL HOLLINGWORTH

COUNCILLOR

KALGAN WARD
TERM EXPIRES 2019

ANTHONY MOIR

COUNCILLOR

YAKAMIA WARD
TERM EXPIRES 2019

ROBERT SUTTON

COUNCILLOR

YAKAMIA WARD
TERM EXPIRES 2017

ELECTED MEMBER ATTENDANCE / ORDINARY COUNCIL MEETINGS 2016-17

	Jul 16	Aug 16	Sep 16	Oct 16	Nov 16	Dec 16	Feb 17	Mar 17	Apr 17	May 17	Jun 17
MAYOR WELLINGTON	●										
COUNCILLOR STOCKS			●								
COUNCILLOR DOWLING											
COUNCILLOR HAMMOND									●		
COUNCILLOR TERRY											●
COUNCILLOR PRICE				●					●		
COUNCILLOR HOLLINGWORTH											
COUNCILLOR MULCAHY			●						●	●	●
COUNCILLOR SHANHUN					●						
COUNCILLOR SMITH							●				
COUNCILLOR GOODE		●									
COUNCILLOR MOIR											
COUNCILLOR SUTTON			●					●	●		

ELECTED MEMBER ATTENDANCE / SPECIAL COUNCIL MEETINGS 2016-17

	29th November 2016
MAYOR WELLINGTON	
COUNCILLOR STOCKS	
COUNCILLOR DOWLING	●
COUNCILLOR HAMMOND	
COUNCILLOR TERRY	
COUNCILLOR PRICE	●
COUNCILLOR HOLLINGWORTH	
COUNCILLOR MULCAHY	
COUNCILLOR SHANHUN	●
COUNCILLOR SMITH	
COUNCILLOR GOODE	
COUNCILLOR MOIR	
COUNCILLOR SUTTON	●

LEAVE OF ABSENCE ● APOLOGY ●

EXECUTIVE TEAM

ANDREW SHARPE

CHIEF EXECUTIVE OFFICER

MICHAEL COLE

EXECUTIVE DIRECTOR CORPORATE SERVICES

PAUL CAMINS

EXECUTIVE DIRECTOR DEVELOPMENT SERVICES

MATTHEW THOMSON

EXECUTIVE DIRECTOR WORKS & SERVICES

CAMERON WOODS

EXECUTIVE DIRECTOR COMMERCIAL SERVICES

ADAM COUSINS

EXECUTIVE MANAGER COMMUNITY SERVICES

SERVICE DELIVERY STRUCTURE

MAYOR AND COUNCILLORS

CEO

DEVELOPMENT SERVICES

- Planning
- Building
- Environmental Health
- Engineering
- Information Services
- Rangers
- Emergency Services

CORPORATE SERVICES

- Governance & Risk
- Records & Council Liaison
- Information Technology
- Rates & Accounts
- Procurement
- Property & Leasing
- Customer Services
- Human Resources
- Revenue Development
- Strategy & Business development

WORKS AND SERVICES

- Maintenance & Construction
- Depot & Heavy Fleet
- Trades
- Waste Management
- Asset Management
- Civil Infrastructure
- Environmental Sustainability
- Developed Reserves & Maintenance
- Natural Reserves & Maintenance

COMMERCIAL SERVICES

- Leisure & Aquatic
- Community Health & Fitness
- Club Development
- TravelSmart
- Airport Services
- Visitor Services
- Destination Marketing
- Albany Heritage Park
- National Anzac Centre
- Daycare Services

OFFICE OF THE CEO

- Major Projects
- Administration

COMMUNITY SERVICES

- Vancouver Arts Centre
- Library
- Community Development
- Communications
- Events
- Health Promotion
- Community Engagement

GOVERNANCE

ALBANY CITY COUNCIL IS FOCUSSED ON PROVIDING GOOD GOVERNANCE TO THE COMMUNITY AND MEETS REGULARLY TO MAKE IMPORTANT DECISIONS FOR YOU AND YOUR CITY.

This allows the City to deliver a high level of services and facilities to you and the broad range of stakeholders across the region.

Decisions are made in the best interest of the whole community and the strong governance Council provides ensures we fulfil our responsibilities as a good and capable corporate citizen.

COUNCIL MEETINGS

Albany City Council held 11 Ordinary Council Meetings and one Special Council Meeting between July 2016 and June 2017.

COMMITTEE MEETINGS

Council streamlined its committee structure in 2017 to reduce the number of meetings required of Councillors and Staff to provide more effective and efficient governance.

Between July 2016 and December 2016, the following committee meetings were held:

- **Corporate Services and Finance (6)**
- **Community Services (1)**
- **Economic Development Committee (5)**
- **Planning & Development Committee (4)**
- **Works & Services Committee (3)**

Between January 2017 and June 2017 the following committee meetings were held:

- **Commercial, Community and Corporate Services Committee (5)**
- **Development and Infrastructure Services Committee (5)**

COMPLIANCE

STATE RECORDS ACT 2000

Records tell us what, where and when something was done or why a decision was made. They also tell us who was involved and under what authority. In other words, records provide evidence of government and individual authority.

The City captured 104,225 records during 2016-2017. This was 5,412 records more than the previous financial year.

REGISTER OF COMPLAINTS

Any complaint against a council member which results in them being publically censured, apologising publically or undertaking training needs to be reported by the City's compliance officer in accordance with the Local Government Act 1995.

During 2016-2017 no complaints were recorded in the register of complaints.

For more information about the complaints processes at the City, including lodging feedback or service complaints, visit https://albany.wa.gov.au/council/comments-complaints/complaints/.

FREEDOM OF INFORMATION

The City will, in all instances, seek to provide access to information upon request, except where there may be issues under the Privacy Act 1998 or Freedom of Information Act 1992 or other relevant legislation.

An Application for Access to Documents form is available on the City's website or upon request.

The City processed 13 Freedom of Information requests in 2016-2017.

For more information on the Freedom of Information process, visit https://albany.wa.gov.au/council/comments-complaints/freedom-of-information/.

11+1

COUNCIL MEETINGS + SPECIAL MEETING DURING 2016-17

955

BUILDING PERMITS

BUILDING PERMITS

The City of Albany's Building Services team ensures that State Government building regulations, for residential and business, are followed in accordance with the Building Code of Australia, and that town planning requirements and local building laws are adhered to.

In 2016-2017 the City issued 955 building permits with a total value of $134,751,361, ranging from new homes to outbuildings, additions, commercial premises and other.

For more information on the City's building services, visit https://albany.wa.gov.au/residents/building-planning/building-services/.

DEVELOPMENT APPLICATIONS

The City of Albany is responsible for providing a vision for the future development of Albany, as well as assessing the planning merit of individual projects on private lots. Development is guided not only by state legislation, policies and guidelines but also by local policies and guidelines. The Local Planning Scheme 1 provides the legal framework against which individual development proposals are considered.

In 2016-2017 the City received 646 development applications.

For more information on the City's planning and development services, visit https://albany.wa.gov.au/residents/building-planning/where-to-start/.

ENVIRONMENTAL HEALTH

The role of the City of Albany's Environmental Health Officers is to manage the public environmental health risks in the areas such as food safety, development control, disease control, pollution control and community living. Where acceptable standards are not maintained the officers assume an enforcement role.

In 2016-2017, the Environmental Health Team assessed 527 building and planning applications, including 82 approvals for on-site effluent disposal systems. The team also investigated 140 health complaints and completed 406 health inspections.

For more information on the City's health services, visit https://albany.wa.gov.au/residents/health/health-services-for-residents/.

EVENT APPROVALS

The City of Albany is required by legislation to ensure events comply with basic requirements and are responsible for guaranteeing environmental sustainability and public safety. The City of Albany also aims to ensure that community is well informed about events and that disruption to usual activity within the city is minimal.

In 2016-2017, the City of Albany processed 149 event applications.

For more information on holding an event in Albany, visit https://albany.wa.gov.au/utility/events/organising-an-event/.

RISK

The City of Albany's risk management framework provides a consistent process that enables continual improvement in decision making, and insight into organisational risks and their impacts.

An Audit and Risk Committee is responsible for assisting Council to discharge its responsibilities with regard to exercising due care, diligence and skill and addresses any specific requests referred to it from Council in relation to issues of internal control, legislative compliance and risk management.

Throughout 2016-2017 City officers reviewed 94 Events Risk Assessments, in excess of 250 Strategic Risk Assessments relating to Council reports, complementing Operational Risk Assessments which are integrated into day-to-day activities.

The City also received 20 property claims and 35 public liability claims.

The City of Albany has continued to demonstrate that it is proactively reducing its risk profile, which has been rewarded with lower insurance premiums.

149

EVENT APPLICATIONS

$134,751,361

TOTAL VALUE OF BUILDING PERMITS

CITY OF ALBANY

OUR PEOPLE

A dynamic and passionate team of people work at the City of Albany.

Their broad range of skills and experience helps the City deliver services that meet the many needs and expectations of its community.

The work they do and the outcomes they achieve create a community full of pride and opportunities.

As well as providing more than 380 jobs, the City also has a willing and committed band of volunteers that provide their time to making the community a better place to live.

They include the more than 700 volunteer fire fighters that help keep us, and our properties, safe.

The City also has between 200 and 250 other volunteers at any one time that assist with activities such as bush care, community events, tours for visitors and much more.

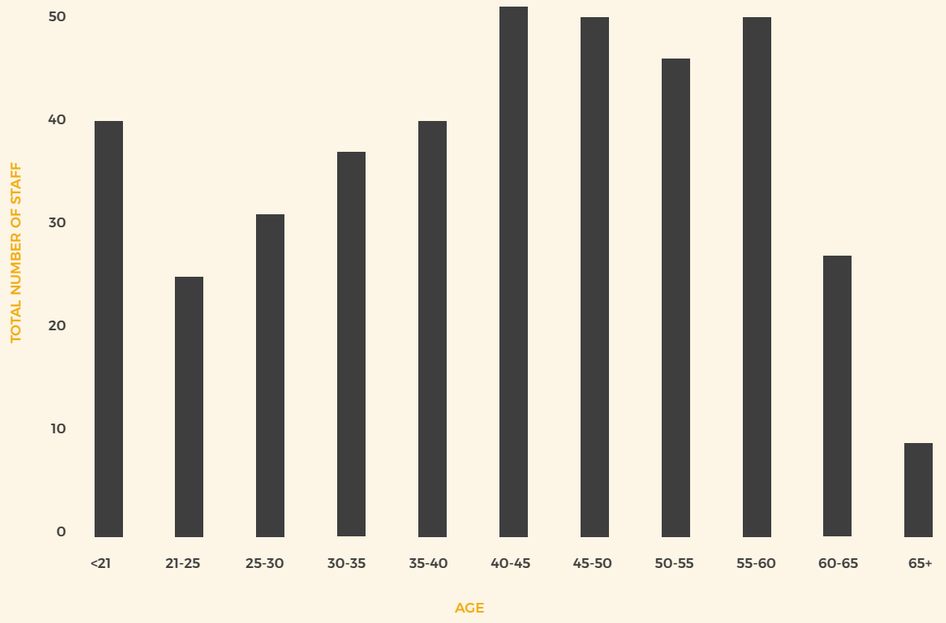
Staff and volunteers all love Albany and everything they do is for their community. Albany is the place they call home, and it is Your City too.

EMPLOYEES

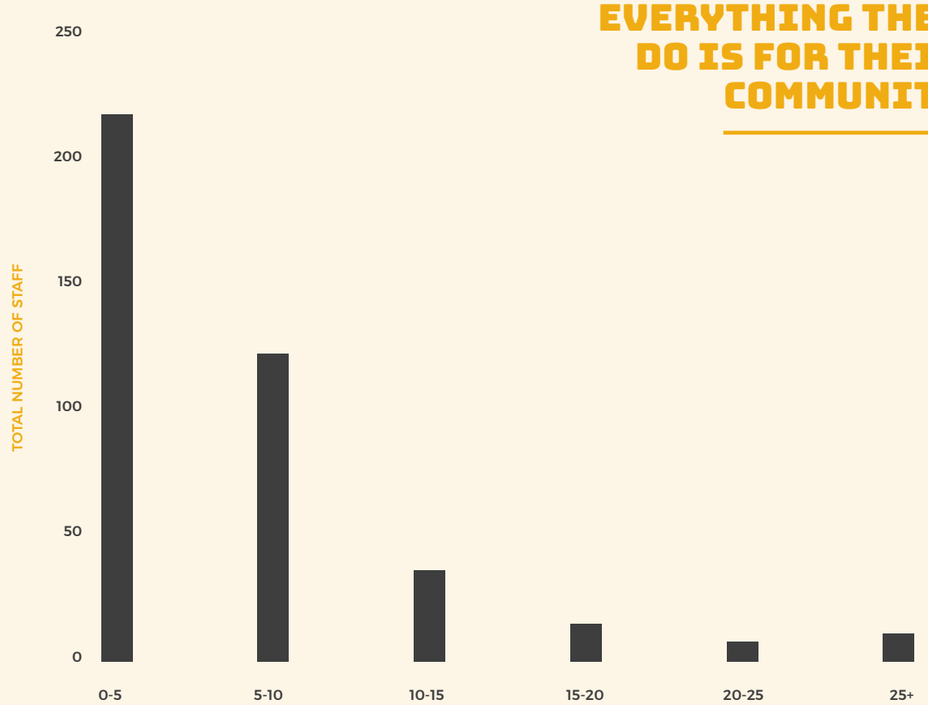
Gender	Casual	Full time	Part time	Grand Total
Female	66	78	73	217
Male	25	139	25	189
Grand Total	**91**	**217**	**98**	**406**

Directorate	Casual	Full time	Part time	Grand Total
Commercial Services	68	21	36	125
Community Services	14	18	30	62
Corporate Services	5	33	12	50
Office of the CEO		8	1	9
Planning & Development	3	35	8	46
Works & Services	1	102	11	114
Grand Total	**91**	**217**	**98**	**406**

EMPLOYEE AGE



YEARS SERVICE



STAFF AND VOLUNTEERS ALL LOVE ALBANY AND EVERYTHING THEY DO IS FOR THEIR COMMUNITY

EMPLOYEE REMUNERATION

In accordance with the Local Government (Administration) Regulations 19B, the City of Albany is required to disclose in bands of $10,000 the number of employees entitled to an annual salary package of $100,000 or more.

Brackets	Total Employees
100,000 - 109,999	7
110,000 - 119,999	9
120,000 - 129,999	3
130,000 - 139,999	4
140,000 - 149,999	3
150,000 - 159,999	2
160,000 - 169,999	1

Brackets	Total Employees
170,000 - 179,999	1
180,000 - 189,999	2
190,000 - 199,999	2
200,000 - 209,999	0
210,000 - 279,999	0
280,000 - 289,999	1

ANDREW SHARPE

CEO / CITY OF ALBANY

"Hi, I'm Andrew Sharpe. My job as the Chief Executive Officer is to keep the City running and ensure what we do supports your vision for Albany and creates a vibrant and sustainable community that everyone can enjoy. It takes good people and strong relationships with our community to achieve this. I'm particularly passionate about people and proud of what we have achieved over the past 12 months. I'd like to introduce to you some of our staff and what they do to support our community."

ERIKA VORSTER

HEALTH COORDINATOR / NORTH ROAD

"My day-to-day activities consists of a combination of administrative and physical work. I meet with customers, clients and complainants on a daily basis, assisting them with their environmental health queries. I enjoy my work and find pleasure in the fact that I am maintaining the public's health by promoting a healthy environment and by preventing avoidable illness and disability caused by environmental and related factors."

SCOTT REITSEMA

MANAGER BUILDING, HEALTH & COMPLIANCE / NORTH ROAD

"My manager's role involves a very wide variety of work which includes providing advice, processing relevant approvals, undertaking compliance checks and completing routine inspections. I am very fortunate to work with a highly skilled team and it is great to know that the work they undertaken contributes to the health and safety of our community and helps make Albany such a great place to live."

JACQUI FREEMAN

MANAGER CITY RESERVES / DEPOT

"Reserves management involves maintaining our parks, gardens, street trees, sporting fields and natural reserves so the community has great spaces to enjoy recreation and appreciate our amazing environment. I get to work closely with a community who has a passion for Albany. One of the ways we involve community in our work is by facilitating a Bushcarers Group for the community to assist us with weed control and revegetation, continually improving our environment."

DARREN LITTLE

FIRE LIAISON OFFICER / DEPOT

"The role of the Reserves Fire Liaison is to program and plan fuel reduction actions and fire access track maintenance on City controlled land with assistance from local fire brigades. Slashing and mulching or prescribed burns are some of the ways we reduce fuel loads to safe levels for the community and environment. I also work with other agencies to provide programs that educate the community about their responsibilities."

GARRY TURNER

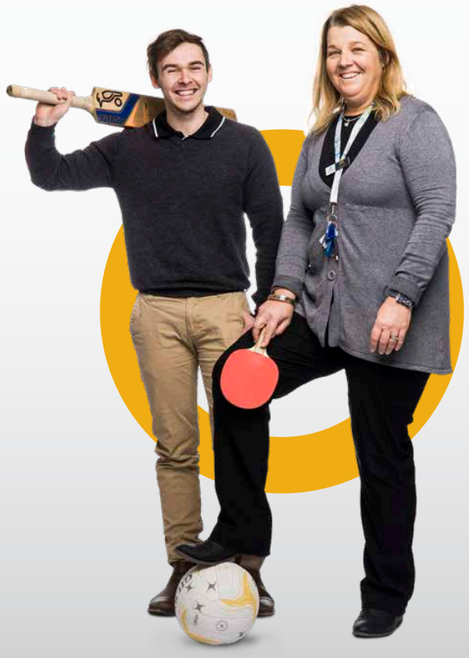
EMERGENCY MANAGEMENT TEAM LEADER / DEPOT

"Strong partnerships are crucial to our community's safety and I work closely with other agencies and stakeholders to put in place best practice safety and emergency management processes. I also work with volunteer fire brigades to coordinate harvest and fire bans, and coordinate public education programs on emergency planning and legislation."

BRENDAN GORDON

COMMUNITY EMERGENCY SERVICES MANAGER / DEPOT

"I work closely with the Department of Fire and Emergency Services and other emergency service organisations to build a more resilient community. I assist the more than 700 volunteer bushfire brigade members in the training requirements to undertake their roles in community safety. I also support the Local Emergency Management Committee and provide advice and assistance."



JACOB PODLICH

RECREATION PROGRAMS OFFICER / ALAC

"Some people may describe me as the Facilitator of Fun. I provide community members with engaging programs to help encourage physical activity and social connection. One of the exciting projects that I have been part of is Active Albany – which aims to help you and your family become more healthy and active on a daily basis."

JUDITH WANT

CLUB DEVELOPMENT COORDINATOR / ALAC

"My role is a partnership with the Department of Sport and Recreation and involves supporting sporting and recreation clubs to be sustainable and deliver diverse opportunities for people to participate in physical activity. Supporting club volunteers and advocating the benefits of sport and recreation to the community is also an important part of my work."

CAROLYN LONIE

EVENT APPROVAL OFFICER / NORTH ROAD

"I support community groups and event organisers with staging safe and successful events in Albany. I help them understand and meet legislative requirements, offer advice on potential funding opportunities and provide resources and templates to assist with event planning. My role includes keeping the wider community aware of the many vibrant events that happen within the City of Albany, as well as ensuring that disruption to day-to-day activity is minimised."

SIMONE KLOSE

EVENTS COORDINATOR / NORTH ROAD

"My role involves the planning and delivery of events and activities which reflect the community of Albany's identity, diversity and heritage and encourages volunteers and community participation. This builds strong partnerships with community groups, such as Albany RSL, and encourages a sense of ownership within the community. Seeing the community embracing and enjoying our events like the Christmas Festival and Pageant is very rewarding."

AKELINA LEMBO

SWIM SCHOOL INSTRUCTOR / ALAC

"I work at Albany Leisure and Aquatic Centre teaching babies, children and adults water safety and swimming skills, it is both rewarding and enjoyable. I have loved swimming for as long as I can remember and feel grateful to do something I love as my job. Getting to know so many people through my work gives me a sense of belonging and contributing to our wonderful community."

JULIE PASSMORE

TRAVELSMART OFFICER / ALAC

"I love helping our community find ways to use cars less and walk, cycle, scoot, skate, carpool or catch the bus more. I work with schools, workplaces and community groups to promote sustainable and active transport options as the City of Albany continues to improve infrastructure. By swapping just a few car trips a week we can increase physical activity and wellbeing, decrease pollution and traffic congestion, save money and enjoy our beautiful city. Small changes can make a big difference."

INDRA GEIDENS

VISUAL ARTS OFFICER / VANCOUVER ARTS CENTRE

"I provide support and encouragement to local artists, technical advice, information about the art industry, and advice on staging local exhibitions. I coordinate the Albany Art prize as well as the Great Southern Art Award, manage and catalogue the City's art collection, and provide consultancy and advice for public art in Albany. It's great to know that the work I do helps Albany be a more creative and beautiful city."

NATALIE ROSS

CUSTOMER SERVICES SUPERVISOR / NORTH ROAD

"I am the first point of contact most people have with the City. My role is like being the ambassador for the City of Albany. I am here to provide the best possible service or direct the customer to the service they require in the most friendly and efficient way, and link the community with the teams in the City, helping the customer and the community's voice to be heard by the relevant department."

ALISON LAMBE

CHILD CARE EDUCATOR / DAY CARE CENTRE

"I take pride in my role as an Education and Care Provider for my local community. It's the endless magical moments throughout the day that I find the most rewarding. A smile, a skill mastered, a discovery made through play, a milestone achieved or a bond strengthened, these things give me the greatest job satisfaction."

LETITIA STONE

MANAGER DAY CARE SERVICES / DAY CARE CENTRE

"It is wonderful to come and experience seeing children achieve personal goals, grow and develop and knowing you are having an impact in helping them receive the best start in life. Our community has such a wide dynamic of families and I take pride in being able to support and share knowledge with many of them. I feel valued by the Early Childhood team I work with and the wider community."

SUE LEFROY

LOCAL HISTORY COORDINATOR / LIBRARY

"This is a fantastic area in which to work, made even more special by our Noongar heritage, natural beauty and that Albany was the first settlement of Western Australia. My job captures all that is associated with researching local history and heritage, including developing, preserving and promoting our valuable collection of archives. Exciting discoveries are made through exchange of information with the community and I am immersed in a treasure trove of images, maps, recordings, manuscripts, journals, newspapers and other historical records which inform and enrich us and provide valuable resources for the community, schools, educators, academics, authors, researchers and historical agencies".

ALAN MILLER

DEVELOPMENT ENGINEER / PLANNING

"My job is to ensure development is carried out to a high engineering standard and in a sustainable way. I provide engineering support to City staff and to the wider community from the planning stage through to construction."

ESTELLE WALKER

INFORMATION OFFICER / PLANNING

"My role provides an essential service to the wider community allowing technical officers to stay focussed on bigger-picture tasks. We process all kinds of development-related enquiries and documents from providing general property information to assessing planning or building applications,

A DYNAMIC AND PASSIONATE TEAM OF PEOPLE WORK AT THE CITY OF ALBANY.

FACILITIES

ALBANY HERITAGE PARK & NATIONAL ANZAC CENTRE

Just over 60,000 people visited the National Anzac Centre in 2016-2017, with 48% of those from Western Australia, 30% from interstate and 5% from overseas.

It was a proud moment for the Centre to be named the number one museum in Australia by the travel review website TripAdvisor, and awarded a bronze medal for cultural tourism at the Western Australian Tourism Awards.

Our focus has been to encourage more local visitation to this award-winning Centre, so we designed an exclusive membership program for the Albany community, the League of Local Legends.

This allows Albany residents or ratepayers to enter the National Anzac Centre for half price, or free of charge if they bring a paying visitor. Paying visitors will also get a 10% discount if they are visiting with a Local Legend.

We're excited about this membership drive and aim to expand the visitor experience with more events and activities in the new financial year.

Matthew Hammond

Manager, Albany Heritage Park

VISITORS

48%
WESTERN AUSTRALIA

5%
OVERSEAS

30%
INTERSTATE

FACILITIES

ALBANY REGIONAL AIRPORT

Albany Regional Airport is the gateway for air travel to and from the Great Southern region and is regarded as one of the most friendly and accessible regional airports in WA.

The airport had 56,459 passengers pass through its gates for Rex flights, while also servicing 5,199 FIFO passengers for Rio Tinto during 2016-2017.

Among the airport's achievements for the financial year was the $1.15 million reseal of the main runway and overlay areas, construction of a new taxiway, and building a new patient transfer facility for the Royal Flying Doctor Service.

A $575,000 grant the City successfully secured through the Department of Transport Regional Airports Development Scheme helped fund these improvements.

High-octane straight-line car racing also came to the airport for the successful Racewars Albany event held over the 2017 March long-weekend.

The inaugural Racewars attracted about 3,500 visitors from outside the region and delivered 12,900 additional visitor nights, making it one of the best performing tourism events hosted in the region for many years.

Stuart Jamieson

Manager Airport Operations

STATS

56,459

REX PASSENGERS 2016 - 2017

12,900

ADDITIONAL VISITOR NIGHTS FROM RACEWARS EVENT

FACILITIES

ALBANY LEISURE & AQUATIC CENTRE

The show must go on and Albany Leisure and Aquatic Centre ensured that happened when it hosted the 2016 Albany Agricultural Show.

Council offered the show the use of the ALAC facilities and surrounding grounds while work continued on upgrading the facilities at the old showgrounds site off Lockyer Avenue.

Events like the show combined with its regular recreational program continue to make ALAC a thriving and vibrant community facility.

The annual MSWA Swim, National Volleyball Competition fixture between WA and Melbourne's Uni Blues, as well as a host of carnivals and sporting fixtures run by local clubs and associations have made it a busy place.

Albany's first ever Roller Derby Bout was at ALAC in August 2016, attracting a large crowd to watch this exciting event, which is now a well-established regular activity at the centre.

With so much activity some maintenance was required to ALAC's Stadium courts 1 to 4 and in January 2017 they were sanded, had new lines marked and were resealed to ensure they met new sporting association standards.

The ALAC pool deck also received a facelift with the replacement of all stainless steel railing and fixtures, and painting of areas such as the grandstand and slide stairwell.

All this work is what continues to make the centre a welcoming place for our community to use and enjoy.

Samantha Stevens

Manager Recreation Services

STATS

559,000

ALAC VISITORS 2016 - 2017

3201

STUDENTS PARTICIPATED IN THE ALAC SWIM SCHOOL PROGRAMS

FACILITIES

ALBANY PUBLIC LIBRARY

Library services were delivered around the Albany Tourism and Information Hub project to co-locate Albany Visitor Centre with Albany Public Library.

The new two-storey building extension to the York Street frontage of the library is due to be finished in early 2018 and will activate the City centre while improving visitor servicing and efficiency.

Since March 2017 the Library operated from a significantly smaller footprint to accommodate the construction work.

Library staff remained dedicated to providing the best service possible despite the restrictions and it was encouraging to receive positive community feedback.

Despite the challenges, borrowing increased on the year before, with just over 350,000 items taken home in 2016-2017, almost 10,000 more than in 2015-2016.

Ebooks, eaudios and emagazines made up 43,000 of these loans, a 37 per cent increase on the previous year, indicating borrowers are embracing technology.

Paul Nielsen

Manager Library Services

STATS

350,000+

ITEMS TAKEN HOME 2016 - 2017

43,000

E-BOOKS, E-AUDIOS AND E-MAGAZINES

FACILITIES

ALBANY VISITOR CENTRE

Albany Visitor Centre continues to play a significant role in the promotion of tourism within the region and works closely with the industry to provide an amazing visitor experience.

The Visitor Centre has been in a transition phase, with a new visitor information hub under construction on York Street due to be ready to move into in early 2018.

Planning for the relocation has included beginning to implement the recommendations of the digital strategy that was adopted in 2016.

Part of this move will also see a refocus of branding and marketing across the region with significant time invested in developing 'The Amazing South Coast' brand and marketing strategy in consultation with industry.

Over the past 12 months, the Visitor Centre team has worked with more than 230 tourism businesses in the region to provide booking and information services, with more than 78,000 visitors to the centre and more than 120,000 visitors to the Amazing Albany website.

Hamish Fell

Project Leader Visitor Services

STATS

78,000

VISITORS TO THE CENTRE

120,000

VISITORS TO THE AMAZING ALBANY WEBSITE

FACILITIES

VANCOUVER ARTS CENTRE

The City continues to support, develop and invest in our community's cultural ecology by delivering core arts and cultural services through Vancouver Arts Centre.

Participatory arts experiences including workshops, exhibitions, school holiday programs, events, community cultural development projects and important service delivery to local arts and cultural groups through subsidised venue, accommodation and equipment hire are all part of the program.

Over the course of the year the Centre delivered 19 exhibitions, 3 performances, 27 residencies, workshops and forums, 2 festivals and attracted an audience of more than 31,000 and participation exceeding 8,900 people.

A particular focus on developing the creative capacity of our region resulted in the delivery of strategic arts development activity for the performing arts and music sectors.

In September 2016 the City of Albany developed and endorsed a new Art in the Public Domain Policy and accompanying Guidelines to provide better governance practice across a range of public art development scenarios within the City's municipal boundary.

The Story of Wool was among the highlights of the year and curated as a key component and theme for the Vancouver Street Festival in 2017.

It was an intergenerational community cultural development project exploring Albany's history and connection to Wool through traditional and contemporary craft, film, photography and contemporary art.

Among other significant achievements was the commissioning of a scoping study of the Music Sector in the Great Southern in conjunction with the Great Southern Development Commission.

This study made a number of recommendations and has been shared across the Great Southern local governments, music, education and community development sectors.

Through our Arts Development Officer role, further work to build networks and capacity in the music sector will be undertaken during 17/18 and 18/19.

Amber Cordon

Vancouver Arts Centre Coordinator

STATS

31,000+

AUDIENCE MEMBERS ATTRACTED

8,900+

PEOPLE PARTICIPATING

FACILITIES

ALBANY REGIONAL DAYCARE

Albany Regional Day has delivered another year of high-quality care and education and during the 16-17 year enrolled more than 340 families.

The centre has continued its exemplary record of compliance by passing all regulatory site inspections and has had some excellent feedback from families about the care they have received in 2016-2017.

Day Care staff have focused on sharing with children the experience of giving back to the community and have enjoyed some wonderful achievements. During the year children aged 6 months to 5 years created and transformed some wonderful artwork into 75 dinner placemats for two aged care facilities in Albany.

The year ended with celebrating the Day Care's 40th anniversary, a special occasion for everyone. Staff, children and community were all very proud of the milestone.

Letitia Stone

Manager, Day Care Services

STATS

340+

FAMILIES ENROLLED 2016 - 2017

40YR

ANNIVERSARY 2017

FACILITIES

HANRAHAN WASTE DEPOT

The City of Albany's Hanrahan Waste Minimisation Facility had a busy year, processing over 55,000 tonnes of waste. The City continues to meet its licensing requirements operating an efficient and innovative waste management facility for the community.

Of all waste collected by the City, 30% was recovered diverting a valuable amount of waste from landfill to be reused for new products and purposes.

Residents generated 23kg of green waste per household per week which was composted into new landscaping products and 12kg of general waste per household per week was placed out for kerbside collection.

The City provided residents with a bulk hardwaste and green waste collection from June to July 2017. Residents deposited 1,245.4 tonnes of waste consisting of:

- **505 tonnes greenwaste collected which was composted;**
- **173 tonnes of steel collected and recycled;**
- **564 tonnes of hardwaste collected;**
- **3.4 tonnes of e-waste collected and recycled.**

The City also offers residents access to a drop off point for Hazardous Household Waste items. This year residents deposited 4,575kg of Hazardous household waste, from which 980kg of batteries were collected and recycled.

Fossicker's Tip Shop has gone from strength to strength in 2016-2017 with improvements to entry and parking expansion well received by customers with over 49,000 sales transactions and 148 tonnes of waste diverted from landfill.

Mike Richardson

Manager, City Operations

STATS

505TN
GREENWASTE COMPOSTED

173TN
STEEL COLLECTED AND RECYCLED

564TN
HARDWASTE COLLECTED

3.4TN
E-WASTE RECYCLED

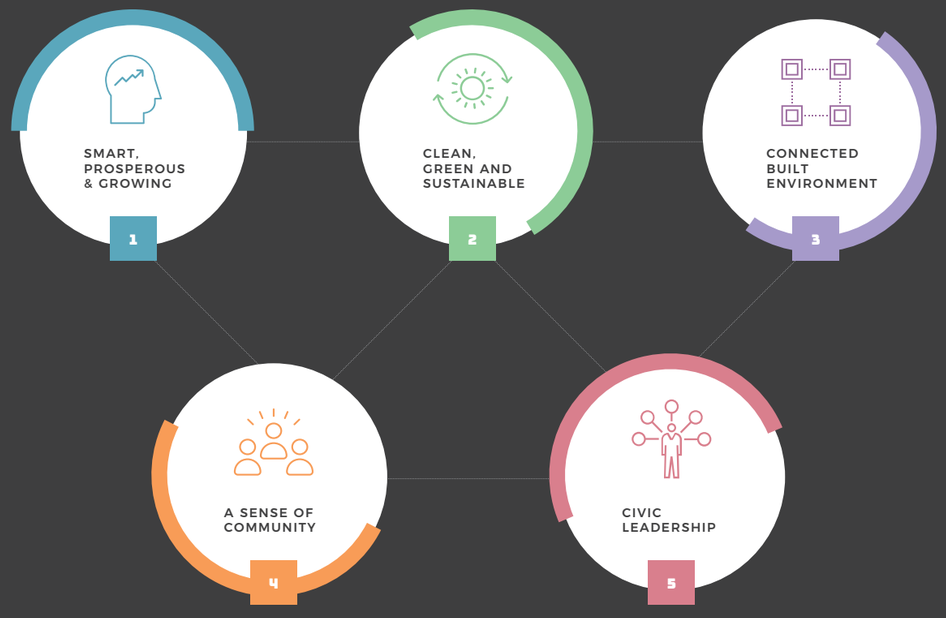
COMMUNITY STRATEGIC PLAN

FIVE KEY THEMES

Our community plays a key role in setting the strategic direction for the City of Albany through the Albany 2023 Community Strategic Plan.

Albany 2023 reflects the Albany that our community wants to live in and gives the City of Albany direction for the future.

While the plan underwent review in 2017, the key themes detailed in Albany 2023 continued to guide the City:



THESE FIVE THEMES UNDERPINNED AND INFORMED ALL OF THE WORK DONE BY THE CITY OF ALBANY.

COMMUNITY PERCEPTION SURVEY

IT IS IMPORTANT THE CITY STAYS IN TOUCH WITH ITS COMMUNITY AND UNDERSTANDS WHAT ITS RESIDENTS WOULD LIKE THE CITY TO FOCUS ON.

This information provides a foundation for continual improvement within the City. To gather this feedback the City engages an independent consultant to conduct a community perception survey every two years.

Catalyse were engaged in the first half of 2017 to conduct the latest survey with the results used to inform the City's integrated planning framework.

Catalyse collated and reported on the 613 responses received, outlined in the following Community Scorecard Report, which also summarises the results and trends over the past three surveys.

The results for the City of Albany were positive overall, with the average rating for the 2017 survey slightly higher than in 2015 and remaining above the local government average.

The survey also highlighted a number of areas to focus on such as consulting with community and transparent decision-making. Parking, roads, footpaths, waste services and value for money from rates were also highlighted and remain ongoing priorities for Council.

613
RESPONSES RECEIVED FROM THE COMMUNITY

+11
POINT INCREASE: ALBANY AS A PLACE TO LIVE

Criteria	2013	2015	2017	LG Ave
Smart Prosperous and Growing		**Index Score**		
Albany as a place to live	70	72	83	74
Economic development and job creation	50	52	45	43
Tourism attractions and marketing	NA	73	57	NA
Education and training opportunities	56	58	53	47
Benefit from significant events	NA	68	72	NA
Clean, Green and Sustainable		**Index Score**		
Promote and adopt sustainable practices	50	52	54	56
Waste collection services	68	67	67	74
Management of coastal and foreshore areas	63	59	59	53
Streetscapes	53	58	60	53
Playgrounds, Parks & Reserves	59	62	73	63
Community building and halls	54	59	62	63
Public Toilets	47	49	51	49
Footpaths, cycleway and trails	54	56	56	53
Storm water drainage	46	52	53	56
Maintenance of sealed roads	47	51	41	NA
Maintenance of unsealed roads	42	45	38	NA
Traffic management and control on local roads	55	56	53	54
Management of parking	47	50	46	51
Lighting of streets and public places	NA	NA	60	57

Sense of Community		Index Score		
Library and information services	70	73	79	70
Sport and recreation facilities	61	65	75	66
Leisure and aquatic centre (ALAC)	NA	NA	73	72
Art facilities	62	65	71	68
Festivals, events and cultural activates	57	61	65	61
Preservation and promotion of local history and heritage	60	68	68	61
Support provided to Noongar people	NA	NA	63	NA
Services and facilities for youth	50	53	49	50
Services and facilities for seniors	58	60	63	58
Services and facilities for people with disabilities	54	58	58	59
Support provided to families with pre-school children	NA	NA	55	59
Services and facilities for child day care	NA	NA	60	NA
People who have volunteered in the last 12 months	NA	53	64	57
A Connected Built Environment		**Index Score**		
Planning and Building approvals	44	44	45	46
City Centre Development	46	59	53	49
Area's Character and identity	61	65	67	60
Safety and Security	55	61	58	54
Natural disaster education, prevention and relief	57	58	57	58
Public health education and programs	NA	57	58	NA
Civic Leadership		**Index Score**		
COA as a Governing organisation	50	55	55	56
Value for money from rates	47	49	44	47
Council's leadership	45	50	50	51
How open and transperent Council processes are	42	45	43	47
How the community is consulted about local issues	45	48	45	47
City Website	59	58	58	59
Customer Service	56	59	62	59
City has communicated a clear vision	45	52	49	NA
Elected members understanding of community needs	47	57	45	NA
Staff understanding of community needs	56	62	52	NA
The City explains the reasons for its decisions	NA	NA	42	NA
Summary	**2013**	**2015**	**2017**	**LG Ave**
Smart Prosperous and Growing	59	65	60	55
Clean, Green & Sustainable	52	55	55	57
A Sense of Community	59	62	65	62
A Connected Built Environment	54	58	58	55
Civic Leadership	49	52	51	52
Average Rating	**53.6**	**57.6**	**58.2**	**56.8**

1

SMART, PROSPEROUS AND GROWING

ENSURING OUR REGION IS POSITIONED TO TAKE ADVANTAGE OF OPPORTUNITIES THAT ARISE FROM A MODERN AND GROWING ECONOMY IS IMPORTANT TO OUR COMMUNITY.

Our three main objectives are:

1. Supporting economic development;

2. Strengthening the region's economic base;

3. Developing and promoting Albany as a unique and sought-after visitor location.

Residents want Albany to be recognised as a regional centre that provides high quality education and training programs to prepare Albany's workforce for the future. Fundamentally, this is about the City of Albany's responsibility to make Albany a better place in which to live and work.

The City achieves this by focusing on economic development, tourism promotion and attraction of significant events.

Supporting business innovation and diversity is one way the City can contribute to strengthening Albany's economy.

Albany has the highest percentage of small business operators per capita of WA's regional cities. Given small family-owned businesses make up the majority of Albany's retail shops, it is important these businesses are given every opportunity to remain open and viable.

While the City has no direct control over business trends, what we can try and influence is the vibrancy of our City and particularly the CBD to encourage a higher level of visitation to Albany and bring more people into the main retail area.

The positive impact of increased visitations to our region is more money being spent in the local economy that will sustain existing businesses and ongoing employment. CBD retailers have praised the work the City has done in the city's central precinct and positive spin-offs it is providing them.

COUNCIL HAS SPENT MILLIONS OF DOLLARS ON UPGRADES TO STIRLING TERRACE, YORK STREET AND THE TOWN SQUARE IN RECENT YEARS TO IMPROVE THE CBD AMENITY AND MAKE IT A MORE WELCOMING, SHOPPER-FRIENDLY EXPERIENCE.

That work continued in 2016-2017 with the start of construction of a new visitor centre in York Street, which industry data shows will have a significant impact on the number of visitations to the CBD and we expect will translate into positive spin-offs for retailers.

It will continue with the repurposing of Albany Town Hall and enhancement of Alison Hartman Garden after the City successfully lobbied for funding during the first half of 2017, receiving $1.6 million from Lotterywest and $150,000 from the Great Southern Development Commission towards the Great Southern Civic Place project.

Further investment of $2 million by Council will enable a contemporary fitout of the Town Hall and a garden space that will provide improved capacity for events.

Concepts of the repurposed Town Hall and enhanced garden were drawn up during the year to provide a vision for the finished space and inspiration for input from the community as the projects progress to engagement phase.

With student accommodation plans for the education precinct behind Alison Hartman Garden it is ideally placed to link students to the city centre by connecting them with Albany Public Library, new Visitor Centre, Town Hall and Town Square.

Creating this central civic hub for education, tourism, culture and information will further contribute to the activation of the city centre and add value to the City's cultural tourism product.

$1.6M

FUNDING FROM LOTTERYWEST TOWARDS THE CIVIC PLACE PROJECT

Economic benefits are also flowing from the ongoing transformation of the Centennial Park sporting precinct and redevelopment of the Middleton Beach foreshore, which are generating a significant boost to local employment.

THE $27 MILLION STAGE ONE UPGRADE OF CENTENNIAL PARK CONCLUDED WITH THE OPENING OF THE NEW STATE-OF-THE-ART STADIUM AND OVAL IN FEBRUARY 2017, WITH THE STADIUM FEATURING MULTI-USE MEETING AND FUNCTION ROOMS WITH CAPACITY TO ATTRACT REGIONAL EVENTS AND CONFERENCES.

This new facility allowed the City to place a successful bid to host the WA Regional Tourism Conference in a regional location for the first time, following Council's endorsement at its meeting in December 2016.

This followed on from Albany winning rights to host the 2016 Sustainable Economic Growth for Regional Australia conference in October, which attracted more than 250 delegates from across Australia.

Hosted at Albany Entertainment Centre, SEGRA's theme 'Naturally Stronger Regions: Realising the Potential' showcased the City of Albany's exemplar use of its natural and human resources to maximise its potential in the areas of agriculture, tourism, aquaculture and education.

Business visitors spend an estimated $564 per person per night in a destination when visiting events such as conferences, representing significant return-on-investment for the local economy.

CONCEPTS OF THE REPURPOSED TOWN HALL AND ENHANCED GARDEN

The City recognises the value of this type of investment in the region and continues to lobby to attract further conferences such as the National Roads and Transport Congress. Albany won hosting rights for the 2017 Congress after successful negotiations leading up to the Congress in Toowoomba in November 2016.

A SIGNIFICANT MILESTONE IN THE PLANS TO REDEVELOP MIDDLETON BEACH WAS ACHIEVED IN DECEMBER 2016 WHEN THE THEN MINISTER FOR PLANNING DONNA FARAGHER APPROVED A SCHEME AMENDMENT TO ALLOW LANDCORP TO PROCEED WITH THE DEVELOPMENT.

The Middleton Beach redevelopment focuses around a new hotel site and the creation of a commercial precinct that enables new businesses to open such as restaurants, cafes, shops, and short-stay accommodation.

This will mix with some permanent residential apartments and combined with expanded public open space bring extra vibrancy to Albany's most well-loved beachfront, as well creating jobs and a new tourism drawcard.

The City of Albany has been a major contributor to Albany's tourism industry through the operation and management of several visitor facilities and pro-active destination marketing and economic development initiatives.

Its role in tourism development and promotion has been especially important with no Local Tourism Organisation in Albany to take a leading role.

Visitor facilities such as the National Anzac Centre, Albany Visitor Centre and Albany Regional Airport have been crucial in raising Albany's profile and visitation while attracting major events and a growing Cruise Ship schedule have also strengthened Albany's position within the tourism sector.

THE CITY'S LEADERSHIP IN TOURISM HAS BEEN VISIBLE THROUGH THE SUCCESS OF THE AMAZING ALBANY BRANDING AND PROMOTION, AND THE RECENT CREATION AND ADOPTION OF A UNIQUE AND IDENTIFYING REGIONAL BRAND KNOWN AS THE AMAZING SOUTH COAST.

Collaboration with the shires of Denmark and Plantagenet and extensive engagement with local tourism stakeholders under the guidance of consultant Marketforce culminated in the endorsement of this new brand and a Tourism Development Strategy in March 2017.

Marketing campaigns for The Amazing South Coast will begin in early 2018 showcasing the region's new cooperative approach to tourism and destination marketing.

Supporting this initiative is the City's Visitor Digital Servicing Strategy which outlines how the City and the new Albany Tourism and Information Hub will use inventive digital media, internet technologies and associated hardware to enhance the visitor experience before, during and after their visit to Albany to extend the length of stay and per capita spend.

Ongoing Amazing Albany destination marketing activities have continued to have positive influence on visitor attraction.

During 2016-2017 the City hosted a number of media familiarisations that resulted in coverage within National Geographic Traveller, Sunday Times Escape Magazine, Scoot Inflight Magazine, REX Inflight Magazine, the Weekend West plus articles in digital counterparts.

City staff also attended a variety of trade and consumer events, from the likes of Australia Tourism Exchange 2016 to the Perth Caravan and Camping Show, to generate interest and promote our region to potential visitors and distributing more than 3,000 Amazing Albany Holiday Planners.

The Holiday Planner is part of a suite of Amazing Albany marketing collateral published by the City that includes a Dining Out Guide, Retail Guide, Camping in Albany, Your Cruise Visit to Albany, and the 10 Great Walks/Rides/Paddles.

These add to the quality of the visitor experience in Albany, many whom visit for the major events held in the region that are an integral part of our tourism and economic development strategy.

THE CITY EXPENDED $525,000 IN ATTRACTING AND SUPPORTING SOME 15 MAJOR EVENTS DURING THIS FINANCIAL YEAR FOR A COMBINED DIRECT ECONOMIC BENEFIT OF ABOUT $10.9 MILLION. THESE EVENTS INCLUDED RACE WARS, TASTE GREAT SOUTHERN, SOUTHERN MTB, PERTH INTERNATIONAL ARTS FESTIVAL AND THE AMAZING ALBANY BIKE RIDE

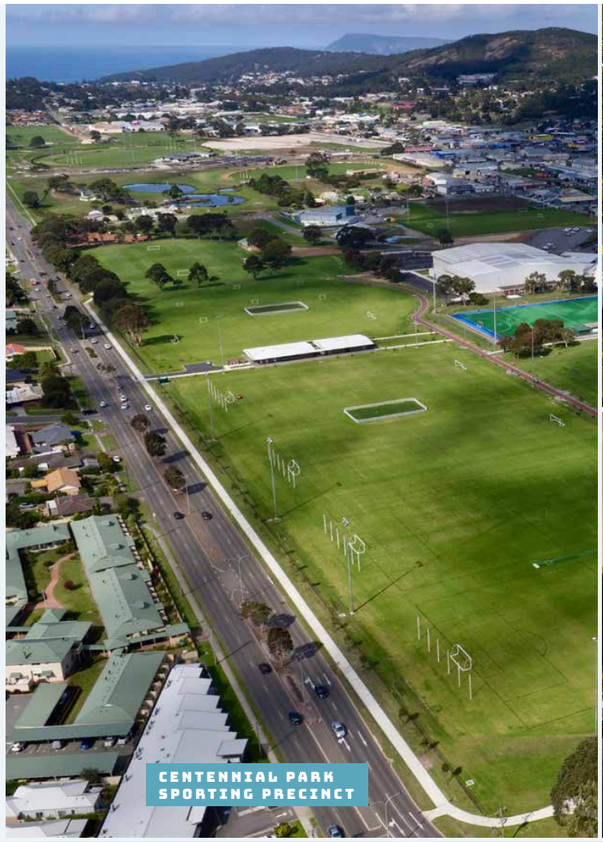
Race Wars was an inaugural event for Albany held on the 2017 March long-weekend at the Albany Regional Airport, attracting 230 competitors, 5000 spectators and generating an overall visitor spend of $4.42 million.

This highlights the economic potential of large, regional events that have the capacity to attract visitors to Albany and is why Council continues to be pro-active in supporting the attraction and development of major events.

Council's leadership and success in tourism development and promotion has won the City a variety of awards that recognise the organisation's commitment to Tourism, including winning gold for a second successive year for the Local Government Award for Tourism in the Western Australian Tourism Awards.

$10.9M

DIRECT ECONOMIC BENEFIT FROM 15 MAJOR EVENTS



CENTENNIAL PARK SPORTING PRECINCT

SOUTHERN MTB

RACEWARS

CONCEPT OF A REDEVELOPED MIDDLETON BEACH

2

CLEAN, GREEN & SUSTAINABLE

THE COMMUNITY LOVES ALBANY'S NATURAL ASSETS, COASTLINE AND GREEN SPACES. OUR CITY'S PARKS AND NATURAL RESERVES HOLD GREAT AESTHETIC, FUNCTIONAL AND ENVIRONMENTAL VALUE.

Our three main objectives are:

1. Protect and enhance our natural environment;

2. Maintain and renew city assets in a sustainable manner;

3. Advocate for and support green initiatives.

Residents want us to protect, maintain and where practical enhance Albany's environment and take advantage of its unique location to increase the use of renewable energy resources.

Protecting and enhancing the natural environment is a responsibility that we at the City of Albany take very seriously. It is not just about the immediate use, but the preservation of these places of natural beauty for future generations.

This is why the City of Albany developed and adopted the Natural Reserves Strategy & Action Plan 2017 – 2021, which covers five key focus areas and commits the City of Albany to strategic and measurable action to manage the 450 reserves under Council's stewardship.

Providing access to community while protecting the values of the natural environment and enhancing the overall conditions of the reserves over the long-term is the Strategy's overall aim.

This goal aligned with a partnership between six local governments – the City of Albany, shires of Denmark, Plantagenet, Jerramungup, Ravensthorpe and Esperance – known as the South Coast Nature Based Camping Alliance.

Working with the Department of Parks and Wildlife, the Alliance focussed on delivering significant upgrades at 16 nature-based campgrounds along the south coast and recruiting camp hosts to improve the management and protection of each site.

The project received a $1 million grant from Tourism WA as an initiative of the Western Australian Caravan and Camping Action Plan 2013-2018 and was also supported by the Royalties for Regions funding program.

LAKE SEPPINGS

37.7%

REDUCTION IN CAR USE DURING E-BIKE TRIAL

5,527KG

REDUCTION IN CARBON EMISSIONS FROM SOLAR PANEL INSTALLATION

THE URBAN TREE STRATEGY IS ANOTHER STRATEGIC PLAN WITH A STRONG ENVIRONMENTAL FOCUS THAT WAS ADOPTED IN 2016-2017 AND SUPPORTS THE OUTCOMES THE CITY IS AIMING TO ACHIEVE THROUGH ITS CARBON FOOTPRINT REDUCTION STRATEGY.

Trees play an essential role in the environment by providing oxygen and absorbing carbon in the atmosphere. The average single tree can absorb as much as 22 kilos of carbon a year and the Tree Strategy outlines a plan to expand, protect and manage trees in our urban environment to ensure they remain resilient, healthy, diverse and sustainable.

Part of this work included an audit of trees across Albany, which identified 8,700 street trees across the suburbs, with Emu Point having the highest street tree population while Lockyer, Orana, McKail, Yakamia and Spencer Park have the lowest street tree populations.

Expanding the tree network in the areas with low tree density began with a leafy makeover in Lockyer in June 2017. With the support of the Lockyer Action Network, more than 130 new street trees were planted on eight streets and another 40 trees planted at Lake Weelara, Drummond Park, Clifton Park and Mueller Street Park at a cost of $50,000.

The City also continued its support of National Tree Planting Day, encouraging students from Mount Lockyer Primary School to plant eleven one-metre trees in Clifton Park and working with the Kalgan community to plant 1200 seedlings.

AS WELL AS THE CARBON BENEFITS OF PLANTING TREES, THE CITY HAS BEEN MAKING ALBANY A CLEANER AND GREENER PLACE TO LIVE BY IMPLEMENTING SUSTAINABLE TRANSPORT OPTIONS FOR STAFF THAT REDUCE THE CARBON EMISSIONS OF ITS FLEET.

Between 2012 and 2016, the City has reduced its carbon emissions from its vehicles by almost 24,000kg per year, and saved more than 800L of fuel per month through reducing the engine sizes of its petrol vehicles, and changing six petrol cars to four hybrid cars and two fully electric cars.

Over the past year, the City also partnered with the Department of Sport and Recreation Great Southern to take part in the RAC's regional E-bike trial.

Out of the 20 City and DSR staff that took part in the 10-week E-bike trial, 15 were from the City of Albany and the results were impressive. Participant trips to and from work by car were reduced by 37.8 per cent on average, and 49.8 per cent of commuting trips made during the trial were by E-bike.

Of the 15 City staff who took part, 12 enjoyed their E-bike so much they purchased them. The City also purchased three E-bikes – one for the library, one for Albany Leisure and Aquatic Centre and one for its North Road administration centre – and is encouraging staff to undertake short CBD trips using them.

THE CITY'S IMPLEMENTATION OF SOLAR POWER CONTINUED IN FEBRUARY 2017 WITH A 24KW SYSTEM COMPRISING 88 PANELS INSTALLED AT THE MERCER ROAD DEPOT AT A COST OF $26,962. BETWEEN FEBRUARY AND JUNE IT SAVED THE CITY $3,954 IN POWER COSTS AND REDUCED CARBON EMISSIONS BY 5,527KG.

This follows on from the installation of solar panels at the North Road administration centre and Day Care centre in 2015 that have delivered significant power savings and carbon reductions.

Attention has now turned to Albany Leisure and Aquatic Centre, which has the largest consumption of power of any building owned by the City. ALAC consumes about 4,200 units every day at a cost of $319,000 annually and a feasibility study has assessed the benefits of installing a 300kW system at the centre and is now subject to budget allocations.

Sustainability starts with education and the Hanrahan Road Waste Minimisation Facility in Albany works closely with our community to provide re-use and recycling education in addition to the Fossicker's tip shop where visitors can get bargains on refurbished products.

The 2016-2017 year was exceptionally busy at the Hanrahan Landfill and Recycling Centre with 1,000 people – 240 adults from community groups and 860 school students – visiting the facility for education tours. Seeing the workings of the recycling centre, viewing the effects of landfill and the impact of our community's waste production was a valuable hands-on way for them to learn more about being clean, green and sustainable.

To encourage sustainable thinking, visitors to the tip who want to offload can receive a discount if some of their waste can be upcycled at Fossicker's. This approach assisted the waste team to divert 30% of the waste delivered to Hanrahan Road to recycling.

The City introduced new recycling and waste bin stations at Middleton Beach in efforts to make recycling when you are out-and-about as easy as at home. The new Bin Stations near Three Anchors also provide handy bike parking for those choosing the greener option of pedal power.

Fossicker's also partnered with Albany Public Library to recycle 21.92kg of mobile phones and accessories during the financial year.

A NEW CITY OF ALBANY WASTE SERVICES PHONE APP WAS LAUNCHED AT THE END OF 2016 TO FURTHER SUPPORT AND EDUCATE THE COMMUNITY ON WASTE AND RECYCLING SERVICES, ACHIEVING MORE THAN 2,000 DOWNLOADS IN LESS THAN A YEAR.

Thanks to a $100,000 grant from Cleanaway, the app includes bin day information and reminders, recycling tips and locations, report-it functions and real-time event updates.

For the first time in 2016 the City delivered Green Fair on the Square, a free family friendly event which brought together the community to celebrate, share and learn about being clean, green and sustainable. With live music, eco entertainment, hands on activities, an upcycled marketplace, kids green activities, tasty local food and more, the Town Square filled with a crowd of more than 1,000 people.

On January 24, 2017 the City also hosted its second World Wetlands Day Event at Lake Seppings to bring the community together to learn about wetlands and how we can protect them for our future. Local environmental agencies including South Coast Natural Resource Management, Greenskills, Cleanaway, Albany Bushcarers Group and Bird Life Australia came together with the support of the Great Southern Science Council and University of WA to share their knowledge and expertise with about 70 participants.

A group of motivated staff members known as The Green Team have continued to work on green issues and projects within the City and undertake educational activities with City staff and the community as well as participating in national environmental events including Clean Up Australia Day, Plastic Free July, Earth Hour and more.

IN OCTOBER 2016 THE CITY WAS RECOGNISED FOR ITS EFFORTS IN WASTE MINIMISATION AND AWARENESS AND ANNOUNCED AS THE 2016 STATE WINNER OF THE TIDY TOWNS SUSTAINABLE COMMUNITIES ENVIRONMENTAL EDUCATION AWARD.

The following month, the City was also announced the national winner for Heritage and Culture at the 2016 Sustainable Cities awards in Melbourne, which recognised leading Councils and community groups across the country for outstanding achievement in litter prevention and environmental sustainability.

Among the work achieved in the heritage and culture space has been a four-year project by the City in partnership with the Frederickstown Progress Association to restore the Queen's Gardens, with the final tree planted in late November 2016.

The gardens and Queen's Rotunda located along Stirling Terrace and constructed in 1898 were built in commemoration of Queen Victoria's Diamond Jubilee and used for local entertainment.

Due to their historical significance, the gardens have been restored to represent the former iconic terrace, whilst improving slope stability, safety and general amenity within the area. The restoration works have incorporated heritage plantings used in the 1890's in a red, white and blue pallet, open-grassed formal areas with seating, plus a native garden area beyond the footbridge with local coastal plants representing our natural history.

Funding received through the Restoration Fund for Historic Gardens from the Australian Garden History Society allowed the installation of interpretative signage and urns to complete the gardens.

21.9KG
OF MOBILE PHONES AND ACCESSORIES RECYCLED DURING FINANCIAL YEAR

1,000
PEOPLE VISITED THE HANRAHAN LANDFILL AND RECYCLING CENTRE

LOWLANDS BEACH

HANRAHAN ROAD WASTE TEAM

3

CONNECTED, BUILT ENVIRONMENT

THE ALBANY COMMUNITY WANTS A BUILT ENVIRONMENT THAT MEETS THEIR NEEDS NOW AND INTO THE FUTURE. THEY WANT TO LIVE IN PRECINCTS THAT ARE ALIVE, THRIVING, BUILT AROUND THE AMENITIES THEY USE AT ALL STAGES OF LIFE, AND THAT ENCOURAGE AND SUPPORT HEALTHY LIFESTYLES.

Our three main objectives are:

1. To advcocate, plan and build friendly and connected communities;

2. Develop and implement planning strategies that support people of all ages and backgrounds;

3. Develop vibrant neighbourhoods which retain our local character and heritage.

The City of Albany works towards this by advocating, planning, and building friendly and connected communities, and developing and implementing planning strategies that support everyone.

A friendly and connected community has easy access to the services needed, a vibrant and safe CBD, and seamless connections between different community precincts. We have spent this past year working towards these goals, so that our community can continue to enjoy the benefits.

Work is ongoing on the City Hub Projects to enhance and link Alison Hartman Garden, Albany Public Library, Town Hall, Town Square and a new Tourism and Information Hub to create a contemporary, vibrant and connected civic space.

CONSTRUCTION OF THE NEW TOURISM AND INFORMATION HUB TO RELOCATE THE VISITOR CENTRE TO YORK STREET BEGAN DURING THIS FINANCIAL YEAR AND AIMS TO TRANSFORM THE FACE OF TOURISM AND LIBRARY INFORMATION SERVICES IN THE REGION.

Community and stakeholders attended information sessions in late 2016 to learn about the project proposal and provide feedback and input. This helped shape the final design connecting the building to adjoining public spaces and amenities and including new meeting rooms and multifunctional spaces, as well as enhancements within the library.

While the Tourism and Information Hub is not due for completion until early 2018, planning and funding applications progressed on future enhancement works for Alison Hartman Garden, Albany Town Hall and the Library, with $350,000 received in Royalties for Regions funding through the Regional Grants Scheme for these projects in February 2017.

When complete, the new services and activation will further enliven the Town Square and make it a friendlier and more inviting place for the community to come together.

Our community also loves to participate in sporting, recreation and leisure activities and the development and promotion of a diverse range of local recreational facilities and activities is integral to meeting current and future needs.

COMPLETION OF THE $27 MILLION STAGE ONE REDEVELOPMENT OF THE CENTENNIAL PARK SPORTING PRECINCT WITH THE OFFICIAL OPENING OF THE NEW FOOTBALL STADIUM AND OVAL WAS A MAJOR MILESTONE ACHIEVING THIS STRATEGIC GOAL.

Its completion was made possible with $8.25 million from the Australian Government and $18.77 million from the State Government.

New soccer fields and a shared cricket and soccer pavilion in the western precinct opened in 2016 before then Premier Colin Barnett joined Federal Member for O'Connor Rick Wilson and Mayor Dennis Wellington to cut the ribbon on the new stadium in February 2017.

Featuring a 442-seat grandstand, full commercial-grade kitchen and bar, outside broadcast facilities, multi-use meeting and function rooms with a seating capacity of 200, and a full-sized AFL field with 250-lux WAFL grade lighting, the stadium and grounds is now the joint home of the Royals and Albany football clubs.

$27M

COST OF STAGE ONE REDEVELOPMENT OF THE CENTENNIAL PARK SPORTING PRECINCT

CRICKET & SOCCER PAVILION OPENING

CENTENNIAL PARK SPORTING PRECINCT

MIDDLETON BEACH REDEVELOPMENT CONCEPT

CENTENNIAL PARK

STAGE ONE REDEVELOPMENT

WESTERN PRECINCT | EASTERN PRECINCT | MAIN PLAYING FIELD

14,000M²
OF TURF GROWING SAND

55,000M²
OF PLAYING TURF
(44,000SQM FLOODLIT)

230
BAY NEW CARPARK

X5
INTERNATIONAL-SIZED SOCCER PITCHES

X4
4 NEW CRICKET PITCHES
(3 TURF AND 1 ASTRO)

9.1KM
OF SUBSOIL DRAINAGE

199
BAY NEW CARPARK

2,000M²
ROOF SHEETING

1KM
NEW PATHWAYS

2,000M²
CONCRETE

22TN
STEEL USED

180M LONG X 130M WIDE
(20M LONGER THAN MCG AND ETIHAD STADIUM)

3.9KM
SUBSOIL DRAINAGE

9,000M²
OF TURF GROWING SAND

22,000M²
OF PLAYING FIELD TURF

13,000M²
OF OTHER TURF (BUNDS)

MIDDLETON BEACH REDEVELOPMENT CONCEPT

CENTENNIAL PARK SPORTING PRECINCT

WESTERN PRECINCT

EYRE PARK KIDSAFE NATIONAL DESIGN AWARD

Landcorp's plans for the Middleton Beach Activity Centre is a further example of integrated precinct and neighbourhood development which supports population growth and enhances lifestyle.

Planning for the development of the Middleton Beach area has focussed on a coordinated process that has included best practice community and stakeholder engagement and recognises the waterfront's significance as a place for recreation, sporting and cultural events, and as a tourist destination.

COUNCIL SUPPORTED PROGRESSING A SCHEME AMENDMENT FOR MIDDLETON BEACH TO ALLOW THE DEVELOPMENT TO PROCEED AND, FOLLOWING CONSIDERATION BY THE DEPARTMENT OF PLANNING AND WA PLANNING COMMISSION, IT RECEIVED THE MINISTER FOR PLANNING'S APPROVAL IN DECEMBER 2016.

It brought into effect new planning controls across the Middleton Beach area to allow a mix of development for local and tourism facilities, restaurants, cafes, shops, holiday and short stay accommodation, permanent residential and expanded public open space.

The decision was the result of two years' collaboration between the City of Albany, Landcorp and WA Planning Commission with significant input from the community to achieve the best outcome for the precinct.

A cornerstone of the development is the creation of a new waterfront hotel site with commercially viable planning guidelines to attract a suitable high quality hotel developer to Middleton Beach.

Spencer Park is another area receiving positive planning attention. The City, Great Southern Development Commission and the Housing Authority signed a Memorandum of Understanding in December 2016 to realise the community's vision to revitalise the suburb.

Its proximity to the CBD, hospital, schools and recreation facilities make Spencer Park ideally placed for coordinated and integrated planning and development.

The MoU outlines objectives to deliver an urban renewal program that offers a more appropriate mix of housing and business opportunities while driving high quality development and improved community amenity.

Working groups met in the first half of 2017 to facilitate collaborative planning and outcomes in line with the MoU, and engage with the community and stakeholders to progress future planning.

Enhancing the safety of our community is always a priority and a critical part of delivering vibrant, friendly public places and spaces.

$80,000

WORTH OF CCTV SYSTEM UPGRADES DURING 2016-17

THE CITY HAS WORKED CLOSELY WITH WA POLICE TO SECURE SAFER STREETS FUNDING THAT ENABLED AN UPGRADE OF THE CITY'S EXISTING PUBLIC CCTV NETWORK AND ROLLOUT OF 20 ADDITIONAL NEW CAMERAS IN AREAS ACROSS ALBANY IDENTIFIED BY THE POLICE USING HOTSPOT MAPPING.

This has extended the public CCTV network to 38 cameras with the live feed provided to Albany Police Station and recorded by the City.

Additionally, the City has funded CCTV system upgrades worth about $80,000 during 2016-2017 with new cameras installed at ALAC, Albany Regional Daycare, Albany Visitor Centre, Hanrahan Road Waste Facility, Albany Public Library, Bakers Junction Refuse Site, Vancouver Arts Centre and the pound.

We continue to work closely with the State Police on this rollout, identifying the best positioning for CCTV so that our community can feel safer when they are enjoying all that Albany has to offer.

Achieving a connected built environment also hinges on achieving quality and inclusive social connection and working with relevant agencies to promote active, healthy lifestyles within our community.

We want our community to have access to facilities and activities that enable active and passive recreation, and to enjoy well-planned and health-compliant events that reflect the diverse community of Albany.

THE ACCESS AND INCLUSION PLAN 2012-2017 HAS BEEN GUIDING THE CITY'S PLANNING TO PROVIDE BETTER ACCESSIBILITY SO THAT ALL PUBLIC SERVICES, FACILITIES AND INFORMATION IS AVAILABLE TO EVERYONE, INCLUDING THOSE WHO HAVE A DISABILITY.

While City staff and councillors undertook disability awareness training during 2016-2017, access improvements were also made across the community including installing a beach pathway at Emu Point to assist people with mobility impairment and parents with strollers to access the beach and ocean.

Improvements to seating at the National Anzac Centre now make it more accessible to seniors and people with mobility impairment, and a redesign of the National Anzac Centre website to conform with web content accessibility guidelines makes it more available and accessible to people with vision impairment.

Inclusion also extends to opportunities to be involved in recreation. Active Albany is a new program run by Albany Leisure and Aquatic Centre that is encouraging people of all ages and fitness levels to try participating in a new activity.

Ranging from trail walks to board game afternoons, the program highlights activities community members may not have considered or known about before.

All abilities playgrounds are another way we encourage inclusion and physical activity, particularly for children and families, and the City's reserves team has completed a number of upgrades to playgrounds including popular Eyre Park.

EYRE PARK WON A KIDSAFE NATIONAL DESIGN AWARD IN OCTOBER 2016 FOR ITS INCLUSIVITY, WITH JUDGES COMMENDING THE COMMUNITY INVOLVEMENT AND CONSIDERATION FOR ENVIRONMENTAL AND SOCIAL ASPECTS WITHIN THE DESIGN AS OUTSTANDING.

This accolade added to the City's myriad awards, having also won the Cultural Heritage Award of Excellence at the AILA Western Australia Landscape Architecture Awards in July 2016.

Albany was awarded for its enhanced culturally significant history after a number of upgrades were made to various sites within the city including the National Anzac Centre, Town Square, York Street and several parkland precincts connected to the city centre and waterfront.

Judges commended the City on delivering landscape architecture that captures the strength and pride of the Anzacs through memorials and ceremonial sites.

We want events in Albany to comply with relevant planning and environmental health conditions. By doing so, we can guarantee that our community can safely attend and enjoy a wide range of events that provide important social connection.

To make meeting these requirements easier for event organisers, the City has created a suite of documents that provide clear and easy-to-follow steps towards compliance. Free online training, "I'm Alert Food Safety Training", is also available to help food businesses meet their obligations to provide safe and suitable food. Regular inspections ensure compliance and gives our community peace of mind that they can attend events without fearing for their health.

OCT 16

EYRE PARK WINS A KIDSAFE NATIONAL DESIGN AWARD

EYRE PARK

4

A SENSE OF COMMUNITY

THE COMMUNITY HAS A STRONG DESIRE TO RETAIN THE COUNTRY TOWN ATMOSPHERE OF ALBANY, ENSURING A SENSE OF BELONGING AND A STRONG CONNECTION BETWEEN OUR RURAL AND URBAN COMMUNITIES.

Our three main objectives are:

1. Build resilient and cohesive communities with a strong sense of community spirit;

2. Create interesting places, spaces and events that reflect our community's identity, diversity and heritage;

3. Develop and support a healthy, inclusive and accessible community.

We achieve this through frequent and effective use of the City's facilities for arts, cultural and community events and providing opportunities to participate in a diverse range of festivals, entertainment and social activities that celebrate who we are and where we have come from.

The City of Albany's annual community events continue to be a success and focus on celebrating community spirit and inclusion.

THE CHRISTMAS FESTIVAL AND PAGEANT, NEW YEAR'S EVE FAMILY PICNIC AND FIREWORKS, AUSTRALIA DAY AND VANCOUVER STREET FESTIVAL REFLECTED THE DIVERSITY OF OUR COMMUNITY AND INVOLVED SCHOOLS, COMMUNITY GROUPS, ARTISTS, PERFORMERS AND BUSINESSES.

They are the backbone of a growing events scene in Albany, which includes many grassroots community events and larger regional events, all of which receive support through the City's events approvals process.

Australia Day in 2017 was particularly successful with a relocation to Middleton Beach and an expanded program that attracted a huge crowd to the foreshore to enjoy our National Day.

January 26 is also the occasion when we get to celebrate the achievements of some of our noteworthy community members and with 23 finalists in the 2017 awards, it was one of the highest achieving fields of nominations received.

Anthony Turner was the Young Citizen of the Year for his ongoing role as a young indigenous leader within the school and wider community and being a positive role model for young Noongar generations.

Asha Bhat was the Citizen of the Year for her leadership at Southern Aboriginal Corporation and supporting the community through positions on several not-for-profit boards, demonstrating the contribution that migrants can make to grow our community.

Maurice Fong received the Senior Citizen of the Year title for his continuous selfless contributions, often behind the scenes cooking meals for those in need and donating the proceeds from his paintings to charity.

In its centenary year the Albany Surf Lifesaving Club won the award for a Community Group or Event in recognition of striving to achieve more not only in competition but in providing services to the community, particularly beachgoers.

AS PART OF AN ONGOING COMMITMENT TO RECOGNISE SERVICE TO THE COMMUNITY, LONG-SERVING BUSH FIRE BRIGADE MEMBERS RECEIVED MEDALS IN SEPTEMBER 2016 DURING A CEREMONY AT THE CITY OF ALBANY.

More than 50 volunteers received the awards from the Fire and Emergency Services Commissioner, with several having volunteered for more than 35 years. The commissioner also awarded a special posthumous medallion to the City's former Chief Bushfire Control Officer Ross Fenwick, who passed away after falling ill on a fire ground in January 2016.

This type of recognition celebrates our strong community spirit, which was on display through the generosity of donations received to help equip the City of Albany's 16 volunteer fire brigades with a state-of-the-art Forward Control Vehicle ahead of the 2016-2017 summer fire season.

With an area of more than 4,500km for the brigades to manage, the City purchased a state-of-the-art van fitted with the latest communication and computer equipment thanks to more than $72,000 in donations and grants from more than 50 organisations and businesses.

OUR SUPPORT FOR A HEALTHY, INCLUSIVE AND ACCESSIBLE COMMUNITY EXTENDED TO A NUMBER OF EVENTS AND PROGRAMS DURING THE FINANCIAL YEAR.

Neighbour Day is Australia's annual celebration of community and encourages people to connect with those who live nearby. This year we encouraged the Albany community to take part in Neighbour Day by offering free event kits.

The first 10 community groups that registered their Neighbour Day event received $100 towards food, and the first 10 individuals who registered an event received a $50 voucher. The theme for 2017 was, "the importance of social connections for the elderly" and the City was proud to support this initiative as part of building a more resilient and cohesive community.

NEW YEAR'S EVE FIREWORKS

CHRISTMAS PAGEANT

AUSTRALIA DAY

MOKARE IN ALISON HARTMAN GARDENS

THE CITY'S EVENTS TEAM

AUSTRALIA DAY BIG BREAKFAST

COLOUR DASH

CHRISTMAS PAGEANT

CITIZEN OF THE YEAR

AGRICULTURAL SHOW

This year also marked the start of a new three-year partnership between the City of Albany and Rio Tinto that supports the role of a Youth Development Officer to develop youth friendly initiatives and events, while working with local youth support services.

More than 100 young people participated in the inaugural Colour Dash for Youth in January 2017, its success highlighting the importance of the Youth Development role and value of the partnership.

With a large retiree population, it is important we provide opportunities to include senior citizens in our community too and in January 2017, the State Government announced that Albany would be part of a popular SilverSport pilot program to encourage seniors to participate in sport and recreational activities.

The program provided financial support to eligible seniors towards the cost of a sport club membership or physical activity fees to help residents 60 years or older stay fit, active and healthy.

The City of Albany has been pioneering a partnership with WA Country Health Service to develop and implement health-focussed initiatives that drive improved health outcomes within the community.

WORKING WITH KEY COMMUNITY SERVICE AGENCIES, ALBANY BECAME THE FIRST REGIONAL LOCAL GOVERNMENT TO HOST JAMIE OLIVER'S MINISTRY OF FOOD NUTRITION LITERACY PROGRAM WITH MORE THAN 200 PARTICIPANTS.

The Healthy Albany and City events teams worked with local food and drink vendors to facilitate and promote healthier food and drink choices at the Christmas Festival and Pageant and Australia Day events. The City's event approval process, registration forms and promotion materials now encourage and facilitate healthy options at City and community events.

Local sporting clubs have received support through Healthy Albany to review their canteen menus and make healthy changes while still supporting club goals of fundraising through canteens.

Focused on engaging with junior sporting clubs, Healthy Club Canteens has supported Albany Junior Soccer Association to make committee-endorsed improvements at the canteen to increase access to healthy options for members and families.

Healthy Albany also facilitated training for City and regional local government staff in the Heart Foundation's Healthy Active by Design tools. The tools assist the creation of healthy neighbourhoods that are designed to promote walking, cycling, physical activity and public life so that residents can be socially connected and live in neighbourhoods that provide health, economic and environmental benefits.

THE IDENTITY, DIVERSITY AND HERITAGE OF OUR COMMUNITY REFLECTED THROUGH THE CULTURALLY SIGNIFICANT RETURN TO COUNTRY OF ARTEFACTS FROM THE COLLECTIONS OF THE BRITISH MUSEUM IN NOVEMBER 2016 THAT HAD HISTORIC CONNECTION TO THE LOCAL MENANG PEOPLE.

The Yurlmun: Mokare Mia Boodja exhibition and symposium highlighted the shared history and peaceful coexistence of the Menang people and Albany's early European settlers through artefacts collected from the area in the 1800s and preserved by the British Museum for more than 180 years.

Some of the artefacts were gifts from Menang guide Mokare to Dr Alexander Collie and returned to Albany on loan after years of planning through a collaboration between the British Museum, WA Museum, Albany Heritage Reference Group, Aboriginal Corporation, Department of Aboriginal Affairs and the City of Albany.

THE CITY ALSO ENSURED THE CELEBRATION OF OUR AGRICULTURAL HERITAGE CONTINUED BY HOSTING THE 121ST ALBANY AGRICULTURAL SHOW AT THE ALBANY LEISURE AND AQUATIC CENTRE AND SURROUNDING GROUNDS.

While planning and construction of new facilities for the show was underway in the eastern Centennial Park precinct a working group of City and Albany Agricultural Society staff met regularly to deliver a show in the temporary location.

It was the first time ALAC had hosted an event of this scale but the City's support in providing the venue and $50,000 financial support ensured years of tradition displaying the importance of the region's rural industries could continue.

Another event with a rich history will arrive in Albany in February 2018 following the announcement that the city would be the first WA community to host a leg of the Queen's Baton Relay for the 2018 Gold Coast Commonwealth Games.

Nominations for local baton bearers opened in March 2017 giving people in Albany and the surrounding region the chance to represent their community.

$50,000

FINANCIAL SUPPORT TOWARDS THE 121ST AGRICULTURAL SHOW

5

CIVIC LEADERSHIP

AN ELECTED BODY WHO IS INNOVATIVE, TRANSPARENT AND MAKES DECISIONS IN THE BEST INTEREST OF THE COMMUNITY PROVIDES STRONG AND COLLABORATIVE LEADERSHIP FOR THE COMMUNITY.

Our three main objectives are:

1. Establish and maintain sound business and governance structures;

2. Provide strong, accountable leadership supported by a skilled and professional workforce;

3. Engage effectively with our community.

Our Council strives to communicate a clear vision and direction that reflect the values and interests of our community.

To achieve this the City's leadership has a strong focus on positive community outcomes and implements systems and controls that ensure the prudent use of rates and facilitates, and informed and consistent decision-making that meets our legal obligations and community expectations.

We also want our community to engage with the decisions and strategies that affect them, so community engagement is an important pillar for any project that we undertake. It is why we are committed to striving for continuous improvements in communication and engagement with the community.

The Community Strategic Plan is one of the most important documents for the City of Albany. It reflects what the Albany community want from their City, including the services and functions they expect.

Like our community, the Community Strategic Plan lives and grows. This is why we revisit it every few years, to ensure that we are still working towards our community's vision for Albany.

This year we started the process of revising our Community Strategic Plan. This involved giving our community opportunity to feed their opinions and plans back to us. Whether by post, in person at our pop-up café, or by social media, we wanted the community to be able to use their preferred communication channel to reach us. These open lines of communication will ensure that our next Community Strategic Plan reflects the diverse makeup of our community.

We also need to engage with our neighbours and work together to get the best outcomes for the whole region. To achieve this the City of Albany led the formation of an alliance with the shires of Denmark and Plantagenet last year to work on regional issues.

It led to a landmark decision for tourism collaboration in the region, with all three Councils adopting The Amazing South Coast destination brand and tourism strategy, with a goal to generate 3 million visitor nights for the region in the financial year ending 2021.

Currently the region receives about 1.9 million visitor nights and the new tourism strategy assumes a growth rate of 9.1 per cent per annum is achievable over the next five years – 2.1 per cent higher than the current growth rate.

THE NEW REGIONAL COLLABORATION ON TOURISM WAS INSTRUMENTAL IN THE STATE GOVERNMENT PLEDGING $1 MILLION TO THE AMAZING SOUTH COAST BRAND AND STRATEGY OVER THE NEXT FOUR YEARS, WITH MARKET LAUNCH EXPECTED IN EARLY 2018.

Finding efficient, collective solutions to tackle regional waste issues is another focus area for the three councils, with Albany, Plantagenet and Denmark signing a Memorandum of Understanding to work collaboratively on waste management and minimisation.

Since entering the MoU, the Alliance has progressed a study into options for long-term waste management in the region as well as resource and knowledge sharing, and joint education programs.

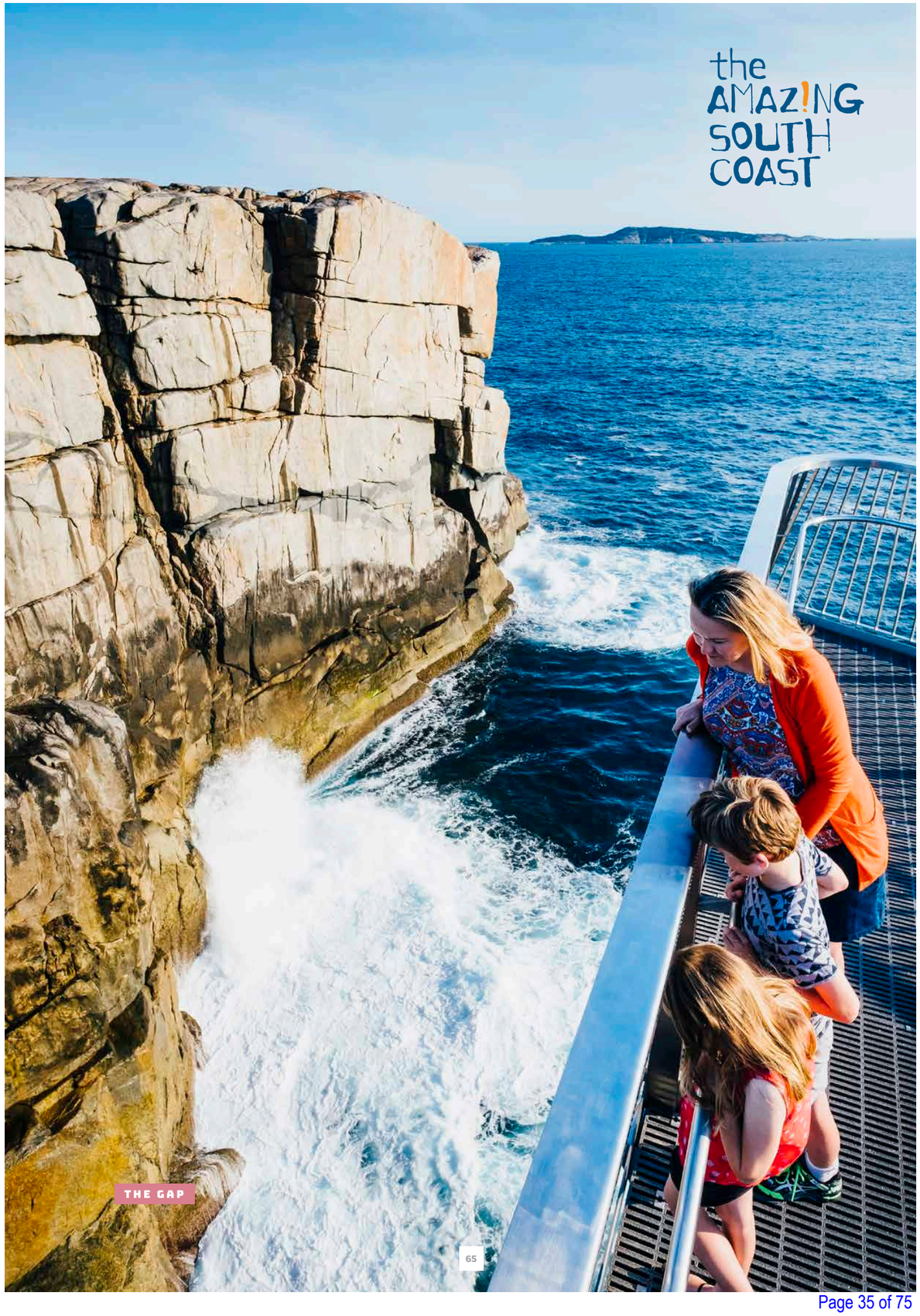
Population growth will place additional pressure on services and resources such as those delivered within the waste sector, but more people also bring positive spin-offs for the economy and vibrancy of a community.

The City of Albany believes the fly-in fly-out workforce can support local population growth and retention, create jobs for local people, support lifestyle and maximise Albany's aviation infrastructure.

For these reasons, the City extended a partnership with Rio Tinto for a further three years in August 2016 to work collaboratively to harness opportunities for increasing the mining company's FIFO operations, which currently service about 170 employees living in the region.

$1,000,000

PLEDGED TO THE AMAZING SOUTH COAST BRAND AND STRATEGY OVER THE NEXT FOUR YEARS



THE GAP

Rio Tinto's partnership has also supported the employment of a Youth Development Officer at the City to work with local youth support agencies and groups, as well as deliver a program of activities and events for young people.

This work included research and consultation to prepare an Albany Youth Strategy with funding support from the Department of Local Government and Communities, with the aim of creating a more youth-friendly community.

A growing community also places pressure on our road networks and stages 2 and 3 of the Albany Ring Road project is something the City continued to advocate for during the year as we believe it will significantly improve transport efficiency and the safety of the South Coast Highway-Albany Highway intersection and Chester Pass Roundabout.

Albany's growing traffic demand is placing increasing pressure on this intersection and roundabout with greater volumes of local and tourism traffic combined with a larger number of trucks travelling to and from the Port.

Consistently ranked as one of the worst intersections in regional WA, the City took the opportunity to meet with Federal Transport Minister Darren Chester about the issue.

THE CITY ALSO LOBBIED CANDIDATES RUNNING FOR THE SEAT OF ALBANY IN THE LEAD-UP TO THE 2017 STATE ELECTION, PRESENTING EACH PARTY CANDIDATE WITH AN AMAZING ALBANY INVESTMENT PROSPECTUS OF CURRENT AND POTENTIAL PROJECTS THAT WOULD BENEFIT FROM GOVERNMENT INVESTMENT AND DRIVE JOB CREATION IN THE REGION.

As well as the ring road, projects high on the City's priorities were the final stages of the Centennial Park Sporting Precinct Redevelopment, the Amazing South Coast destination marketing and tourism strategy, and the Middleton Beach redevelopment and foreshore transformation.

Through this the City was able to leverage more than $120 million in election pledges from the State Government that included:

- **$35 million for the Albany Ring Road;**
- **$6.9 million to complete the Centennial Park sporting precinct; and**
- **$1 million over four years for implementation of The Amazing South Coast marketing and tourism strategy.**

SAFETY AT THE CHESTER PASS ROUNDABOUT WAS FRONT OF MIND WHEN COUNCIL REFUSED A PROPOSAL TO BUILD A SERVICE STATION AND LUNCH BAR ON THE CORNER OF THE ROUNDABOUT BECAUSE OF CONCERN THE DEVELOPMENT WOULD FURTHER RISK PUBLIC SAFETY ON AN ALREADY DANGEROUS INTERSECTION.

Council took the stance at its February 2017 meeting, taking into account a clause within the Planning and Development (Local Planning Schemes) Regulations 2015 that requires consideration of safety, suitable access and exit of the site, capacity of the road system and effect on traffic flow.

The applicant appealed Council's decision with the State Administrative Tribunal and the review process was ongoing into the new financial year.

As a leader in local government in regional WA, the City of Albany recognises its role in helping support other, smaller shires to deliver services to their communities efficiently and effectively.

Resource sharing arrangements are one way large councils can support their neighbours. During 2016-2017 the City has been helping the Shire of Jerramungup by deploying an officer on an as-needs basis to assist the shire with its building and environmental services and provide training to a trainee building officer.

This partnership has increased Jerramungup's service delivery capacity at a lower cost than contracting officers from outside the region and continues the City's recent history of resource sharing, which has included providing building services to the Shire of East Pilbara and reciprocal resource sharing with the Shire of Plantagenet.

Another facet of strong civic leadership is social entrepreneurship and the City has been seeking ongoing development in promoting and improving its public participation by engaging training through iap2 – the International Association for Public Participation.

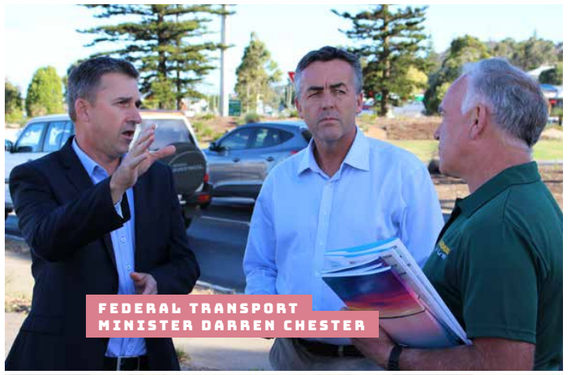
The City has also facilitated this training for local government staff from shires across the Great Southern region to provide support for improved decision-making and promote best practice public participation processes.

9.1%
PREDICTED GROWTH PER ANNUM WITH NEW MARKETING STRATEGY

1.9M
CURRENT VISITOR NIGHTS

THE AMAZING SOUTH COAST

COMMUNITY STRATEGIC PLAN ENGAGEMENT


FEDERAL TRANSPORT MINISTER DARREN CHESTER

COMMUNITY ENGAGEMENT

RIO TINTO SIGNING

YOUTH ACTIVITIES

SPONSOR AND PARTNER ACKNOWLEDGEMENT

YOUR CITY IS ONLY AS GOOD AS ITS PEOPLE, AND IN ALBANY WE ARE LUCKY TO HAVE A WONDERFUL COMMUNITY THAT SUPPORTS WHAT WE DO, IS COMMITTED TO MAKING THINGS BETTER AND IS PASSIONATE ABOUT OUR FUTURE.

That community extends to every person, organisation, agency and company that has made varied and valuable contributions to our numerous projects, events, services, programs and awards in 2016-2017.

We would like to thank them, and the many community groups who have worked closely with our staff to create new opportunities, solutions and outcomes for the whole of the City of Albany.

Council recognises that the resilience and vibrancy of the community is reliant on the strength of its community groups and values their contributions.

To our many funding partners we also extend our gratitude as without their significant financial support much of what we have achieved for our community over the past year would not have been possible.

We are proud of what we have achieved in partnership with our community. Albany is an amazing city to live, work and visit.

IT IS YOUR CITY.

THIS IS

YOUR 2016-17 FINANCIAL REPORT

CITY OF ALBANY

FINANCIAL REPORT

FOR THE YEAR ENDED 30TH JUNE 2017

TABLE OF CONTENTS

Statement by Chief Executive Officer	2
Statement of Comprehensive Income by Nature or Type	3
Statement of Comprehensive Income by Program	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Rate Setting Statement	8
Notes to and Forming Part of the Financial Report	9
Independent Auditor's Report	59
Supplementary Ratio Information	61

Principal place of business:
City of Albany
102 North Road
Yakamia WA 6330

CITY OF ALBANY
FINANCIAL REPORT
FOR THE YEAR ENDED 30TH JUNE 2017

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the City being the annual financial report and supporting notes and other information for the financial year ended 30 June 2017 are in my opinion properly drawn up to present fairly the financial position of the City at 30th June 2017 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the Local Government Act 1995 and the regulations under that Act.

Signed as authorisation of issue on the 18th day of December 2017

Andrew Sharpe
Chief Executive Officer

CITY OF ALBANY
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	2017 $	2017 Budget $	2016 $
Revenue				
Rates	23	34,426,766	34,118,692	32,708,653
Operating grants, subsidies and contributions	30	8,861,257	5,064,182	3,559,260
Fees and charges	29	17,761,511	16,401,086	17,517,404
Interest earnings	2(a)	1,174,283	1,042,690	1,159,678
Other revenue	2(a)	1,037,644	370,960	972,467
		63,261,461	56,997,610	55,917,462
Expenses				
Employee costs		(24,753,301)	(25,036,655)	(23,836,176)
Materials and contracts		(16,380,310)	(17,384,142)	(14,865,402)
Utility charges		(1,775,778)	(1,791,020)	(1,680,981)
Depreciation on non-current assets	2(a)	(16,719,524)	(15,912,428)	(15,798,714)
Interest expenses	2(a)	(945,138)	(938,708)	(1,034,463)
Insurance expenses		(760,312)	(820,550)	(816,102)
Other expenditure		(2,468,465)	(2,494,649)	(2,443,485)
		(63,802,828)	(64,378,152)	(60,475,323)
		(541,367)	(7,380,542)	(4,557,861)
Non-operating grants, subsidies and contributions	30	18,882,464	21,660,875	15,313,379
Impairment Loss - land		0	0	(1,000,000)
Profit on asset disposals	21	50,243	108,584	819,007
(Loss) on asset disposals	21	(1,041,933)	(48,372)	(192,007)
Loss on Sale of Investment Land	34	(2,421)	0	0
Gain on Valuation of Land held for resale		10,393	0	0
Reversal of prior year loss on revaluation of furniture and equipment	7(b)	0	0	84,068
Net result		**17,357,379**	**14,340,545**	**10,466,586**
Other comprehensive income				
Items that will not be reclassified subsequently to profit or loss				
Changes on revaluation of non-current assets	13	16,680,232	0	(91,706)
Total other comprehensive income		**16,680,232**	**0**	**(91,706)**
Total comprehensive income		**34,037,611**	**14,340,545**	**10,374,880**

This statement is to be read in conjunction with the accompanying notes.

CITY OF ALBANY
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	2017 $	2017 Budget $	2016 $
Revenue	2(a)			
Governance		0	6,700	4,173
General purpose funding		41,741,097	39,065,432	35,864,703
Law, order, public safety		696,068	484,268	601,184
Health		125,037	97,667	117,119
Education and welfare		1,175,346	1,163,303	1,087,986
Community amenities		8,723,494	8,018,102	8,353,541
Recreation and culture		3,878,964	2,783,894	2,801,374
Transport		2,214,753	2,061,780	2,653,995
Economic services		2,832,523	2,419,351	2,696,359
Other property and services		1,874,179	897,113	1,737,028
		63,261,461	56,997,610	55,917,462
Expenses	2(a)			
Governance		(4,418,681)	(4,644,410)	(4,158,843)
General purpose funding		(1,070,470)	(997,993)	(703,233)
Law, order, public safety		(2,356,490)	(2,261,723)	(2,427,685)
Health		(683,330)	(709,287)	(656,489)
Education and welfare		(1,527,508)	(1,661,634)	(1,499,298)
Community amenities		(9,933,848)	(10,409,680)	(8,589,995)
Recreation and culture		(13,867,277)	(13,347,225)	(13,095,435)
Transport		(21,462,879)	(22,171,400)	(21,292,923)
Economic services		(5,107,235)	(4,963,280)	(4,584,958)
Other property and services		(2,429,972)	(2,272,812)	(2,432,001)
		(62,857,690)	(63,439,444)	(59,440,860)
Finance costs	2(a)			
Community amenities		(3,764)	(4,403)	(7,220)
Recreation and culture		(429,141)	(437,103)	(452,457)
Transport		(379,751)	(364,125)	(423,657)
Economic services		(40,187)	(41,243)	(47,197)
Other property and services		(92,295)	(91,834)	(103,932)
		(945,138)	(938,708)	(1,034,463)
		(541,367)	(7,380,542)	(4,557,861)
Non-operating grants, subsidies and contributions	30	18,882,464	21,660,875	15,313,379
Impairment Loss - land				(1,000,000)
Profit on disposal of assets	21	50,243	60,212	819,007
(Loss) on disposal of assets	21	(1,041,933)	0	(192,007)
Loss on Sale of Investment Land	34	(2,421)	0	0
Gain on Valuation of Land held for resale	34	10,393	0	0
Reversal of prior year loss on revaluation of furniture and equipment	7(b)	0	0	84,068
Net result		**17,357,379**	**14,340,545**	**10,466,586**
Other comprehensive income				
Items that will not be reclassified subsequently to profit or loss				
Changes on revaluation of non-current assets	13	16,680,232	0	(91,706)
Total other comprehensive income		**16,680,232**	**0**	**(91,706)**
Total comprehensive income		**34,037,611**	**14,340,545**	**10,374,880**

This statement is to be read in conjunction with the accompanying notes.

CITY OF ALBANY
STATEMENT OF FINANCIAL POSITION
AS AT 30TH JUNE 2017

	NOTE	2017 $	2016 $
CURRENT ASSETS			
Cash and cash equivalents	3	34,722,163	25,799,880
Investments	4	205,605	205,605
Trade and other receivables	5	2,912,992	2,827,945
Inventories	6	860,486	949,977
TOTAL CURRENT ASSETS		38,701,246	29,783,407
NON-CURRENT ASSETS			
Other receivables	5	651,628	524,408
Property, plant and equipment	7	163,945,144	141,600,242
Infrastructure	8	451,342,181	449,327,487
TOTAL NON-CURRENT ASSETS		615,938,953	591,452,137
TOTAL ASSETS		654,640,199	621,235,544
CURRENT LIABILITIES			
Trade and other payables	9	4,665,525	5,204,612
Current portion of long term borrowings	10	2,136,616	2,047,877
Provisions	11	4,075,344	3,778,049
TOTAL CURRENT LIABILITIES		10,877,485	11,030,538
NON-CURRENT LIABILITIES			
Long term borrowings	10	13,857,761	14,494,376
Provisions	11	689,601	532,889
TOTAL NON-CURRENT LIABILITIES		14,547,362	15,027,265
TOTAL LIABILITIES		25,424,847	26,057,803
NET ASSETS		629,215,352	595,177,741
EQUITY			
Retained surplus		305,312,039	295,734,180
Reserves - cash backed	12	25,992,609	18,213,089
Revaluation surplus	13	297,910,704	281,230,472
TOTAL EQUITY		629,215,352	595,177,741

This statement is to be read in conjunction with the accompanying notes.

CITY OF ALBANY
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	RETAINED SURPLUS $	RESERVES CASH BACKED $	REVALUATION SURPLUS $	TOTAL EQUITY $
Balance as at 1 July 2015		**286,810,325**	**16,670,358**	**281,322,178**	**584,802,861**
Comprehensive income					
Net result		10,466,586	0	0	10,466,586
Changes on revaluation of assets	13	0	0	(91,706)	(91,706)
Total comprehensive income		10,466,586	0	(91,706)	10,374,880
Transfers from/(to) reserves		(1,542,731)	1,542,731	0	0
Balance as at 30 June 2016		**295,734,180**	**18,213,089**	**281,230,472**	**595,177,741**
Comprehensive income					
Net result		17,357,379	0	0	17,357,379
Changes on revaluation of assets	13	0	0	16,680,232	16,680,232
Total comprehensive income		17,357,379	0	16,680,232	34,037,611
Transfers from/(to) reserves		(7,779,520)	7,779,520	0	0
Balance as at 30 June 2017		**305,312,039**	**25,992,609**	**297,910,704**	**629,215,352**

This statement is to be read in conjunction with the accompanying notes.

CITY OF ALBANY
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	2017 Actual $	2017 Budget $	2016 Actual $
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		34,510,737	34,153,692	32,850,499
Operating grants, subsidies and contributions		8,509,186	5,074,781	3,559,260
Fees and charges		17,868,761	16,401,086	18,456,802
Interest earnings		1,174,283	1,062,735	1,159,678
Goods and services tax		725,091	400,000	2,620,114
Other revenue		1,114,007	370,960	972,467
		63,902,065	57,463,254	59,618,820
Payments				
Employee costs		(24,241,595)	(25,190,655)	(23,314,900)
Materials and contracts		(16,878,450)	(18,039,018)	(14,620,820)
Utility charges		(1,775,778)	(1,791,020)	(1,680,981)
Interest expenses		(948,343)	(935,856)	(1,038,913)
Insurance expenses		(760,312)	(820,550)	(816,102)
Goods and services tax		(636,508)	(400,000)	(2,594,037)
Other expenditure		(2,542,806)	(2,494,649)	(2,329,256)
		(47,783,792)	(49,671,748)	(46,395,009)
Net cash provided by (used in) operating activities	14(b)	16,118,273	7,791,506	13,223,811
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment		(12,276,303)	(17,778,653)	(10,083,888)
Payments for construction of infrastructure		(13,840,305)	(19,615,970)	(18,872,147)
Non-operating grants, subsidies and contributions		18,882,464	21,660,875	15,313,379
Proceeds from sale of fixed assets		726,030	544,219	1,257,062
Net cash provided by (used in) investment activities		(6,508,114)	(15,189,529)	(12,385,594)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of debentures		(2,047,876)	(2,018,571)	(1,857,727)
Proceeds from new debentures		1,500,000	1,500,000	600,000
Advances to community groups		(140,000)	0	0
Net cash provided by (used In) financing activities		(687,876)	(518,571)	(1,257,727)
Net increase (decrease) in cash held		8,922,283	(7,916,594)	(419,510)
Cash at beginning of year		25,799,880	24,296,746	26,219,390
Cash and cash equivalents at the end of the year	14(a)	34,722,163	16,380,152	25,799,880

This statement is to be read in conjunction with the accompanying notes.

CITY OF ALBANY
RATE SETTING STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2017

	NOTE	2017 Actual $	2017 Budget $	2016 Actual $
Net current assets at July 1 b/fwd - surplus/(deficit)		2,078,102	1,725,566	3,183,413
		2,078,102	1,725,566	3,183,413
Revenue from operating activities (excluding rates)				
Operating Grants, Subsidies and Contributions		8,861,257	5,064,182	3,559,260
Fees and Charges		17,761,511	16,401,086	17,517,404
Profit on Asset Disposal		50,243	108,584	819,007
Interest Earnings		1,174,283	1,042,690	1,159,678
Other Revenue		1,109,564	370,960	972,467
		28,956,858	22,987,502	24,027,816
Expenditure from operating activities				
Employee Costs		(24,753,301)	(25,036,655)	(23,836,176)
Materials and Contracts		(16,380,310)	(17,384,142)	(14,865,402)
Utility Charges		(1,775,778)	(1,791,020)	(1,680,981)
Depreciation on Non-Current Assets		(16,719,524)	(15,912,428)	(15,798,714)
Interest Expenses		(945,138)	(938,708)	(1,034,463)
Insurance Expenses		(760,312)	(820,550)	(816,102)
Loss On Sale of Assets		(1,041,933)	(48,372)	(192,007)
Other Expenditure		(2,542,804)	(2,494,649)	(3,443,485)
		(64,919,100)	(64,426,524)	(61,667,330)
Operating activities excluded from budget				
(Profit) on disposal of assets	21	(50,243)	(108,584)	(819,007)
Loss on disposal of assets	21	1,041,933	48,372	192,007
Movement in deferred pensioner rates (non-current)		660	0	(35,257)
Movement in employee benefit provisions (non-current)		156,712	0	51,953
Work In Progress Expensed		0	0	114,229
Carrying Value of Investment Land Sold		74,341	0	0
Impairment Loss		0	0	1,000,000
Depreciation and amortisation on assets	2(a)	16,719,524	15,912,428	15,798,714
Amount attributable to operating activities		(15,941,213)	(23,861,240)	(18,153,462)
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions		18,882,464	21,660,875	15,313,379
Proceeds from disposal of assets	21	726,030	544,219	1,257,062
Purchase of property, plant and equipment	7(b)	(12,276,303)	(17,778,653)	(10,083,888)
Purchase and construction of infrastructure	8(b)	(13,840,305)	(19,615,970)	(18,872,147)
Amount attributable to investing activities		(6,508,114)	(15,189,529)	(12,385,594)
FINANCING ACTIVITIES				
Advances to community groups		(140,000)	0	0
Repayment of debentures	22(a)	(2,047,876)	(2,018,571)	(1,857,727)
Proceeds from new debentures	22(a)	1,500,000	1,500,000	600,000
Restricted Unspent Loan		(841,758)	0	0
Restricted Cash Utilised		0	0	2,708,963
Transfers to reserves (restricted assets)	12	(38,034,365)	(11,501,252)	(14,931,885)
Transfers from reserves (restricted assets)	12	30,254,845	16,951,900	13,389,154
Amount attributable to financing activities		(9,309,154)	4,932,077	(91,495)
Surplus(deficiency) before general rates		(31,758,481)	(34,118,692)	(30,630,551)
Total amount raised from general rates	23	34,426,766	34,118,692	32,708,653
Net current assets at June 30 c/fwd - surplus/(deficit)	24	**2,668,285**	**0**	**2,078,102**

This statement is to be read in conjunction with the accompanying notes.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PREPARATION
The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this financial report are presented below and have been consistently applied unless stated otherwise.

Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

CRITICAL ACCOUNTING ESTIMATES
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

THE LOCAL GOVERNMENT REPORTING ENTITY
All Funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 20 to these financial statements.

(a) Goods and Services Tax (GST)
Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable.
The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

(b) Cash and Cash Equivalents
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(c) Trade and Other Receivables
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

(d) Inventories

General
Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for sale
Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for sale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

(e) Fixed Assets
Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Mandatory requirement to revalue non-current assets
Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of non-current assets at Fair Value became mandatory.

During the year ended 30 June 2013, the City commenced the process of adopting Fair Value in accordance with the Regulations.

Whilst the amendments initially allowed for a phasing in of fair value in relation to fixed assets over three years, as at 30 June 2015 all non-current assets were carried at Fair Value in accordance with the the requirements.

Thereafter, each asset class must be revalued in accordance with the regulatory framework established and the City revalues its asset classes in accordance with this mandatory timetable.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made in the financial report as necessary.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(e) Fixed Assets (Continued)

Land under control
In accordance with Local Government (Financial Management) Regulation 16(a)(ii), the City was required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or Regional significance.

Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land in accordance with the other policies detailed in this Note.

Initial recognition and measurement between mandatory revaluation dates
All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework detailed above.

Revaluation
Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land under roads
In Western Australia, all land under roads is Crown Land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the City.

CITY OF ALBANY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30TH JUNE 2017

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(e) Fixed Assets (Continued)

Depreciation
The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:
a) Restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount; or
b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Major depreciation periods used for each class of depreciable asset are:

Buildings	4 to 145 years
Furniture and equipment	2 to 10 years
Plant and equipment	2 to 15 years
Sealed roads and streets	
formation	not depreciated
pavement	90 years
seal	
- bituminous seals	25 years
- asphalt surfaces	40 years
Gravel roads	
formation	not depreciated
pavement	90 years
Formed roads (unsealed)	
formation	not depreciated
pavement	90 years
Footpaths - slab	80 years
Sewerage piping	100 years
Water supply piping and drainage systems	75 years

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(f) Fair Value of Assets and Liabilities

When performing a revaluation, the City uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that the City would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(f) Fair Value of Assets and Liabilities (Continued)

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

As detailed above, the mandatory measurement framework imposed by the Local Government (Financial Management) Regulations requires, as a minimum, all assets carried at a revalued amount to be revalued in accordance with the regulatory framework.

(g) Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the City commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or at cost.

Amortised cost is calculated as:

(a) the amount in which the financial asset or financial liability is measured at initial recognition;

(b) less principal repayments and any reduction for impairment; and

(c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(g) Financial Instruments (Continued)

Classification and subsequent measurement (continued)

(i) Financial assets at fair value through profit and loss
Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short-term profit taking. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss. Assets in this category are classified as current assets.

(ii) Loans and receivables
Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

(iii) Held-to-maturity investments
Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the City has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets, where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

(iv) Available-for-sale financial assets
Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available-for-sale financial assets are classified as non-current.

(v) Financial liabilities
Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(g) Financial Instruments (Continued)

Impairment
A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which will have an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

Derecognition
Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the City no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(h) Impairment of Assets
In accordance with Australian Accounting Standards the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

(i) Trade and Other Payables
Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(j) Employee Benefits

Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(k) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

(l) Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(m) Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the City, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(n) Investment in Associates

An associate is an entity over which the City has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the City's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the City and the associate are eliminated to the extent of the City's interest in the associate.

When the City's share of losses in an associate equals or exceeds its interest in the associate, the City discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the City will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

(o) Interests in Joint Arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method. Refer to note 1(n) for a description of the equity method of accounting.

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The City's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements. Information about the joint ventures is set out in Note 17.

(p) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in Note 2(c) . That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operations for the current reporting period.

(q) Superannuation

The City contributes to a number of Superannuation Funds on behalf of employees. All funds to which the City contributes are defined contribution plans.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(r) Current and Non-Current Classification
In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the City's intentions to release for sale.

(s) Rounding Off Figures
All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar.

(t) Comparative Figures
Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the City applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statement, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

(u) Budget Comparative Figures
Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(v) New Accounting Standards and Interpretations for Application in Future Periods

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the City.

Management's assessment of the new and amended pronouncements that are relevant to the City, applicable to future reporting periods and which have not yet been adopted are set out as follows:

	Title	Issued / Compiled	Applicable [1]	Impact
(i)	AASB 9 Financial Instruments (incorporating AASB 2014-7 and AASB 2014-8)	December 2014	1 January 2018	Nil – The objective of this Standard is to improve and simplify the approach for classification and measurement of financial assets compared with the requirements of AASB 139. Given the nature of the financial assets of the City, it is not anticipated the Standard will have any material effect.
(ii)	AASB 15 Revenue from Contracts with Customers	December 2014	1 January 2019	This Standard establishes principles for entities to apply to report useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from a contract with a customer. The effect of this Standard will depend upon the nature of future transactions the City has with those third parties it has dealings with. It may or may not be significant.
(iii)	AASB 16 Leases	February 2016	1 January 2019	Under AASB 16 there is no longer a distinction between finance and operating leases. Lessees will now bring to account a right-to-use asset and lease liability onto their statement of financial position for all leases. Effectively this means the vast majority of operating leases as defined by the current AASB 117 Leases which currently do not impact the statement of financial position will be required to be capitalised on the statement of financial position once AASB 16 is adopted. Currently, operating lease payments are expensed as incurred. This will cease and will be replaced by both depreciation and interest charges. Based on the current number of operating leases held by the City, the impact is not expected to be significant.

Notes: (1) Applicable to reporting periods commencing on or after the given date.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(v) New Accounting Standards and Interpretations for Application in Future Periods (Continued)

	Title	Issued / Compiled	Applicable [1]	Impact
(iv)	AASB 1058 Income of Not-for-Profit Entities (incorporating AASB 2016-7 and AASB 2016-8)	December 2016	1 January 2019	These standards are likely to have a significant impact on the income recognition for NFP's. Key areas for consideration are: - Assets received below fair value; - Transfers received to acquire or construct non-financial assets; - Grants received; - Prepaid rates; - Leases entered into at below market rates; and - Volunteer services. Whilst it is not possible to quantify the financial impact (or if it is material) of these key areas until the details of future transactions are known, they will all have application to the City's operations.

Notes:
[1] Applicable to reporting periods commencing on or after the given date.

(w) Adoption of New and Revised Accounting Standards

During the current year, the City adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

Whilst many reflected consequential changes associate with the amendment of existing standards, the only new standard with material application is as follows:

(i)	AASB 2015-6 Amendments to Australian Accounting Standards - Extending Related Party Disclosures to Not-for-Profit Public Sector Entities [AASB 10, 124 & 1049]	The objective of this Standard was to extend the scope of AASB 124 *Related Party Disclosures* to include not-for-profit sector entities. The Standard has had a significant disclosure impact on the financial report of the City as both Elected Members and Senior Management are deemed to be Key Management Personnel and resultant disclosures in accordance to AASB 124 have been necessary.

2. REVENUE AND EXPENSES

	2017 $	2016 $
(a) Net Result		
The Net result includes:		
(i) Charging as an expense:		
Significant expense and revenue		
Impairment Loss - Land	0	1,000,000
Auditors remuneration		
Audit of the Annual Financial Report 2014/15	0	21,057
Audit of the Annual Financial Report 2015/16	22,865	19,235
Audit of the Annual Financial Report 2016/17	19,280	0
Internal Audit/FMR Review	7,861	21,199
Grant acquital	5,550	7,200
Professional Services	0	3,290
Training/conferences	4,750	7,322
Depreciation		
Buildings	2,095,811	1,997,175
Furniture and equipment	945,588	510,437
Plant and equipment	1,852,514	1,795,294
Infrastructure - Roads	7,118,248	7,005,410
Infrastructure - Footpaths	772,199	739,531
Infrastructure - Drainage	977,239	955,390
Infrastructure - Parks, Gardens and Reserves	669,127	533,065
Infrastructure - Other	2,288,798	2,262,412
	16,719,524	15,798,714
Interest expenses (finance costs)		
Debentures (refer Note 22 (a))	945,138	1,034,463
	945,138	1,034,463
(ii) Crediting as revenue:		
Other revenue		
Reimbursements & Recoveries	931,713	883,659
Other	105,931	88,808
	1,037,644	972,467

	2017 Actual $	2017 Budget $	2016 Actual $
Interest earnings			
- Reserve funds	438,734	110,780	435,714
- Other funds	413,820	641,910	409,080
Other interest revenue (refer note 28)	321,729	290,000	314,884
	1,174,283	1,042,690	1,159,678

2. REVENUE AND EXPENSES (Continued)

(b) Statement of Objective

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Community Vision, and for each of its broad activities/programs.

COMMUNITY VISION

City operations as disclosed in these financial statements encompass the following service orientated activities/programs.

GOVERNANCE
Objective:
To provide a decision making process for the efficient allocation of scarce resources.
Activities:
Includes the activities of members of the council and the administrative support available to the council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific council services.

GENERAL PURPOSE FUNDING
Objective:
To collect revenue to allow for the provision of services.
Activities:
Rates, general purpose government grants and interest revenue.

LAW, ORDER, PUBLIC SAFETY
Objective:
To provide services to help ensure a safer and environmentally conscious community.
Activities:
Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.

HEALTH
Objective:
To provide an operational framework for environmental and community health.
Activities:
Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.

CITY OF ALBANY
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30TH JUNE 2017

2. REVENUE AND EXPENSES (Continued)

(b) Statement of Objective (Continued)

EDUCATION AND WELFARE
Objective:
To provide services to disadvantaged persons, the elderly, children and youth.
Activities:
Elderly person's activities and support, community services planning, disabled persons, youth services, aboriginal issues, playgroup, pre-schools and other welfare and voluntary persons.

COMMUNITY AMENITIES
Objective:
To provide services required by the community.
Activities:
Refuse collection services, including recycling, greenwaste and hardwaste. Operation of tip facilities, administration of the Town Planning Scheme, public amenities and urban stormwater drainage works. Protection of the environment, coastline and waterways. Environmental planning.

RECREATION AND CULTURE
Objective:
To establish and effectively manage infrastructure and resource which will help the social well being of the community.
Activities:
Maintenance of halls, recreation and cultural facilities, including sportsgrounds, parks, gardens, reserves, playgrounds and foreshore amenities. Maintenance of boat ramps and jetties. Townscape works. Operation of the Library, Albany Leisure Centre, Vancouver, Art Centre, and other cultural activities.

TRANSPORT
Objective:
To provide safe, effective and efficient transport services to the community.
Activities:
Construction & maintenance of roads, drainage, footpaths, bridges, and traffic signs. Maintenance of pump stations and road verges. Strategic planning for transport and traffic flows. Street lighting and street cleaning. Airport operation. Parking control and car park maintenance.

ECONOMIC SERVICES
Objective:
To help promote the city and its economic well being.
Activities:
Tourism and area promotion, operation of the Visitor Centre, Sister City expenses, City marketing and economic development, implementation of building control, operation of plant nursery.

OTHER PROPERTY AND SERVICES
Objective:
To monitor and control council's overheads operating accounts.
Activities:
Private works operation, plant repair, Public works overhead, land acquisition (including town planning schemes) and subdivision development and sales.

2. REVENUE AND EXPENSES (Continued)

(c) Conditions Over Grants/Contributions

Grant/Contribution	Opening Balance [1] 1/07/15 $	Received [2] 2015/16 $	Expended [3] 2015/16 $	Closing Balance [1] 30/06/16 $	Received [2] 2016/17 $	Expended [3] 2016/17 $	Closing Balance 30/06/17 $
Law, order, public safety							
Crime Prevention Grant	25,000	0	(25,000)	**0**	0	0	**0**
Cat Act Grant - Sterilisation Subsidy	19,579	0	(19,579)	**0**	0	0	**0**
Bushfire Brigade Operating Grant	36,893	235,826	(211,943)	**60,776**	302,839	(299,695)	**63,920**
SES Operating Grant	10,990	45,355	(42,450)	**13,895**	50,618	(48,212)	**16,301**
Community Emergency Risk Management	7,877	0	0	**7,877**	0	(7,877)	**0**
Bushfire Brigade - DFES contributed assets	0	0	0	**0**	1,610,524	(1,610,524)	**0**
Donations & Sponsorship - Forward Control Van	0	0	0	**0**	52,429	(52,429)	**0**
Health							
Tobacco Control Grant	1,725	0	(1,725)	**0**	0	0	**0**
Education and welfare							
Seniors Strategy Initiatives	0	4,273	(4,273)	**0**	0	0	**0**
Torbay Fire Management Strategy	15,000	0	(15,000)	**0**	7,289	(7,289)	**0**
Youth Friendly Communities	0	10,000	(3,710)	**6,290**	0	(6,290)	**0**
Day Care Centre - Playground Upgrade	0	15,000	(13,580)	**1,420**	0	(1,420)	**0**
Disability Awareness Project	12,773	0	(3,382)	**9,391**	0	(9,391)	**0**
Community amenities							
Emu Point Coastal Works	20,987	0	(20,987)	**0**	0	0	**0**
Accessible Public Toilets	0	63,636	0	**63,636**	0	0	**63,636**
Recreation and culture							
Fire Management Strategies (Stage 1)	8,623	20,369	(28,992)	**0**	0	0	**0**
Library - Finding My Place Grant	4,800	0	(4,800)	**0**	0	0	**0**
Library - Seniors & Special Needs Program	0	1,000	(1,000)	**0**	0	0	**0**
Library - SLWA Regional Subsidy	0	15,896	(15,896)	**0**	45,655	(45,655)	**0**
Club Development Initiative	0	50,000	(50,000)	**0**	0	0	**0**
Christmas. New Year and Australia Day Events Grant	0	32,455	(32,455)	**0**	0	0	**0**
Coastal Monitoring Program	3,231	61,933	(65,164)	**0**	0	0	**0**
Cheyne Beach Rehabilitation	2,601	19,382	(21,983)	**0**	0	0	**0**
Mt. Melville Community Fauna Survey	0	2,853	(2,853)	**0**	0	0	**0**
Charles Darwin Signage Ellen Cove	0	8,007	(8,007)	**0**	0	0	**0**
Cycle Strategy Bicycle Counters Grant	0	20,150	(20,150)	**0**	0	0	**0**
Expert Skills Clinic in Albany	0	4,500	(4,500)	**0**	0	0	**0**
Albany Entertainment Centre - Projects	0	24,639	(24,639)	**0**	0	0	**0**
Shark Barrier Middleton Beach	0	200,000	(200,000)	**0**	0	0	**0**
Eyre Park - Upgrade Playground Equipment	0	49,960	(49,960)	**0**	0	0	**0**
Quarantine Hill Tower Maintenace	0	10,450	(10,450)	**0**	0	0	**0**
Smart Clubs - Presidents Forums and Education	0	4,000	(4,000)	**0**	0	0	**0**
Travel Smart Officer Grant	38,513	1,000	(39,513)	**0**	18,513	(18,513)	**0**
Vancouver Arts Centre Country Arts	0	68,500	(68,500)	**0**	31,500	(31,500)	**0**
Vancouver Arts Centre Workshops/Projects	0	17,370	(17,370)	**0**	14,990	(14,990)	**0**
Vancouver Street Festival	0	23,045	(23,045)	**0**	48,180	(48,180)	**0**
Bella Kelly Retrospective	15,670	0	(15,670)	**0**	0	0	**0**
Emu Point Coastal Park - Ocean Side Revegetation	12,526	1,900	(14,426)	**0**	0	0	**0**
ALAC Heat Reclaim Unit & AHU Grant	11,719	0	(11,719)	**0**	0	0	**0**
ALAC - DSR Pool Grant	0	32,000	(28,449)	**3,551**	32,000	(35,551)	**0**
Sport 4 All Kidsport Program	0	120,000	(116,402)	**3,598**	180,000	(169,194)	**14,404**
Centennial Park Upgrade	0	7,063,000	(6,753,965)	**309,035**	12,031,500	(10,938,638)	**1,401,897**
Lower King Foreshore Maintenance	2,250	0	0	**2,250**	0	(2,250)	**0**
Share the Road Education Programme	0	37,956	(10,849)	**27,107**	0	(27,107)	**0**
Get Set Go	0	5,000	0	**5,000**	0	(5,000)	**0**
Sport 4 All Silversports Program	0	0	0	**0**	155,000	(94,708)	**60,292**
Bikeweek	0	0	0	**0**	1,400	(1,400)	**0**
AEC Auspiced grant	0	0	0	**0**	23,783	(23,783)	**0**
Recreational Boating Strategy	0	0	0	**0**	68,904	(68,904)	**0**
Transport							
Wheelon/Blue Gum Bridge	0	506,682	(506,682)	**0**	0	0	**0**
Main Roads Direct Grant	0	372,900	(372,900)	**0**	405,337	(405,337)	**0**
Roads to Recovery	0	2,272,257	(2,272,257)	**0**	2,050,000	(2,050,000)	**0**
Federal Black Spot Funding	0	287,723	(287,723)	**0**	0	0	**0**
State Black Spot Funding	0	205,600	(205,600)	**0**	230,493	(230,493)	**0**
Path Funding	0	171,339	(171,339)	**0**	20,000	(20,000)	**0**
Commodity Funding	0	252,000	(252,000)	**0**	202,397	(202,397)	**0**
Regional Road Group	0	887,372	(887,372)	**0**	777,230	(617,230)	**160,000**
Street Lighting	0	47,219	(47,219)	**0**	0	0	**0**
Urban Verge Mowing	0	15,000	(15,000)	**0**	0	0	**0**
Hunton Bridge	73,451	0	0	**73,451**	0	0	**73,451**
Bridges		0	0	**0**	90,000	0	**90,000**
Airport Runway/Infrastructure - RFDS	0	0	0	**0**	125,000	(72,134)	**52,866**
Airport Runway/Infrastructure - Reseal main R/way	0	0	0	**0**	250,000	(250,000)	**0**
Airport Runway/Infrastructure - New taxiway	0	0	0	**0**	100,000	(100,000)	**0**
Airport Runway/Infrastructure - Overlay threshold	0	0	0	**0**	100,000	(100,000)	**0**
Economic services							
Clipper Host Port	0	31,501	(31,501)	**0**	0	0	**0**
Camping Grounds Capital Works	0	255,000	(255,000)	**0**	0	0	**0**
Regional Visitors Centre Sustainability Grant	0	0	0	**0**	106,500	(101,287)	**5,213**
Albany Visitors Centre Capital Grants	0	0	0	**0**	149,625	0	**149,625**
Other property and services							
Albany Visitors Centre Building Construction	0	54,690	0	**54,690**	0	0	**54,690**
IPR Peer Support Program -	0	0	0	**0**	20,000	0	**20,000**
Total	**324,208**	**13,628,738**	**(13,310,979)**	**641,967**	**19,301,706**	**(17,717,378)**	**2,226,295**

Notes:

(1) - Grants/contributions recognised as revenue in a previous reporting period which were not expended at the close of the previous reporting period.

(2) - New grants/contributions which were recognised as revenues during the reporting period and which had not yet been fully expended in the manner specified by the contributor.

(3) - Grants/contributions which had been recognised as revenues in a previous reporting period or received in the current reporting period and which were expended in the current reporting period in the manner specified by the contributor.

	Note	2017 $	2016 $
3. CASH AND CASH EQUIVALENTS			
Unrestricted		7,885,069	7,584,073
Restricted		26,837,094	18,215,807
		34,722,163	25,799,880
The following restrictions have been imposed by regulations or other externally imposed requirements:			
Airport Reserve	12	2,190,421	1,972,536
Albany Entertainment Reserve	12	454,228	450,475
ALAC Synthetic Surface "Carpet" Reserve	12	224,424	204,424
Albany Classics Reserve	12	25,281	32,864
Bayonet Head Infrastructure Reserve	12	150,522	149,898
Car Parking Reserve	12	155,285	155,285
Emu Point Boat Pens Development Reserve	12	401,133	316,317
Masterplan Funding Reserve	12	186,621	239,183
National Anzac Centre Reserve	12	987,145	538,100
Parks and Recreations Grounds	12	253,054	253,054
Plant Replacement Reserve	12	2,139,622	1,125,889
Roadwork's Reserve	12	1,641,687	1,302,929
Waste Management Reserve	12	2,378,090	2,766,813
Refuse Collection & Waste Minimisation Reserve	12	2,102,362	1,292,635
Building Restoration Reserve	12	1,336,623	921,695
Debt Management Reserve	12	3,914,614	3,673,896
Land Acquisition	12	523,676	269,760
Coastal Management Reserve	12	573,713	462,696
Information Technology Reserve	12	617,219	433,069
Prepaid Rates Reserve	12	762,372	600,371
Destination Marketing & Economic Development Reserve	12	97,719	72,983
Albany Heritage Park Infrastructure Reserve	12	496,606	300,000
Unspent Grants Reserve	12 / 2 (c)	4,301,443	641,967
Cheynes Beach Reserve	12	78,750	36,250
National Anzac Centre Donations		2,727	2,718
Unspent loans	12	841,758	0
		26,837,094	18,215,807
4. INVESTMENTS			
Financial assets at fair value through profit and loss		205,605	205,605
Financial assets at fair value through profit and loss			
At the beginning of the year		205,605	205,605
At the end of the year		205,605	205,605

	2017 $	2016 $
5. TRADE AND OTHER RECEIVABLES		
Current		
Rates outstanding	809,310	892,621
Sundry debtors	1,169,859	873,325
GST receivable	208,593	297,176
Loans receivable - clubs/institutions	12,120	0
Prepaid Expenses	388,875	333,338
Other Accrued Income	324,235	431,485
	2,912,992	2,827,945
Non-current		
Rates outstanding - pensioners	523,748	524,408
Loans receivable - clubs/institutions	127,880	0
	651,628	524,408
Information with respect the impairment or otherwise of the totals of rates outstanding and sundry debtors is as follows:		
Rates outstanding	809,310	892,621
Includes:		
Past due and not impaired	809,310	892,621
Impaired	0	0
Sundry debtors	1,169,859	873,325
Includes:		
Past due and not impaired	109,179	55,003
Impaired	24,196	24,196
6. INVENTORIES		
Current		
Fuel and Materials	442,076	470,584
ALAC Stock	2,186	3,768
Albany Visitor Centre Stock	50,251	54,281
Albany Heritage Park	107,946	95,530
Other	18,027	21,864
Land held for resale - fair value		
Cost of acquisition	77,500	77,500
Development costs	3,568,537	3,568,537
Transfer roads to Infrastructure	(723,577)	(723,577)
Disposals	(2,125,827)	(2,051,484)
Adjustment to Realisable Value	(556,633)	(567,026)
	860,486	949,977

	2017 $	2016 $
7 (a). PROPERTY, PLANT AND EQUIPMENT		
Land at:		
- Independent valuation 2014 - level 2	0	55,236,647
- Independent valuation 2017 - level 2	20,566,300	0
- Independent valuation 2017 - level 3	42,811,000	0
- Management Valuation 2017 - level 2	133,000	0
- Additions after valuation - cost	0	1,767,483
	63,510,300	57,004,130
Land - vested in and under the control of Council at:		
- Independent valuation 2014 - level 3	0	1,015,100
- Management valuation 2017 - level 3	1,015,100	0
	1,015,100	1,015,100
	64,525,400	58,019,230
Buildings at:		
- Independent valuation 2014 - level 2	0	15,829,537
- Independent valuation 2014 - level 3	0	30,391,961
- Management valuation 2014 - level 3	0	1,789,394
- Buildings at cost	0	15,387,191
- Independent valuation 2017 - level 2	3,476,209	0
- Independent valuation 2017 - level 3	74,682,433	0
- Management valuation 2017 - level 3	683,564	0
Less: accumulated depreciation	0	(3,743,288)
	78,842,206	59,654,795
	78,842,206	59,654,795
Total land and buildings	143,367,606	117,674,025
Furniture and equipment at:		
- Management valuation 2016 - level 3	151,425	151,425
- Independent valuation 2016 - level 3	4,262,058	4,262,058
- Additions after valuation - cost	811,125	0
Less: accumulated depreciation	(945,588)	0
	4,279,020	4,413,483
Plant and equipment at:		
- Independent valuation 2016 - level 2	10,349,464	10,687,443
- Independent valuation 2016 - level 3	1,003,170	1,140,965
- Management valuation 2016 - level 3	2,817,130	2,932,392
- Additions after valuation - cost	3,349,554	0
Less: accumulated depreciation	(1,852,514)	0
	15,666,804	14,760,800

7 (a). PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Paintings at:		
- Management valuation 2015 - level 3	313,613	313,613
- Additions after valuation - cost	20,000	20,000
	333,613	333,613
Work in progress at cost	298,101	4,418,321
	298,101	4,418,321
	163,945,144	141,600,242

The fair value of property, plant and equipment is determined at least every three years in accordance with the regulatory framework. Additions since the date of valuation are shown as cost, given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A (2) which requires property, plant and equipment to be shown at fair value.

7. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Balance at the Beginning of the Year $	Additions $	(Disposals) $	Revaluation Increments/ (Decrements) Transferred to Revaluation $	Revaluation (Losses)/ Reversals Through to Profit or Loss $	Impairment (Losses)/ Reversals $	Depreciation (Expense) $	Transfers $	Carrying Amount at the End of Year $
Land - freehold land	57,004,130	0	(1,102,900)	7,609,070	0	0	0	0	63,510,300
Land - vested in and under the control of Council	1,015,100	0	0	0	0	0	0	0	1,015,100
Total land	**58,019,230**	**0**	**(1,102,900)**	**7,609,070**	**0**	**0**	**0**	**0**	**64,525,400**
Buildings	59,654,795	8,362,940	(23,784)	9,071,162	0	0	(2,095,811)	3,872,904	78,842,206
Total buildings	**59,654,795**	**8,362,940**	**(23,784)**	**9,071,162**	**0**	**0**	**(2,095,811)**	**3,872,904**	**78,842,206**
Total land and buildings	**117,674,025**	**8,362,940**	**(1,126,684)**	**16,680,232**	**0**	**0**	**(2,095,811)**	**3,872,904**	**143,367,606**
Furniture and equipment	4,413,483	569,788	0	0	0	0	(945,588)	241,337	4,279,020
Plant and equipment	14,760,800	3,343,575	(591,036)	0	0	0	(1,852,514)	5,979	15,666,804
Paintings	333,613	0	0	0	0	0	0	0	333,613
Work in Progress yet to be Classified	4,418,321	0	0	0	0	0	0	(4,120,220)	298,101
Total property, plant and equipment	**141,600,242**	**12,276,303**	**(1,717,720)**	**16,680,232**	**0**	**0**	**(4,893,913)**	**0**	**163,945,144**

7. PROPERTY, PLANT AND EQUIPMENT (Continued)

(c) Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of valuation	Date of last Valuation	Inputs used
Land at:					
Land - freehold land	2	Market Approach using recent market data for similar properties	Independent Registered Valuers & Management Valuation	June 2017	Direct Market Comparisons / Price Per Square Metre.
Land - freehold land	3	Current replacement cost using both observable and unobservable inputs	Independent Registered Valuers	June 2017	Improvements to land using estimated construction costs (Level 2) Inputs.
Land - vested in and under the control of Council	3	Cost approach using current replacement cost	Management Valuation	June 2017	Improvements to land using estimated construction costs (Level 2) Inputs.
Buildings	2 & 3	Market Approach using recent market data for similar properties / income approach using discounted cashflow methodology / Depreciated Replacement Cost	Independent Registered Valuers & Management Valuation	June 2017	Direct Market Comparisons / Price Per Square Metre (Level 2) - Remaining Useful Life Assessments & Active Market Inputs (Level 3).
Furniture and equipment					
	3	Cost Approach using depreciated replacement cost	Independent Registered Valuers & Management Valuation	June 2016	Purchase Costs And Current Condition (Level 2), Residual Values And Remaining Useful Life Assessments (Level 3) Inputs.
Plant and equipment					
- Independent Valuation - Level 2	2	Market Approach using recent market data for similar assets	Independent Registered Valuers	June 2016	Market Price Per Item.
- Independent/Management Valuation - Level 3	3	Cost Approach using depreciated replacement cost	Independent Registered Valuers & Management Valuation	June 2016	Purchase Costs And Current Condition (Level 2), Residual Values And Remaining Useful Life Assessments (Level 3) Inputs.
Paintings	2	Market Approach using recent auction information for similar pieces of artwork	Management Valuation	June 2015	Recent Auction Sales.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.

	2017 $	2016 $
8 (a). INFRASTRUCTURE		
Infrastructure - Roads		
- Management Valuation 2015 - Level 3	230,748,564	230,748,564
- Additions after valuation - cost	13,579,771	4,874,014
Less: accumulated depreciation	(14,123,658)	(7,005,410)
	230,204,677	228,617,168
Infrastructure - Footpaths		
- Management Valuation 2015 - Level 3	40,293,377	40,293,377
- Additions after valuation - cost	2,449,718	1,593,322
Less: accumulated depreciation	(1,511,730)	(739,531)
	41,231,365	41,147,168
Infrastructure - Drainage		
- Management Valuation 2015 - Level 3	49,584,492	49,584,492
- Additions after valuation - cost	3,426,768	1,654,054
Less: accumulated depreciation	(1,932,629)	(955,390)
	51,078,631	50,283,156
Infrastructure - Parks, Gardens and Reserves		
- Management Valuation 2015 - Level 3	30,050,476	30,050,476
- Additions after valuation - cost	7,537,504	3,235,809
Less: accumulated depreciation	(1,202,192)	(533,065)
	36,385,788	32,753,220
Infrastructure - Other		
- Management Valuation 2015 - Level 3	87,347,680	87,347,680
- Additions after valuation - cost	5,930,433	2,058,140
Less: accumulated depreciation	(4,551,210)	(2,262,412)
	88,726,903	87,143,408
Work in progress at cost	3,714,817	9,383,367
	3,714,817	9,383,367
	451,342,181	449,327,487

The fair value of infrastructure is determined at least every three years in accordance with the regulatory framework. Additions since the date of valuation are shown as cost. Given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and, where appropriate, the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management)Regulation 17A(2) which requires infrastructure to be shown at fair value.

8. INFRASTRUCTURE (Continued)

(b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of infrastructure between the beginning and the end of the current financial year.

	Balance as at the Beginning of the Year	Additions	(Disposals)	Revaluation Increments/ (Decrements) Transferred to Revaluation	Revaluation (Loss)/ Reversal Transferred to Profit or Loss	Impairment (Losses)/ Reversals	Depreciation (Expense)	Transfers	Carrying Amount at the End of the Year
	$	$	$	$	$	$	$	$	$
Infrastructure - Roads	228,617,168	6,168,657	0	0	0	0	(7,118,248)	2,537,100	230,204,677
Infrastructure - Footpaths	41,147,168	661,858	0	0	0	0	(772,199)	194,538	41,231,365
Infrastructure - Drainage	50,283,156	483,821	0	0	0	0	(977,239)	1,288,893	51,078,631
Infrastructure - Parks, Gardens and Reserves	32,753,220	947,991	0	0	0	0	(669,127)	3,353,704	36,385,788
Infrastructure - Other	87,143,408	5,577,978	0	0	0	0	(2,288,798)	(1,705,685)	88,726,903
Work in Progress yet to be Classified	9,383,367	0	0	0	0	0	0	(5,668,550)	3,714,817
Total infrastructure	**449,327,487**	**13,840,305**	**0**	**0**	**0**	**0**	**(11,825,611)**	**0**	**451,342,181**

8. INFRASTRUCTURE (Continued)

(c) Fair Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of valuation	Date of last Valuation	Inputs used
Infrastructure - Roads	3	Cost Approach using depreciated replacement cost	Management Valuation	June 2015	Construction Costs And Current Condition (Level 2), Residual Values And Remaining Useful Life Assessments (Level 3) Inputs.
Infrastructure - Footpaths	3	Cost Approach using depreciated replacement cost	Management Valuation	June 2015	Construction Costs And Current Condition (Level 2), Residual Values And Remaining Useful Life Assessments (Level 3) Inputs.
Infrastructure - Drainage	3	Cost Approach using depreciated replacement cost	Management Valuation	June 2015	Construction Costs And Current Condition (Level 2), Residual Values And Remaining Useful Life Assessments (Level 3) Inputs.
Infrastructure - Parks, Gardens and Reserves	3	Cost Approach using depreciated replacement cost	Management Valuation	June 2015	Construction Costs And Current Condition (Level 2), Residual Values And Remaining Useful Life Assessments (Level 3) Inputs.
Infrastructure - Other	3	Cost Approach using depreciated replacement cost	Management Valuation	June 2015	Construction Costs And Current Condition (Level 2), Residual Values And Remaining Useful Life Assessments (Level 3) Inputs.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied , they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

	2017 $	2016 $
9. TRADE AND OTHER PAYABLES		
Current		
Sundry creditors	3,376,550	3,386,047
Accrued interest on debentures	38,050	41,255
Accrued salaries and wages	663,938	606,239
Sundry Accruals	172,970	747,493
Provision - Gravel Pit Regeneration	130,773	146,501
Income Received in Advance	283,244	277,077
	4,665,525	5,204,612
10. LONG-TERM BORROWINGS		
Current		
Secured by floating charge		
Debentures	2,136,616	2,047,877
	2,136,616	2,047,877
Non-current		
Secured by floating charge		
Debentures	13,857,761	14,494,376
	13,857,761	14,494,376

Additional detail on borrowings is provided in Note 22.

11. PROVISIONS

	Provision for Annual Leave $	Provision for Long Service Leave $	Total $
Opening balance at 1 July 2016			
Current provisions	1,890,474	1,887,575	3,778,049
Non-current provisions	0	532,889	532,889
	1,890,474	2,420,464	4,310,938
Additional provision	59,843	394,164	454,007
Balance at 30 June 2017	1,950,317	2,814,628	4,764,945
Comprises			
Current	1,950,317	2,125,027	4,075,344
Non-current	0	689,601	689,601
	1,950,317	2,814,628	4,764,945

	Actual 2017 Opening Balance $	Budget 2017 Transfer to $	Budget 2017 Transfer (from) $	Budget 2017 Closing Balance $	Actual 2016 Opening Balance $	Actual 2016 Transfer to $	Actual 2016 Transfer (from) $	Actual 2016 Closing Balance $
Airport Reserve	1,972,536	2,492,584	(3,407,170)	1,417,816	1,559,597	2,550,807	(2,137,868)	1,972,536
Albany Entertainment Reserve	450,475	3,753	(120,000)	259,089	439,053	11,422	0	450,475
ALAC Synthetic Surface "Carpet" Reserve	204,424	10,000	(183,300)	31,448	179,748	24,676	0	204,424
Albany Classics Reserve	32,864	417	0	42,124	48,530	1,263	(16,929)	32,864
Bayonet Head Infrastructure Reserve	149,898	624	0	63,015	148,303	1,595	0	149,898
Car Parking Reserve	155,285	0	0	207,536	95,536	59,749	0	155,285
Capital Seed Funding for Sporting Club Reserve	0	0	0	841	5,841	0	(5,841)	0
Emu Point Boat Pens Development Reserve	316,317	88,879	(267,256)	142,897	241,833	83,575	(9,091)	316,317
Masterplan Funding Reserve	239,183	0	(158,523)	66,958	267,235	6,948	(35,000)	239,183
National Anzac Centre Reserve	538,100	0	0	372,677	182,042	356,058	0	538,100
Parks Development Reserve	0	0	0	0	21,245	555	(21,800)	0
Parks and Recreations Grounds	253,054	0	(9,592)	142,161	50,000	203,054	0	253,054
Plant Replacement Reserve	1,125,889	96,352	(150,000)	703,229	1,399,481	76,408	(350,000)	1,125,889
Roadwork's Reserve	1,302,929	77,542	(375,000)	726,123	1,229,845	220,137	(147,053)	1,302,929
Waste Management Reserve	2,766,813	1,045,220	(2,840,000)	1,253,130	2,053,817	1,064,670	(351,674)	2,766,813
Refuse Collection & Waste Minimisation Reserve	1,292,635	6,589,179	(6,580,248)	2,487,708	889,941	6,898,764	(6,496,070)	1,292,635
Building Restoration Reserve	921,695	50,000	(520,000)	333,143	713,143	208,552	0	921,695
Debt Management Reserve	3,673,896	252,331	(836,421)	2,577,094	3,002,455	871,441	(200,000)	3,673,896
Land Acquisition	269,760	0	(40,000)	222,485	279,652	547,275	(557,167)	269,760
Coastal Management Reserve	462,696	0	(29,896)	373,604	353,500	109,196	0	462,696
Information Technology Reserve	433,069	0	(125,850)	296,842	398,900	59,169	(25,000)	433,069
Prepaid Rates Reserve	600,371	533,726	(533,726)	533,726	533,726	600,371	(533,726)	600,371
Destination Marketing & Economic Development R	72,983	88,145	(80,000)	93,925	130,000	97,983	(155,000)	72,983
Albany Heritage Park Infrastructure Reserve	300,000	100,000	(57,000)	293,000	100,000	200,000	0	300,000
Unspent Grants Reserve	641,967	0	(607,918)	57,439	2,346,935	641,967	(2,346,935)	641,967
Cheynes Beach Reserve	36,250	72,500	(30,000)	78,750	0	36,250	0	36,250
	18,213,089	11,501,252	(16,951,900)	12,776,760	16,670,358	14,931,885	(13,389,154)	18,213,089

12. RESERVES - CASH BACKED

	Actual 2017 Opening Balance $	Actual 2017 Transfer to $	Actual 2017 Transfer (from) $	Budget 2017 Opening Balance $	Actual 2017 Closing Balance $	Actual 2016 Transfer to $	Actual 2016 Transfer (from) $	Actual 2016 Closing Balance $
Airport Reserve	1,972,536	2,768,964	(2,551,079)	2,332,402	2,190,421	2,492,584	(3,407,170)	1,417,816
Albany Entertainment Reserve	450,475	3,753	0	375,336	454,228	3,753	(120,000)	259,089
ALAC Synthetic Surface "Carpet" Reserve	204,424	20,000	0	204,748	224,424	20,000	(183,300)	31,448
Albany Classics Reserve	32,864	417	(8,000)	41,707	25,281	624	0	42,124
Bayonet Head Infrastructure Reserve	149,898	624	0	62,391	150,522	624	0	63,015
Car Parking Reserve	155,285	0	0	207,536	155,285	0	0	207,536
Capital Seed Funding for Sporting Club Reserve	0	0	0	841	0	0	0	841
Emu Point Boat Pens Development Reserve	316,317	84,816	0	321,274	401,133	88,879	(267,256)	142,897
Masterplan Funding Reserve	239,183	5,691	(58,253)	225,481	186,621	5,691	(158,523)	66,958
National Anzac Centre Reserve	538,100	449,045	0	372,677	987,145	449,045	0	372,677
Parks Development Reserve	0	0	0	0	0	0	0	0
Parks and Recreations Grounds	253,054	0	0	151,753	253,054	0	(9,592)	142,161
Plant Replacement Reserve	1,125,889	1,049,468	(35,735)	756,877	2,139,622	1,049,468	(1,063,201)	703,229
Roadwork's Reserve	1,302,929	513,758	(175,000)	1,023,581	1,641,687	513,758	(1,052,516)	726,123
Waste Management Reserve	2,766,813	1,087,434	(1,476,157)	3,047,910	2,378,090	1,087,434	(1,212,711)	2,253,130
Refuse Collection & Waste Minimisation Reserve	1,292,635	7,173,326	(6,363,600)	2,478,777	2,102,361	7,173,326	(6,987,979)	2,487,708
Building Restoration Reserve	921,695	534,928	(120,000)	803,143	1,336,623	534,928	(949,856)	921,695
Debt Management Reserve	3,673,896	1,077,139	(836,421)	3,161,184	3,914,614	1,077,139	(1,318,857)	3,673,896
Land Acquisition	269,760	253,916	0	262,485	523,676	253,916	(507,832)	269,760
Coastal Management Reserve	462,696	111,017	0	403,500	573,713	111,017	(222,034)	462,696
Information Technology Reserve	433,069	310,000	(125,850)	422,692	617,219	310,000	(493,850)	433,069
Prepaid Rates Reserve	600,371	762,372	(600,371)	533,726	762,372	762,372	(924,373)	600,371
Destination Marketing & Economic Development R	72,983	104,736	(80,000)	85,780	97,719	104,736	(129,472)	72,983
Albany Heritage Park Infrastructure Reserve	300,000	273,606	(77,000)	250,000	496,606	273,606	(470,212)	300,000
Unspent Grants Reserve	641,967	21,376,855	(17,717,379)	665,357	4,301,443	21,376,855	(24,036,331)	641,967
Cheynes Beach Reserve	36,250	72,500	(30,000)	36,250	78,750	72,500	(115,000)	36,250
	18,213,089	38,034,365	(30,254,845)	18,227,408	25,992,609	38,034,365	(45,813,885)	18,213,089

All of the reserve accounts are supported by money held in financial institutions and match the amount shown as restricted cash in Note 3 to this financial report.

12. RESERVES - CASH BACKED

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of Reserve	Anticipated date of use	Purpose of the reserve
Airport Reserve	Ongoing	To facilitate the future development and improvements at the Albany Airport.
Albany Entertainment Reserve	Ongoing	To provide for future funding requirements of the Albany Entertainment Centre.
ALAC Synthetic Surface "Carpet" Reserve	Ongoing	To provide a replacement of the synthetic surface "carpet".
Albany Classics Reserve	Ongoing	To provide funding for the roadside barriers for the Albany Classic Event.
Bayonet Head Infrastructure Reserve	Ongoing	To hold owner funding for infrastructure items and works within the Bayonet Head.
Car Parking Reserve	Ongoing	To provide for the acquisition of land, the development of land for car parking within the Central Business District.
Capital Seed Funding for Sporting Club Reserve	Ongoing	To receipt funds which are unspent at year end to be expended in a future financial year.
Emu Point Boat Pens Development Reserve	Ongoing	To provide for the development/redevelopment of the Emu Point Boat Pens.
Masterplan Funding Reserve	Ongoing	To provide for funding of asset masterplans.
National Anzac Centre Reserve	Ongoing	To receipt funds for the ongoing management and building renewal for (AIC).
Parks Development Reserve	Ongoing	To provide for the planning, development and enhancement of parks and park facilities.
Parks and Recreations Grounds	Ongoing	To facilitate the funding of future works associated with parks and recreation grounds.
Plant Replacement Reserve	Ongoing	To provide for the future replacement of plant, and reduce dependency on loans for this purpose.
Roadwork's Reserve	Ongoing	To facilitate the funding of road and drainage works associated with roads.
Waste Management Reserve	Ongoing	To facilitate the funding of future waste management the rehabilitation, redevelopment and development of refuse sites.
Refuse Collection & Waste Minimisation Reserve	Ongoing	To receipt any annual surplus from Council's Waste Collection/Minimisation Program to provide future funding for Council's Sanitation program.
Building Restoration Reserve	Ongoing	To receipt funds for the ongoing building renewal and expansion projects.
Debt Management Reserve	Ongoing	To receipt funds for the long-term debt strategy.
Land Acquisition	Ongoing	To receipt proceeds from sale of land to acquire strategic parcels of land in a future financial year.
Coastal Management Reserve	Ongoing	To receipt funds to facilitate future coastal works
Information Technology Reserve	Ongoing	To receipt funds for the long-term information technology changes and licensing
Prepaid Rates Reserve	Ongoing	To receipt prepaid rate revenue when these funds relate and are applied to the following financial year.
Destination Marketing & Economic Development Reserve	Ongoing	To receipt funds for the purpose of destination marketing and major event attraction within the City of Albany.
Albany Heritage Park Infrastructure Reserve	Ongoing	To receipt funds for the purpose of maintenance and capital improvements to the Albany Heritage Park.
Unspent Grants Reserve	Ongoing	To receipt grant funds which are unspent at year end to be expended in a future financial year.
Cheynes Beach Reserve	Ongoing	To receipt funds for the purpose of facilitating community maintenance and enhancement projects within the Cheyne Beach locality.

13. REVALUATION SURPLUS

	2017 Opening Balance $	2017 Revaluation Increment $	2017 Revaluation (Decrement) $	2017 Total Movement on Revaluation $	2017 Closing Balance $	2016 Opening Balance $	2016 Revaluation Increment $	2016 Revaluation (Decrement) $	2016 Total Movement on Revaluation $	2016 Closing Balance $
Land and Buildings	54,987,012	16,680,232	0	16,680,232	71,667,244	58,586,012	0	(3,599,000)	(3,599,000)	54,987,012
Plant and Equipment	3,608,013	0	0	0	3,608,013	629,147	2,978,866	0	2,978,866	3,608,013
Furniture and Equipment	1,230,932	0	0	0	1,230,932	0	1,230,932	0	1,230,932	1,230,932
Infrastructure - Roads	81,759,591	0	0	0	81,759,591	81,759,591	0	0	0	81,759,591
Infrastructure - Footpaths	29,639,623	0	0	0	29,639,623	29,639,623	0	0	0	29,639,623
Infrastructure - Drainage	36,827,783	0	0	0	36,827,783	36,827,783	0	0	0	36,827,783
Infrastructure - Parks, Gardens and Reserves	7,824,895	0	0	0	7,824,895	7,824,895	0	0	0	7,824,895
Infrastructure - Other	65,352,623	0	0	0	65,352,623	66,055,127	0	(702,504)	(702,504)	65,352,623
	281,230,472	16,680,232	0	16,680,232	297,910,704	281,322,178	4,209,798	(4,301,504)	(91,706)	281,230,472

Movements on revaluation of fixed assets are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus 40.1.

14. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2017 $	2017 Budget $	2016 $
Cash and cash equivalents	34,722,163	16,380,152	25,799,880

(b) Reconciliation of Net Cash Provided By Operating Activities to Net Result

Net result	17,357,379	14,340,545	10,466,586
Non-cash flows in Net result:			
Depreciation	16,719,524	15,912,428	15,798,714
(Profit)/Loss on sale of asset	991,690	(60,212)	(627,000)
Impairment Loss	0	0	1,000,000
Reversal of loss on revaluation of fixed assets	0	0	(84,068)
Changes in assets and liabilities:			
(Increase)/Decrease in receivables	(72,267)	65,644	1,054,121
(Increase)/Decrease in inventories	89,491	0	124,017
Increase/(Decrease) in payables	(539,087)	(960,023)	361,241
Increase/(Decrease) in provisions	454,007	153,998	329,350
Grants contributions for the development of assets	(18,882,464)	(21,660,875)	(15,313,379)
Work in Progress Expensed	0	0	114,229
Net cash from operating activities	16,118,273	7,791,506	13,223,811

(c) Undrawn Borrowing Facilities

	2017 $	2016 $
Credit Standby Arrangements		
Bank overdraft limit	0	0
Bank overdraft at balance date	0	0
Credit card limit	55,000	55,000
Credit card balance at balance date	979	1,106
Total amount of credit unused	55,979	56,106
Loan facilities		
Loan facilities - current	2,136,616	2,047,877
Loan facilities - non-current	13,857,761	14,494,376
Total facilities in use at balance date	15,994,377	16,542,253
Unused loan facilities at balance date	841,758	0

15. CONTINGENT LIABILITIES

The City, together with the Water Corporation, is part of a joint venture agreement which owns a liquid waste facility. This facility is currently not in operation. Indications from the Water Corporation is that this will not be used in the future. The City may be liable for some costs with the unwinding of this joint venture. and the decommissioning of the facility. The facility is currently in care and maintenance, which could continue under the current agreement until 2022.

16. CAPITAL AND LEASING COMMITMENTS

	2017 $	2016 $
(a) Operating Lease Commitments		
Non-cancellable operating leases contracted for but not capitalised in the accounts.		
Payable:		
- not later than one year	83,083	39,442
- later than one year but not later than five years	249,250	0
- later than five years	0	0
	332,333	39,442

(b) Capital Expenditure Commitments

Contracted for:		
- capital expenditure projects	3,988,379	10,701,387
- plant & equipment purchases	356,617	0
Payable:		
- not later than one year	4,344,996	10,701,387

The capital expenditure projects outstanding at the end of the current reporting period represents:

UWA Building Renovation	772,068	0
Centennial Park Upgrade	590,397	5,627,981
Construction - Albany Tourism and Information Hub	2,416,516	125,200
Airport Upgrade Works	209,398	1,765,000
Hutton Road Bridge	0	690,000
Centennial Park Upgrade - Buildings	0	2,335,289
Heritage Park trail upgrade	0	157,917

17. JOINT VENTURE ARRANGEMENTS

The City, together with the Water Corporation has a joint venture arrangement with regard to the processing of liquid waste. The assets consist of liquid waste processing equipment. These assets are not currently in operation. Indication from the Water Corporation is that these assets will not be used in the future. As a result they have been written down to $nil.

18. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

	2017 $	2016 $
Governance	17,207,655	12,428,450
General purpose funding	762,372	600,371
Law, order, public safety	5,388,937	4,129,471
Health	160,128	171,776
Education and welfare	752,720	781,939
Community amenities	34,703,069	34,769,689
Recreation and culture	106,355,411	93,703,006
Transport	399,382,098	400,409,040
Economic services	16,846,932	17,240,735
Other property and services	69,169,749	50,786,737
Unallocated	3,911,128	6,214,330
	654,640,199	621,235,544

19. FINANCIAL RATIOS

	2017	2016	2015
Current ratio	1.09	1.05	1.19
Asset sustainability ratio	0.83	0.90	0.76
Debt service cover ratio	5.39	4.14	5.79
Operating surplus ratio	(0.03)	(0.09)	0.01
Own source revenue coverage ratio	0.84	0.86	0.85

The above ratios are calculated as follows:

Current ratio = current assets minus restricted assets / current liabilities minus liabilities associated with restricted assets

Asset sustainability ratio = capital renewal and replacement expenditure / Depreciation expenses

Debt service cover ratio = annual operating surplus before interest and depreciation / principal and interest

Operating surplus ratio = operating revenue minus operating expenses / own source operating revenue

Own source revenue coverage ratio = own source operating revenue / operating expenses

Notes:

Information relating to the **asset consumption ratio** and the **asset renewal funding ratio** can be found at Supplementary Ratio Information on Page 61 of this document.

Two of the 2017 ratios disclosed above were distorted by the early receipt of half of the allocation of the 2017-18 Financial Assistance Grant in June 2017.

The early payment of the grant increased operating revenue in 2017 by $2,075,150.

Three of the 2016 and 2015 ratios disclosed above were distorted by the early receipt of half of the allocation of the 2015-16 Financial Assistance Grant on 30 June 2015.

The early payment of the grant increased operating revenue in 2015 and decreased operating revenue in 2016 by $1,996,621.

If recognised in the year to which the allocation related, the calculations in the 2017, 2016 and 2015 columns above would be as follows:

	2017	2016	2015
Current ratio	1.09	1.05	0.99
Debt service cover ratio	4.70	4.83	4.99
Operating surplus ratio	(0.07)	(0.05)	(0.03)

20. TRUST FUNDS

Funds held at balance date over which the City has no control and which are not included in the financial statements are as follows:

	1 July 2016 $	Amounts Received $	Amounts Paid ($)	30 June 2017 $
Albany Heartsafe	133	2,977	(3,254)	(144)
Amity Trust	31,302	0	0	31,302
Point King Lighthouse	1,980	0	0	1,980
Recycling Committee	3,871	0	0	3,871
Auspiced Grants	336,277	0	(323,000)	13,277
Commission Sales- AVC	171,825	1,363,747	(1,387,733)	147,839
WAPC - POS	743,099	0	(12,146)	730,953
Sale of Land for Unpaid Rates	64,633	0	(64,633)	0
Works Bonds	2,500	0	0	2,500
Development Bonds	1,700	0	0	1,700
Drainage Upgrade	1,358	0	0	1,358
Extractive Industry Deposits	83,199	4,650	0	87,849
Housing Deposits	39,000	10,000	(2,000)	47,000
Subdivision Maintenance Bonds	254,625	44,177	(102,191)	196,611
Subdivision Bonds	512,318	26,605	(23,120)	515,803
Lotteries House Management	64,316	10,877	0	75,193
Lotteries House Photocopier	16,069	447	(3,500)	13,016
Nomination Deposits	880	0	0	880
Unclaimed Monies	46,420	218	0	46,638
ALAC Sporting Bonds	10,590	1,340	(1,340)	10,590
	2,386,097			1,928,216

21. DISPOSALS OF ASSETS - 2016/17 FINANCIAL YEAR

The following assets were disposed of during the year.

	Actual Net Book Value $	Actual Sale Proceeds $	Actual Profit $	Actual Loss $	Budget Net Book Value $	Budget Sale Proceeds $	Budget Profit $	Budget Loss $
Plant and Equipment	591,036	444,212	50,243	(197,067)	484,007	544,219	60,212	0
Building	23,784	0	0	(23,784)	0	0	0	0
Land	1,102,900	281,818	0	(821,082)	0	0	0	0
	1,717,720	726,030	50,243	(1,041,933)	484,007	544,219	60,212	0

22. INFORMATION ON BORROWINGS

(a) Repayments - Debentures

Particulars		Principal 1 July 2016 $	New Loans $	Principal Repayments Actual $	Principal Repayments Budget $	Principal 30 June 2017 Actual $	Principal 30 June 2017 Budget $	Interest Repayments Actual $	Interest Repayments Budget $
Community amenities									
Liquid Waste Project	12	33,107	0	33,107	33,215	0	0	1,885	2,241
Waste Management	19	37,183	0	18,093	18,088	19,090	19,216	1,879	2,162
Recreation and culture									
Library Development	17	112,655	0	54,816	54,802	57,839	58,218	5,693	6,335
Recreation	18	37,735	0	18,361	18,357	19,374	19,500	1,907	2,271
ALAC Redevelopment	30	1,762,991	0	114,990	110,869	1,648,001	1,656,727	122,049	123,322
ALAC Redevelopment	32	1,697,002	0	93,497	89,780	1,603,505	1,611,250	130,876	131,299
Town Square Upgrade	33	416,575	0	44,509	43,513	372,066	374,300	19,960	20,720
Forts Entrance and Public Space	36	416,575	0	44,509	43,513	372,066	374,300	19,960	20,720
Centennial Park Stage 1	37	1,763,285	0	192,416	188,707	1,570,869	1,579,392	76,825	78,124
Centennial Park Stage 2	38	591,677	0	111,531	110,312	480,146	483,284	20,430	20,836
ALAC - Heat Exchange Unit	39	439,532	0	82,851	81,946	356,681	359,011	15,177	15,536
Centennial Park Stage 3	41	600,000	0	94,204	92,541	505,796	507,459	15,532	17,939
Centennial Park Stage 4	42	0	500,000	0	0	500,000	500,000	734	0
Transport									
Roadworks - Asset Upgrade	21A	1,000,985	0	114,725	112,515	886,260	891,237	76,211	76,531
Roadworks - 22C Refinanced	22D	1,110,713	0	140,413	137,815	970,300	976,299	50,386	50,871
Roadworks - 03/04	23	444,839	0	43,790	43,790	401,049	401,049	28,723	28,739
Roadworks - 04/05	28	1,188,668	0	103,761	106,791	1,084,907	1,078,278	76,067	58,978
Roadworks - 06/07	29	1,936,536	0	274,421	270,247	1,662,115	1,671,923	132,397	135,282
Stirling Terrace Upgrade	34	333,261	0	35,607	34,810	297,654	299,441	15,968	16,576
Economic services									
Saleyards Loan	3	191,576	0	43,163	42,831	148,413	149,324	12,207	13,732
Forts Cafe, Retail & Admin Upgrade/Refurbishment	35	499,891	0	53,411	52,215	446,480	449,161	23,952	24,864
Dive Ship	13	41,385	0	41,385	41,519	0	0	2,356	2,647
Visitor Centre Building	43	0	1,000,000	0	0	1,000,000	1,000,000	1,672	0
Other property and services									
Admin Building 1	25	674,118	0	58,845	57,268	615,273	618,704	42,321	43,287
Admin Building 2A	26E	525,925	0	169,279	168,644	356,646	359,010	20,297	20,361
Purchase Land - Lot 20	40	686,039	0	66,192	64,483	619,847	623,635	29,674	28,186
Less: Budgeted estimated accrued interest		0	0	0	0	0	0	0	(2,852)
		16,542,253	1,500,000	2,047,876	2,018,571	15,994,377	16,060,718	945,138	938,708

All loan repayments were financed by general purpose revenue.

(b) New Debentures - 2016/17

Particulars/Purpose		Amount Borrowed Actual $	Amount Borrowed Budget $	Institution	Loan Type	Term (Years)	Total Interest & Charges $	Interest Rate %	Amount Used Actual $	Amount Used Budget $	Balance Unspent $
Centennial Park Stage 4	42	500,000	500,000	WATC	Int & Princ.	6	40,700	2.45%	500,000	500,000	0
Visitor Centre Construction	43	1,000,000	1,000,000	WATC	Int & Princ.	10	158,608	2.89%	158,242	1,000,000	841,758
		1,500,000	1,500,000				199,308		658,242	1,500,000	841,758

(c) Unspent Debentures

Particulars		Date Borrowed	Balance 1 July 16 $	Borrowed During Year $	Expended During Year $	Balance 30 June 17 $
Visitor Centre Construction	43		0	1,000,000	(158,242)	841,758
			0	1,000,000	(158,242)	841,758

(d) Overdraft

The City does not have an overdraft facility in place as at 30 June 2017.

23. RATING INFORMATION - 2016/17 FINANCIAL YEAR

RATE TYPE	Rate in Cents	Number of Properties	Rateable Value $	Rate Revenue $	Interim Rates $	Back Rates $	Total Revenue $	Budget Rate Revenue $	Budget Interim Rate $	Budget Back Rate $	Budget Total Revenue $
Differential general rate / general rate											
Gross rental value valuations											
Rating Category 1 - GRV General	10.5755	14,122	264,763,875	28,000,105	326,723	23,363	28,350,191	28,000,105	195,000	0	28,195,105
Unimproved value valuations											
Rating Category 3 - UV	0.4251	1,206	658,306,000	2,798,459	0	0	2,798,459	2,798,459	0	0	2,798,459
Sub-Total		15,328	923,069,875	30,798,564	326,723	23,363	31,148,650	30,798,564	195,000	0	30,993,564
	Minimum $										
Minimum payment											
Gross rental value valuations											
Rating Category 1 - GRV General	968	2,645	17,081,873	2,560,360	0	0	2,560,360	2,560,360	0	0	2,560,360
Unimproved value valuations											
Rating Category 3 - UV	1,045	458	80,649,242	478,610	0	0	478,610	478,610	0	0	478,610
Sub-Total		3,103	97,731,115	3,038,970	0	0	3,038,970	3,038,970	0	0	3,038,970
		18,431	**1,020,800,990**	**33,837,534**	**326,723**	**23,363**	**34,187,620**	**33,837,534**	**195,000**	**0**	**34,032,534**
Discounts/concessions (refer note 27)							(8,280)				0
Total amount raised from general rate							**34,179,340**				**34,032,534**
Movement in Rates Received in Advance							162,001				0
Ex-gratia rates							85,425				86,158
Totals							34,426,766				34,118,692

24. NET CURRENT ASSETS

Composition of net current assets

	2017 (30 June 2017 Carried Forward) $	2017 (1 July 2016 Brought Forward) $	2016 (30 June 2016 Carried Forward) $
Surplus/(Deficit)	2,668,285	2,078,102	2,078,102
CURRENT ASSETS			
Cash and cash equivalents			
Unrestricted	7,885,069	7,584,073	7,584,073
Restricted	26,837,094	18,215,807	18,215,807
Investments			
Financial assets at fair value through profit and loss	205,605	205,605	205,605
Receivables			
Rates outstanding	809,310	892,621	892,621
Sundry debtors	1,169,859	873,325	873,325
GST receivable	208,593	297,176	297,176
Loans receivable - clubs/institutions	12,120	0	0
Prepaid Expenses	388,875	333,338	333,338
Other Accrued Income	324,235	431,485	431,485
Inventories			
Fuel and Materials	442,076	470,584	470,584
ALAC Stock	2,186	3,768	3,768
Albany Visitor Centre Stock	50,251	54,281	54,281
Albany Heritage Park	107,946	95,530	95,530
Other	18,027	21,864	21,864
LESS: CURRENT LIABILITIES			
Trade and other payables			
Sundry creditors	(3,376,550)	(3,386,047)	(3,386,047)
Accrued interest on debentures	(38,050)	(41,255)	(41,255)
Accrued salaries and wages	(663,938)	(606,239)	(606,239)
Sundry Accruals	(172,970)	(747,493)	(747,493)
Provision - Gravel Pit Regeneration	(130,773)	(146,501)	(146,501)
Income Received in Advance	(283,244)	(277,077)	(277,077)
Current portion of long term borrowings			
Secured by floating charge	(2,136,616)	(2,047,877)	(2,047,877)
Provisions			
Provision for annual leave	(1,950,317)	(1,890,474)	(1,890,474)
Provision for long service leave	(2,125,027)	(1,887,575)	(1,887,575)
Unadjusted net current assets	**27,583,761**	**18,448,919**	**18,448,919**
Adjustments			
Less: Reserves - restricted cash	(25,992,609)	(18,213,089)	(18,213,089)
Less: Financial assets at fair value through profit and loss	(205,605)	(205,605)	(205,605)
Less: Restricted Loan	(841,758)	0	0
Less: Loans receivable - clubs/institutions	(12,120)	0	0
Add: Secured by floating charge	2,136,616	2,047,877	2,047,877
Adjusted net current assets - surplus/(deficit)	**2,668,285**	**2,078,102**	**2,078,102**

Difference

There was no difference between the surplus/(deficit) 1 July 2016 brought forward position used in the 2017 audited financial report and the surplus/(deficit) carried forward position as disclosed in the 2016 audited financial report.

25. SPECIFIED AREA RATE - 2016/17 FINANCIAL YEAR

No specified area rates were imposed by the City during the year ended 2017.

26. SERVICE CHARGES - 2016/17 FINANCIAL YEAR

No service charges were imposed by the City during the year ended 2017.

27. DISCOUNTS, INCENTIVES, CONCESSIONS, & WRITE-OFFS - 2016/17 FINANCIAL YEAR

Rates Discounts

Rate or Fee Discount Granted	Discount %	Discount $	Actual $	Budget $	Circumstances in which Discount is Granted
Rates Assessment Write-Off	N/A	N/A	8,280	0	Minor balances written off.
			8,280	0	

28. INTEREST CHARGES AND INSTALMENTS - 2016/17 FINANCIAL YEAR

Instalment Options	Instalment Plan Admin Charge $	Admin. Charge $	Instalment Plan Interest Rate %	Revenue $	Unpaid Rates Interest Rate %	Budgeted Revenue $
Interest on unpaid rates					11	155,000
Interest on instalment plan		N/A		173,764		
Charges on instalment plan		N/A		147,965		135,000
		6		74,160		70,000
				395,889		360,000

29. FEES & CHARGES	**2017 $**	**2016 $**
Governance	0	1,268
General purpose funding	114,155	117,180
Law, order, public safety	177,507	202,965
Health	125,037	117,119
Education and welfare	1,096,121	1,063,645
Community amenities	8,698,730	8,243,541
Recreation and culture	2,281,401	2,136,590
Transport	2,158,804	2,545,647
Economic services	2,245,294	2,313,403
Other property and services	864,462	776,046
	17,761,511	17,517,404

There were no changes during the year to the amount of the fees or charges detailed in the original budget.

30. GRANT REVENUE

Grants, subsidies and contributions are included as operating revenues in the Statement of Comprehensive Income:

By Nature or Type:	**2017 $**	**2016 $**
Operating grants, subsidies and contributions		
Governance	0	2,905
General purpose funding	6,025,892	1,879,193
Law, order, public safety	518,561	398,219
Education and welfare	79,225	24,341
Community amenities	24,764	110,000
Recreation and culture	1,588,611	660,106
Transport	55,948	108,348
Economic services	333,138	123,363
Other property and services	235,118	252,785
	8,861,257	3,559,260
Non-operating grants, subsidies and contributions		
Law, order, public safety	1,682,953	645,806
Education and welfare	0	15,000
Community amenities	0	83,636
Recreation and culture	12,304,726	7,463,770
Transport	4,745,160	6,795,478
Economic services	149,625	309,690
	18,882,464	15,313,379

31. EMPLOYEE NUMBERS

The number of full-time equivalent employees at balance date	269	265

32. ELECTED MEMBERS REMUNERATION

		2017 $	2017 Budget $	2016 $
The following fees, expenses and allowances were paid to council members and/or the president.				
Mayor	Fees	47,046	47,046	30,385
	Allowances	92,414	92,364	65,350
Deputy Mayor	Fees	31,364	31,364	22,660
	Allowances	25,116	25,716	19,000
Councillors	Fees	345,035	345,004	250,506
	Allowances	39,050	38,500	38,800
		580,025	579,994	426,701

33. RELATED PARTY TRANSACTIONS

Key Management Personnel (KMP) Compensation Disclosure

	2017 $
The total of remuneration paid to KMP of the City during the year are as follows:	
Short-term employee benefits	1,226,467
Post-employment benefits	102,008
Other long-term benefits	167,121
Termination benefits	8,208
	1,503,804

Short-term employee benefits
These amounts include all salary, paid leave, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found at Note 32.

Post-employment benefits
These amounts are the current-year's estimated cost of providing for the City's superannuation contributions made during the year.

Other long-term benefits
These amounts represent long service benefits accruing during the year.

Termination benefits
These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

Related Parties

The City's main related parties are as follows:

i. Key management personnel
Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

ii. Entities subject to significant influence by the City
An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

iii. Joint venture entities accounted for under the equity method
The City, together with the Water Corporation has a joint venture arrangement with regard to the processing of liquid waste. The assets consist of liquid waste processing equipment. These assets are not currently in operation. Indication from the Water Corporation is that these assets will not be used in the future. As a result they have been written down to $nil.

33. RELATED PARTY TRANSACTIONS (Continued)

Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.
The following transactions occurred with related parties:

	2017 $
Associated companies/individuals:	
Purchase of goods and services	1,981,215
Joint venture entities:	0
Amounts outstanding from related parties:	10,518
Amounts payable to related parties:	0

Note: Transitional provisions contained within AASB 2015-6 do not require comparative related party disclosures to be presented in the period of initial application. As a consequence, only disclosures in relation to the current year have been presented.

34. MAJOR LAND TRANSACTIONS

The Ridge' Cull Road Residential Subdivision

(a) Details

As at 30 June 2017, 3 lots remain unsold.
No further development costs are anticipated to be spent on this development.

(b) Current year transactions	2017 $	2017 Budget $	2016 $
Operating income			
Proceeds on Sale	76,363	0	0
Less Cost of Blocks Sold	(74,341)	0	0
Less Selling Costs	(4,443)	0	0
	(2,421)	0	0
Capital income			
- Sale proceeds			
Capital expenditure			
- Purchase of land	0	0	0
- Development costs	0	0	0
	0	0	0

(c) Expected Future Cash Flows

	2018 $	2019 $	2020 $	2021 $	Total $
Cash outflows					
- Development costs	0	0	0	0	**0**
- Loan repayments	0	0	0	0	**0**
	0	**0**	**0**	**0**	**0**
Cash inflows					
- Loan proceeds	0	0	0	0	**0**
- Sale proceeds	100,000	0	0	0	**100,000**
	100,000	**0**	**0**	**0**	**100,000**
Net cash flows	**100,000**	**0**	**0**	**0**	**100,000**

(d) Assets and Liabilities Associated with the Transaction

	NOTE	2017	2016
Land Held for Resale	6	240,000	303,950

35. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

The City did not participate in any trading undertakings or major trading undertakings during the 2016/2017 financial year.

36. FINANCIAL RISK MANAGEMENT

The City's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk and interest rate risk. The City's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the City.

The City does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council.

The City held the following financial instruments at balance date:

	Carrying Value		Fair Value	
	2017	2016	2017	2016
	$	$	$	$
Financial assets				
Cash and cash equivalents	34,722,163	25,799,880	34,722,163	25,799,880
Investments	205,605	205,605	205,605	205,605
Receivables	3,564,620	3,352,353	3,564,620	3,352,353
	38,492,388	29,357,838	38,492,388	29,357,838
Financial liabilities				
Payables	4,665,525	5,204,612	4,665,525	5,204,612
Borrowings	15,994,377	16,542,253	13,689,973	15,133,643
	20,659,902	21,746,865	18,355,498	20,338,255

Fair value is determined as follows:
• Cash and cash equivalents, receivables, payables - estimated to the carrying value which approximates net market value.

• Borrowings - estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles.

• Financial assets at fair value through profit and loss, available for sale financial assets - based on quoted market prices at the reporting date or independent valuation.

36. FINANCIAL RISK MANAGEMENT (Continued)

(a) Cash and Cash Equivalents

Financial assets at fair value through profit and loss

The City's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital. The finance area manages the cash and investments portfolio with the assistance of independent advisers (where applicable). The City has an investment policy and the policy is subject to review by Council. An Investment Report is provided to Council on a monthly basis setting out the make-up and performance of the portfolio.

The major risk associated with investments is price risk - the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments of their issuers or factors affecting similar instruments traded in a market.

Cash and investments are also subject to interest rate risk - the risk that movements in interest rates could affect returns.

Another risk associated with cash is credit risk – the risk that a contracting entity will not complete its obligations under a financial instrument resulting in a financial loss to the City.

The City manages these risks by diversifying its portfolio and only investing ininvestments authorised by *Local Government (Financial Management) Regulation 19C* . Council also seeks advice from independent advisers (where considered necessary) before placing any cash and investments.

	2017 $	2016 $
Impact of a 10% [(1)] movement in price of investments		
- Equity	20,561	20,561
- Statement of Comprehensive Income	20,561	20,561
Impact of a 1% [(1)] movement in interest rates on cash		
- Equity	347,222	260,055
- Statement of Comprehensive Income	347,222	260,055

Notes:

[(1)] Sensitivity percentages based on management's expectation of future possible market movements.

36. FINANCIAL RISK MANAGEMENT (Continued)

(b) Receivables

The City's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The City manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the City to recover these debts as a secured charge over the land – that is, the land can be sold to recover the debt. The City is also able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The City makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subject to a re-negotiation of repayment terms.

The profile of the City's credit risk at balance date was:

	2017	2016
Percentage of rates and annual charges		
- Current	0%	0%
- Overdue	100%	100%
Percentage of other receivables		
- Current	77.79%	89.94%
- Overdue	22.21%	10.06%

36. FINANCIAL RISK MANAGEMENT (Continued)

(c) Payables

Borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The City manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required.

The contractual undiscounted cash flows of the City's Payables and Borrowings are set out in the Liquidity Sensitivity Table below:

	Due within 1 year $	Due between 1 & 5 years $	Due after 5 years $	Total contractual cash flows $	Carrying values $
2017					
Payables	4,665,525	0	0	4,665,525	4,665,525
Borrowings	2,887,004	10,776,632	5,892,499	19,556,135	15,994,377
	7,552,529	10,776,632	5,892,499	24,221,660	20,659,902
2016					
Payables	5,204,612	0	0	5,204,612	5,204,612
Borrowings	2,888,210	10,517,928	7,311,615	20,717,753	16,542,253
	8,092,822	10,517,928	7,311,615	25,922,365	21,746,865

36. FINANCIAL RISK MANAGEMENT (Continued)

(c) Payables

Borrowings (continued)

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The City manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation.

The following tables set out the carrying amount, by maturity, of the financial instruments exposed to interest rate risk:

	<1 year $	>1<2 years $	>2<3 years $	>3<4 years $	>4<5 years $	>5 years $	Total $	Weighted Average Effective Interest Rate %
Year ended 30 June 2017								
Borrowings								
Fixed rate								
Debentures	96,303	356,647	148,413	836,827	2,167,911	12,388,276	15,994,377	5.03%
Weighted average Effective interest rate	5.44%	3.49%	6.96%	2.94%	5.43%	5.12%		
Year ended 30 June 2016								
Borrowings								
Fixed rate								
Debentures	74,492	187,573	525,926	191,576	1,031,209	14,531,477	16,542,253	5.23%
Weighted average Effective interest rate	7.03%	5.44%	3.49%	6.96%	2.94%	5.43%		

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INDEPENDENT AUDITOR'S REPORT TO THE ELECTORS OF THE CITY OF ALBANY

Opinion on the Audit of the Financial Report

We have audited the accompanying financial report of the City of Albany (the City), which comprises the statement of financial position as at 30 June 2017, statement of comprehensive income by nature or type, statement of comprehensive income by program, statement of changes in equity, statement of cash flows and the rate setting statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the statement by Chief Executive Officer.

In our opinion, the financial report of the City of Albany is in accordance with *the Local Government Act 1995* (as amended) and the *Local Government (Financial Management) Regulations 1996* (as amended), including:

a) giving a true and fair view of the City's financial position as at 30 June 2017 and of its financial performance and its cash flows for the year ended on that date; and

b) complying with Australian Accounting Standards (including Australian Accounting Interpretations).

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the City in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the "Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Report on Other Legal and Regulatory Requirements

In accordance with the *Local Government (Audit) Regulations 1996*, we also report that:

a) There are no matters that in our opinion indicate significant adverse trends in the financial position or the financial management practices of the City.

b) No matters indicating non-compliance with Part 6 of the *Local Government Act 1995 (as amended),* the *Local Government (Financial Management) Regulations 1996 (as amended)* or applicable financial controls of any other written law were noted during the course of our audit.

c) In relation to the Supplementary Ratio Information presented at page 61 of this report, we have reviewed the calculations as presented and nothing has come to our attention to suggest it is not supported by:

   i) verifiable information; and

   ii) reasonable assumptions.

d) All necessary information and explanations were obtained by us.

e) All audit procedures were satisfactorily completed in conducting our audit.

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Other Information

Management is responsible for the other information. The other information comprises the information included in the City's annual report for the year ended 30 June 2017 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

Responsibilities of Management and Council for the Financial Report

Management is responsible for the preparation of this financial report that gives a true and fair view in accordance with Australian Accounting Standards, the *Local Government Act 1995 (as amended)* and the *Local Government (Financial Management) Regulations 1996 (as amended)* and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

The Council is responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_files/ar3.pdf. This description forms part of our auditor's report.

MOORE STEPHENS
CHARTERED ACCOUNTANTS

WEN SHIEN CHAI
PARTNER

Date: 18 December 2017
Perth, WA

CITY OF ALBANY
SUPPLEMENTARY RATIO INFORMATION
FOR THE YEAR ENDED 30TH JUNE 2017

RATIO INFORMATION

The following information relates to those ratios which only require attestation they have been checked and are supported by verifiable information. It does not form part of the audited financial report.

	2017	2016	2015
Asset consumption ratio	0.64	0.63	0.67
Asset renewal funding ratio	0.93	0.93	0.96

The above ratios are calculated as follows:

Asset consumption ratio

$$\frac{\text{depreciated replacement costs of assets}}{\text{current replacement cost of depreciable assets}}$$

Asset renewal funding ratio

$$\frac{\text{NPV of planning capital renewal over 10 years}}{\text{NPV of required capital expenditure over 10 years}}$$

CITY OF ALBANY
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TOPIC: 2016-17 Annual Report

Reference Documents	**:**	
Report Prepared by	**:**	Communications Manager (N Watson)
Responsible Officer	**:**	Executive Director Community Services (S Kay)

Responsible Officer's Signature:	

Purpose
To provide a summary of the 2016-2017 City of Albany Annual Report and seek endorsement for distribution to Council and Community.

Background
The City of Albany is required to prepare annual financial reports in accordance with the Local Government Act 1995 and the Local Government (Financial Management) Regulations 1996.

There are also statutory annual reporting requirements under the Local Government (Administration) Regulations, such as the disclosure of the number of employees within certain salary bands.

In meeting these legal requirements, progressive, pro-active and transparent local governments also take the opportunity to provide the community with a broad report profiling their activities and achievements for the financial year.

The City of Albany has traditionally published a small annual report that met reporting obligations.

The Communications Team has researched annual reports for similar sized and other progressive local governments around the country for inspiration to improve the quality of the City's annual report and better reflect its standing as a Band 1 Local Government.

This culminated in a 2015-2016 report that was a first attempt at an improved and more engaging annual report for residents and ratepayers.

Our 2016-2017 design builds on this work to create a contemporary, personal document that is visually engaging and shows the good work and people at the City of Albany.

Design
The 2016-2017 Annual Report design reflects the 'Your City' branding to create its own identity while fitting into a family of documents that complement the broader 'Your City' campaign.

Its design is fun, visually engaging and personal while retaining a corporate feel that reflects a professional, innovative, modern and dynamic organisation.

Features
Images
The Annual Report features an array of images that give a balanced visual representation of Albany's scenery, facilities, staff, community, activities, events and projects during the financial year.

Infographics
Infographics throughout the document reflect interesting statistics or snippets of information about our community, economy, projects or level of service delivery during the financial year. An infographic of the Centennial Park Sporting Precinct on Pages 54-55 is a highlight.

Service Delivery
A snapshot of our service delivery structure for the financial year has been included on Pages 8-9 to give the community an overview of the services delivered by the City and the directorates responsible for them.

People
A chapter focusses on 'Our People' and in addition to the usual statistics on the City's employee profile for the financial year we include snapshots of some City staff. These mini profiles add a personal feel to the document as well as supporting the aims of the 'Your City' campaign to inform community about who we are and what we do for the community.

Key Themes
This Annual Report features a chapter on our delivery against each key theme of the Community Strategic Plan. Bold paragraphs highlight some of the achievements or activities during the year. This approach better reflects our focus on the Community Strategic Plan and has allowed us to summarise more activities, programs and projects than previous reports.

Salary Reporting
The statutory salary reporting included within this Annual Report is included as the number of employees within bands of $10,000 entitled to an annual salary package of $100,000 or more.

This approach is consistent with advice received from the Executive Director Corporate Services and Manager of Finance, as clarified with the Department of Local Government, Sport and Cultural Industries in August 2017.

Summary
This Annual Report is a comprehensive and accurate summary of the City of Albany in the 2016-2017 financial year and is presented in a contemporary and engaging format that reflects the City's standing within the local government sector and community.

Recommendation
That the Executive Management Team endorse the 2016-2017 Annual Report.

_____
Andrew Sharpe
Chief Executive Officer

AR033: ANNUAL FINANCIAL REPORT 2016/17 & AUDITORS REPORT FOR THE YEAR ENDING 30 JUNE 2017

Proponent / Owner	:	City of Albany
Attachments	:	• Independent Auditor's Report for the year ended 30 June 2017 • City of Albany Annual Financial Report for the year ended 30 June 2017 • Management Report for the year ended 30 June 2017 *(Internal Use Only)*
Report Prepared By	:	Manager Governance & Risk (S Jamieson) Manager Finance (D Olde)
Responsible Officers:	:	Executive Director Corporate Services (M Cole)

STRATEGIC IMPLICATIONS

1. This item relates to the following elements of the City of Albany Strategic Community Plan and Corporate Business Plan:
    a. **Theme: 1.** Leadership.
    b. **Objectives**: **1.1** To establish and maintain sound business and governance structures.
    c. **Community Priority: 1.1.2.** Provide informed and transparent decision making that is consistent with our strategic direction, meets our legal obligations, reflect the level of associated risk and are adequately explained to community.

In Brief:

- Review the Independent Auditor's Report for the year ended 30 June 2017 and the Annual Financial Report for the year ended 30 June 2017.
- Endorse the proposed date to receive the full Annual Report 2016/27, noting that compared to previous years, the process to draft the annual report started early however staff movements and competing priorities delayed the completion of the report. A final draft will be circulated to Elected Members ahead of it being tabled for acceptance in February 2018.

Teleconference with the Auditor established at 5.40PM.

At 5.55pm, The Chair, Councillor Smith, adjourned the meeting in accordance with clause 7.1 of the Standing Orders Local Law 2014.

PROCEDURAL MOTION 1

MOVED: COUNCILLOR SMITH
SECONDED: COUNCILLOR STOCKS

THAT the meeting be ADJOURNED and RECONVENE at the completion of the Council's Ordinary Meeting scheduled to commence at 6.00pm, 19 December 2017.

CARRIED 7-0

At 7.30pm, the Ordinary meeting finished and the Chair, Councillor Smith, requested a member of the Committee to move the procedural motion to reconvene the meeting.

PROCEDURAL MOTION 2

MOVED: COUNCILLOR HOLLINGWORTH
SECONDED: COUNCILLOR SLEEMAN

THAT the Audit and Risk Committee meeting reconvene.

CARRIED 7-0

RECOMMENDATION

AR033: COMMITTEE RECOMMENDATION

MOVED: COUNCILLOR HOLLINGWORTH
SECONDED: COUNCILLOR TERRY

THAT the Responsible Officer Recommendation be adopted.

CARRIED 7-0

AR033: RESPONSIBLE OFFICER RECOMMENDATION

THAT the Committee:

(1) RECEIVE the Independent Auditor's Report for the year ended 30 June 2017 and ACCEPT the City of Albany Annual Financial Report for the year ended 30 June 2017, which forms part of the Annual Report 2016/17.
(2) NOTE that in accordance with the requirements of section 5.54 of the *Local Government Act 1995* (the Act) Council will be required to accept the City of Albany Annual Report 2016/17 at a Special Meeting of Council to be held on, or no later than the 19 February 2018.
(3) NOTE that in accordance with section 5.27 of the Act, Council is required to set the date for the Annual General Meeting of Electors for the purpose of receiving the City of Albany Annual Report 2016/17 and other General Business as listed.

BACKGROUND

2. An Annual Financial Report is required to be compiled and subsequently audited, under the *Local Government Act 1995* (the Act) and various Local Government regulations.
3. Post acceptance of the Annual Report (which includes the Annual Financial Report), Council is required to convene an Annual General Meeting of Electors.

DISCUSSION

4. An onsite visit and audit of the Annual Financial Report 2016/2017 was conducted by employees of auditors.
5. The independent auditor's report is shown in the annual financial report.
6. This report is unqualified.
7. The delay in completing the non-financial sections of the annual report resulted from competing priorities.
8. A final draft will be circulated to Elected Members ahead of it being tabled for acceptance in February 2018.

GOVERNMENT & PUBLIC CONSULTATION

9. Public consultation will be facilitated by the conduct of the Annual General Meeting of Electors in early 2018.
10. The CEO is to give local public notice of the availability of the annual report as soon as practicable after the report has been accepted by the local government.
11. The CEO is to publish the annual report on the local government's official website within 14 days after the report has been accepted by the local government.
12. The recommended date for the Annual General Meeting of Electors is held on Tuesday 13 March 2018 at 6.00pm prior to the Corporate & Community Services Committee.

STATUTORY IMPLICATIONS

13. In accordance with section 7.9 of the Act, an audit is required to examine the accounts and Annual Financial Report prepared for the Mayor, the CEO and the Minister.
14. Under the Audit and Risk Committee – Terms of Reference, the committee is to review the audit report and make appropriate recommendations to Council.
15. Section 5.54 of the Act, states in part: The Annual Report (which includes auditor's report) is to be accepted by the local government no later than 2 months after the auditor's report becomes available.

16. The auditor's report will be available on 19 December 2017 at the Committee meeting.
17. Section 5.27 of the Act, requires that a General Meeting of the electors of a district be held once every financial year, not more than 56 days after the local government accepts the annual report for the previous financial year, and any other nominated general business.
18. The CEO is required to give at least 14 days local public notice of an electors meeting.
19. The voting requirement of Council is Simple Majority.

POLICY IMPLICATIONS

20. There are no policy implications related to this item

RISK IDENTIFICATION & MITIGATION

21. The risk identification and categorisation relies on the City's Enterprise Risk and Opportunity Management Framework.

Risk	Likelihood	Consequence	Risk Analysis	Mitigation
***Operational**. Management Audit Report not accepted by the Audit & Risk Committee.*	*Unlikely*	*Minor*	*Low*	*Audit & Risk Committee and Officers work with the auditors to address areas of concern to come to position of acceptance.*
***Statutory Non-Compliance**. Council does not accept the Annual Report.*	*Unlikely*	*Minor*	*Low*	*City Officer will work with Council to come to a position of acceptance. Council set an alternate date to ensure compliance with the prescribed time period in accordance with the Act.*
***Reputation**. Lack of community engagement.*	*Possible*	*Insignificant*	*Low*	*Notice of AGM published, but not limited to, newspapers circulating throughout the district, on the City's website and notices placed on community notice boards.*

FINANCIAL IMPLICATIONS

22. There are no budget financial implications related to this report.

LEGAL IMPLICATIONS

23. The City has received an unqualified auditor's report, therefore there are no legal implications related to this report.

ENVIRONMENTAL CONSIDERATIONS

24. There are no direct environmental considerations related to this item.

ALTERNATE OPTIONS

25. The Committee may recommend to Council to accept or reject the Annual Financial Report.

CONCLUSION

26. As no matters of concern have been noted in the auditor's report, it is recommended that the Responsible Officer's Recommendation be adopted.

Consulted References	**:**	• *Local Government Act 1995* (the Act); • *Local Government (Administration) Regulations 1996*, • Local Government Operational Guidelines: Number 09 - The appointment, function and responsibilities of Audit Committees
File Number (Name of Ward)	**:**	• IM.PUB.24 (All Wards) – Publication - Annual Budget – City of Albany • FM.MEE.3 (All Wards) – Meetings – Audit & Risk Committee
Previous Reference	**:**	AR028 – OCM 6/12/2016